



OFFICE OF THE MAYOR

April 2009

The City of Mississauga's 2009-2010 Business Plan and Budget represents our strong commitment to taxpayers to ensure we continue to provide quality and excellence in our services and programs and ensure we continue to invest in our current operating expenses and our future sustainability.

Today, it is more important than ever to look for efficiencies and opportunities to decrease costs while at the same time invest in the foundation for our future. We continue to invest in our priorities of expanding transit services including the Bus Rapid Transit (BRT), ensuring our roads remain in good condition and maintaining our infrastructure with renovations to our community centres, libraries and fire stations.

Now more than ever we need to be aware of what is happening around us with the fluctuating markets and unstable economic times. We must invest in our community through projects that will help stimulate our economy and create job opportunities.

Looking ahead, the City of Mississauga and municipalities across Ontario will continue to face financial pressures and challenges but we are prepared to face these challenges. This year we were successful in realizing almost \$12 million in budget reduction measures which helped to keep our tax rate at a reasonable level. We will continue to place an emphasis on our business plan and our strategic plan to guide us in our future planning and decision making.

As the City of Mississauga works towards achieving its vision of becoming a dynamic, beautiful and global city, we will continue to ensure we maintain our strong balance of meeting the challenges of today, while always looking forward and planning and building our future.

Sincerely,

HAZEL McCALLION, C.M.
MAYOR



Approval of the 2009-2010 Business Plan and Budget

The Council Budget Committee met on January 26, 2009 to scrutinize and deliberate the 2009-2010 Business Plan and Budget document. Council approved the budget, as recommended in this document, on February 11, 2009 through Resolution BC-0004-2009.

This Section of the budget book contains the Mayor's Message, the 2009 Approved Budget and three years of actual financial performance (2006, 2007 and 2008).

The City's Operating Budget has four main functions. It is a Policy Document, a Financial Plan, an Operations Guide and a means of Communication:

- **Policy Document:** The budget represents the most important set of policy decisions City Council will make regarding how and where public resources will be spent. The document establishes the framework for services: the way they will be provided and how they will be funded.
- **Financial Plan:** The budget process is also a total and thorough effort in fiscal planning and provides a multi-year focus. This document discusses the impact of today's decisions on tomorrow's future.
- **Operations Guide:** The budget is a "road map" for department managers. It provides a service framework which includes not only financial information but personnel levels and performance targets.
- **Communications Device:** The budget is the single most important opportunity the City has for communicating its financial, operational and policy goals to all its ratepayers, to City Council and to City staff.

For a copy of the City's Audited Financial Statements, please visit the City's web site at www.mississauga.ca or call the Corporate Finance Division at 905-615-3200 ext. 5291.

Approved Budget - Table of Contents

2009&2010businessplanandbudget

APPROVED SECTION A

Mayor’s Letter
Introduction

2009 Operating Budget and 2006 to 2008 Financial Performance

Corporate Summary A-1
Roads, Storm Drainage and Watercourses..... A-2
Fire & Emergency Services A-3
Mississauga Transit..... A-4
Recreation & Parks A-5
Land Development Services A-6
Legislative Services A-7
Library Services A-8
Arts & Culture..... A-9
Regulatory Services A-10
Strategic Policy A-11
Business Services & Corporate Assets A-12
Council..... A-13
Financial Transactions A-14

2009 Capital Program Funding Tables

City Wide Capital Budget Summary A-15
Roads, Storm Drainage and Watercourses..... A-16
Fire & Emergency Services A-20
Mississauga Transit..... A-21
Recreation & Parks A-24
Library Services A-30
Business Services..... A-31
Corporate Assets A-33
Funding Source Abbreviations A-35

Approved Budget

2009 & 2010 business plan and budget

CITY OF MISSISSAUGA APPROVED CORPORATE OPERATING SUMMARY

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	301,472,974	324,096,071	346,570,181	355,139,800	373,818,300
Staff Development Costs	1,393,802	1,518,103	1,515,507	1,816,100	1,637,200
Communication Costs	2,616,469	2,579,108	2,624,027	2,658,300	2,812,700
Transportation Costs	20,021,034	20,287,812	25,388,931	22,488,100	25,695,500
Occupancy & City Costs	21,899,649	23,237,052	25,694,606	26,338,900	28,524,600
Equipment Costs & Maintenance Agreements	5,875,926	5,656,229	6,301,948	7,245,800	7,642,500
Contractor & Professional Services	28,691,460	36,670,208	42,137,806	39,984,400	42,254,800
Advertising & Promotions	2,018,559	2,219,254	2,406,670	2,303,300	1,966,800
Materials, Supplies & Other Services	16,585,787	21,255,196	22,235,008	21,509,800	22,664,200
Finance Other	8,291,070	7,581,939	9,928,141	8,234,200	7,762,900
Transfers	106,844,141	32,877,617	70,203,734	25,564,800	27,165,300
OTHER OPERATING EXPENSES	214,237,896	153,882,518	208,436,378	158,143,700	168,126,500
TOTAL EXPENDITURES	515,710,871	477,978,589	555,006,559	513,283,500	541,944,800
REVENUES					
Supplementary Railway & Corridors	(8,998,786)	(3,732,103)	(7,620,793)	(6,463,600)	(5,923,600)
Payments In Lieu	(21,922,277)	(22,086,306)	(22,971,278)	(22,745,500)	(23,533,000)
Grants & Subsidies	(67,981,773)	(3,062,394)	(48,005,612)	(3,628,500)	(3,636,800)
Fees, Rents & Service Charges	(135,035,228)	(142,984,126)	(148,848,429)	(153,797,600)	(157,084,300)
Tax Penalties & Interest	(5,840,811)	(7,563,220)	(8,755,447)	(5,690,000)	(5,690,000)
Investment Income	(14,064,573)	(14,804,849)	(17,767,400)	(14,203,500)	(13,354,400)
Transfers from Reserves	(6,280,301)	(11,554,169)	(15,575,056)	(10,908,800)	(10,826,800)
Other Revenue	(17,958,924)	(19,203,657)	(19,546,122)	(25,567,400)	(35,958,900)
TOTAL REVENUES	(278,082,673)	(224,990,824)	(289,090,137)	(243,004,900)	(256,007,800)
NET TAX LEVY	237,628,198	252,987,765	265,916,422	270,278,600	285,937,000

