



OFFICE OF THE MAYOR

April 2008

The City of Mississauga has a longstanding reputation for being a leader in prudent financial management. We are embarking on a plan which will expand access to reliable and convenient transit service, strengthen our neighbourhoods and create a vibrant downtown.

Residents have told us that they do not want us to reduce service levels and that they value the services the City provides. In approving our budget, we always begin with what we need to maintain current levels of service, to respond to the needs our community.

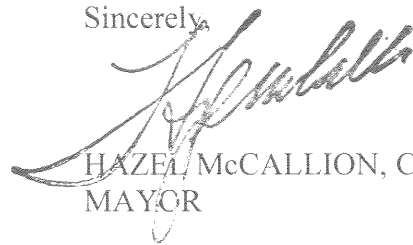
The City of Mississauga is working hard to limit property tax increases while continuing to keep our buses, buildings and roads in good condition and operating efficiently. We have developed forward thinking plans to deal with aging infrastructure and traffic congestion and will continue to work on a sustainable plan that will carry us through the 21st century.

It is this forward thinking that has enabled us to bring major capital projects to life like the BRT project, funded through reserves, without having to borrow for these expenditures. Council remains committed to investing money each year in reserves to protect our infrastructure.

Council and staff will continue to focus on service priorities and efficiency improvements in order to keep tax increases to a minimum, while providing residents and businesses with the excellent services and programs they have come to expect.

Finally we welcome your comments and ideas to help continue building a great City for those who live here today and the City's future generations.

Sincerely,



HAZEL McCALLION, C.M.
MAYOR



Approval of the 2008 Budget

The Council Budget Committee met on December 10, 2007 to scrutinize and deliberate the 2008 Budget. Council approved the budget, as recommended in this budget book, on January 30, 2008 through Resolution BC-0047-2007.

This Section of the budget book contains the Mayor's Message, the 2008 Approved Budget and three years of actual financial performance (2005, 2006 and 2007).

The City's Operating Budget has four main functions. It is a Policy Document, a Financial Plan, an Operations Guide and a means of Communication:

- **Policy Document:** The budget represents the most important set of policy decisions City Council will make regarding how and where public resources will be spent. The document establishes the framework for services: the way they will be provided and how they will be funded.
- **Financial Plan:** The budget process is also a total and thorough effort in fiscal planning and provides a multi-year focus. This document discusses the impact of today's decisions on tomorrow's future.
- **Operations Guide:** The budget is a "road map" for department managers. It provides a service framework which includes not only financial information but personnel levels and performance targets.
- **Communications Device:** The budget is the single most important opportunity the City has for communicating its financial, operational and policy goals to all its ratepayers, to City Council and to City staff.

For a copy of the City's Audited Financial Statements, please visit the City's web site at www.mississauga.ca or call the Corporate Finance Division at 905-615-3200 ext. 5291.



Approved Budget - Table of Contents

cityofmississauga2008budgetandbusinessplan

APPROVED **SECTION A**

Mayor’s Letter
 Introduction

2008 Operating Budget and 2005 to 2007 Financial Performance

- Corporate Summary A-1
- City Manager’s Department..... A-2
- Community Services Department A-3
- Corporate Services Department A-4
- Mayor & Council Department A-5
- Non Departmental Department A-6
- Planning & Building Department A-7
- Transportation & Works Department A-8

2008 Capital Program Funding Tables

- City Wide Capital Budget Summary A-9
- Community Services Department A-10
- Corporate Services Department A-17
- Transportation & Works Department A-22
- Funding Source Abbreviations A-33



CITY OF MISSISSAUGA
 APPROVED CORPORATE OPERATING SUMMARY

DESCRIPTION	2005 ACTUALS	2006 ACTUALS	2007 ACTUALS	2007 BUDGET	2008 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	278,054,874	301,472,971	324,096,072	331,458,600	354,916,900
Staff Development Costs	1,353,427	1,393,870	1,516,540	1,665,800	1,847,200
Communication Costs	2,469,765	2,616,469	2,579,121	2,500,400	2,655,000
Transportation Costs	18,932,532	20,021,035	20,286,321	20,953,400	22,488,100
Occupancy & City Costs	21,637,303	21,899,648	23,236,792	25,773,700	26,196,500
Equipment Costs & Maintenance Agreements	5,324,922	5,875,926	5,656,488	6,567,800	7,237,100
Contractor & Professional Services	32,318,515	28,691,460	36,551,192	35,448,100	39,327,500
Advertising & Promotions	2,580,270	2,018,558	2,219,254	2,314,000	2,303,300
Materials, Supplies & Other Services	18,943,846	16,585,776	21,255,195	21,428,700	21,586,600
Finance Other	5,627,165	8,172,641	8,347,805	8,026,800	8,130,900
Transfers	70,199,867	106,962,585	33,020,880	25,036,800	24,151,100
OTHER OPERATING EXPENSES	179,387,612	214,237,967	154,669,588	149,715,500	155,923,300
TOTAL EXPENDITURES	457,442,486	515,710,939	478,765,660	481,174,100	510,840,200
REVENUES					
Supplementary Railway & Corridors	(7,629,566)	(8,998,786)	(3,788,621)	(4,911,100)	(6,126,100)
Payments In Lieu	(22,933,121)	(21,922,277)	(22,819,197)	(22,508,800)	(22,745,500)
Grants & Subsidies	(2,334,519)	(67,350,647)	(2,480,641)	(2,082,900)	(2,154,200)
Fees, Rents & Service Charges	(128,465,490)	(139,724,208)	(146,864,468)	(148,101,300)	(157,733,100)
Tax Penalties & Interest	(3,700,390)	(5,840,811)	(7,563,220)	(5,690,000)	(5,690,000)
Investment Income	(8,619,272)	(14,064,573)	(14,804,849)	(11,203,500)	(14,203,500)
Donations & Contributions	(175,946)	(234,131)	(364,931)	(360,400)	(345,300)
Transfers from Reserves	(47,381,625)	(6,280,301)	(8,437,022)	(13,552,900)	(13,727,500)
Other Revenue	(17,150,755)	(13,666,939)	(18,657,282)	(17,256,800)	(20,054,000)
TOTAL REVENUES	(238,390,684)	(278,082,673)	(225,780,231)	(225,667,700)	(242,779,200)
NET TAX LEVY	219,051,802	237,628,266	252,985,429	255,506,400	268,061,000



**CITY MANAGER'S
 DEPARTMENT SUMMARY**

DESCRIPTION	2005 ACTUALS	2006 ACTUALS	2007 ACTUALS	2007 BUDGET	2008 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	2,672,741	2,978,749	3,815,635	3,987,100	4,448,100
Staff Development Costs	42,340	57,615	73,891	69,500	109,000
Communication Costs	3,205	5,351	22,363	15,200	23,600
Transportation Costs	25,393	27,395	25,593	35,400	36,900
Occupancy & City Costs	0	0	1,277	5,100	5,100
Equipment Costs & Maintenance Agreements	10,572	12,500	16,993	12,600	18,500
Contractor & Professional Services	60,291	70,498	97,281	74,300	174,300
Advertising & Promotions	214,272	370,148	431,760	495,300	520,300
Materials, Supplies & Other Services	46,601	69,559	141,877	131,000	161,100
Finance Other	56	69	110		
Transfers	22,410	117,644	23,545	14,000	(14,000)
OTHER OPERATING EXPENSES	425,140	730,778	834,691	852,400	1,034,800
TOTAL EXPENDITURES	3,097,881	3,709,528	4,650,326	4,839,500	5,482,900
REVENUES					
Grants & Subsidies	(76,044)	(110,600)	(101,300)	(70,000)	(70,000)
Fees, Rents & Service Charges	(33,390)	(17,450)	(345,121)	(332,600)	(373,600)
Transfers from Reserves	0	0	(93,700)	(133,500)	(178,500)
Other Revenue	(50,763)	(234,468)	(127,259)	(53,500)	(12,500)
TOTAL REVENUES	(160,197)	(362,518)	(667,380)	(589,600)	(634,600)
NET PROGRAM IMPACT	2,937,684	3,347,009	3,982,946	4,249,900	4,848,300

COMMUNITY SERVICES
 DEPARTMENT SUMMARY

DESCRIPTION	2005 ACTUALS	2006 ACTUALS	2007 ACTUALS	2007 BUDGET	2008 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	134,716,291	136,302,685	143,414,901	143,621,400	151,767,600
Staff Development Costs	545,250	463,797	477,473	499,300	503,100
Communication Costs	430,828	376,748	564,401	512,500	531,700
Transportation Costs	3,392,378	4,003,447	3,985,758	3,923,200	4,080,600
Occupancy & City Costs	14,881,769	2,211,993	3,434,914	3,807,900	4,875,500
Equipment Costs & Maintenance Agreements	1,611,873	1,139,406	1,094,533	911,700	1,105,600
Contractor & Professional Services	7,145,758	7,314,150	7,534,246	7,456,600	8,321,300
Advertising & Promotions	1,622,078	839,375	934,159	901,300	932,800
Materials, Supplies & Other Services	7,547,392	7,758,275	8,430,228	8,149,800	8,085,200
Finance Other	(308,181)	(48,149)	(24,440)	(36,100)	(115,100)
Transfers	1,193,300	481,990	511,078	720,300	586,400
OTHER OPERATING EXPENSES	38,062,445	24,541,030	26,942,348	26,846,500	28,907,100
TOTAL EXPENDITURES	172,778,736	160,843,715	170,357,249	170,467,900	180,674,700
REVENUES					
Grants & Subsidies	(1,295,014)	(1,146,460)	(1,220,683)	(1,134,900)	(1,164,200)
Fees, Rents & Service Charges	(38,729,086)	(41,852,055)	(42,957,001)	(44,145,000)	(46,686,500)
Investment Income	(43,989)	(59,053)	(55,256)	(43,500)	(43,500)
Donations & Contributions	(116,448)	(144,212)	(326,690)	(257,800)	(242,700)
Transfers from Reserves	(1,226,649)	(594,652)	(602,519)	(213,000)	(404,700)
Other Revenue	(357,569)	(429,293)	(510,032)	(362,800)	(383,100)
TOTAL REVENUES	(41,768,755)	(44,225,725)	(45,672,181)	(46,157,000)	(48,924,700)
NET PROGRAM IMPACT	131,009,981	116,617,990	124,685,068	124,310,900	131,750,000

**CORPORATE SERVICES
 DEPARTMENT SUMMARY**

DESCRIPTION	2005 ACTUALS	2006 ACTUALS	2007 ACTUALS	2007 BUDGET	2008 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	35,988,338	40,543,084	43,987,396	46,499,600	49,663,800
Staff Development Costs	337,581	365,035	374,039	486,400	528,000
Communication Costs	1,404,750	1,537,789	1,019,546	1,005,800	1,048,300
Transportation Costs	517,458	298,977	294,423	378,900	381,900
Occupancy & City Costs	137	12,983,461	12,954,623	14,775,100	14,044,300
Equipment Costs & Maintenance Agreements	3,321,602	4,248,966	4,147,683	5,173,000	5,627,900
Contractor & Professional Services	2,878,221	3,480,649	4,066,195	3,804,700	4,655,400
Advertising & Promotions	350,885	418,317	402,651	364,300	368,600
Materials, Supplies & Other Services	1,699,942	1,481,067	1,342,885	1,449,600	1,452,300
Finance Other	(1,200,684)	(878,665)	(884,686)	-982300	(1,027,100)
Transfers	0	912,793	497,412	150200	(150,200)
OTHER OPERATING EXPENSES	9,309,892	24,848,389	24,214,771	26,605,700	26,929,400
TOTAL EXPENDITURES	45,298,230	65,391,473	68,202,167	73,105,300	76,593,200
REVENUES					
Fees, Rents & Service Charges	(19,172,092)	(10,300,486)	(9,843,330)	(9,636,300)	(10,064,500)
Donations & Contributions	(59,497)	(83,919)	(35,141)	(102,600)	(102,600)
Transfers from Reserves	(228,049)	(40,681)	(2,447,999)	(2,915,000)	(2,276,700)
Other Revenue	(76,954)	(16,775)	(7,732)	(3,000)	(3,000)
TOTAL REVENUES	(19,536,592)	(10,441,861)	(12,334,202)	(12,656,900)	(12,446,800)
NET PROGRAM IMPACT	25,761,638	54,949,612	55,867,964	60,448,400	64,146,400

MAYOR AND COUNCIL
 DEPARTMENT SUMMARY

DESCRIPTION	2005 ACTUALS	2006 ACTUALS	2007 ACTUALS	2007 BUDGET	2008 BUDGET
EXPENDITURES	\$	\$	\$	\$	\$
LABOUR COSTS	2,361,613	2,518,756	3,025,540	3,144,100	3,267,600
Staff Development Costs	4,206	1,369	5,711	13,200	13,200
Communication Costs	50,038	64,531	71,321	77,200	90,800
Individual Expenses	165,355	163,992	213,209	254,800	254,800
Transportation Costs	170,779	176,429	207,841	213,300	213,300
Equipment Costs & Maintenance Agreements	3,843	4,174	5,649	8,600	8,600
Contractor & Professional Services	2,657	2,000	2,066	2,400	2,400
Advertising & Promotions	4,329	2,960	1,750	3,900	3,900
Materials, Supplies & Other Services	23,629	33,029	39,218	34,000	67,000
OTHER OPERATING EXPENSES	424,836	448,484	546,765	607,400	654,000
TOTAL EXPENDITURES	2,786,449	2,967,239	3,572,305	3,751,500	3,921,600
REVENUES					
Transfers from Reserves	0	(24,031)	0	0	0
TOTAL REVENUES	0	(24,031)	0	0	0
NET PROGRAM IMPACT	2,786,449	2,943,209	3,572,305	3,751,500	3,921,600

NON-DEPARTMENTAL
 DEPARTMENT SUMMARY

DESCRIPTION	2005 ACTUALS	2006 ACTUALS	2007 ACTUALS	2007 BUDGET	2008 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	1,621,063	2,546,192	3,903,333	6,298,900	4,847,000
Staff Development Costs	74,894	145,300	129,593	89,700	134,700
Communication Costs	19,617	36,367	32,778	70,000	70,000
Transportation Costs	3,518	5,997	7,633	83,300	3,300
Occupancy & City Costs	868,065	643,833	760,055	680,000	680,000
Equipment Costs & Maintenance Agreements	689	5,750	942		
Contractor & Professional Services	344,272	444,801	845,946	342,100	343,100
Advertising & Promotions	79,269	80,167	116,156	199,100	120,100
Materials, Supplies & Other Services	70,510	222,826	400,695	326,100	461,800
Finance Other	7,106,338	9,174,296	9,289,659	8,956,500	9,114,400
Transfers	68,059,371	104,270,990	30,956,030	23,206,800	23,109,800
OTHER OPERATING EXPENSES	76,626,543	115,030,328	42,539,486	33,953,600	34,037,200
TOTAL EXPENDITURES	78,247,606	117,576,520	46,442,819	40,252,500	38,884,200
REVENUES					
Supplementary Railway & Corridors	(7,631,081)	(8,998,786)	(3,788,621)	(4,911,100)	(6,126,100)
Payments In Lieu	(22,933,121)	(21,922,277)	(22,819,197)	(22,508,800)	(22,745,500)
Grants & Subsidies		(65,045,500)			
Fees, Rents & Service Charges	(59,712)	(65,777)	(58,030)	(61,300)	(61,300)
Tax Penalties & Interest	(3,700,390)	(5,840,811)	(7,563,220)	(5,690,000)	(5,690,000)
Investment Income	(8,575,282)	(14,005,520)	(14,749,593)	(11,160,000)	(14,160,000)
Donations & Contributions	0	(6,000)	-3100	0	0
Transfers from Reserves	(35,380,227)	(2,172,478)	(4,466,908)	(8,492,800)	(9,509,800)
Other Revenue	(16,714,049)	(12,940,038)	(12,435,458)	(10,900,000)	(10,950,000)
TOTAL REVENUES	(94,993,862)	(130,997,187)	(65,884,128)	(63,724,000)	(69,242,700)
NET PROGRAM IMPACT	(16,746,256)	(13,420,667)	(19,441,309)	(23,471,500)	(30,358,500)

PLANNING AND BUILDING
 DEPARTMENT SUMMARY

DESCRIPTION	2005 ACTUALS	2006 ACTUALS	2007 ACTUALS	2007 BUDGET	2008 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	14,619,058	15,137,516	16,327,232	17,186,000	18,424,900
Staff Development Costs	127,095	103,057	117,293	189,800	206,900
Communication Costs	51,425	39,001	80,570	79,200	96,800
Transportation Costs	217,602	264,246	229,677	287,400	302,800
Equipment Costs & Maintenance Agreements	41,371	41,551	53,863	51,700	62,000
Contractor & Professional Services	69,119	96,862	742,815	908,700	1,753,000
Advertising & Promotions	49,846	25,614	34,726	25,500	30,500
Materials, Supplies & Other Services	225,033	221,249	226,525	314,200	294,000
Finance Other	20,256	19,042	14,901	21,000	21,000
Transfers	14,500	800	0	0	0
OTHER OPERATING EXPENSES	816,247	811,422	1,500,368	1,877,500	2,767,000
TOTAL EXPENDITURES	15,435,305	15,948,938	17,827,601	19,063,500	21,191,900
REVENUES					
Fees, Rents & Service Charges	(13,842,595)	(13,689,992)	(16,961,987)	(15,109,500)	(15,136,500)
Transfers from Reserves	(619,953)	(508,431)	(543,196)	(1,515,900)	(1,207,800)
TOTAL REVENUES	(14,462,548)	(14,198,422)	(17,505,183)	(16,625,400)	(16,344,300)
NET PROGRAM IMPACT	972,757	1,750,515	322,418	2,438,100	4,847,600