Approved Budget

2009&2010businessplanandbudget

ROADS, STORM DRAINAGE & WATERCOURSES

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	21,691,801	23,040,576	24,351,253	23,951,800	25,711,600
Staff Development Costs	80,609	84,269	101,251	101,600	92,800
Communication Costs	472,888	536,272	606,474	532,500	607,500
Transportation Costs	(1,586,787)	(1,684,843)	(1,882,807)	(1,957,400)	(1,992,400)
Occupancy & City Costs	5,371,954	5,325,523	7,077,446	6,223,200	7,431,100
Equipment Costs & Maintenance Agreements	81,190	70,568	89,231	69,200	69,200
Contractor & Professional Services	16,220,936	22,121,455	25,978,364	22,642,500	24,592,100
Advertising & Promotions	80,456	45,103	52,222	40,000	40,000
Materials, Supplies & Other Services	4,641,822	8,084,097	8,967,114	8,212,500	8,849,500
Finance Other	(22,658)	(3,734)	(25,754)	108,700	38,700
Transfers	298,368	119,215	533,712	51,200	251,800
OTHER OPERATING EXPENSES	25,638,778	34,697,925	41,497,253	36,024,000	39,980,300
TOTAL EXPENDITURES	47,330,579	57,738,501	65,848,506	59,975,800	65,691,900
REVENUES					
Grants & Subsidies	(1,679,213)	(1,740,411)	(1,968,209)	(2,394,300)	(2,394,300)
Fees, Rents & Service Charges	(4,558,359)	(5,181,693)	(5,145,459)	(3,908,800)	(4,420,500)
Transfers from Reserves	(166,675)	(177,700)	(150,000)	(150,000)	(150,000)
Other Revenue	(3,031,302)	(3,238,981)	(5,523,067)	(3,424,300)	(3,424,300)
TOTAL REVENUES	(9,435,549)	(10,338,785)	(12,786,735)	(9,877,400)	(10,389,100)
ALLOCATIONS	0	0	2,346,500	2,346,500	2,583,700
NET PROGRAM IMPACT	37,895,030	47,399,716	55,408,271	52,444,900	57,886,500

Approved Budget

2009&2010businessplanandbudget

FIRE & EMERGENCY SERVICES

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	66,060,409	68,674,695	71,132,374	72,493,500	76,403,600
Staff Development Costs	158,485	179,941	151,135	196,700	183,200
Communication Costs	214,289	219,507	251,142	232,500	232,500
Transportation Costs	1,140,895	1,058,010	1,245,451	1,010,900	1,125,900
Occupancy & City Costs	443,171	426,039	792,240	751,800	752,700
Equipment Costs & Maintenance Agreements	175,904	185,596	179,997	189,400	249,400
Contractor & Professional Services	(4,089)	3,579	3,674	14,600	14,600
Advertising & Promotions	26,851	25,201	15,761	21,300	21,300
Materials, Supplies & Other Services	432,086	570,755	556,390	611,700	671,700
Finance Other	1,443	(599)	2,941	0	0
OTHER OPERATING EXPENSES	2,589,035	2,668,029	3,198,731	3,028,900	3,251,300
TOTAL EXPENDITURES	68,649,443	71,342,724	74,331,105	75,522,400	79,654,900
REVENUES					
Fees, Rents & Service Charges	(1,326,586)	(1,365,216)	(1,529,441)	(1,492,100)	(1,492,100)
Transfers from Reserves	(511,595)	0	0	0	0
Other Revenue	(86,098)	(104,210)	(150,789)	(70,000)	(80,000)
TOTAL REVENUES	(1,924,279)	(1,469,426)	(1,680,230)	(1,562,100)	(1,572,100)
ALLOCATIONS	0	0	978,100	978,100	973,700
NET PROGRAM IMPACT	66,725,164	69,873,298	73,628,975	74,938,400	79,056,500

Approved Budget

2009&2010businessplanandbudget

MISSISSAUGA TRANSIT

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	65,852,214	72,094,582	81,468,460	82,902,000	90,620,500
Staff Development Costs	85,484	135,853	106,294	123,500	115,200
Communication Costs	51,149	63,335	79,251	88,400	88,400
Transportation Costs	16,304,947	16,754,808	21,508,548	18,944,500	22,019,400
Occupancy & City Costs	687,955	723,172	1,947,491	1,994,700	2,599,400
Equipment Costs & Maintenance Agreements	211,809	177,093	222,407	190,700	190,700
Contractor & Professional Services	371,128	567,087	735,709	540,800	818,800
Advertising & Promotions	913	5,612	6,950	7,400	7,400
Materials, Supplies & Other Services	1,534,900	1,978,224	1,913,385	2,113,600	2,194,000
Finance Other	(85,577)	(61,107)	(217,163)	5,400	5,400
Transfers	830,000	850,400	750,700	750,700	0
OTHER OPERATING EXPENSES	19,992,708	21,194,477	27,053,572	24,759,700	28,038,700
TOTAL EXPENDITURES	85,844,922	93,289,059	108,522,032	107,661,700	118,659,200
REVENUES					
Fees, Rents & Service Charges	(55,218,506)	(57,521,833)	(60,485,790)	(65,630,700)	(67,266,300)
Transfers from Reserves	(2,773,353)	(5,440,800)	(8,799,083)	(100,000)	0
Other Revenue	0	0	0	(8,528,700)	(16,523,000)
TOTAL REVENUES	(57,991,859)	(62,962,633)	(69,284,873)	(74,259,400)	(83,789,300)
ALLOCATIONS	0	0	2,696,700	2,696,700	3,213,900
NET PROGRAM IMPACT	27,853,063	30,326,426	41,933,859	36,099,000	38,083,800

Approved Budget

2009 & 2010 business plan and budget

RECREATION & PARKS

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	49,535,388	52,557,445	55,761,008	56,228,700	58,843,600
Staff Development Costs	182,439	175,016	200,816	165,900	179,300
Communication Costs	143,148	318,237	265,823	281,700	303,500
Transportation Costs	2,766,497	2,827,613	3,150,859	2,987,300	3,001,300
Occupancy & City Costs	1,759,143	1,886,566	8,811,043	9,943,200	9,987,300
Equipment Costs & Maintenance Agreements	838,755	758,851	839,719	794,600	837,500
Contractor & Professional Services	7,301,133	7,507,381	8,799,323	8,621,000	8,450,900
Advertising & Promotions	777,012	856,943	928,452	849,200	784,100
Materials, Supplies & Other Services	4,588,288	5,071,736	4,805,410	4,564,600	4,743,500
Finance Other	(50,457)	(24,336)	(152,185)	(49,100)	(39,500)
Transfers	175,608	220,678	168,559	296,000	187,000
OTHER OPERATING EXPENSES	18,481,566	19,598,685	27,817,819	28,454,400	28,434,900
TOTAL EXPENDITURES	68,016,954	72,156,130	83,578,827	84,683,100	87,278,500
REVENUES					
Grants & Subsidies	(431,257)	(505,480)	(570,963)	(449,000)	(457,300)
Fees, Rents & Service Charges	(38,629,983)	(40,159,551)	(42,699,895)	(44,556,500)	(45,139,900)
Investment Income	(59,053)	(55,256)	(57,095)	(43,500)	(44,400)
Transfers from Reserves	(83,057)	(247,000)	(90,000)	(20,000)	(275,000)
Other Revenue	(1,117,382)	(1,045,716)	(1,070,484)	(1,001,900)	(1,053,900)
TOTAL REVENUES	(40,320,732)	(42,013,003)	(44,488,437)	(46,070,900)	(46,970,500)
ALLOCATIONS	0	0	2,465,000	2,465,000	2,516,000
NET PROGRAM IMPACT	27,696,222	30,143,127	41,555,390	41,077,200	42,824,000

Approved Budget

2009&2010businessplanandbudget

LAND DEVELOPMENT SERVICES

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	13,723,496	14,570,632	14,442,288	16,017,100	16,356,300
Staff Development Costs	89,387	98,277	69,091	159,700	136,200
Communication Costs	28,584	57,749	52,674	68,000	66,800
Transportation Costs	251,571	214,369	220,679	284,600	298,800
Equipment Costs & Maintenance Agreements	16,763	16,874	16,151	22,900	23,900
Contractor & Professional Services	90,480	369,214	829,356	1,477,300	1,412,000
Advertising & Promotions	25,843	35,258	60,116	35,400	35,900
Materials, Supplies & Other Services	115,465	121,874	110,442	130,200	147,300
Finance Other	2,344	1,609	1,563,995	186,700	1,000
OTHER OPERATING EXPENSES	620,437	915,224	2,922,504	2,364,800	2,121,900
TOTAL EXPENDITURES	14,343,933	15,485,856	17,364,792	18,381,900	18,478,200
REVENUES					
Fees, Rents & Service Charges	(13,732,083)	(17,067,863)	(16,182,847)	(15,254,500)	(15,547,900)
Transfers from Reserves	(508,431)	(310,196)	(401,000)	(1,227,800)	(856,100)
TOTAL REVENUES	(14,240,514)	(17,378,059)	(16,583,847)	(16,482,300)	(16,404,000)
ALLOCATIONS	0	0	1,965,500	1,965,500	2,062,600
NET PROGRAM IMPACT	103,419	(1,892,203)	2,746,445	3,865,100	4,136,800

Approved Budget

2009&2010businessplanandbudget

LEGISLATIVE SERVICES

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	3,501,658	3,493,512	3,738,010	3,905,200	4,121,400
Staff Development Costs	27,556	15,256	25,546	28,200	21,800
Communication Costs	267,438	83,712	47,925	70,900	73,400
Transportation Costs	8,426	6,389	8,059	5,600	5,600
Occupancy & City Costs	900	0	0	0	0
Equipment Costs & Maintenance Agreements	223,280	195,766	177,707	213,200	213,200
Contractor & Professional Services	920,241	558,499	730,756	1,046,000	808,800
Advertising & Promotions	111,040	22,595	45,422	65,600	65,600
Materials, Supplies & Other Services	553,252	460,095	333,629	562,300	487,500
Finance Other	863	1,035	573	800	800
Transfers	598,993	477,694	412,543	0	0
OTHER OPERATING EXPENSES	2,711,989	1,821,041	1,782,160	1,992,600	1,676,700
TOTAL EXPENDITURES	6,213,647	5,314,553	5,520,170	5,897,800	5,798,100
REVENUES					
Grants & Subsidies	(5,500)	0	0	0	0
Fees, Rents & Service Charges	(7,540,926)	(7,477,165)	(7,372,026)	(7,543,200)	(7,264,900)
Transfers from Reserves	(24,500)	(63,097)	(17,492)	(150,000)	(117,100)
Other Revenue	(6,000)	(3,100)	40	0	0
TOTAL REVENUES	(7,576,926)	(7,543,362)	(7,389,478)	(7,693,200)	(7,382,000)
ALLOCATIONS	0	0	162,700	162,700	163,200
NET PROGRAM IMPACT	(1,363,279)	(2,228,809)	(1,706,608)	(1,632,700)	(1,420,700)