TRANSPORTATION & WORKS
 DEPARTMENT SUMMARY

DESCRIPTION	2005 ACTUALS	2006 ACTUALS	2007 ACTUALS	2007 BUDGET	2008 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	86,075,770	101,445,990	109,622,035	110,721,500	122,497,900
Staff Development Costs	222,061	257,697	338,540	317,900	352,300
Communication Costs	509,902	556,682	788,142	740,500	793,800
Transportation Costs	14,605,405	15,244,544	15,535,396	16,031,900	17,469,300
Occupancy & City Costs	5,887,332	6,060,361	6,085,923	6,505,600	6,591,600
Equipment Costs & Maintenance Agreements	334,972	423,579	336,825	410,200	414,500
Contractor & Professional Services	21,818,197	17,282,500	23,262,643	22,859,300	24,078,000
Advertising & Promotions	259,591	281,977	298,052	324,600	327,100
Materials, Supplies & Other Services	9,165,383	6,635,779	10,460,558	10,769,200	10,810,400
Finance Other	9,380	(93,952)	(47,739)	67,700	137,700
Transfers	910,287	1,178,368	1,032,815	945,500	619,100
OTHER OPERATING EXPENSES	53,722,510	47,827,536	58,091,155	58,972,400	61,593,800
TOTAL EXPENDITURES	139,798,280	149,273,526	167,713,189	169,693,900	184,091,700
REVENUES					
Grants & Subsidies	(963,461)	(1,048,087)	(1,158,658)	(878,000)	(920,000)
Fees, Rents & Service Charges	(56,574,849)	(73,798,448)	(76,698,999)	(78,816,600)	(85,410,700)
Transfers from Reserves	(9,926,748)	(2,940,028)	(282,700)	(282,700)	(150,000)
Other Revenue	(3,671)	(46,365)	(5,576,801)	(5,937,500)	(8,705,400)
TOTAL REVENUES	(67,468,729)	(77,832,928)	(83,717,158)	(85,914,800)	(95,186,100)
NET PROGRAM IMPACT	72,329,551	71,440,598	83,996,031	83,779,100	88,905,600

City Wide Capital Budget Summary - 2008 Approved Funding
 (000's)

Department/Division	Gross Cost	Recovery/ Subsidy	Net Cost	Growth	Non-Growth
	\$	\$	\$	\$	\$
Fire and Emergency Services	19,696	1,810	17,886	5,715	12,171
Library Services	243	0	243	39	204
Recreation and Parks	26,951	1,300	25,651	5,909	19,742
Total Community Services	46,890	3,110	43,780	11,663	32,117
Facility and Property Management	14,917	0	14,917	0	14,917
Information Technology	9,022	0	9,022	0	9,022
Vehicles, Equipment and Other	511	0	511	360	151
Total Corporate Services	24,450	0	24,450	360	24,090
Bridge and Structure Rehabilitation	13,600	1,600	12,000	0	12,000
Major Roads	27,613	0	27,613	25,688	1,925
Other Engineering	12,945	290	12,655	6,554	6,101
Roadway Rehabilitation	22,380	0	22,380	0	22,380
Storm Drainage	9,290	0	9,290	7,099	2,191
Transit	114,410	12,880	101,530	82,472	19,058
Total Transportation and Works	200,238	14,770	185,468	121,813	63,655
Total City Wide Capital Program	271,578	17,880	253,698	133,836	119,862

Numbers may not add due to rounding

Departmental Capital Budget Summary - 2008 Approved Funding
Community Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Fire and Emergency Services							
Stations and Auxiliary Buildings							
8250	Fire Training and Mechanical Centre	10,286	1,810	8,476	DCA-FIRE/CRF	2,967	5,509
8251	Fire and Emergency Services Master Plan Review	38	0	38	DCA-FIRE	38	0
8252	Fire Station 116 Construction	2,710	0	2,710	DCA-FIRE	2,710	0
8265	Fire Station 106 - Renovation	2,968	0	2,968	FRRRF	0	2,968
8266	Fire Station 105 - Design and Renovation	527	0	527	FRRRF	0	527
Total Stations and Auxiliary Buildings		16,529	1,810	14,719		5,715	9,004
Vehicles and Equipment							
8253	Fire Accessory Equipment	138	0	138	FVERRF	0	138
8256	Fire Vehicles - Replacement	2,494	0	2,494	FVERRF	0	2,494
8258	Personal Protective Equipment Replacement	184	0	184	FVERRF	0	184
8260	Refurbish Fire Vehicles	186	0	186	FVERRF	0	186
8263	Communication Equipment Replacement	165	0	165	FVERRF	0	165
Total Vehicles and Equipment		3,167	0	3,167		0	3,167
Total Fire and Emergency Services		19,696	1,810	17,886		5,715	12,171

Departmental Capital Budget Summary - 2008 Approved Funding
Community Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Mississauga Library System							
Buildings							
8271	Library Renovations	78	0	78	FRRRF	0	78
8272	Library Master Plan	43	0	43	DCA-GG/CRF	39	4
Total Buildings		121	0	121		39	82
Materials and Equipment							
8275	Library Programme Equipment Replacement	122	0	122	CRF	0	122
Total Materials and Equipment		122	0	122		0	122
Total Mississauga Library System		243	0	243		39	204
Recreation and Parks							
City Wide Facilities							
8300	Future Directions 25 Year Review	201	0	201	DCA-GG/CRF	181	20
8301	Marina Park- Pre-Development Studies	212	0	212	DCA-REC	212	0
8304	Central Library and Civic Grounds - Parkland Redevelopment -Design	264	0	264	CRF	0	264
8305	Central Library and Civic Grounds - Furniture and Amenities	54	0	54	CRF	0	54
8316	Riverwood - Garden Construction	1,689	200	1,489	CRF		1,489

Departmental Capital Budget Summary - 2008 Approved Funding
Community Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8317	Riverwood - Park Signs, Bunker and Irrigation	518	0	518	DCA-REC	518	0
8320	Site Investigations, Appraisals and Audits	54	0	54	CIL-OS	54	0
8321	Parks Electrical Standards and Specifications Review - Various Sites	54	0	54	CRF	0	54
8322	Bicycle/Pedestrian Multi-Use Trails - Various Routes	3,085	0	3,085	DCA-REC	3,085	0
Total City Wide Facilities		6,131	200	5,931		4,050	1,881
City Wide Recreation							
8429	River Grove Community Centre Renovation	2,574	0	2,574	CIL-OS	0	2,574
8430	Vic Johnston Arena Redevelopment	7,940	1,000	6,940	CRF	0	6,940
8431	Port Credit Arena Redevelopment - Design	726	0	726	CRF	0	726
8432	Streetsville Village Hall Renovation	530	100	430	CIL-OS	0	430
8433	Studies - Public Events Strategy	81	0	81	CRF	0	81
Total City Wide Recreation		11,851	1,100	10,751		0	10,751
Facility Renovation							
8428	Community Centre Minor Renovations - Various Locations	595	0	595	CIL-OS/FRRRF	0	595
Total Facility Renovation		595	0	595		0	595

Departmental Capital Budget Summary - 2008 Approved Funding
Community Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Park Facility Installation							
8311	Senior Soccer Goal Posts - F489 and F490 - Erin Mills Development Corporation	26	0	26	DCA-REC	26	0
Total Park Facility Installation		26	0	26		26	0
Parkland Redevelopment							
8302	Bough Beeches Park - Landscape Improvement Design	21	0	21	CRF	0	21
8303	Playground Redevelopment - Various Sites	500	0	500	CRF	0	500
8306	Creditview Wetlands - Interpretive Panels and Lookout	76	0	76	BIG-MCR/CRF	76	0
8307	Erindale Park Parking Lot - Paving and Grading	371	0	371	CRF	0	371
8308	Forestview Park - Multi-Purpose Pad Construction	49	0	49	CRF	0	49
8309	Bridges and Underpasses - Various Repairs	177	0	177	CRF	0	177
8315	Red Oaks Park - Landscape Improvements - Design	21	0	21	CRF	0	21
Total Parkland Redevelopment		1,215	0	1,215		76	1,139

Departmental Capital Budget Summary - 2008 Approved Funding
Community Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Parkland Development							
8310	John C. Pallett Park Addition - Design	57	0	57	DCA-REC	57	0
8312	Basic Development and Playground - Erin Mills Development Corporation - F138	329	0	329	DCA-REC	329	0
8313	Basic Development - Design -Dezen/Ben Ted - F171	59	0	59	DCA-REC	59	0
8314	Basic Development - Construction - Park 480	424	0	424	DCA-REC	424	0
8318	Basic Development - Design (Addition to Sanford Farm) - F052	66	0	66	DCA-REC	66	0
8319	Sheridan Park - Baseball Diamond Lighting	318	0	318	DCA-REC	318	0
Total Parkland Development		1,253	0	1,253		1,253	0
Parks Maintenance							
8363	Lakeview Golf Course Green Renovation and Upgrade of Irrigation System	144	0	144	CRF	0	144
8378	New Pathway Lighting - Various Locations	20	0	20	CRF	0	20
8379	Pathway Reconstruction - Various Locations	1,844	0	1,844	CRF	0	1,844
8384	Park and Greenbelt Fencing - Various Locations	50	0	50	CRF	0	50

Departmental Capital Budget Summary - 2008 Approved Funding
Community Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
8386	Replacement of Park Furnishings - Various Locations	\$ 29	\$ 0	\$ 29	CRF	\$ 0	\$ 29
8388	Turf Renovation Program - Various Locations	85	0	85	CRF	0	85
8389	Water Services - Various Locations	81	0	81	CRF	0	81
Total Parks Maintenance		2,253	0	2,253		0	2,253
Sport Field Maintenance							
8370	Lit Sports Field Maintenance - Various Locations	823	0	823	CRF	324	499
8371	Tennis Court Maintenance - Various Locations	282	0	282	CRF	0	282
8372	Unlit Sports Field Maintenance - Various Locations	317	0	317	CRF	0	317
Total Sport Field Maintenance		1,422	0	1,422		324	1,098
Urban Forestry							
8402	Park Tree Plantings	69	0	69	CRF	0	69
8403	Playground Tree Plantings	15	0	15	CRF	0	15
8406	Woodland Management Plans	55	0	55	CRF	0	55
8407	Naturalization Plantings	30	0	30	CRF	0	30
8408	Street Tree Plantings - Infill	480	0	480	STPRF	0	480
8410	Tree Plantings - Arbor Day / Special Events	25	0	25	CRF	0	25



Departmental Capital Budget Summary - 2008 Approved Funding
Community Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8411	Tree Plantings - New Subdivisions	500	0	500	STPRF	0	500
8412	Tree Plantings - Road Reconstruction	40	0	40	STPRF	0	40
8413	Conservation Authority Plantings	50	0	50	CRF	0	50
8414	Streetscape Beautification	55	0	55	CRF	0	55
8415	Encroachments-Surveying and Removal	25	0	25	CRF	0	25
Total Urban Forestry		1,344	0	1,344		0	1,344
Vehicles, Equipment							
8422	Parks Vehicles and Equipment - Growth Related	200	0	200	DCA-PUBWKS/CRF	180	20
8423	Parks Vehicles and Equipment - Non Growth Related	245	0	245	CIL-OS	0	245
8424	Recreation Programme Equipment	416	0	416	CRF/CIL-OS	0	416
Total Vehicles, Equipment		861	0	861		180	681
Total Recreation and Parks		26,951	1,300	25,651		5,909	19,742
Total Community Services- 2008		46,890	3,110	43,780		11,663	32,117

Departmental Capital Budget Summary - 2008 Approved Funding
Corporate Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Facility and Property Management							
Capital Construction & Improvement							
8796 to 8798	Accessibility	136	0	136	FRRRF	0	136
Total Capital Construction & Improvement		136	0	136		0	136
Facility Services							
8776 to 8778	Signage	43	0	43	FRRRF	0	43
8779 to 8788	Security	586	0	586	FRRRF	0	586
Total Facility Services		629	0	629		0	629
Life Cycle Maintenance							
8700 to 8707	HVAC Systems	1,465	0	1,465	FRRRF	0	1,465
8708 to 8714, 8716	Roofing Systems	789	0	789	FRRRF	0	789
8715, 8717 to 8728	Mechanical Systems	1,267	0	1,267	FRRRF	0	1,267
8729 to 8735	Electrical Systems	579	0	579	FRRRF	0	579
8736 to 8764	Structural	2,902	0	2,902	FRRRF	0	2,902
8765 to 8768	Site Services	689	0	689	FRRRF	0	689
8770 to 8772	Inspections	189	0	189	FRRRF	0	189
8774	Pathway Lighting	779	0	779	CRF	0	779
8775	Emergency	264	0	264	FRRRF	0	264
Total Life Cycle Maintenance		8,924	0	8,924		0	8,924

Departmental Capital Budget Summary - 2008 Approved Funding
Corporate Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Space Planning							
8790 to 8792	Furniture	214	0	214	CRF	0	214
8793 to 8795	Relocation & Office Accommodation	4,944	0	4,944	FRRRF	0	4,944
Total Space Planning		5,158	0	5,158		0	5,158
Vehicles and Equipment							
8799 to 8800	Equipment	70	0	70	CRF	0	70
Total Vehicles and Equipment		70	0	70		0	70
Total Facility and Property Management		14,917	0	14,917		0	14,917
Information Technology							
Applications							
8502	Computer-Aided Dispatch	700	0	700	CRF	0	700
8504	eMail System	642	0	642	CRF	0	642
8505	Hastus	50	0	50	CRF	0	50
8507	Employee Self Service System	2,900	0	2,900	CRF	0	2,900
8508	SAP -Modules & Licences	350	0	350	CRF	0	350
8509	PeopleSoft to SAP Conversion - Resources	600	0	600	CRF	0	600
8510	Tax System Conversion	240	0	240	CRF	0	240

Departmental Capital Budget Summary - 2008 Approved Funding
Corporate Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8532	Transit Operating System	200	0	200	CRF	0	200
8521	Portal Applications	100	0	100	CRF	0	100
Total Applications		5,782	0	5,782		0	5,782
Infrastructure							
8513	Network Replacement & Upgrade	275	0	275	CRF	0	275
8514	Network Fibre	200	0	200	CRF	0	200
8515	WIFI for City Facilities	115	0	115	CRF	0	115
8516	WIFI for City Mesh-Traffic, Field Automation and Security	100	0	100	CRF	0	100
8522	Servers Capacity Expansion	150	0	150	CRF	0	150
8523	Servers Replacement	220	0	220	CRF	0	220
8524	Business Continuity & Disaster Readiness	700	0	700	CRF	0	700
8525	Tools & Utilities	200	0	200	CRF	0	200
8526	Hansen Consulting Forestry Boulevard & Woodlot Management	30	0	30	CRF	0	30
8527	Hansen Consulting Cemetery Replacement	40	0	40	CRF	0	40

Departmental Capital Budget Summary - 2008 Approved Funding
Corporate Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8529	Hansen Consulting Parks Management Work Order	165	0	165	CRF	0	165
8530	Hansen Maintenance	75	0	75	CRF	0	75
Total Infrastructure		2,270	0	2,270		0	2,270
PC Replacement and Peripherals							
8531	PC and Notebook Replacement and Peripherals	800	0	800	CRF	0	800
8517	Monitor Replacement - Community Services	20	0	20	CRF	0	20
8518	Specialized Peripheral Equipment - Community Services	75	0	75	CRF	0	75
8519	Specialized Peripheral Equipment - Corporate Services/Mayor/Council	50	0	50	CRF	0	50
8520	Specialized Peripheral Equipment - Transportation and Works	25	0	25	CRF	0	25
Total PC Replacement and Peripherals		970	0	970		0	970
Total Information Technology		9,022	0	9,022		0	9,022

Departmental Capital Budget Summary - 2008 Approved Funding
Corporate Services
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Vehicles, Equipment and Other							
Miscellaneous Equipment							
8640	Departmental Miscellaneous Equipment	14	0	14	CRF	0	14
8641	Miscellaneous Equipment - Print Shop	7	0	7	CRF	0	7
8643	Radio Replacement - Public Affairs	3	0	3	CRF	0	3
Total Miscellaneous Equipment		23	0	23		0	23
Audiovisual Equipment							
8642	Audiovisual Equipment Purchase & Replacement	87	0	87	CRF	0	87
Total Audiovisual Equipment		87	0	87		0	87
Studies							
8644	Development Charges Background Study	400	0	400	DCA-GG/CRF	360	40
Total Studies		400	0	400		360	40
Total Vehicles, Equipment and Other		511	0	511		360	151
Total Corporate Services- 2008		24,450	0	24,450		360	24,090