Approved Budget

2009&2010businessplanandbudget

LIBRARY SERVICES

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	17,645,978	18,676,130	19,274,402	19,590,800	19,525,000
Staff Development Costs	72,586	63,715	79,695	58,400	63,400
Communication Costs	8,577	12,295	8,997	11,000	11,000
Transportation Costs	62,470	55,710	69,334	47,200	54,200
Occupancy & City Costs	8,981	1,121,885	2,000,242	2,041,000	2,065,800
Equipment Costs & Maintenance Agreements	94,843	121,140	72,991	100,900	107,900
Contractor & Professional Services	13,466	23,037	45,711	10,200	10,200
Advertising & Promotions	32,796	49,092	55,853	44,300	44,300
Materials, Supplies & Other Services	2,679,507	2,700,122	2,763,609	2,695,800	2,751,200
Finance Other	809	330	93,401	0	50,000
OTHER OPERATING EXPENSES	2,974,035	4,147,326	5,189,833	5,008,800	5,158,000
TOTAL EXPENDITURES	20,620,013	22,823,456	24,464,235	24,599,600	24,683,000
REVENUES					
Grants & Subsidies	(715,203)	(715,203)	(715,203)	(715,200)	(715,200)
Fees, Rents & Service Charges	(1,261,022)	(1,431,010)	(1,612,591)	(1,644,600)	(1,644,600)
Other Revenue	(4,489)	(43,539)	(13,042)	0	
TOTAL REVENUES	(1,980,714)	(2,189,752)	(2,340,836)	(2,359,800)	(2,359,800)
ALLOCATIONS	0	0	1,121,400	1,121,400	1,194,300
NET PROGRAM IMPACT	18,639,299	20,633,704	23,244,799	23,361,200	23,517,500

Approved Budget

2009&2010businessplanandbudget

ARTS & CULTURE

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	2,138	635,421	915,217	926,900	940,600
Staff Development Costs	0	7,763	10,468	28,000	20,400
Communication Costs	0	5,312	5,117	8,100	9,500
Transportation Costs	0	1,990	2,990	3,900	4,500
Occupancy & City Costs	0	1,277	53	5,100	5,100
Equipment Costs & Maintenance Agreements	0	3,404	3,615	3,000	4,000
Contractor & Professional Services	0	29,284	180,350	581,900	605,800
Advertising & Promotions	0	10,899	20,546	52,000	52,000
Materials, Supplies & Other Services	(295)	63,964	85,696	74,300	75,300
Finance Other	55	110	385	0	0
Transfers	0	332,775	1,910,118	1,959,300	1,629,300
OTHER OPERATING EXPENSES	(241)	456,779	2,219,337	2,715,600	2,405,900
TOTAL EXPENDITURES	1,898	1,092,200	3,134,554	3,642,500	3,346,500
REVENUES					
Fees, Rents & Service Charges	0	(290,543)	(305,750)	(310,600)	(313,100)
Transfers from Reserves	0	(65,600)	(353,371)	(801,900)	(471,900)
Other Revenue	0	(27,676)	(18,015)	(12,500)	(12,500)
TOTAL REVENUES	0	(383,819)	(677,136)	(1,125,000)	(797,500)
NET PROGRAM IMPACT	1,898	708,381	2,457,418	2,517,500	2,549,000

Approved Budget

2009&2010businessplanandbudget

REGULATORY SERVICES

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	8,090,233	8,295,153	9,055,854	9,143,500	9,522,900
Staff Development Costs	24,428	31,661	33,770	28,000	25,500
Communication Costs	21,973	160,437	159,180	156,400	156,400
Transportation Costs	498,858	432,637	464,917	447,800	463,200
Occupancy & City Costs	0	37,094	93,197	52,700	54,300
Equipment Costs & Maintenance Agreements	33,823	38,488	53,551	33,900	33,900
Contractor & Professional Services	543,341	548,436	565,638	534,800	534,800
Advertising & Promotions	22,694	16,297	25,485	23,400	23,400
Materials, Supplies & Other Services	298,930	270,852	355,271	288,200	288,200
Finance Other	10,718	13,611	13,892	12,000	12,000
OTHER OPERATING EXPENSES	1,454,765	1,549,513	1,764,901	1,577,200	1,591,700
TOTAL EXPENDITURES	9,544,998	9,844,666	10,820,755	10,720,700	11,114,600
REVENUES					
Fees, Rents & Service Charges	(10,100,632)	(9,753,542)	(10,442,002)	(10,710,300)	(11,181,900)
Transfers from Reserves	0	0	(5,964)	0	0
Other Revenue	(56,657)	(58,540)	(94,437)	(30,000)	(30,000)
TOTAL REVENUES	(10,157,289)	(9,812,082)	(10,542,403)	(10,740,300)	(11,211,900)
ALLOCATIONS	0	0	503,100	503,100	544,800
NET PROGRAM IMPACT	(612,291)	32,584	781,452	483,500	447,500

Approved Budget

2009&2010businessplanandbudget

STRATEGIC POLICY

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	2,983,963	3,678,279	4,593,630	4,564,500	4,248,300
Staff Development Costs	57,615	85,668	90,239	117,800	110,000
Communication Costs	10,146	22,236	19,247	23,900	23,600
Transportation Costs	27,395	26,414	39,404	35,000	36,100
Occupancy & City Costs	0	260	0	0	0
Equipment Costs & Maintenance Agreements	13,173	28,029	19,534	15,500	21,000
Contractor & Professional Services	70,498	405,438	287,593	239,300	991,700
Advertising & Promotions	370,148	422,437	477,982	486,300	266,200
Materials, Supplies & Other Services	72,442	87,421	79,999	99,300	108,900
Transfers	117,644	23,545	0	0	0
OTHER OPERATING EXPENSES	739,061	1,101,448	1,013,998	1,017,100	1,557,500
TOTAL EXPENDITURES	3,723,024	4,779,727	5,607,628	5,581,600	5,805,800
REVENUES					
Grants & Subsidies	(110,600)	(101,300)	(105,420)	(70,000)	(70,000)
Fees, Rents & Service Charges	(17,450)	(10,432)	(6,983)	(22,000)	(22,800)
Transfers from Reserves	0	(321,100)	(211,321)	(167,500)	(957,500)
Other Revenue	(234,468)	(143,730)	(40,059)	(41,000)	(41,000)
TOTAL REVENUES	(362,518)	(576,562)	(363,783)	(300,500)	(1,091,300)
NET PROGRAM IMPACT	3,360,506	4,203,165	5,243,845	5,281,100	4,714,500