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Transit							
Buildings							
8233	Transit Facility Repairs (Minor)	40	0	40	FRRRF	0	40
8234	Transit Satellite # 2 - Land Acquisition	12,000	0	12,000	DCA- TRAN/FPTRF	12,000	
8236	Transit Central Parkway Campus Expansion & Refurbishment	46,300	0	46,300	CFGTRF	46,300	0
8244	Transit Revenue Operation Improvements	150	0	150	CFGTRF	0	150
Total Buildings		58,490	0	58,490		58,300	190
Buses							
8201	Transit Bus Acquisitions - Growth	6,300	0	6,300	DCA-TRAN /CFGTRF/CRF	6,300	0
8202	Transit Bus Acquisitions - Replacement	16,800	3,360	13,440	CFGTRF	0	13,440
8203	Transit Capital Bus Maintenance - Major Component Rehabilitation / Replacement	1,800	0	1,800	CFGTRF	0	1,800
8215	Transit Smart Bus Technologies	100	0	100	CFGTRF	100	0
8218	Transit Radio System Acquisitions - Growth	40	0	40	DCA-TRAN/CRF	36	4

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8219	Transit Radio System Acquisitions - Replacement	180	0	180	CFGTRF	0	180
8220	Transit Security Improvements / Enhancements	1,500	0	1,500	CFGTRF	1,500	0
8222	Transit Farebox Acquisitions - Growth	150	0	150	DCA-TRAN/CRF	135	15
8223	Transit GTA Farecard Project	2,960	990	1,970	PGTRF	0	1,970
8243	Transit Radio Frequency Identification Devices	500	0	500	CFGTRF	500	0
Total Buses		30,330	4,350	25,980		8,571	17,409
Higher Order Transit							
8231	Transit Hurontario Corridor Study	2,600	0	2,600	FPTRF/MRTRF	2,600	0
8232	Transit BRT - Construction	9,990	3,330	6,660	CRF/MRTRF	6,660	0
8242	Transit BRT - Preliminary/Detailed Design	11,130	5,200	5,930	CRF/MRTRF	5,930	0
Total Higher Order Transit		23,720	8,530	15,190		15,190	0
On-street Facilities							
8221	Transit Terminals - Security Cameras	50	0	50	CFGTRF	50	0

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8224	Transit Bus Stops/Pads/Signs - Growth	140	0	140	DCA-TRAN/CRF	126	14
8225	Transit Bus Stops/Pads/Signs - Replacement	40	0	40	RFGTRF	0	40
8227	Transit Passenger Information - Display Systems/Signage/Solutions	50	0	50	CRF	0	50
8229	Transit Bicycle Initiatives	50	0	50	DCA-TRAN/CRF	45	5
Total On-street Facilities		330	0	330		221	109
Other Transit							
8230	Transit Passenger Marketing Surveys	100	0	100	RFGTRF	0	100
Total Other Transit		100	0	100		0	100
Vehicles and Equipment							
8205	Transit Route Supervisor Vehicle Acquisitions - Growth	35	0	35	DCA-TRAN/TVERRF	35	0
8208	Transit Change-Off Vehicle Acquisitions - Replacement	175	0	175	TVERRF	0	175
8211	Transit Change-Off Vehicle Acquisitions - Growth	125	0	125	DCA-TRAN/CRF	125	0

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
8213	Transit Capital Equipment Acquisition - Maintenance Section	\$ 145	\$ 0	\$ 145	CRF	\$ 0	\$ 145
8214	Transit Planning/Modelling Software	30	0	30	CFGTRF	30	0
8216	Transit Fuel Management System	600	0	600	FPTRF	0	600
8217	Transit Operating System (TOS) Replacement	330	0	330	CFGTRF	0	330
Total Vehicles and Equipment		1,440	0	1,440		190	1,250
Total Transit		114,410	12,880	101,530		82,472	19,058
Works							
Bridge and Structure Rehabilitation							
8001	Burnhamthorpe Road Bridge over the Credit River & Mullet Creek	6,000	0	6,000	DCA-CWE/CRF	0	6,000
8150	Bridge Repairs	268	0	268	CRF	0	268
8151	Bridge Structure Detail Inspections & Design various locations	97	0	97	CRF	0	97
8152	Matheson Boulevard over Little Etobicoke Creek	160	0	160	CRF	0	160

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
8153	Burnhamthorpe Road Bridge over Cooksville Creek East & West Robert Speck	\$ 515	\$ 0	\$ 515	CRF	\$ 0	\$ 515
8154	Indian Valley Trail over Kennollie Creek	175	0	175	CRF	0	175
8155	Glen Erin Drive Pedestrian Underpass	245	0	245	CRF	0	245
8156	Atwater Avenue over Cooksville Creek	450	0	450	CRF	0	450
8157	Mississauga Valley Boulevard over Cooksville Creek	660	0	660	CRF	0	660
8158	Lakeshore Road East Bridge over Etobicoke Creek	3,200	1,600	1,600	CRF	0	1,600
8159	Creditview Road Bridge over Credit River	1,830	0	1,830	CRF	0	1,830
Total Bridge and Structure Rehabilitation		13,600	1,600	12,000		0	12,000
Major Roads							
8101	Intersection Improvements	1,380	0	1,380	DCA-CWE	1,380	

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8102	Burnhamthorpe Road - Hurontario Street to Cawthra Road	5,600	0	5,600	DCA-CWE/CRF	4,480	1,120
8103	Creditview Road - Argentia Road to Old Creditview Road	380	0	380	DCA-CWE/CRF	342	38
8104	DCA Study (Major Roads)	250	0	250	DCA-CWE	250	0
8105	Hurontario Street /Highway 401 Interchange/Northwest Phase 1	1,100	0	1,100	DCA-CWE	1,100	0
8106	Hurontario Street /Highway 401 Structure Widening Phase 1 of 3	1,000	0	1,000	DCA-CWE	1,000	0
8107	Hurontario/Highway 401 Interchange & Southeast Ramp Structure	800	0	800	DCA-CWE	800	0
8108	Tenth Line - Derry Road to Argentia Road	250	0	250	DCA-CWE/CRF	225	25
8109	Living Arts Drive - City Centre to Prince of Wales Blvd	550	0	550	CRF	0	550
8110	Burnhamthorpe Road - Hurontario Street to Dixie Road	450	0	450	DCA-CWE/CRF	360	90
8111	McLaughlin Road - Bristol Road to Britannia Road	200	0	200	DCA-CWE/CRF	180	20

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
8112	Duke of York Blvd - Webb Drive to Rathburn Road	\$ 50	\$ 0	\$ 50	CRF	\$ 0	\$ 50
8113	Confederation Parkway - Burnhamthorpe Road West to Queensway West	2,300	0	2,300	DCA-CWE	2,300	0
8114	West Bound ramp from Highway 401 - East of Dixie Road	150	0	150	DCA-CWE	150	0
8115	Ridgeway Drive - Unity Drive to North Limit of HEPC	11,520	0	11,520	DCA-CWE	11,520	0
8116	Hurontario Street/Highway 401 - South/East connection/Whittle Road	1,400	0	1,400	DCA-CWE	1,400	0
8117	Burnhamthorpe Road - City Centre	150	0	150	DCA-CWE/CRF	135	15
8122	Preliminary Engineering Studies	83	0	83	DCA-CWE/CRF	66	17
Total Major Roads		27,613	0	27,613		25,688	1,925
Other Engineering							
8160	Vehicle & Equipment Replacement	3,136	0	3,136	MFVERF/CRF	0	3,136
8161	Noise Wall Program	720	0	720	CRF	0	720
8162	Specialized Equipment	200	0	200	CRF	0	200

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8163	Survey Equipment	50	0	50	CRF	0	50
8164	New Vehicles & Equipment	465	0	465	DCA-PUBWKS/CRF	419	47
8165	Sidewalks	415	215	200	DCA-CWE	200	0
8166	Topographical Updating	150	75	75	CRF		75
8167	Storage Sheds - Malton	50	0	50	DCA-PUBWKS/CRF	45	5
8170	Field Equipment Replacement - Traffic Controllers	190	0	190	CRF	0	190
8171	Traffic Signal Equipment Enhancements	1,060	0	1,060	DCA-CWE/CRF	875	185
8172	Traffic Signals Pre-Emption Equipment	30	0	30	RIMRF	0	30
8173	Traffic System and Intelligent Transportation System (ITS)	1,600	0	1,600	DCA-CWE	1,600	0
8194	Salt Management Program	100	0	100	CRF		100
8195	Streetlighting	1,364	0	1,364	CRF	0	1,364

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8197	Property Acquisition	1,915	0	1,915	DCA-CWE	1,915	
8198	Traffic Signals	1,500	0	1,500	DCA-CWE /TSRF/RIMRF	1,500	
Total Other Engineering		12,945	290	12,655		6,554	6,101
Roadway Rehabilitation							
8100	Roadway Rehabilitation	22,030	0	22,030	RIMRF	0	22,030
8125	Crack Sealing	100	0	100	RIMRF	0	100
8126	Roadways Infrastructure Review	250	0	250	RIMRF	0	250
Total Roadway Rehabilitation		22,380	0	22,380		0	22,380
Storm Drainage							
8130	Storm Sewer Oversizing - Various Locations	290	0	290	DCA-ST	290	0
8131	Minor Erosion Control Works - Various Locations	80	0	80	DCA-ST/CRF	80	0
8132	Development Charges Update	100	0	100	DCA-ST	100	0
8133	Mullet Creek Channel Works- Burnhamthorpe Road West	360	0	360	DCA-ST/CRF	360	0

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
8134	Monitoring and minor modification of Storm Water Management Facilities - Various	80	0	80	DCA-ST	80	0
8135	Meadowvale Business Park District (North 16)-Central Watercourse	4,600	0	4,600	DCA-ST	4,600	0
8136	Cooksville Creek Erosion Control - Camilla Road to North Service Road	80	0	80	DCA-ST/CRF	80	0
8137	Sheridan Creek Erosion Control - Downstream of Meadow Wood	190	0	190	DCA-ST/CRF	5	185
8138	Credit River Erosion Control -Adjacent to Ostler Crescent (Design)	230	0	230	DCA-ST/CRF	230	0
8139	Mimico Creek Erosion Control - Wildwood Park	260	0	260	DCA-ST/CRF	17	243
8140	Etobicoke Creek Erosion control - Behind Rathburn Road	1,400	0	1,400	DCA-ST/CRF	87	1,313
8141	Storm Water Management Pond Dredging and Rehab - Pre Engineering for 2009 & 2011	50	0	50	CRF	0	50
8142	Park Royal Drainage Improvement - Bonner & Padstow Area	400	0	400	CRF	0	400

Departmental Capital Budget Summary - 2008 Approved Funding
Transportation and Works
(000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
8143	Retrofit Loyalist Creek Storm Water Management Pond 5903 - West of Winston Churchill	\$ 170	\$ 0	\$ 170	DCA-ST	\$ 170	\$ 0
8144	Meadowvale Business Park District (North16)-On-line Quantity	1,000	0	1,000	DCA-ST	1,000	0
Total Storm Drainage		9,290	0	9,290		7,099	2,191
Total Works		85,828	1,890	83,938		39,341	44,597
Total Transportation and Works- 2008		200,238	14,770	185,468		121,813	63,655

Funding Source Abbreviations

Appendix 3 and 4 contains the 2008 recommended Capital Budget funding list of capital projects to be approved by Council. Within Appendix 3 and 4, the funding sources have been abbreviated. The following table itemizes abbreviations used, and identifies the funds to which they relate.

Reserve Name	Purpose of the Fund
BIG-MCR	<ul style="list-style-type: none"> ▪ Big Three Development Reserve Fund
CFGTRF	<ul style="list-style-type: none"> ▪ City Federal Gas Tax Reserve Fund
CIL-OS	<ul style="list-style-type: none"> ▪ Cash-in-lieu of Parkland Dedication
CRF	<ul style="list-style-type: none"> ▪ Capital Reserve Fund
DCA-CWE	<ul style="list-style-type: none"> ▪ New Development Charge - City Wide Engineering
DCA-FIRE	<ul style="list-style-type: none"> ▪ New Development Charge - Fire Services
DCA-GG	<ul style="list-style-type: none"> ▪ New Development Charge - General Government
DCA-LIB	<ul style="list-style-type: none"> ▪ New Development Charge- Library Services
DCA-PUBWKS	<ul style="list-style-type: none"> ▪ New Development Charge - Public Works
DCA-REC	<ul style="list-style-type: none"> ▪ New Development Charge - Recreation Facilities
DCA-ST	<ul style="list-style-type: none"> ▪ New Development Charge - Storm Water Management

Reserve Name	Purpose of the Fund
DCA-TRAN	<ul style="list-style-type: none"> ▪ New Development Charge – Transit
FPTRF	<ul style="list-style-type: none"> ▪ Federal Public Transit Reserve Fund
FRRRF	<ul style="list-style-type: none"> ▪ Facilities Repairs and Renovations Reserve Fund
FVERRF	<ul style="list-style-type: none"> ▪ Fire Vehicle & Equipment Replacement Reserve Fund
MFVERF	<ul style="list-style-type: none"> ▪ Main Fleet Vehicle & Equipment Replacement Reserve Fund
MRTRF	<ul style="list-style-type: none"> ▪ Mississauga Rapid Transit (MRT) Reserve Fund
PGTRF	<ul style="list-style-type: none"> ▪ Provincial Gas Tax Reserve Fund
RFGTRF	<ul style="list-style-type: none"> ▪ Region Federal Gas Tax Reserve Fund
RIMRF	<ul style="list-style-type: none"> ▪ Roadway Infrastructure Maintenance Reserve Fund
SRF	<ul style="list-style-type: none"> ▪ Sidewalk Reserve Fund
STPRF	<ul style="list-style-type: none"> ▪ Street Tree Planting Reserve Fund
TSRF	<ul style="list-style-type: none"> ▪ Traffic Signals Reserve Fund
TVERRF	<ul style="list-style-type: none"> ▪ Transit Vehicle & Equipment Replacement Reserve Fund

Recommendations

The Budget Committee's review of this recommended budget will commence on Tuesday, December 4, 2007.

Recommendations are as follows:

1. That for the purposes of budgetary control and monitoring, the Operating Program for each Department be approved as outlined in Appendix 1 – Operating Program Summary and Appendix 2 – Summary of Program Changes tabs.
2. That for purposes of budgetary control and monitoring, the permanent staffing complement of 3,868 staff be approved.
3. That for purposes of budgetary control and monitoring, the 2008 capital projects be established and approved as outlined in Appendix 3 – Capital Program Summary tab.
4. That the 2008 to 2016 Capital forecast be approved in principle as outlined in Appendix 4 within the Capital Program Summary tab and be subject to review each year during the annual budget process.
5. That the following projects with multi-year funding be approved to a maximum cost as follows:
 - a. Central Parkway Transit Facility Expansion at \$76.8 million funded from 2006 to 2009;

- b. Fire Training and Mechanical Centre at \$30.2 million funded in 2008 and 2009;
- c. Greater Toronto Farecard Project at \$12.23 million funded in 2007 to 2009;
- d. Construction of the Bus Rapid Transit at \$170.81 million funded in 2008 to 2011;
- e. Southeast connection of Hurontario Street and Highway 401 at Whittle Road at \$2.8 million funded in 2008 and 2009;
- f. Northwest connection/interchange at Hurontario Street and Highway 401 at \$3.1 million funded in 2008 and 2009;
- g. Structure widening at Hurontario Street and Highway 401 at \$4.0 million funded in 2008 to 2010; and
- h. Interchange and southwest ramp structure at Hurontario Street and Highway 401 at \$3.8 million for 2008 and 2009.

6. That various Reserve and Reserve Fund transfers be approved as outlined in Appendix 5 – Summary of Reserve and Reserve Fund Transfers tab.
7. That all necessary by-laws be enacted.



Janice M. Baker, CA
City Manager and CAO



Brenda R. Breault, CMA, MBA
Commissioner of Corporate Services
And Treasurer

Budget Committee also recommended the following transfers to Contingency:
Public Arts Officer position funding of \$78,100
and My Mississauga (2) positions funding of \$82,400.