Approved Budget

2009&2010businessplanandbudget

BUSINESS SERVICES & CORPORATE ASSETS

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	47,328,409	51,450,773	55,048,829	57,411,100	60,614,400
Staff Development Costs	473,585	509,817	560,606	667,200	576,800
Communication Costs	1,297,880	995,917	1,029,831	1,024,100	1,069,300
Transportation Costs	369,881	384,891	352,979	465,400	466,300
Occupancy & City Costs	12,983,712	12,955,181	4,282,578	4,647,200	4,948,900
Equipment Costs & Maintenance Agreements	4,176,462	4,053,829	4,620,738	5,603,900	5,883,200
Contractor & Professional Services	2,725,465	3,694,620	3,193,967	3,939,900	3,646,700
Advertising & Promotions	488,391	612,185	599,077	593,200	543,300
Materials, Supplies & Other Services	1,321,472	1,338,490	1,472,529	1,541,400	1,722,500
Finance Other	(858,410)	(868,829)	(1,013,894)	(1,062,300)	(1,090,900)
Transfers	363,800	213,200	70,052	72,200	73,800
OTHER OPERATING EXPENSES	23,342,238	23,889,301	15,168,463	17,492,200	17,839,900
TOTAL EXPENDITURES	70,670,647	75,340,074	70,217,292	74,903,300	78,454,300
REVENUES					
Fees, Rents & Service Charges	(2,583,904)	(2,667,296)	(3,016,449)	(2,663,000)	(2,729,000)
Transfers from Reserves	(40,681)	(584,865)	(580,779)	(691,800)	(635,400)
Other Revenue	(482,490)	(2,102,707)	(1,927,748)	(1,509,000)	(1,344,200)
TOTAL REVENUES	(3,107,074)	(5,354,868)	(5,524,976)	(4,863,800)	(4,708,600)
ALLOCATIONS	0	0	(12,239,000)	(12,239,000)	(13,252,200)
NET PROGRAM IMPACT	67,563,573	69,985,206	52,453,316	57,800,500	60,493,500

Approved Budget

2009&2010businessplanandbudget

COUNCIL

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	2,518,756	3,025,540	3,172,428	3,281,100	3,321,700
Staff Development Costs	1,369	5,711	2,649	13,200	9,700
Communication Costs	64,531	71,321	61,200	90,800	90,800
Individual Expenses	163,992	213,209	190,941	254,800	235,800
Transportation Costs	176,429	207,841	208,518	213,300	212,600
Equipment Costs & Maintenance Agreements	4,174	5,649	6,246	8,600	8,600
Contractor & Professional Services	2,000	2,066	1,444	2,400	2,400
Advertising & Promotions	2,960	1,750	555	3,900	2,000
Materials, Supplies & Other Services	33,029	39,218	37,890	67,000	67,000
OTHER OPERATING EXPENSES	448,484	546,765	509,443	654,000	628,900
TOTAL EXPENDITURES	2,967,239	3,572,305	3,681,871	3,935,100	3,950,600
REVENUES					
Transfers from Reserves	(24,031)	0	0	0	0
TOTAL REVENUES	(24,031)	0	0	0	0
NET PROGRAM IMPACT	2,943,209	3,572,305	3,681,871	3,935,100	3,950,600

Approved Budget

2009&2010businessplanandbudget

FINANCIAL TRANSACTIONS

DESCRIPTION	2006 ACTUALS	2007 ACTUALS	2008 ACTUALS	2008 BUDGET	2009 BUDGET
	\$	\$	\$	\$	\$
EXPENDITURES					
LABOUR COSTS	2,538,531	3,903,333	3,616,428	4,723,600	3,588,400
Staff Development Costs	140,259	125,156	83,947	127,900	102,900
Communication Costs	35,866	32,778	37,166	70,000	80,000
Transportation Costs	452	1,983	0	0	0
Occupancy & City Costs	643,833	760,055	690,316	680,000	680,000
Equipment Costs & Maintenance Agreements	5,750	942	61	0	0
Contractor & Professional Services	436,861	840,112	785,921	333,700	366,000
Advertising & Promotions	79,455	115,882	118,249	81,300	81,300
Materials, Supplies & Other Services	150,897	255,139	562,703	294,100	321,800
Finance Other	9,174,296	8,500,304	9,661,950	9,032,000	8,785,400
Transfers	104,577,372	30,663,655	66,358,050	22,435,400	25,023,400
OTHER OPERATING EXPENSES	115,245,041	41,296,006	78,298,363	33,054,400	35,440,800
TOTAL EXPENDITURES	117,783,572	45,199,339	81,914,791	37,778,000	39,029,200
REVENUES					
Supplementary Railway & Corridors	(8,998,786)	(3,732,103)	(7,620,793)	(6,463,600)	(5,923,600)
Payments In Lieu	(21,922,277)	(22,086,306)	(22,971,278)	(22,745,500)	(23,533,000)
Grants & Subsidies	(65,040,000)	0	(44,645,817)	0	0
Fees, Rents & Service Charges	(65,777)	(57,982)	(49,196)	(61,300)	(61,300)
Tax Penalties & Interest	(5,840,811)	(7,563,220)	(8,755,447)	(5,690,000)	(5,690,000)
Investment Income	(14,005,520)	(14,749,593)	(17,710,305)	(14,160,000)	(13,310,000)
Transfers from Reserves	(2,147,978)	(4,343,811)	(4,966,046)	(7,599,800)	(7,363,800)
Other Revenue	(12,940,038)	(12,435,458)	(10,708,521)	(10,950,000)	(13,450,000)
TOTAL REVENUES	(130,961,187)	(64,968,473)	(117,427,405)	(67,670,200)	(69,331,700)
NET PROGRAM IMPACT	(13,177,614)	(19,769,134)	(35,512,616)	(29,892,200)	(30,302,500)

Approved Budget

2009&2010businessplanandbudget

City Wide Capital Budget Summary - 2009 Approved Funding (000's)

Service	Gross Cost	Recovery/ Subsidy	Net Cost	Growth	Non-Growth
	\$	\$	\$	\$	\$
Roads, Storm Drainage and Watercourses					
Bridge and Structure Rehabilitation	5,050	0	5,050	0	5,050
Major Roads	28,028	525	27,503	23,621	3,882
Other Engineering	23,059	0	23,059	14,990	8,069
Roadway Rehabilitation	21,800	0	21,800	0	21,800
Storm Drainage	5,600	0	5,600	4,752	848
Subtotal Roads, Storm Drainage and Watercourses	83,537	525	83,012	43,363	39,649
Fire and Emergency Services	2,892	380	2,512	0	2,512
Transit	70,221	9,830	60,391	45,569	14,822
Recreation and Parks*	17,638	0	17,638	5,795	11,843
Library Services	440	0	440	90	350
Business Services (IT and Other)	5,779	0	5,779	0	5,779
Corporate Assets (F&PM)	15,399	0	15,399	0	15,399
Total City Wide 2009 Capital Budget	195,906	10,735	185,171	94,817	90,354

* Includes additional playground at Barondale Park in the amount of \$70,000
Numbers may not add due to rounding

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Roads, Storm Drainage and Watercourses							
Bridge and Structure Rehabilitation							
9150	Bridge Repairs	202	0	202	CRF	0	202
9151	Bridge Structure Detail Inspections & Design at Various Locations	125	0	125	CRF	0	125
9152	Goreway Drive, 0.07 km North of Derry Road	300	0	300	CRF	0	300
9153	Mavis Road over Fletchers Creek, North of Hwy. 401	963	0	963	CRF	0	963
9154	The Collegeway, 0.01km W. of Mississauga Road	1,177	0	1,177	CRF	0	1,177
9155	Thomas Street, 0.33km West of Mississauga Road	268	0	268	CRF	0	268
9156	Transit Cooksville GO Pedestrian Overpass	1,800	0	1,800	RFGTRF	0	1,800
9157	Truscott Drive, 0.55km West of Southdown Road	215	0	215	CRF	0	215
Total Bridge and Structure Rehabilitation		5,050	0	5,050		0	5,050
Major Roads							
9101	Intersection Capital Program	1,380	0	1,380	DCA-CWE	1,380	0

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9102	Burnhamthorpe Road East - Arista Way to Cawthra Road	3,350	0	3,350	RIMRF/RFGTRF	0	3,350
9103	Torbram Road Grade Separation	11,000	0	11,000	DCA-CWE	11,000	0
9104	Goreway Drive Grade Separation Detail Design	850	425	425	DCA-CWE	425	0
9105	Hurontario Street /Highway 401 Interchange/Northwest Phase 2	2,000	0	2,000	DCA-CWE	2,000	0
9106	Hurontario Street /Highway 401 Structure Widening Phase 2	1,500	0	1,500	DCA-CWE	1,500	0
9107	Hurontario/Highway 401 Interchange & Southeast Ramp Structure	3,000	0	3,000	DCA-CWE	3,000	0
9108	City Centre - Transportation Studies	400	0	400	DCA-CWE	400	0
9109	Hurontario Street - Park Street East to Lakeshore Road	1,650	0	1,650	DCA-CWE/CRF	1,320	330
9110	Lakeshore Road West - Clarkson Village	100	0	100	CRF	0	100
9111	Park Street East - Hurontario Street to Rosewood Road	165	100	65	CRF	0	65
9112	Whittle Road- Roundabout - Peer Review	50	0	50	DCA-CWE	50	0
9116	Hurontario Street/Highway 401 - S/E Connection/Whittle Road	2,300	0	2,300	DCA-CWE	2,300	0
9117	Burnhamthorpe Road -City Centre	200	0	200	DCA-CWE/CRF	180	20

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9122	Preliminary Engineering Studies	83	0	83	DCA-CWE/CRF	66	17
Total Major Roads		28,028	525	27,503		23,621	3,882
Other Engineering							
9160	Vehicle & Equipment Replacement	3,428	0	3,428	MFVERF	0	3,428
9161	Noise Wall Program	1,720	0	1,720	CRF	0	1,720
9162	Specialized Equipment	50	0	50	CRF	0	50
9164	Automated Vehicle Locator	150	0	150	CRF	0	150
9165	Sidewalks	715	0	715	DCA-CWE/SRF	715	0
9167	South East Works Depot, Land/Domes/Sand Shacks	6,000	0	6,000	DCA-PUBWRKS/CRF	5,400	600
9168	Railway Barriers	250	0	250	CRF	0	250
9169	Street Cleanliness	100	0	100	CRF	0	100
9170	Field Equipment Replacement - Traffic Controllers	190	0	190	CRF	0	190
9171	Traffic Signal Equipment Enhancements	185	0	185	DCA-CWE/CRF	75	110
9172	Traffic Signals Pre-Emption Equipment	30	0	30	RIMRF	0	30
9173	Traffic System and ITS	100	0	100	DCA-CWE	100	0
9194	Salt Management Program	50	0	50	CRF	0	50