Appendix 1 - Operating Program Summary

cityofmississauga2008budgetandbusinessplan

City Wide Operating Budget - 2008 Recommended Funding (\$ '000's)

PROGRAM	2007 BUDGET		2008 BUDGET	
	GROSS	NET	GROSS	NET
CITY MANAGER'S				
Total Strategic Policy	4,074.1	3,807.6	4,276.9	4,065.4
Total Arts & Culture	765.4	442.3	1,289.5	866.4
TOTAL CITY MANAGER'S	4,839.5	4,249.9	5,566.4	4,931.8
COMMUNITY SERVICES				
Total Departmental Business Services	3,828.1	3,703.2	4,159.7	4,032.4
Fire & Emergency Services				
Suppression	60,559.7	60,070.7	63,522.7	62,781.7
Building Maintenance	511.8	511.8	521.0	521.0
Vehicle Maintenance	2,327.9	2,327.9	2,524.7	2,524.7
Prevention	3,906.7	3,823.7	4,086.7	4,003.7
Divisional Support Services	4,598.4	3,800.4	4,799.6	3,809.5
Total Fire & Emergency Services	71,904.5	70,534.5	75,454.7	73,640.6
Library				
Central Library Services	4,874.1	4,526.1	5,054.2	4,712.9
Library Branches	11,743.3	10,781.7	12,347.3	11,340.0
Divisional Support Services	6,211.8	5,310.6	6,386.4	5,375.2
Total Library	22,829.2	20,618.4	23,787.9	21,428.1



Appendix 1 - Operating Program Summary

cityofmississauga2008budgetandbusinessplan

City Wide Operating Budget - 2008 Recommended Funding (\$ '000's)

PROGRAM	2007 BUDGET		2008 BUDGET	
	GROSS	NET	GROSS	NET
Recreation & Parks				
Recreation Facilities & Programs	34,136.2	5,960.2	36,317.5	7,218.5
Divisional Support Services	4,892.7	4,349.7	5,477.2	4,889.2
Boulevards & Forestry	5,128.5	4,673.2	5,239.9	4,921.6
Golf/Marinas & Hershey Centre	9,562.0	(2,154.2)	11,075.3	(2,442.7)
Parks Maintenance	15,174.6	14,138.2	16,495.2	15,487.8
Park Planning & Development	2,522.4	1,998.0	2,840.0	2,265.6
Total Recreation & Parks	71,416.4	28,965.1	77,445.1	32,340.0
Total Strategic Policy - Environment	199.3	199.3	308.7	308.7
Total Community Grants - Tourism	290.4	290.4	290.4	290.4
TOTAL COMMUNITY SERVICES	170,467.9	124,310.9	181,446.5	132,040.2
CORPORATE SERVICES				
Business Services				
Corporate Finance	4,469.1	4,323.3	4,810.8	4,610.8
Revenue	5,535.5	4,432.2	5,696.4	4,677.9
Communications	2,932.1	2,717.9	3,295.3	3,091.1
Information Technology	15,041.0	14,076.0	15,946.8	15,114.9
Legal Services	4,137.9	3,877.9	4,518.1	4,258.1
Corporate Human Resources	3,017.1	2,917.1	3,214.3	3,214.3
Customer Service	1,390.8	1,045.4	1,624.3	1,333.9
Total Business Services	36,523.5	33,389.8	39,106.0	36,301.0



Appendix 1 - Operating Program Summary

cityofmississauga2008budgetandbusinessplan

City Wide Operating Budget - 2008 Recommended Funding (\$ '000's)

PROGRAM	2007 BUDGET		2008 BUDGET	
	GROSS	NET	GROSS	NET
Total Departmental Business Services	2,113.3	2,039.1	2,258.4	2,258.4
Total Land Development Service - COA	456.8	78.8	476.8	98.8
Corporate Assets				
Building Maintenance	4,490.9	4,490.9	4,955.7	4,955.7
Capital Projects & Space Planning	2,823.1	1,618.4	3,008.3	1,803.6
Divisional Support Service	748.2	660.2	773.1	685.1
Building Operations	3,588.3	3,544.5	3,705.1	3,705.1
Security	3,118.0	3,076.9	3,272.3	3,231.2
Utilities	12,343.7	12,343.7	11,588.3	11,588.3
Realty Services	1,819.1	1,472.3	1,885.4	1,538.6
Total Corporate Assets	28,931.3	27,206.9	29,188.2	27,507.6
Office of the City Clerk	2,804.7	1,967.1	2,896.1	2,253.0
Elections	101.4	92.4	137.2	97.2
Provincial Offences Act - Court Admin (POA)	2,174.3	(4,325.7)	2,598.3	(4,301.8)
Total Legislated Services	5,080.4	(2,266.2)	5,631.6	(1,951.6)
TOTAL CORPORATE SERVICES	73,105.3	60,448.4	76,661.0	64,214.2
TOTAL MAYOR & COUNCIL	3,751.5	3,751.5	3,925.1	3,925.1



Appendix 1 - Operating Program Summary

cityofmississauga2008budgetandbusinessplan

City Wide Operating Budget - 2008 Recommended Funding (\$ '000's)

PROGRAM	2007 BUDGET		2008 BUDGET	
	GROSS	NET	GROSS	NET
NON-DEPARTMENTAL				
Bank & External Audit Charges	968.6	968.6	973.2	973.2
Benefits and Labour Package	5,118.9	4,618.9	3,201.5	1,615.5
Council Committees	185.6	106.6	216.6	106.6
Enersource Dividend	0.0	(8,000.0)	0.0	(8,000.0)
Grants to Volunteer Groups	2,196.8	2,155.5	2,196.8	2,155.5
Insurance	7,338.9	3,855.1	7,338.9	3,855.1
Investment Income	0.0	(11,160.0)	0.0	(14,160.0)
Miscellaneous Revenue and Expenditures	623.8	203.8	608.3	138.3
Payments-In-Lieu of Taxes	440.0	(22,068.8)	100.0	(22,645.5)
Prior Year's Surplus	0.0	(2,500.0)	0.0	(2,500.0)
Taxation	7,419.9	(5,481.2)	7,319.9	(6,696.2)
Transfer To and From Reserves	450.0	450.0	450.0	450.0
Transfers to Capital	13,200.0	13,200.0	13,465.0	13,465.0
Workers' Compensation and Rehabilitation	2,310.0	180.0	2,310.0	180.0
TOTAL NON-DEPARTMENTAL	40,252.5	(23,471.5)	38,180.2	(31,062.5)
PLANNING & BUILDING				
Total Departmental Business Services	2,259.3	1,796.3	2,277.1	2,017.1



Appendix 1 - Operating Program Summary

cityofmississauga2008budgetandbusinessplan

City Wide Operating Budget - 2008 Recommended Funding (\$ '000's)

PROGRAM	2007 BUDGET		2008 BUDGET	
	GROSS	NET	GROSS	NET
Land Development Service				
Development & Design	4,710.8	2,096.1	5,494.5	2,311.2
Policy Planning	2,194.1	1,688.3	3,138.4	2,558.4
Building Program	8,904.0	(3,825.0)	9,358.3	(2,887.7)
Development Workload Assistance	312.9	0.0	0.0	0.0
Total Land Development Service	16,121.8	(40.6)	17,991.2	1,981.9
Strategic Policy				
Building a City for the 21st Century	682.4	682.4	944.7	869.7
Total Strategic Policy	682.4	682.4	944.7	869.7
TOTAL PLANNING & BUILDING	19,063.5	2,438.1	21,213.0	4,868.7
TRANSPORTATION & WORKS				
Total Business Services (Geomatics)	2,718.0	2,593.0	2,851.4	2,726.4
Total Departmental Business Services	5,056.6	4,722.6	4,975.1	4,691.1
Roads, Storm Drainage & Watercourses				
Maintenance Control	7,980.7	7,964.7	8,748.5	8,732.5
Sewer, Bridge & Watercourse	1,167.2	1,038.6	1,117.2	988.6
Winter Maintenance	13,659.3	13,045.8	14,013.6	13,400.1
Road/Sidewalk Maintenance	6,339.6	3,818.3	6,376.6	3,855.3
Cleaning And Litter Pickup	3,093.9	2,108.9	3,208.9	2,181.9
Development Services	1,018.0	1,010.5	1,070.7	1,063.2
Engineering	3,416.6	(27.7)	3,327.0	(217.3)



Appendix 1 - Operating Program Summary

cityofmississauga2008budgetandbusinessplan

City Wide Operating Budget - 2008 Recommended Funding (\$ '000's)

PROGRAM	2007 BUDGET		2008 BUDGET	
	GROSS	NET	GROSS	NET
Corporate Fleet Maintenance	642.5	587.5	854.5	799.5
Transportation & Infrastructure Planning	3,741.5	3,142.8	4,432.1	3,877.9
Streetlighting	5,563.6	5,563.6	5,673.6	5,673.6
Crossing Guards	2,107.5	2,107.5	2,221.8	2,221.8
Traffic Management	7,929.4	6,544.4	8,729.1	7,319.1
Total Roads & Watercourses	56,659.8	46,904.9	59,773.6	49,896.2
Total Regulatory Service	10,132.3	(217.1)	10,742.0	1.7
Total Transit	95,127.2	29,775.7	105,987.5	31,828.1
TOTAL TRANSPORTATION & WORKS	169,693.9	83,779.1	184,329.6	89,143.5
TOTAL CITY	481,174.1	255,506.4	511,321.8	268,061.0

Budget Committee recommended the following deletions:

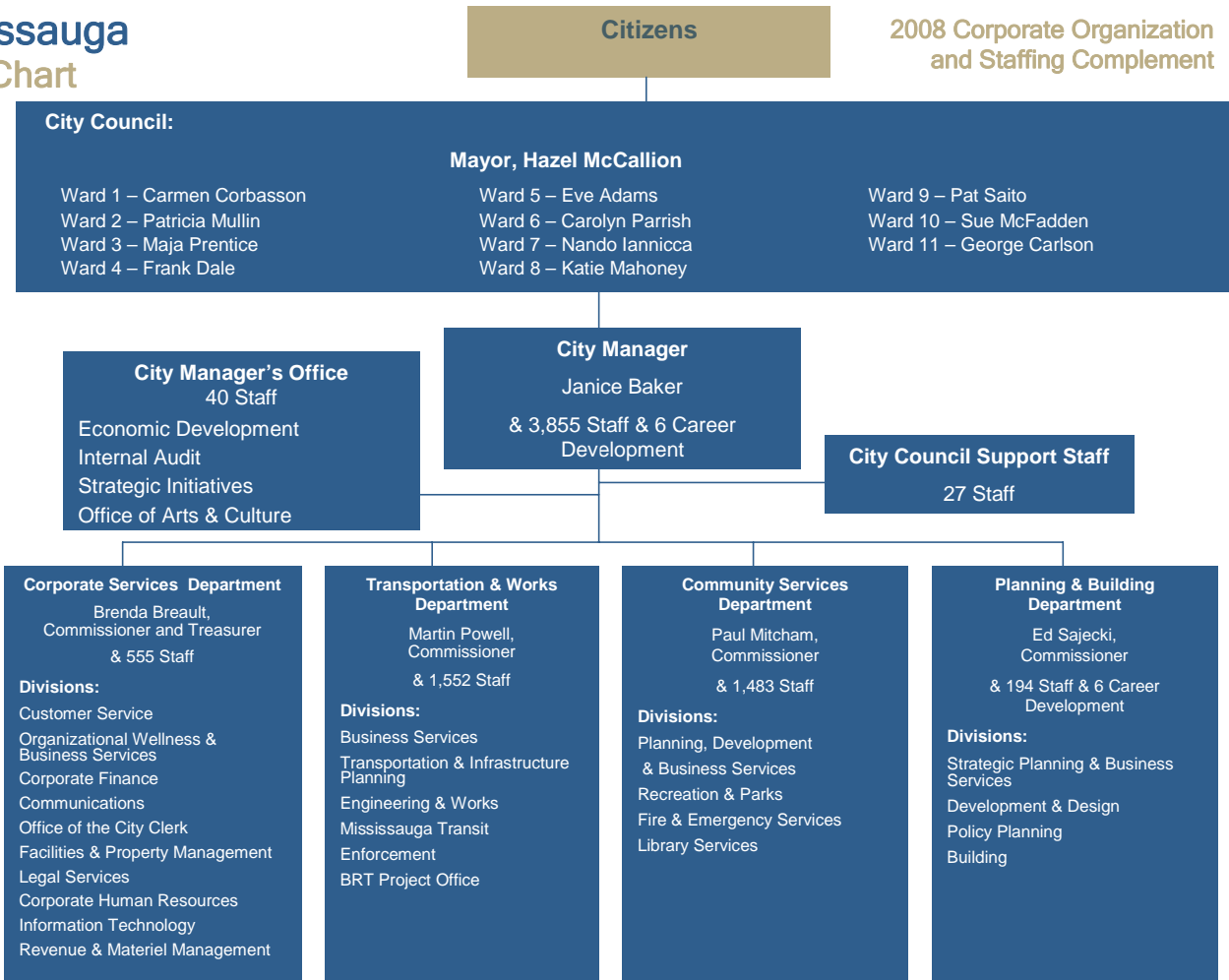
Revenue of \$252,000 for Fire & Emergency Services, \$45,000 for the Safe Communities Project, \$75,000 for the Gymnastics Centre Redevelopment and \$75,000 for higher fuel costs for Corporate Fleet maintenance.

Budget Committee also recommended the following transfers to Contingency:

Public Arts Officer position funding of \$78,100, My Mississauga (2) positions funding of \$82,400 and enhanced Market Research of \$90,900.



**City of Mississauga
 Organization Chart**



Budget Committee recommended the following be transferred to Contingency: Public Arts Officer position funding of \$78,100 and My Mississauga (2) positions funding of \$82,400.



Appendix 2 - Summary of Program Changes

cityofmississauga2008budgetandbusinessplan

Departmental Operating Budget Summary - 2008 Recommended Funding (\$000's)

Initiative	Program Changes	New Revenues	Service Level Adjustments	Efficiencies & Reserve Transfers
<u>Roads, Storm Drainage and Watercourses</u>				
Traffic Lane Line Markings	175.0			
Corporate Fleet Maintenance	75.0			
Transportation Engineer	64.2			
Storm Drainage Technologist	38.9			
Parking Manager	55.4			
Utility Cut Technician	25.7			
Speed Awareness Program	33.9			
Parking Meter Collection Person	28.8			
Pay for Parking Coordinator	44.3			
Traffic Operations Technologist	38.9			
Roads, Storm Drainage and Watercourses Subtotal	580.1	0.0	0.0	0.0
<u>Transit</u>				
Ridership Growth Strategy - Year 2	714.4			
Ridership Growth Strategy - Year 2 New Revenue		(743.7)		
Transit Subtotal	714.4	(743.7)	0.0	0.0
Transportation and Works Subtotal	1,391.3	(743.7)	0.0	0.0
Total	5,012.6	(1,129.8)	37.0	(1,277.1)

Budget Committee recommended the following deletions:

Revenue of \$252,000 for Fire & Emergency Services, \$45,000 for the Safe Communities Project, \$75,000 for the Gymnastics Centre Redevelopment and \$75,000 for higher fuel costs for Corporate Fleet maintenance.

Budget Committee also recommended the following transfers to Contingency:

Public Arts Officer position funding of \$78,100, My Mississauga (2) positions funding of \$82,400 and enhanced Market Research of \$90,900.



3 YEAR BUDGET FORECAST

	2007 Budget	2008 Budget	2009 Forecast	2010 Forecast
Labour Costs	3,987,100	4,531,600	4,531,600	4,531,600
Other Operating Expenses	852,400	1,034,800	1,067,100	1,095,400
TOTAL COSTS	4,839,500	5,566,400	5,598,700	5,627,000
TOTAL REVENUES	(589,600)	(634,600)	(634,600)	(634,600)
NET COSTS	4,249,900	4,931,800	4,964,100	4,992,400

CITY MANAGER'S DEPARTMENT

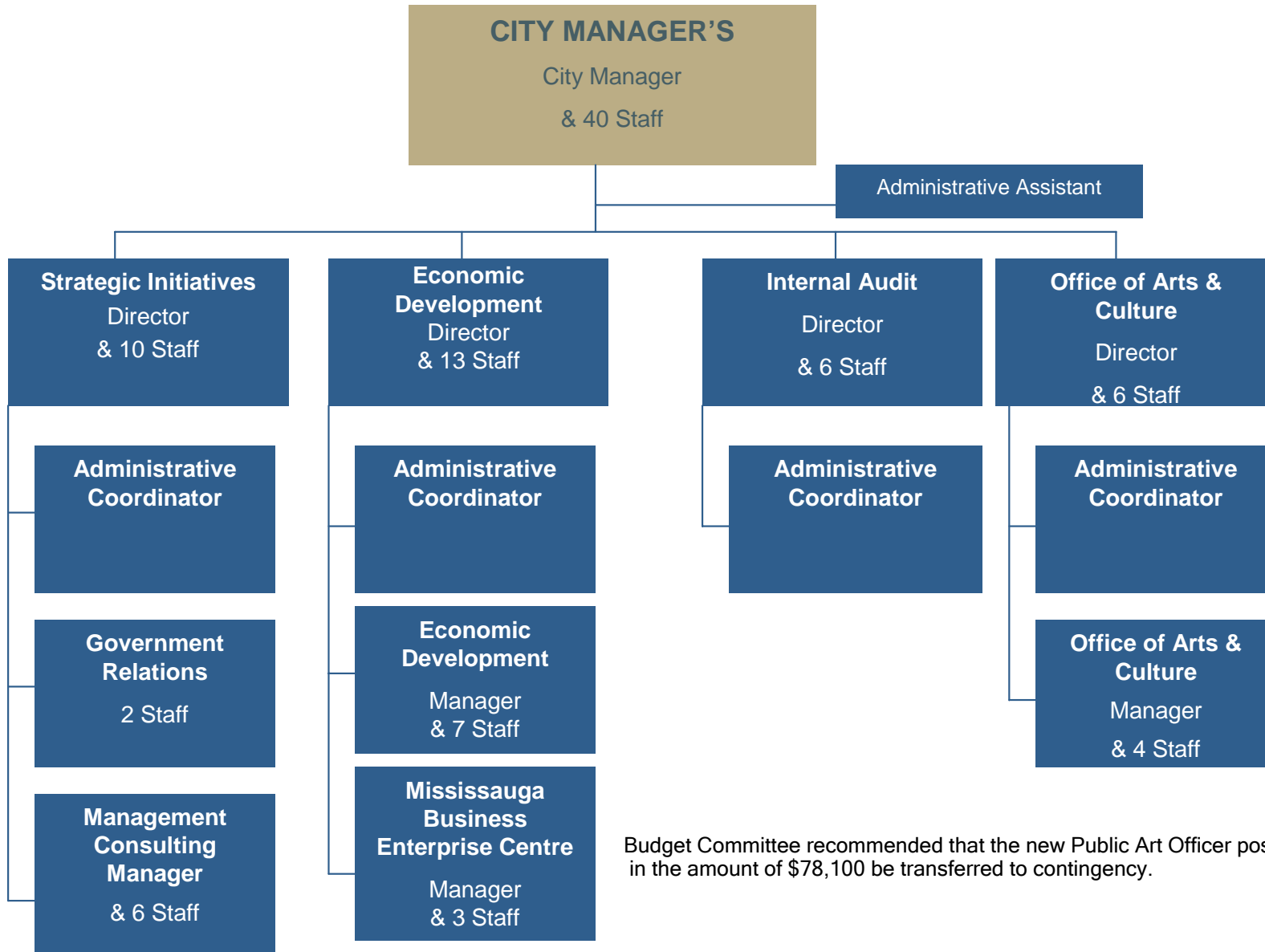
	2007 Budget	2008 Budget	2009 Forecast	2010 Forecast
Arts & Culture	442,300	866,400	896,400	926,400
Strategic Policy	3,807,600	4,065,400	4,067,700	4,066,000
TOTAL EXPENDITURES	4,249,900	4,931,800	4,964,100	4,992,400

Budget Committee recommended that the new Public Art Officer position in the amount of \$78,100 be transferred to contingency.

Departmental Budget Highlights - Operating

Operating Program highlights include:

- Labour increase of \$193,100 for economic adjustment and fringe benefit increases.
- \$197,300 in the Office of Arts & Culture for various temporary positions.
- \$60,000 in Strategic Initiatives for an Advisor to assist the Director of Strategic Initiatives and City Manager's Office.
- \$78,100 in the Office of Arts & Culture for a new Public Art Officer position.
- \$66,600 in the Office of Arts & Culture to fund a complete start up of this Division.
- \$50,000 in the Office of Arts & Culture for promotions and outreach to create awareness within the community.



Budget Committee recommended that the new Public Art Officer position in the amount of \$78,100 be transferred to contingency.



Human Resources Requirement

	Permanent Salaried Hourly Employees	Temporary Hours
2006 Establishment	29	1,925
2007 Establishment	36	1,925
2008 Budget Recommendation	41	1,925

Departmental Distribution

Division	Permanent Salaried Hourly Employees	Temporary Hours
City Manager's Office	2	0
Strategic Initiatives	11	105
Internal Audit	7	0
Economic Development	14	1,820
Office of Arts & Culture	7	0
Total Recommended 2008	41	1,925

Budget Committee recommended that the new Public Art Officer position in the amount of \$78,100 be transferred to contingency.

City Manager - Arts & Culture

cityofmississauga2008budgetandbusinessplan

BUDGET OVERVIEW

ARTS & CULTURE

	2006 Actual	2007 Restated Budget	2007 Forecast	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
EXPENDITURES											
LABOUR COST	2,138	697,600	697,600	729,700	275,400	0	0	0	1,005,100	307,500	44.1%
Staff Development Costs	0	0	0	28,000	0	0	0	0	28,000	28,000	0.0%
Communications Costs	0	1,500	1,500	8,100	0	0	0	0	8,100	6,600	440.0%
Transportation Costs	0	1,900	1,900	3,900	0	0	0	0	3,900	2,000	105.3%
Occupancy & City Costs	0	5,100	5,100	5,100	0	0	0	0	5,100	0	0.0%
Equipment Costs & Maintenance Agreement	0	0	0	3,000	0	0	0	0	3,000	3,000	0.0%
Contractor & Professional Services	0	10,000	10,000	10,000	100,000	0	0	0	110,000	100,000	1000.0%
Advertising & Promotions	0	0	0	2,000	50,000	0	0	0	52,000	52,000	0.0%
Materials, Supplies & Other Services	(295)	49,300	49,300	74,300	0	0	0	0	74,300	25,000	50.7%
Finance Other	55	0	0	0	0	0	0	0	0	0	0.0%
Transfers	0	0	0	0	0	0	0	0	0	0	0.0%
Debt	0	0	0	0	0	0	0	0	0	0	0.0%
OTHER OPERATING EXPENSES	(240)	67,800	67,800	134,400	150,000	0	0	0	284,400	216,600	319.5%
TOTAL EXPENDITURES	1,898	765,400	765,400	864,100	425,400	0	0	0	1,289,500	524,100	68.5%
REVENUES											
Supplementary Railway & Corridors	0	0	0	0	0	0	0	0	0	0	0.0%
Payments in Lieu	0	0	0	0	0	0	0	0	0	0	0.0%
Grants	0	0	0	0	0	0	0	0	0	0	0.0%
Fees & Service Charges	0	(310,600)	(310,600)	(310,600)	0	0	0	0	(310,600)	0	0.0%
Licenses & Permits	0	0	0	0	0	0	0	0	0	0	0.0%
Rents, Concessions & Franchise	0	0	0	0	0	0	0	0	0	0	0.0%
Fines	0	0	0	0	0	0	0	0	0	0	0.0%
Penalties & Interest on Taxes	0	0	0	0	0	0	0	0	0	0	0.0%
Investment Income	0	0	0	0	0	0	0	0	0	0	0.0%
Other Revenue	0	(12,500)	(12,500)	(12,500)	0	0	0	0	(12,500)	0	0.0%
Transfers	0	0	0	0	(100,000)	0	0	0	(100,000)	(100,000)	0.0%
Long Term Liabilities	0	0	0	0	0	0	0	0	0	0	0.0%
TOTAL REVENUES	0	(323,100)	(323,100)	(323,100)	(100,000)	0	0	0	(423,100)	(100,000)	-31.0%
NET SERVICE IMPACT	1,898	442,300	442,300	541,000	325,400	0	0	0	866,400	424,100	95.9%

Budget Committee recommended that the new Public Art Officer position in the amount of \$78,100 be transferred to contingency.



2008 Explanation of Budget Changes

Program: Office of Arts & Culture

Description of Program

The Office of Arts & Culture is responsible for the development and nurturing of arts and culture through the short and long term investments in arts, culture and heritage in Mississauga. A strategy and Master Plan will be developed with the view of building a sustainable arts and culture sector. Grants issued to arts, heritage and cultural groups are included in the Non Departmental section of the budget book.

City Manager - Arts & Culture

cityofmississauga2008budgetandbusinessplan

2008 EXPLANATION OF BUDGET CHANGES

PROGRAM: OFFICE OF ARTS & CULTURE

	2007	2008	Change in 2008		Explanation
	Restated Budget	Requested Budget	Requested Budget To 2007 Restated Budget		
	\$	\$	\$	%	
EXPENDITURES					
LABOUR COST	697,600	1,005,100	307,500	44.1%	The increase in permanent labour costs reflects performance pay and economic adjustment increases, labour adjustments, an extra working day and other fringe benefit changes. There is also one new permanent complement request for a Public Art Officer as well as temporary resources to assist with various arts startup initiatives.
Staff Development Costs	0	28,000	28,000	0.0%	As this area was newly created, a full operating budget was not initially identified. This has now been established and is a go forward as a base budget.
Communication Costs	1,500	8,100	6,600	440.0%	
Transportation Costs	1,900	3,900	2,000	105.3%	
Occupancy & City Costs	5,100	5,100	0	0.0%	This increase is to allow for various art and culture events around the City and is being offset by reserves.
Equipment Costs & Maintenance Agreements	0	3,000	3,000	0.0%	
Contractor & Professional Services	10,000	110,000	100,000	1000.0%	
Advertising & Promotions	0	52,000	52,000	0.0%	
Materials, Supplies & Other Services	49,300	74,300	25,000	50.7%	
OTHER OPERATING EXPENSES	67,800	284,400	216,600	319.5%	
TOTAL EXPENDITURES	765,400	1,289,500	524,100	68.5%	
REVENUES					
Fees & Service Charges	(310,600)	(310,600)	0	0.0%	This increase is to allow for various art and culture events around the City and is being offset by reserves.
Other Revenue	(12,500)	(12,500)	0	0.0%	
Transfers	0	(100,000)	(100,000)	0.0%	
TOTAL REVENUES	(323,100)	(423,100)	(100,000)	-31.0%	
NET PROGRAM IMPACT	442,300	866,400	424,100	95.9%	

Budget Committee recommended that the new Public Art Officer position in the amount of \$78,100 be transferred to contingency.



Summary of Program Directions
 Arts & Culture

PROGRAM CHANGES (+)

Description	FTE	Expenditure	Revenue	Net	Start Date
Manager, Arts Policy	1	90,100		90,100	January 1, 2008
Researcher	1	73,000		73,000	January 1, 2008
Interns	1	34,200		34,200	January 1, 2008
Public Art Officer	1	78,100		78,100	January 1, 2008
Promotions		50,000		50,000	
Events		100,000	(100,000)	0	
Total Division/Service Base Budget Impacts	4	\$425,400	(\$100,000)	\$325,400	

3 YEAR BUDGET FORECAST

	2007 Budget	2008 Budget	2009 Forecast	2010 Forecast
Labour Costs	143,621,400	152,498,200	161,595,400	170,778,100
Other Operating Expenses	26,846,500	28,948,300	29,654,300	30,443,000
TOTAL COSTS	170,467,900	181,446,500	191,249,700	201,221,100
TOTAL REVENUES	(46,157,000)	(49,406,300)	(50,563,900)	(51,274,200)
NET COSTS	124,310,900	132,040,200	140,685,800	149,946,900

COMMUNITY SERVICES

	2007 Budget	2008 Budget	2009 Forecast	2010 Forecast
Strategic Policy	199,300	308,700	308,700	308,700
Community Grants	290,400	290,400	290,400	290,400
Departmental Business Services	3,703,200	4,032,400	4,234,100	4,449,700
Recreation & Parks	28,965,100	32,340,000	35,379,700	38,609,100
Fire & Emergency Services	70,534,500	73,640,600	77,702,000	82,085,100
Mississauga Library System	20,618,400	21,428,100	22,770,900	24,203,900
TOTAL EXPENDITURES	124,310,900	132,040,200	140,685,800	149,946,900

Budget Committee recommended that \$45,000 for the Safe Communities Program, \$75,000 for staffing for the Gymnastics Centre Redevelopment be deleted and additional funding in the amount of \$82,400 for My Mississauga program be transferred to contingency.



Community Services

cityofmississauga2008budgetandbusinessplan

Departmental Capital Summary Community Services (000's)

Department Summary	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Gross Expenditures	46,889	80,334	40,548	15,555	13,717	25,818	23,008	22,455	10,625	23,132	302,081
Recovery/Subsidy	3,110	4,244	900	0	0	1,824	0	0	0	0	10,078
Total Net Expenditures	43,779	76,090	39,648	15,555	13,717	23,994	23,008	22,455	10,625	23,132	292,003

Summary by Service	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Fire and Emergency Services	17,886	17,412	2,528	1,821	3,242	6,581	4,608	2,151	1,666	3,072	60,967
Mississauga Library System	243	680	5,115	3,682	1,134	8,031	343	3,588	172	172	23,160
Recreation and Parks	25,650	57,998	32,005	10,052	9,341	9,382	18,057	16,716	8,787	19,888	207,876
Total Net Expenditures	43,779	76,090	39,648	15,555	13,717	23,994	23,008	22,455	10,625	23,132	292,003

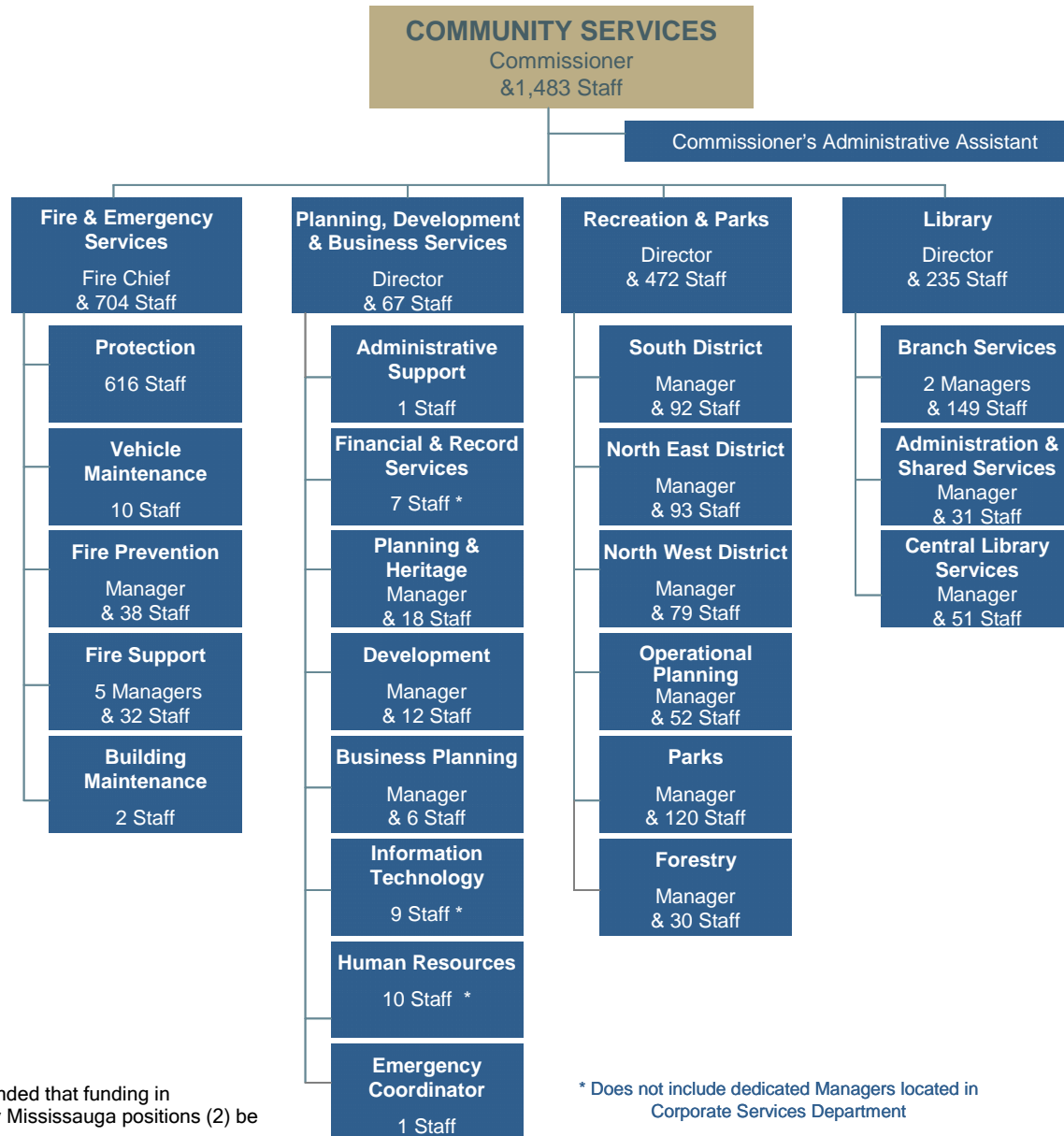
- \$11.8 million for park redevelopment including life cycle replacement of play equipment, related landscape improvements, bridge and underpass repair and maintenance;
- \$11.1 million for parkland development funded through development charges, planned as outlined:
 - Basic development of O'Connor Park, Future Park 052 (Southlawn Sanford Farm), John C. Pallett Park, between the years 2008 and 2011.
 - Basic development of Pinchin Farm Park, Future Park 074, Future Park 034, in 2017. These projects are contingent on development charge revenues materializing as forecast in the future years;
- Other ongoing capital expenditures include:
 - \$16.2 million for park and sports field maintenance;
 - \$6.0 million for ongoing minor facility maintenance and improvements over the 10 year period; and
 - \$8.8 million for life cycle based park and program equipment replacement;

The operating impact of the opening of the new Fire Training and Mechanical Centre has been reflected in the 2009 and 2010 operating forecast. As the plans for the West End Soccer facility crystallize, the operating impact will be reflected in future budgets. Parkland Development expenditures will result in an impact on the operating budget and these will be appropriately reflected in the upcoming budget forecasts.

In summary, the 2008 - 2017 capital program reflects the ongoing capital needs of a mature city with a need to reinvest in the capital infrastructure, with reduced reliance on development charges and greater emphasis on tax based funding sources. The capital projects reflect a judicious balance between investment in maintaining the capital assets in a state of good repair to provide efficient and effective service delivery to the taxpayers and prudent financial management.

Community Services

cityofmississauga2008budgetandbusinessplan



Budget Committee recommended that funding in the amount of \$82,400 for My Mississauga positions (2) be transferred to contingency.