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9195	Streetlighting	1,391	0	1,391	CRF	0	1,391
9197	Property Acquisition	7,200	0	7,200	DCA-CWE	7,200	0
9198	Traffic Signals	1,500	0	1,500	DCA-CWE/ RIMRF/TSRF	1,500	0
Total Other Engineering		23,059	0	23,059		14,990	8,069
Roadway Rehabilitation							
9100	Roadway Rehabilitation	21,100	0	21,100	RIMRF	0	21,100
9125	Crack Sealing	100	0	100	RIMRF	0	100
9126	Roadways Infrastructure Review	600	0	600	RIMRF	0	600
Total Roadway Rehabilitation		21,800	0	21,800		0	21,800
Storm Drainage							
9130	Storm Sewer Oversizing - Various Locations	290	0	290	DCA-ST	290	0
9131	Minor Erosion Control Works - Various Locations	80	0	80	DCA-ST/CRF	80	0
9132	Relief well systems study-Dakota Road & Full Moon Circle	100	0	100	CRF	0	100
9133	Meadowvale Business Park District (North 16) - Ponds 5501 & Various Locations	2,410	0	2,410	DCA-ST/WQRF	2,410	0

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9134	Monitoring and minor modification of SWM Facilites - Various	80		80	DCA-ST	80	0
9135	Meadowvale Business Park District (North16) - Remaining Channel	820		820	DCA-ST	820	0
9136	Cooksville Creek Erosion Control - Dundas Street E to King Street E	30	0	30	DCA-ST/CRF	2	28
9137	Sheridan Creek Erosion Control- Downstream of Meadow Wood Road	1,020	0	1,020	DCA-ST/CRF	1,020	0
9138	Mary Fix Creek Erosion Control - Harborn Road to Premium Way	50	0	50	DCA-ST/CRF	50	0
9139	Dundas Street West Storm Sewer - Clayhill Road to Mason Height	320	0	320	CRF	0	320
9141	SWM Pond Rehabilitation - Pond 5601 (Osprey Marsh)	200	0	200	CRF	0	200
9142	Park Royal Drainage Improvement - Lewisham Drive Area	200	0	200	CRF	0	200
Total Storm Drainage		5,600	0	5,600		4,752	848
Total Roads, Storm Drainage and Watercourses		83,537	525	83,012		43,363	39,649
Fire and Emergency Services							
Stations and Auxiliary Buildings							
9265	Fire Station 106 - Land Acquisition	1,600	380	1,220	FRRRF		1,220
Total Stations and Auxiliary Buildings		1,600	380	1,220		0	1,220

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Vehicles and Equipment							
9253	Fire Accessory Equipment	142	0	142	FVERRF	0	142
9258	Personal Protective Equipment Replacement	189	0	189	FVERRF	0	189
9260	Refurbish Fire Vehicles	191	0	191	FVERRF	0	191
9261	Fire Station Alerting System	360	0	360	FVERRF	0	360
9262	Fire Portable Radio	300	0	300	FVERRF	0	300
9263	VCOM Radio System - Component Upgrade	110	0	110	FVERRF	0	110
Total Vehicles and Equipment		1,292	0	1,292		0	1,292
Total Fire and Emergency Services		2,892	380	2,512		0	2,512
Mississauga Transit							
Buildings							
9236	Transit Central Parkway Campus Expansion & Refurbishment	25,100	0	25,100	CFGTRF	25,100	0
Total Buildings		25,100	0	25,100		25,100	0
Buses							
9201	Transit Bus Acquisitions - Growth	5,880	0	5,880	DCA-TRAN/ RFGTRF	5,880	0
9202	Transit Bus Acquisitions - Replacement	8,624	2,840	5,784	CFGTRF/ RFGTRF	0	5,784

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9203	Transit Capital Bus Maintenance - Major Component Rehabilitation/Replacement	1,600	0	1,600	CFGTRF	0	1,600
9218	Transit Radio System Acquisitions - Growth	150	0	150	DCA-TRAN/CRF	135	15
9220	Transit Security Improvements/Enhancements	100	0	100	RFGTRF	0	100
9222	Transit Farebox Acquisitions - Growth	162	0	162	DCA-TRAN/CRF	146	16
Total Buses		16,516	2,840	13,676		6,161	7,515
Higher Order Transit							
9231	Transit Dundas Corridor - Phase 2	3,000	0	3,000	MO2020RF	0	3,000
9242	Transit BRT - Construction	20,970	6,990	13,980	CRF/MRTRF	13,980	0
Total Higher Order Transit		23,970	6,990	16,980		13,980	3,000
On-street Facilities							
9221	Transit Terminals - Security Cameras	50	0	50	CFGTRF	50	0
9224	Transit Bus Stops/Pads/Signs - Growth	135	0	135	DCA-TRAN/CRF	122	13
9225	Transit Bus Stops/Pads/Signs - Replacement	140	0	140	RFGTRF	0	140
Total On-street Facilities		325	0	325		172	153

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Other Transit							
9240	Transit Priority Consulting Work Information Systems	100	0	100	CFGTRF	0	100
9241	Transit 2010 - Information Systems	3,500	0	3,500	RFGTRF	0	3,500
Total Other Transit		3,600	0	3,600		0	3,600
Vehicles and Equipment							
9205	Transit Route Supervisor Vehicle Acquisitions - Growth	35	0	35	DCA-TRAN/ TVERRF	32	4
9206	Transit Route Supervisor Vehicle Acquisitions - Replacement	140	0	140	TVERRF	0	140
9207	Transit Security Vehicles & Equipment - Growth	100	0	100	PGTRF	100	0
9211	Transit Change-Off Vehicle Acquisitions - Growth	25	0	25	DCA-TRAN/CRF	25	0
9213	Transit Capital Equipment Acquisition - Maintenance Section	100	0	100	TX-CRF	0	100
9214	Transit Planning/Modelling Software	30	0	30	CFGTRF	0	30
9217	Transit Operating System (TOS) Replacement	280	0	280	CFGTRF	0	280
Total Vehicles and Equipment		710	0	710		157	554
Total Mississauga Transit		70,221	9,830	60,391		45,569	14,822