* Does not include dedicated Managers located in Corporate Services Department



Human Resources Requirement

	Permanent Employees	Temporary Hours
2006 Establishment	1,459	1,206,935
2007 Establishment	1,468	1,221,100
2008 Budget Recommendation	1,484	1,285,200

Departmental Distribution

Division/Programs	Permanent Employees	Temporary Hours
Planning, Development & Business Services	70	10,200
Fire & Emergency Services	705	0
Mississauga Library System	236	191,700
Recreation & Parks	473	1,083,300
Total Recommended 2008	1,484	1,285,200

Community Services - Departmental Business Services

cityofmississauga2008budgetandbusinessplan

BUDGET OVERVIEW

DEPARTMENTAL BUSINESS SERVICES

	2006 Actual	2007 Restated Budget	2007 Forecast	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
EXPENDITURES											
LABOUR COST	3,060,910	3,618,000	3,489,700	3,879,300	0	0	0	0	3,879,300	261,300	7.2%
Staff Development Costs	50,287	84,400	0	76,100	0	0	0	0	76,100	(8,300)	-9.8%
Communications Costs	9,330	6,500	0	6,500	0	0	0	0	6,500	0	0.0%
Transportation Costs	33,584	34,900	0	35,200	0	0	0	0	35,200	300	0.9%
Occupancy & City Costs	699	300	0	300	0	0	0	0	300	0	0.0%
Equipment Costs & Maintenance Agreement	29,904	2,700	0	27,700	0	0	0	0	27,700	25,000	925.9%
Contractor & Professional Services	3,640	12,600	0	12,600	85,000	0	0	0	97,600	85,000	674.6%
Advertising & Promotions	2,658	0	0	0	0	0	0	0	0	0	0.0%
Materials, Supplies & Other Services	58,388	68,700	0	103,000	0	0	0	0	103,000	34,300	49.9%
Finance Other	55	0	0	(66,000)	0	0	0	0	(66,000)	(66,000)	0.0%
Transfers	0	0	241,100	0	0	0	0	0	0	0	0.0%
OTHER OPERATING EXPENSES	188,545	210,100	241,100	195,400	85,000	0	0	0	280,400	70,300	33.5%
TOTAL EXPENDITURES	3,249,456	3,828,100	3,730,800	4,074,700	85,000	0	0	0	4,159,700	331,600	8.7%
REVENUES											
Other Revenue	0	0	(88,000)	0	0	0	0	0	0	0	0.0%
Transfers	0	(124,900)	0	(127,300)	0	0	0	0	(127,300)	(2,400)	-1.9%
TOTAL REVENUES	0	(124,900)	(88,000)	(127,300)	0	0	0	0	(127,300)	(2,400)	-1.9%
NET SERVICE IMPACT	3,249,456	3,703,200	3,642,800	3,947,400	85,000	0	0	0	4,032,400	329,200	8.9%

Budget Committee recommended that \$45,000 for the Safe Communities Program be deleted from the 2008 Budget.



Community Services - Departmental Business Services

cityofmississauga2008budgetandbusinessplan

2008 NET BUDGET BY PROGRAM

	2006 Actual	2007 Restated Budget	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget to 2007 Restated	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
PROGRAM EXPENDITURES										
Departmental Business Services	3,249,456	3,703,200	3,947,400	85,000	0	0	0	4,032,400	329,200	8.9%
NET PROGRAM IMPACT	3,249,456	3,703,200	3,947,400	85,000	0	0	0	4,032,400	329,200	8.9%

Budget Committee recommended that \$45,000 for the Safe Communities Program be deleted from the 2008 Budget.



2008 Explanation of Budget Changes

Program: Departmental Business Services

Description of Program

Management of department-wide issues and general administrative functions of the department;
Departmental budget co-ordination and analysis, and monitoring status of expenditures and revenues;
Strategic business planning services;
Human resources management, recruiting and support;
Information technology management, planning and support; and
Records Management for the department.

Community Services - Departmental Business Services

cityofmississauga2008budgetandbusinessplan

2008 EXPLANATION OF BUDGET CHANGES

PROGRAM: DEPARTMENTAL BUSINESS SERVICES

	2007 Restated Budget	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget		Explanation
	\$	\$	\$	%	
EXPENDITURES					
LABOUR COST	3,618,000	3,879,300	261,300	7.2%	The increase in permanent labour costs reflects performance pay and economic adjustment increases, labour adjustments, an extra working day and other fringe benefit changes. Also included in the increase is the annualized cost for Organization Development Consultant.
Staff Development Costs	84,400	76,100	(8,300)	-9.8%	
Communication Costs	6,500	6,500	0	0.0%	
Transportation Costs	34,900	35,200	300	0.9%	
Occupancy & City Costs	300	300	0	0.0%	
Equipment Costs & Maintenance Agreements	2,700	27,700	25,000	925.9%	Increase to reflect usage pattern, includes realignment of detailed budget.
Contractor & Professional Services	12,600	97,600	85,000	674.6%	Increase is due to Emergency Management Studies
Materials, Supplies & Other Services	68,700	103,000	34,300	49.9%	Increase to reflect actual.
Finance Other	0	(66,000)	(66,000)	0.0%	Budgeted savings from city wide consolidation of Disability Management Program.
OTHER OPERATING EXPENSES	210,100	280,400	70,300	33.5%	
TOTAL EXPENDITURES	3,828,100	4,159,700	331,600	8.7%	
REVENUES					
Transfers	(124,900)	(127,300)	(2,400)	-1.9%	Funding for implementing Tangible Capital Asset program. Increase is to reflect 2008 salary structure.
TOTAL REVENUES	(124,900)	(127,300)	(2,400)	-1.9%	
NET PROGRAM IMPACT	3,703,200	4,032,400	329,200	8.9%	

Budget Committee recommended that \$45,000 for the Safe Communities Program be deleted from the 2008 Budget.



Community Services - Fire and Emergency Services

cityofmississauga2008budgetandbusinessplan

BUDGET OVERVIEW FIRE & EMERGENCY SERVICES

	2006 Actual	2007 Restated Budget	2007 Forecast	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
EXPENDITURES											
LABOUR COST	66,060,409	69,356,400	69,164,300	72,667,700	126,400	0	0	0	72,794,100	3,437,700	5.0%
Staff Development Costs	158,485	196,700	0	196,700	0	0	0	0	196,700	0	0.0%
Communications Costs	214,289	232,100	0	232,500	0	0	0	0	232,500	400	0.2%
Transportation Costs	1,140,895	923,800	0	1,010,900	0	0	0	0	1,010,900	87,100	9.4%
Occupancy & City Costs	443,171	383,500	0	383,500	0	0	0	0	383,500	0	0.0%
Equipment Costs & Maintenance Agreement	175,904	167,400	0	189,400	0	0	0	0	189,400	22,000	13.1%
Contractor & Professional Services	(4,089)	14,600	0	14,600	0	0	0	0	14,600	0	0.0%
Advertising & Promotions	26,851	21,300	0	21,300	0	0	0	0	21,300	0	0.0%
Materials, Supplies & Other Services	432,086	608,700	0	611,700	0	0	0	0	611,700	3,000	0.5%
Finance Other	1,443	0	0	0	0	0	0	0	0	0	0.0%
Transfers	0	0	2,690,200	0	0	0	0	0	0	0	0.0%
OTHER OPERATING EXPENSES	2,589,035	2,548,100	2,690,200	2,660,600	0	0	0	0	2,660,600	112,500	4.4%
TOTAL EXPENDITURES	68,649,444	71,904,500	71,854,500	75,328,300	126,400	0	0	0	75,454,700	3,550,200	4.9%
REVENUES											
Fees & Service Charges	(1,324,960)	(1,305,000)	0	(1,353,000)	0	(386,100)	0	0	(1,739,100)	(434,100)	33.3%
Licenses & Permits	(1,626)	(5,000)	0	(5,000)	0	0	0	0	(5,000)	0	0.0%
Other Revenue	(86,098)	(60,000)	(1,420,000)	(60,000)	(10,000)	0	0	0	(70,000)	(10,000)	16.7%
Transfers	(511,595)	0	0	0	0	0	0	0	0	0	0.0%
TOTAL REVENUES	(1,924,279)	(1,370,000)	(1,420,000)	(1,418,000)	(10,000)	(386,100)	0	0	(1,814,100)	(444,100)	32.4%
NET SERVICE IMPACT	66,725,165	70,534,500	70,434,500	73,910,300	116,400	(386,100)	0	0	73,640,600	3,106,100	4.4%

Budget Committee recommended that new revenues of \$252,000 to be billed to Mississauga residents, involved in a motor vehicle accidents, receiving services provided by Mississauga Fire & Emergency Services be deleted.



Community Services - Fire and Emergency Services

cityofmississauga2008budgetandbusinessplan

2008 NET BUDGET BY PROGRAM

	2006 Actual	2007 Restated Budget	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget to 2007 Restated	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
PROGRAM EXPENDITURES										
Suppression	56,241,336	60,070,700	63,033,700	0	(252,000)	0	0	62,781,700	2,711,000	4.5%
Building Maintenance	549,941	511,800	521,000	0	0	0	0	521,000	9,200	1.8%
Vehicle Maintenance	2,178,281	2,327,900	2,478,700	46,000	0	0	0	2,524,700	196,800	8.5%
Prevention	3,624,884	3,823,700	3,946,600	57,100	0	0	0	4,003,700	180,000	4.7%
Divisional Support Services	4,130,724	3,800,400	3,930,300	13,300	(134,100)	0	0	3,809,500	9,100	0.2%
NET PROGRAM IMPACT	66,725,166	70,534,500	73,910,300	116,400	(386,100)	0	0	73,640,600	3,106,100	4.4%

Budget Committee recommended that new revenues of \$252,000 to be billed to Mississauga residents, involved in a motor vehicle accidents, receiving services provided by Mississauga Fire & Emergency Services be deleted.



2008 Explanation of Budget Changes

Program: Suppression

Description of Program

Fire fighting, rescue, medical rescue and hazardous materials emergency response services from 20 fire stations; and Inspection of residential, industrial and commercial buildings.

	2007 Restated Budget	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget		Explanation
	\$	\$	\$	%	
EXPENDITURES					
LABOUR COST	60,533,800	63,496,800	2,963,000	4.9%	The increase in permanent labour costs reflects performance pay and economic adjustment increases, labour adjustments, an extra working day and other fringe benefit changes.
Staff Development Costs	9,100	9,100	0	0.0%	
Transportation Costs	16,800	16,800	0	0.0%	
OTHER OPERATING EXPENSES	25,900	25,900	0	0.0%	
TOTAL EXPENDITURES	60,559,700	63,522,700	2,963,000	4.9%	
REVENUES					
Fees & Service Charges	(489,000)	(741,000)	(252,000)	-51.5%	Increase in Vehicle By-Law revenue to charge residents of Mississauga for motor vehicle accidents.
TOTAL REVENUES	(489,000)	(741,000)	(252,000)	-51.5%	
NET PROGRAM IMPACT	60,070,700	62,781,700	2,711,000	4.5%	

Budget Committee recommended that new revenues of \$252,000 to be billed to Mississauga residents, involved in a motor vehicle accidents, receiving services provided by Mississauga Fire & Emergency Services be deleted.

2008 Explanation of Budget Changes

Program: Building Maintenance

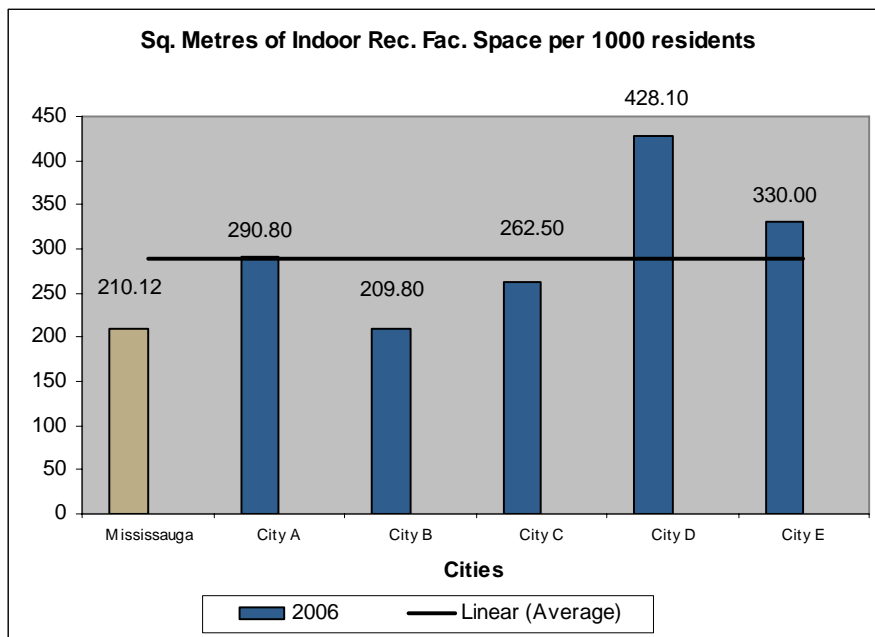
Description of Program

Preventive maintenance of 20 fire stations and a training centre; and
 Involvement in the planning, design, project management and approval of new facilities.

	2007	2008	Change in 2008		Explanation
	Restated Budget	Requested Budget	Requested Budget To 2007 Restated Budget		
	\$	\$	\$	%	
EXPENDITURES					
LABOUR COST	226,000	235,200	9,200	4.1%	The increase in permanent labour costs reflects performance pay and economic adjustment increases, labour adjustments, an extra working day and other fringe benefit changes.
Occupancy & City Costs	285,800	285,800	0	0.0%	
OTHER OPERATING EXPENSES	285,800	285,800	0	0.0%	
TOTAL EXPENDITURES	511,800	521,000	9,200	1.8%	
NET PROGRAM IMPACT	511,800	521,000	9,200	1.8%	

Measure: Square Metres of Recreation Facilities Space per 1000 Residents.

Definition: Square Metres of Recreation Facilities Space divided by 1000 Residents.



Key Conclusion: These measures taken from the Municipal Performance Measures Program Data for 2006.

Mississauga is below the average in providing square meters of indoor recreational space per 1,000 residents when compared to other municipalities.

Municipalities included in this chart: Brampton, Hamilton, Ottawa, Markham and Vaughan.

Action Items: Regular review of benchmark comparators.

Community Services - Recreation and Parks

cityofmississauga2008budgetandbusinessplan

BUDGET OVERVIEW

Recreation and Parks

	2006 Actual	2007 Restated Budget	2007 Forecast	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
EXPENDITURES											
LABOUR COST	49,535,388	51,722,600	51,467,100	55,189,800	739,800	0	0	0	55,929,600	4,207,000	8.1%
Staff Development Costs	182,439	162,800	142,400	165,900	0	0	0	0	165,900	3,100	1.9%
Communications Costs	143,148	263,000	264,900	281,700	0	0	0	0	281,700	18,700	7.1%
Transportation Costs	2,766,497	2,917,400	2,916,800	2,987,300	0	0	0	0	2,987,300	69,900	2.4%
Occupancy & City Costs	1,759,143	2,262,500	2,112,600	3,322,200	0	0	0	0	3,322,200	1,059,700	46.8%
Equipment Costs & Maintenance Agreement	838,755	679,700	800,100	787,600	0	0	0	0	787,600	107,900	15.9%
Contractor & Professional Services	7,301,133	7,416,200	7,255,300	8,163,500	30,400	0	0	0	8,193,900	777,700	10.5%
Advertising & Promotions	777,012	835,700	834,100	849,200	(4,000)	0	0	0	845,200	9,500	1.1%
Materials, Supplies & Other Services	4,588,288	4,762,700	4,981,900	4,692,100	30,700	0	(38,000)	0	4,684,800	(77,900)	-1.6%
Finance Other	(50,457)	(36,100)	(43,200)	(49,100)	0	0	0	0	(49,100)	(13,000)	36.0%
Transfers	175,608	429,900	252,820	296,000	0	0	0	0	296,000	(133,900)	-31.1%
OTHER OPERATING EXPENSES	18,481,568	19,693,800	19,517,720	21,496,400	57,100	0	(38,000)	0	21,515,500	1,821,700	9.3%
TOTAL EXPENDITURES	68,016,956	71,416,400	70,984,820	76,686,200	796,900	0	(38,000)	0	77,445,100	6,028,700	8.4%
REVENUES											
Grants	(431,257)	(419,700)	(445,900)	(449,000)	0	0	0	0	(449,000)	(29,300)	7.0%
Fees & Service Charges	(21,726,678)	(23,020,200)	(22,172,100)	(23,266,700)	0	0	75,000	0	(23,191,700)	(171,500)	0.7%
Licenses & Permits	(127,504)	(164,800)	(160,200)	(174,800)	0	0	0	0	(174,800)	(10,000)	6.1%
Rents, Concessions & Franchise	(16,775,800)	(17,671,400)	(17,675,300)	(19,978,200)	0	0	0	0	(19,978,200)	(2,306,800)	13.1%
Investment Income	(59,053)	(43,500)	(45,600)	(43,500)	0	0	0	0	(43,500)	0	0.0%
Other Revenue	(483,008)	(560,600)	(1,091,200)	(555,800)	0	0	0	0	(555,800)	4,800	-0.9%
Transfers	(717,432)	(571,100)	(139,300)	(712,100)	0	0	0	0	(712,100)	(141,000)	24.7%
TOTAL REVENUES	(40,320,732)	(42,451,300)	(41,729,600)	(45,180,100)	0	0	75,000	0	(45,105,100)	(2,653,800)	6.3%
NET SERVICE IMPACT	27,696,224	28,965,100	29,255,220	31,506,100	796,900	0	37,000	0	32,340,000	3,374,900	11.7%

Budget Committee recommended that \$75,000 for staffing for the Gymnastics Centre Redevelopment be deleted and additional funding in the amount of \$82,400 for My Mississauga Program be transferred to contingency.



Community Services - Recreation and Parks

cityofmississauga2008budgetandbusinessplan

2008 NET BUDGET BY PROGRAM

	2006 Actual	2007 Restated Budget	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget to 2007 Restated	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
PROGRAM EXPENDITURES										
Recreation Facilities & Programs	5,668,670	5,960,200	6,986,000	232,500	0	0	0	7,218,500	1,258,300	21.1%
Divisional Support Services	4,604,404	4,349,700	4,850,200	39,000	0	0	0	4,889,200	539,500	12.4%
Boulevards & Forestry	4,620,184	4,673,200	4,921,600	0	0	0	0	4,921,600	248,400	5.3%
Golf/Marinas & Hershey Centre	(1,754,838)	(2,154,200)	(2,442,700)	0	0	0	0	(2,442,700)	(288,500)	13.4%
Parks Maintenance	12,980,484	14,138,200	15,083,400	367,400	0	37,000	0	15,487,800	1,349,600	9.5%
Park Planning and Development	1,577,320	1,998,000	2,107,600	158,000	0	0	0	2,265,600	267,600	13.4%
NET PROGRAM IMPACT	27,696,224	28,965,100	31,506,100	796,900	0	37,000	0	32,340,000	3,374,900	11.7%

Budget Committee recommended that \$75,000 for staffing for the Gymnastics Centre Redevelopment be deleted and additional funding in the amount of \$82,400 for My Mississauga Program be transferred to contingency.



2008 Explanation of Budget Changes

Program: Recreation Facilities and Programs

Description of Program

- Operation of eleven major community centre facilities, twenty ice surfaces, three outdoor artificial ice pads, eleven indoor pools (four of which are school pools) and seven outdoor pools, two museums and one theatre;
- Maintenance activities related to recreation facilities;
- Provision of active living programs, aquatic, fitness, seniors, youth, child and community recreation programs including community outreach programs and special event co-ordination;
- Snack bar, lounge, vending and pro shop operations;
- Operation of a variety of sports instructional/skill development programs;
- Operation of summer specialty camps and activity centres for children and youth;
- Operation of the “My Mississauga” program;
- Liaison with community sports and youth groups; and
- Program co-ordination for outdoor fields, rentals and leagues.

Community Services - Recreation and Parks

cityofmississauga2008budgetandbusinessplan

2008 EXPLANATION OF BUDGET CHANGES

PROGRAM: R&P - RECREATION FACILITIES & PROGRAMS

	2007 Restated Budget	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget		Explanation
	\$	\$	\$	%	
EXPENDITURES					
LABOUR COST	28,821,800	30,830,100	2,008,300	7.0%	The increase in permanent labour costs reflects performance pay and economic adjustment increases, labour adjustments, an extra working day and other fringe benefit changes. Also included in the increase are 2 additional full time staff for the new Mississauga Valley Gymnasium, 2 full time staff for the intensification of My Mississauga programming and 1 full time Community Development staff.
Staff Development Costs	13,300	14,900	1,600	12.0%	
Communication Costs	62,700	61,500	(1,200)	-1.9%	
Transportation Costs	260,000	273,200	13,200	5.1%	
Occupancy & City Costs	1,566,200	1,937,700	371,500	23.7%	2008 increase are a result of the addition of utility maintenance costs for the new Mississauga Valley Gymnasium. Other increases resulting from budget re-alignment to gain divisional consistency.
Equipment Costs & Maintenance Agreements	404,100	431,800	27,700	6.9%	2008 increases are a result of higher cost of facility operations equipment repairs.
Contractor & Professional Services	686,500	743,600	57,100	8.3%	2008 increases are a result of increased requirements for Iceland's Adult Hockey program, and Malton's partnerships with hub school and basketball program provider.
Advertising & Promotions	203,900	199,500	(4,400)	-2.2%	2008 savings are a result of budget re-alignment to gain divisional consistency.
Materials, Supplies & Other Services	2,114,500	1,821,400	(293,100)	-13.9%	2008 savings are a result of budget re-alignment to gain divisional consistency.
Finance Other	3,200	3,800	600	0.0%	
OTHER OPERATING EXPENSES	5,314,400	5,487,400	173,000	3.3%	
TOTAL EXPENDITURES	34,136,200	36,317,500	2,181,300	6.4%	

Budget Committee recommended that \$75,000 for staffing for the Gymnastics Centre Redevelopment be deleted and additional funding in the amount of \$82,400 for My Mississauga Program be transferred to contingency.



Community Services - Recreation and Parks

cityofmississauga2008budgetandbusinessplan

2008 EXPLANATION OF BUDGET CHANGES

PROGRAM: R&P - RECREATION FACILITIES & PROGRAMS

	2007 Restated Budget	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget		Explanation
	\$	\$	\$	%	
REVENUES					
Grants	(419,700)	(449,000)	(29,300)	0.0%	2008 increases are on account of additional Museum and Next Step to Active Living grants.
Fees & Service Charges	(16,260,500)	(16,741,400)	(480,900)	3.0%	2008 increases are a result of program revenue at the redeveloped Mississauga Valley Gymnasium and the annualization of Churchill Meadows Activity Centre recreation
Licenses & Permits	(10,000)	(20,000)	(10,000)	0.0%	
Rents, Concessions & Franchise	(11,225,200)	(11,376,800)	(151,600)	1.4%	2008 increases are from program fee increases (2.5% to 3% on average)
Other Revenue	(260,600)	(265,800)	(5,200)	2.0%	2008 increases are a result of increased fundraising efforts at Seniors Centre and an increase in skate sharpening rates at Iceland Arena.
Transfers	0	(246,000)	(246,000)	0.0%	As a result of River Grove Community Centre partial closure of the aquatics and fitness areas in 2008, the net program revenue loss is offset by a transfer from reserves.
TOTAL REVENUES	(28,176,000)	(29,099,000)	(923,000)	3.3%	
NET PROGRAM IMPACT	5,960,200	7,218,500	1,258,300	21.1%	

Budget Committee recommended that \$75,000 for staffing for the Gymnastics Centre Redevelopment be deleted and additional funding in the amount of \$82,400 for My Mississauga Program be transferred to contingency.



2008 Departmental Overview

Non Departmental

Services Within the Department

- The Non Departmental section of the 2008 Recommended Budget contains programs not directly related to the activities of any individual department. The following programs are included:
 - Bank and External Audit Charges;
 - Benefits and Labour Package;
 - Council Committees;
 - Enersource Dividend;
 - Grants to Volunteer Groups;
 - Insurance;
 - Investment Income;
 - Miscellaneous Revenues and Expenditures;
 - Payments-In-Lieu of Taxes;
 - Prior Years' Surplus;
 - Taxation;
 - Transfers To and From Reserves;
 - Transfers to Capital; and
 - Workers' Compensation and Rehabilitation.Details are provided in the program detail pages.
- These programs are provided under the Community Grants, Financial Transactions and Legislative Services.

3 YEAR BUDGET FORECAST

	2007 Budget	2008 Budget	2009 Forecast	2010 Forecast
Labour Costs	6,298,900	4,303,500	4,303,500	4,303,500
Other Operating Expenses	33,953,600	33,876,700	30,456,700	28,356,700
TOTAL COSTS	40,252,500	38,180,200	34,760,200	32,660,200
TOTAL REVENUES	(63,724,000)	(69,242,700)	(68,176,700)	(68,176,700)
NET COSTS	(23,471,500)	(31,062,500)	(33,416,500)	(35,516,500)

NON DEPARTMENTAL

	2007 Budget	2008 Budget	2009 Forecast	2010 Forecast
Legislated Services	106,600	106,600	106,600	106,600
Financial Transactions	(25,733,600)	(33,324,600)	(35,778,600)	(37,978,600)
Community Grants	2,155,500	2,155,500	2,255,500	2,355,500
TOTAL EXPENDITURES	(23,471,500)	(31,062,500)	(33,416,500)	(35,516,500)

Budget Committee recommended that funding for a Public Art Officer position in the amount of \$ 78,100, My Mississauga Program in the amount of \$82,400 and Market Research in the amount of \$90,900 be transferred to contingency.



Non Departmental - Financial Transactions

cityofmississauga2008budgetandbusinessplan

BUDGET OVERVIEW FINANCIAL TRANSACTIONS

	2006 Actual	2007 Restated Budget	2007 Forecast	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
EXPENDITURES											
LABOUR COST	2,538,531	6,298,900	2,572,100	4,303,500	0	0	0	0	4,303,500	(1,995,400)	-31.7%
Staff Development Costs	140,259	82,900	193,600	127,900	0	0	0	0	127,900	45,000	54.3%
Communications Costs	34,463	70,000	70,000	70,000	0	0	0	0	70,000	0	0.0%
Transportation Costs	452	80,000	80,000	0	0	0	0	0	0	(80,000)	-100.0%
Occupancy & City Costs	643,833	680,000	800,000	680,000	0	0	0	0	680,000	0	0.0%
Equipment Costs & Maintenance Agreement	5,750	0	0	0	0	0	0	0	0	0	0.0%
Contractor & Professional Services	436,861	342,100	848,100	343,100	0	0	0	0	343,100	1,000	0.3%
Advertising & Promotions	79,396	81,300	25,000	81,300	0	0	0	0	81,300	0	0.0%
Materials, Supplies & Other Services	150,892	268,400	444,300	294,100	0	0	0	0	294,100	25,700	9.6%
Finance Other	9,174,296	8,956,500	9,887,900	9,064,800	0	0	0	(110,900)	8,953,900	(2,600)	0.0%
Transfers	102,460,455	21,010,000	20,832,500	20,913,000	0	0	0	0	20,913,000	(97,000)	-0.5%
Debt	0	0	0	0	0	0	0	0	0	0	0.0%
OTHER OPERATING EXPENSES	113,126,658	31,571,200	33,181,400	31,574,200	0	0	0	(110,900)	31,463,300	(107,900)	-0.3%
TOTAL EXPENDITURES	115,665,188	37,870,100	35,753,500	35,877,700	0	0	0	(110,900)	35,766,800	(2,103,300)	-5.6%
REVENUES											
Supplementary Railway & Corridors	(8,998,786)	(4,911,100)	(3,911,100)	(6,126,100)	0	0	0	0	(6,126,100)	(1,215,000)	-24.7%
Payments in Lieu	(21,922,277)	(22,508,800)	(22,068,700)	(22,745,500)	0	0	0	0	(22,745,500)	(236,700)	-1.1%
Grants	(65,040,000)	0	0	0	0	0	0	0	0	0	0.0%
Fees & Service Charges	(21,626)	(20,000)	(20,000)	(20,000)	0	0	0	0	(20,000)	0	0.0%
Penalties & Interest on Taxes	(5,840,811)	(5,690,000)	(7,275,000)	(5,690,000)	0	0	0	0	(5,690,000)	0	0.0%
Investment Income	(14,005,520)	(11,160,000)	(14,662,500)	(14,160,000)	0	0	0	0	(14,160,000)	(3,000,000)	-26.9%
Other Revenue	(12,940,038)	(10,900,000)	(10,970,000)	(10,950,000)	0	0	0	0	(10,950,000)	(50,000)	-0.5%
Transfers	(2,147,978)	(8,413,800)	(9,167,000)	(9,399,800)	0	0	0	0	(9,399,800)	(986,000)	-11.7%
TOTAL REVENUES	(130,917,036)	(63,603,700)	(68,074,300)	(69,091,400)	0	0	0	0	(69,091,400)	(5,487,700)	-8.6%
NET SERVICE IMPACT	(15,251,848)	(25,733,600)	(32,320,800)	(33,213,700)	0	0	0	(110,900)	(33,324,600)	(7,591,000)	-29.5%

Budget Committee recommended that funding for a Public Art Officer position in the amount of \$ 78,100, My Mississauga Program in the amount of \$82,400 and Market Research in the amount of \$90,900 be transferred to contingency.



Non Departmental - Financial Transactions

cityofmississauga2008budgetandbusinessplan

2008 NET BUDGET BY PROGRAM

	2006 Actual	2007 Restated Budget	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget to 2007 Restated	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
PROGRAM EXPENDITURES										
Bank & External Audit Charges	1,077,627	968,600	1,084,100	0	0	0	(110,900)	973,200	4,600	0.5%
Benefits & Labour Package	1,362,292	4,618,900	1,615,500	0	0	0	0	1,615,500	(3,003,400)	-65.0%
Enersource Dividend Program	(8,010,000)	(8,000,000)	(8,000,000)	0	0	0	0	(8,000,000)	0	0.0%
Insurance	6,481,334	3,855,100	3,855,100	0	0	0	0	3,855,100	0	0.0%
Investment Income	(14,005,520)	(11,160,000)	(14,160,000)	0	0	0	0	(14,160,000)	(3,000,000)	-26.9%
Payments In Lieu of Taxes	(21,775,574)	(22,068,800)	(22,645,500)	0	0	0	0	(22,645,500)	(576,700)	-2.6%
Miscellaneous Revenues & Expenditures	(1,282,274)	203,800	138,300	0	0	0	0	138,300	(65,500)	-32.1%
Prior Years Surplus	(2,510,957)	(2,500,000)	(2,500,000)	0	0	0	0	(2,500,000)	0	0.0%
Taxation	(9,024,985)	(5,481,200)	(6,696,200)	0	0	0	0	(6,696,200)	(1,215,000)	-22.2%
Transfers To and From Reserves	21,331,117	450,000	450,000	0	0	0	0	450,000	0	0.0%
Workers' Compensation and Rehabilitation	1,205,093	180,000	180,000	0	0	0	0	180,000	0	0.0%
Transfers To Capital	9,900,000	13,200,000	13,465,000	0	0	0	0	13,465,000	265,000	2.0%
NET PROGRAM IMPACT	(15,251,848)	(25,733,600)	(33,213,700)	0	0	0	(110,900)	(33,324,600)	(7,591,000)	-29.5%

Budget Committee recommended that funding for a Public Art Officer position in the amount of \$ 78,100, My Mississauga Program in the amount of \$82,400 and Market Research in the amount of \$90,900 be transferred to contingency.



Non Departmental - Financial Transactions

cityofmississauga2008budgetandbusinessplan

2008 EXPLANATION OF BUDGET CHANGES

PROGRAM: Miscellaneous Revenues and Expenses

	2007	2008	Change in 2008		Explanation
	Restated Budget	Requested Budget	Requested Budget To 2007 Restated Budget		
	\$	\$	\$	%	
EXPENDITURES					
Staff Development Costs	82,900	127,900	45,000	54.3%	Increases for workshops for the extended management team and Council workshops.
Communication Costs	70,000	70,000	0	0.0%	
Transportation Costs	80,000	0	(80,000)	-100.0%	Elimination of expenses anticipated for Strenuous Allowance which was not required.
Contractor & Professional Services	50,000	50,000	0	0.0%	
Advertising & Promotions	81,300	81,300	0	0.0%	
Materials, Supplies & Other Services	228,400	254,100	25,700	11.3%	Increase in request for sponsorship of city-wide events.
Finance Other	6,200	0	(6,200)	-100.0%	
Transfers	25,000	25,000	0	0.0%	
OTHER OPERATING EXPENSES	623,800	608,300	(15,500)	-2.5%	
TOTAL EXPENDITURES	623,800	608,300	(15,500)	-2.5%	
REVENUES					
Fees & Service Charges	(20,000)	(20,000)	0	0.0%	
Other Revenue	(400,000)	(450,000)	(50,000)	-12.5%	Increase in revenue related to the recognition of unclaimed deposits.
TOTAL REVENUES	(420,000)	(470,000)	(50,000)	-11.9%	
NET PROGRAM IMPACT	203,800	138,300	(65,500)	-32.1%	

Budget Committee recommended that funding for a Public Art Officer position in the amount of \$ 78,100, My Mississauga Program in the amount of \$82,400 and Market Research in the amount of \$90,900 be transferred to contingency.





Non Departmental - Financial Transactions

cityofmississauga2008budgetandbusinessplan

2008 Explanation of Budget Changes

Program: Payments-in-Lieu of Taxes

Description of Program

Provides for the payments by Federal, Provincial and Municipal governments and /or their respective enterprises in lieu of property taxes as well as payments from universities, colleges and hospitals. The payments-in-lieu are made by these government bodies as their properties are classed as exempt from realty taxes. The payment provisions are provided for under various federal and provincial statutes.

3 YEAR BUDGET FORECAST

	2007 Budget	2008 Budget	2009 Forecast	2010 Forecast
Labour Costs	110,721,500	122,660,800	135,073,100	147,193,700
Other Operating Expenses	58,972,400	61,668,800	65,882,400	70,089,400
TOTAL COSTS	169,693,900	184,329,600	200,955,500	217,283,100
TOTAL REVENUES	(85,914,800)	(95,186,100)	(101,367,700)	(106,471,800)
NET COSTS	83,779,100	89,143,500	99,587,800	110,811,300

TRANSPORTATION & WORKS

	2007 Budget	2008 Budget	2009 Forecast	2010 Forecast
Business Services & Corporate Assets	2,593,000	2,726,400	2,726,400	2,726,400
Departmental Business Services	4,722,600	4,691,100	5,174,500	5,633,100
Roads, Storm Drainage & Watercourses	46,904,900	49,896,200	52,959,500	55,920,900
Transit	29,775,700	31,828,100	38,291,600	45,613,200
Regulatory Services	(217,100)	1,700	435,800	917,700
TOTAL EXPENDITURES	83,779,100	89,143,500	99,587,800	110,811,300

Transportation & Works

cityofmississauga2008budgetandbusinessplan

Departmental Capital Summary

Transportation and Works (000's)

Department Summary	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Gross Expenditures	200,238	143,292	223,808	162,411	87,164	67,581	96,579	92,252	91,691	80,714	1,245,729
Recovery/Subsidy	14,770	12,270	57,572	29,715	1,480	1,180	1,925	3,375	3,020	3,095	128,402
Total Net Expenditures	185,468	131,022	166,236	132,696	85,684	66,401	94,654	88,877	88,671	77,619	1,117,328

Summary by Service	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Roads, Storm Drainage & Watercourses	83,938	74,342	75,469	57,073	48,239	46,941	56,424	50,602	50,341	39,594	582,963
Transit	101,530	56,680	90,768	75,623	37,445	19,460	38,230	38,275	38,330	38,025	534,365
Total Net Expenditures	185,468	131,022	166,236	132,696	85,684	66,401	94,654	88,877	88,671	77,619	1,117,328

Transportation & Works - Roads, Storm Drainage and Watercourses

cityofmississauga2008budgetandbusinessplan

BUDGET OVERVIEW

ROADS, STORM DRAINAGE & WATERCOURSES

	2006 Actual	2007 Restated Budget	2007 Forecast	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
EXPENDITURES											
LABOUR COST	21,691,801	22,186,600	22,911,600	23,721,500	330,100	0	0	0	24,051,600	1,865,000	8.4%
Staff Development Costs	80,609	83,500	0	101,600	0	0	0	0	101,600	18,100	21.7%
Communications Costs	472,888	492,100	0	532,500	0	0	0	0	532,500	40,400	8.2%
Transportation Costs	(1,586,787)	(1,957,400)	0	(1,957,400)	0	0	0	0	(1,957,400)	0	0.0%
Occupancy & City Costs	5,371,954	5,760,200	0	5,846,200	0	0	0	0	5,846,200	86,000	1.5%
Equipment Costs & Maintenance Agreement	81,190	69,200	0	69,200	0	0	0	0	69,200	0	0.0%
Contractor & Professional Services	16,220,936	21,534,800	0	22,487,100	175,000	0	0	0	22,662,100	1,127,300	5.2%
Advertising & Promotions	80,456	40,000	0	40,000	0	0	0	0	40,000	0	0.0%
Materials, Supplies & Other Services	4,641,823	8,380,500	0	8,212,500	75,000	0	0	0	8,287,500	(93,000)	-1.1%
Finance Other	(22,658)	38,700	0	108,700	0	0	0	0	108,700	70,000	180.9%
Transfers	298,368	31,600	32,973,200	31,600	0	0	0	0	31,600	0	0.0%
OTHER OPERATING EXPENSES	25,638,780	34,473,200	32,973,200	35,472,000	250,000	0	0	0	35,722,000	1,248,800	3.6%
TOTAL EXPENDITURES	47,330,581	56,659,800	55,884,800	59,193,500	580,100	0	0	0	59,773,600	3,113,800	5.5%
REVENUES											
Grants	(1,048,087)	(878,000)	0	(920,000)	0	0	0	0	(920,000)	(42,000)	-4.8%
Fees & Service Charges	(5,093,021)	(5,189,900)	0	(5,273,100)	0	0	0	0	(5,273,100)	(83,200)	-1.6%
Licenses & Permits	(95,864)	(110,000)	0	(110,000)	0	0	0	0	(110,000)	0	0.0%
Rents, Concessions & Franchise	(600)	0	0	0	0	0	0	0	0	0	0.0%
Other Revenue	(997)	0	(9,239,900)	0	0	0	0	0	0	0	0.0%
Transfers	(3,196,981)	(3,577,000)	0	(3,574,300)	0	0	0	0	(3,574,300)	2,700	0.1%
TOTAL REVENUES	(9,435,549)	(9,754,900)	(9,239,900)	(9,877,400)	0	0	0	0	(9,877,400)	(122,500)	-1.3%
NET SERVICE IMPACT	37,895,032	46,904,900	46,644,900	49,316,100	580,100	0	0	0	49,896,200	2,991,300	6.4%

Budget Committee on December 10, recommended that \$75,000 be deleted from the 2008 Budget for higher fuel costs used for Corporate Fleet Maintenance.



Transportation & Works - Roads, Storm Drainage and Watercourses

cityofmississauga2008budgetandbusinessplan

2008 NET BUDGET BY PROGRAM

	2006 Actual	2007 Restated Budget	2008 Base Budget	2008 Program Changes	2008 New Revenues	2008 Service Level Adjustments	2008 Efficiencies & Reserve Transfers	2008 Requested Budget	Change in 2008 Requested Budget to 2007 Restated	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
PROGRAM EXPENDITURES										
Maintenance Control	3,303,379	7,964,700	8,706,800	25,700	0	0	0	8,732,500	767,800	9.6%
Sewer Bridges & Watercourses	1,648,075	1,038,600	988,600	0	0	0	0	988,600	(50,000)	-4.8%
Winter Maintenance	7,101,754	13,045,800	13,400,100	0	0	0	0	13,400,100	354,300	2.7%
Roads and Sidewalk Maintenance	5,546,179	3,818,300	3,855,300	0	0	0	0	3,855,300	37,000	1.0%
Cleaning and Litter Pickup	4,059,159	2,108,900	2,181,900	0	0	0	0	2,181,900	73,000	3.5%
Design & Construction	(897,398)	(27,700)	(217,300)	0	0	0	0	(217,300)	(189,600)	-684.5%
Development Services	968,612	1,010,500	1,063,200	0	0	0	0	1,063,200	52,700	5.2%
Corporate Fleet Maintenance	847,545	587,500	724,500	75,000	0	0	0	799,500	212,000	36.1%
Streetlighting	5,176,558	5,563,600	5,673,600	0	0	0	0	5,673,600	110,000	2.0%
Crossing Guards	2,097,873	2,107,500	2,221,800	0	0	0	0	2,221,800	114,300	5.4%
Traffic Management	5,752,627	6,544,400	6,998,200	320,900	0	0	0	7,319,100	774,700	11.8%
Transportation & Infrastructure Planning	2,290,668	3,142,800	3,719,400	158,500	0	0	0	3,877,900	735,100	23.4%
NET PROGRAM IMPACT	37,895,032	46,904,900	49,316,100	580,100	0	0	0	49,896,200	2,991,300	6.4%

Budget Committee on December 10, recommended that \$75,000 be deleted from the 2008 Budget for higher fuel costs used for Corporate Fleet Maintenance.



2008 Explanation of Budget Changes
Program: Corporate Fleet Maintenance

Description of Program

Service and repair to City vehicles, including fuel.

	2007	2008	Change in 2008		Explanation
	Restated Budget	Requested Budget	Requested Budget To 2007 Restated Budget		
	\$	\$	\$	%	
EXPENDITURES					
LABOUR COST	2,053,200	2,190,200	137,000	6.7%	- The increase in permanent labour costs reflects performance pay and economic adjustment increases, labour adjustments, an extra working day and other fringe benefit changes.
Transportation Costs	(4,189,500)	(4,189,500)	0	0.0%	
Equipment Costs & Maintenance Agreements	4,500	4,500	0	0.0%	
Materials, Supplies & Other Services	2,774,300	2,849,300	75,000	2.7%	- The budget was increased by \$75k related to an estimated \$0.05/litre increase in fuel costs for 2008.
OTHER OPERATING EXPENSES	(1,410,700)	(1,335,700)	75,000	5.3%	
TOTAL EXPENDITURES	642,500	854,500	212,000	33.0%	
REVENUES					
Fees & Service Charges	(55,000)	(55,000)	0	0.0%	
TOTAL REVENUES	(55,000)	(55,000)	0	0.0%	
NET PROGRAM IMPACT	587,500	799,500	212,000	36.1%	

2008 Explanation of Budget Changes

Program: Street Lighting

Description of Program

Repair, maintenance and energy costs associated with the City's street lighting system.

	2007 Restated Budget	2008 Requested Budget	Change in 2008 Requested Budget To 2007 Restated Budget		Explanation
	\$	\$	\$	%	
EXPENDITURES					
Occupancy & City Costs	5,563,600	5,673,600	110,000	2.0%	- The budget was increased by \$35k related to increases in hydro rates, by \$30k related to increased contractor costs and by \$45k related to utility maintenance as a result of 1.5% growth.
OTHER OPERATING EXPENSES	5,563,600	5,673,600	110,000	2.0%	
TOTAL EXPENDITURES	5,563,600	5,673,600	110,000	2.0%	
NET PROGRAM IMPACT	5,563,600	5,673,600	110,000	2.0%	

Project Listing

Program: Major Roads

Intersection Improvements

Year	Project	Description	Net Cost ('000's)
2010	Intersection Improvements	Funding to improve operation deficiencies of intersections throughout the City	1,380
2011	Intersection Improvements	Funding to improve operation deficiencies of intersections throughout the City	1,380
2012	Intersection Improvements	Funding to improve operation deficiencies of intersections throughout the City	1,380
2013	Intersection Improvements	Funding to improve operation deficiencies of intersections throughout the City	1,380
2014	Intersection Improvements	Funding to improve operation deficiencies of intersections throughout the City	1,380
2015	Intersection Improvements	Funding to improve operation deficiencies of intersections throughout the City	1,380
2016	Intersection Improvements	Funding to improve operation deficiencies of intersections throughout the City	1,380
2017	Intersection Improvements	Funding to improve operation deficiencies of intersections throughout the City	1,380
Total			13,800

Transportation & Works - Roads, Storm Drainage and Watercourses

cityofmississauga2008budgetandbusinessplan

Project Listing

Program: Major Roads

Road Improvements - 2008 to 2010 Detail

Year	Project	Activity	Reconstruct/ Widen	New Road	Streetscaping	# Through Lanes	Intersection Improvements	Traffic Signals	Streetlighting	Storm Sewer	Sidewalk	Other	Net Cost ('000's)
2008	Duke of York Boulevard - Webb Drive to Rathburn Road	Design	X		X	4			X		X	X	50
2008	Preliminary Engineering Studies	Study											83
2008	Burnhamthorpe Road - City Centre Drive	Design	X		X				X	X	X	X	150
2008	Westbound ramp from Highway 401 - East of Dixie Road	Study		X		2	X	X	X	X		X	150
2008	McLaughlin Road from Bristol Road to Britannia Road West	Study	X			4	X		X	X	X	X	200
2008	Tenth Line West - Derry Road West to Argentia Road	Study	X			4	X	X	X	X	X	X	250
2008	DCA Study (Major Roads)	Study											250
2008	Creditview Road - Argentia Road to Old Creditview Road	Design	X			4			X	X	X	X	380

Transportation & Works - Roads, Storm Drainage and Watercourses

cityofmississauga2008budgetandbusinessplan

Project Listing

Program: Major Roads

Road Improvements - 2008 to 2010 Detail

Year	Project	Activity	Reconstruct/ Widen	New Road	Streetscaping	# Through Lanes	Intersection Improvements	Traffic Signals	Streetlighting	Storm Sewer	Sidewalk	Other	Net Cost ('000's)
2008	Burnhamthorpe Road East - Cawthra Road to Dixie Road	Design	X		X	4/6	X		X	X	X	X	450
2008	Living Arts Drive - City Centre Drive to Prince of Wales Boulevard	Construct							X		X	X	550
2008	Hurontario/Highway 401 Interchange & Southeast Ramp Structure Phase 1 of 2	Construct		X		2	X	X	X	X		X	800
2008	Hurontario Street /Highway 401 Structure Widening Phase 1 of 3	Construct	X			8				X	X	X	1,000
2008	Hurontario Street /Highway 401 Interchange/Northwest Phase 1 of 2	Construct		X		2	X	X	X	X		X	1,100
2008	Hurontario Street/Highway 401 - Southeast connection/Whittle Road Phase 1 of 2	Construct		X		2	X	X	X	X		X	1,400
2008	Confederation Parkway - Burnhamthorpe Road West to Queensway West	Construct	X			4	X		X	X	X	X	2,300

Transportation & Works - Roads, Storm Drainage and Watercourses

cityofmississauga2008budgetandbusinessplan

Project Listing

Program: Major Roads

Road Improvements - 2008 to 2010 Detail

Year	Project	Activity	Reconstruct/ Widen	New Road	Streetscaping	# Through Lanes	Intersection Improvements	Traffic Signals	Streetlighting	Storm Sewer	Sidewalk	Other	Net Cost ('000's)
2008	Burnhamthorpe Road East - Huronario Street to Cawthra Road	Construct	X		X	4/6	X		X	X	X	X	5,600
2008	Ridgeway Drive - Unity Drive to North Limit of Hydro Electric Power Corridor (HEPC)	Construct		X		4	X	X	X	X	X	X	11,520
2009	Park Street East - Hurontario Street to Rosewood Road	Construct	X				X		X	X	X	X	65
2009	Preliminary Engineering Studies	Study											83
2009	City Centre Drive Streetscaping - Duke of York to Living Arts Drive	Design	X		X				X	X	X	X	100
2009	Highway 401 Eastbound Ramp Extension - Mavis Road to Belgrade Drive	Study		X		2	X	X	X	X		X	120
2009	Duke of York Boulevard - Rathburn Road to Princess Royal Drive	Construct			X				X	X	X	X	150

Transportation & Works - Roads, Storm Drainage and Watercourses

cityofmississauga2008budgetandbusinessplan

Project Listing

Program: Other Engineering

Works Yard Storage Facilities

Year	Project	Description	Net Cost ('000's)
2008	Works Yard Storage Facilities	Storage Sheds - Malton	50
2009	Works Yard Storage Facilities	Storage Sheds - South East	50
2013	Works Yard Storage Facilities	Storage Sheds - Clarkson	50
2013	Works Yard Storage Facilities	Storage Sheds - Mavis	50
2013	Works Yard Storage Facilities	Storage Sheds - Meadowvale	50
2014	Works Yard Storage Facilities	Storage Sheds - Yard	50
Total			300

Works Yards Space

Year	Project	Description	Net Cost ('000's)
2009	Works Yards	Depots/Yards - Design	160
2010	Works Yards	Depots/Yards - Land Acquisition	1,458
2016	Works Yards	Construction of new Works yard in the north west area of the City	4,860
Total			6,478

Transportation & Works - Roads, Storm Drainage and Watercourses

cityofmississauga2008budgetandbusinessplan

2008 - 2017 Net Capital Expenditures by Program and Sub-Program (000's)

Description of Program

Roads Rehabilitation

This program aims to maintain the city's aging road infrastructure in a state of 'good repair'. It covers roadway rehabilitation, preventative maintenance, and data collection on a rotating basis for the pavement management system.

Transportation and Works

2008 - 2017 Net Capital Expenditures By Sub-Program (000's)

Road Rehabilitation	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	Total
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Crack Sealing	100	100	100	100	100	100	100	100	100	100	1,000
Parking Lot Rehabilitation	0	0	50	0	50	0	50	0	50	0	200
Roadway Infrastructure Review	250	600	0	0	600	0	0	600	0	0	2,050
Road Rehabilitation	22,030	21,600	23,350	22,500	22,750	23,400	23,350	22,800	23,350	23,400	228,530
Total Net Expenditures	22,380	22,300	23,500	22,600	23,500	23,500	23,500	23,500	23,500	23,500	231,780

Project Listing

Program: Road Rehabilitation

Crack Sealing

Year	Project	Description	Net Cost ('000's)
2008	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
2009	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
2010	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
2011	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
2012	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
2013	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
2014	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
2015	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
2016	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
2017	Crack Sealing	Funding to improve ditch drainage problems on roads being resurfaced	100
Total			1,000

Project Listing

Program: Road Rehabilitation

Parking Lot Rehabilitation

Year	Project	Description	Net Cost ('000's)
2010	Parking Lot Rehabilitation	Ongoing funding to rehabilitate parking lots.	50
2012	Parking Lot Rehabilitation	Ongoing funding to rehabilitate parking lots.	50
2014	Parking Lot Rehabilitation	Ongoing funding to rehabilitate parking lots.	50
2016	Parking Lot Rehabilitation	Ongoing funding to rehabilitate parking lots.	50
Total			200

Roadway Infrastructure Review

Year	Project	Description	Net Cost ('000's)
2008	Roadway Infrastructure Review	Ongoing funding to update the pavement management system	250
2009	Roadway Infrastructure Review	Ongoing funding to update the pavement management system data	600
2012	Roadway Infrastructure Review	Ongoing funding to update the pavement management system data	600
2015	Roadway Infrastructure Review	Ongoing funding to update the pavement management system data	600
Total			2,050