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Recreation and Parks Services							
City Wide Facilities							
9300	Redevelop existing trail within Sawmill Valley Park	182	0	182	CRF	0	182
9304	Civic&Library Square Improvements & Expansion-design	500	0	500	CRF	0	500
9307	P_471 Basic Development Phase II - design & construction	901	0	901	DCA-REC	901	0
9310	P_471 Washroom - Design & Construction	1,100	0	1,100	CIL-OS	1,100	0
9316	Streetscape Pathway - Burnhamthorpe-Davis Smith	150	0	150	CRF	0	150
9320	Site investigations, appraisals and audits	108	0	108	CIL-OS	108	0
9325	J.J. Plaus Park - Sedimentation Levels Study	81	0	81	TX-CRF	0	81
9328	Chappell House-Phase2 Design & Deer Fencing	221	0	221	DCA-REC	221	0
9332	Fusion site redevelopment - Main House	1,755	0	1,755	CIL-OS	0	1,755
9333	Shoreline Erosion Correction - McMillan Park	133	0	133	TX-CRF	0	133
Total City Wide Facilities		5,131	0	5,131		2,330	2,801

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
City Wide Recreation							
9430	Meadowvale Community Centre Renovation - Design	1,498	0	1,498	DCA-REC/CRF	498	1,000
9432	Streetsville Outdoor Pool Façade	85	0	85	BIG-MCR	0	85
9433	Malton Victory Hall Renovation	272	0	272	CIL-OS	0	272
9440	Arena Ice and Floor Strategy	54	0	54	TX-CRF	0	54
9441	Rec & Parks Pricing Strategy	62	0	62	TX-CRF	0	62
Total City Wide Recreation		1,971	0	1,971		498	1,473
Park Facility Installation							
9312	Installation of (1) Cricket Pitch at Southlawn Park Site	90	0	90	BIG-MCR	0	90
9313	Installation of baseball lighting system at Syntex Green	208	0	208	BIG-MCR	0	208
9314	Basketball - Unlit Half Court at Bough Beeches Park	57	0	57	DCA-REC/CRF	51	6
9329	Spray Pad at Huron Heights - Design	42	0	42	BIG-MCR	42	0
9330	Churchill Meadows Community Washrooms - Construction	552	0	552	CIL-OS	552	0
9331	Dr. Martin Dobkin Washrooms - Design	61	0	61	CIL-OS	61	0
Total Park Facility Installation		1,010	0	1,010		707	304

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Parkland Acquisition							
9308	Acquisition Addition to P_391 Old Ridge Park	300	0	300	CIL-OS	300	0
Total Parkland Acquisition		300	0	300		300	0
Parkland Redevelopment							
9301	Redevelopment - Corner Park at Hwy10 and Dundas Street	289	0	289	BIG-MCR	0	289
9302	Bough Beeches - Landscape Improvements - construction	236	0	236	CRF	0	236
9303	Playground Redevelopment - Various Sites*	1,144	0	1,144	CRF	0	1,144
9306	Creditview Wetlands - Interpretive panels & Lookout	16	0	16	BIG-MCR	0	16
9309	Bridges and Underpasses - Various Repairs	107	0	107	CRF	0	107
9315	Albert McBride - Landscape Improvements - Design	43	0	43	CRF	0	43
9318	Pathway Conversion - Lakeshore Road to Rangeview connection	104	0	104	CRF	0	104
9319	Plumtree Park Upgrade - New Sod	112	0	112	BIG-MCR	0	112

* Includes additional playground at Barondale Park in the amount of \$70,000

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9321	Ridgewood - Landscape Improvements - Construction	424	0	424	CRF	0	424
9322	Parking Lot Upgrade - Adamson Estate Grounds	50	0	50	CRF	0	50
9323	Gravel Parking Lot - Petro Canada Park	41	0	41	CRF	0	41
9324	Parking Lot Upgrade - Watersedge Park	43	0	43	CRF	0	43
9326	Red Oaks Park - Landscape Improvements - Construction	243	0	243	CRF	0	243
9327	Replacement of Bridge - Applewood Hills	75	0	75	CRF	0	75
Total Parkland Redevelopment		2,927	0	2,927		0	2,927
Parkland Development							
9305	Park Development - Madill Common Park - Design	47	0	47	DCA-REC	47	0
9311	Park Addition Development - Malton Village Park - Design	50	0	50	DCA-REC	45	5
9317	Basic Development - O'Connor Park	1,668	0	1,668	DCA-REC	1,668	0
Total Parkland Development		1,765	0	1,765		1,760	5
Parks Maintenance							
9360	Dixie Union Cemetery - Various Improvements	155	0	155	CRF	0	155

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9363	Lakeview Golf Course Green Renovation and Upgrade of Irrigation System	162	0	162	CRF	0	162
9378	New Pathway Lighting - Various Locations	61	0	61	CRF	0	61
9379	Pathway Reconstruction - Various Locations	948	0	948	CRF	0	948
9380	Leslie Log Cabin - Site Services	120	0	120	CRF	0	120
9382	Streetsville Village Hall Landscaping	22	0	22	CRF	0	22
9384	Installation of Park & Greenbelt Fencing	51	0	51	CRF	0	51
9386	Replacement of Park Furnishings - Various Locations	30	0	30	CRF	0	30
9388	Turf Renovation Program - Various Locations	10	0	10	CRF	0	10
9392	Upgrade Water Service to Natural Ice	17	0	17	CRF	0	17
9393	Install Water Service to Mississauga Valley Football	55	0	55	CRF	0	55
9394	Backflow Preventer Retrofit	92	0	92	CRF	0	92
9395	Citywide irrigation automation study	60	0	60	CRF	0	60
Total Parks Maintenance		1,783	0	1,783		0	1,783

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Sport Field Maintenance							
9370	Lit Sports Field Maintenance - Various Locations	414	0	414	CRF	0	414
9371	Tennis Court Maintenance - Various Locations	62	0	62	CRF	0	62
9372	Unlit Sports Field Maintenance - Various Locations	462	0	462	CRF	0	462
Total Sport Field Maintenance		938	0	938		0	938
Urban Forestry							
9402	Park Tree Plantings	72	0	72	CRF	0	72
9403	Playground Tree Plantings	86	0	86	CRF	0	86
9405	Woodland Management	59	0	59	CRF	0	59
9406	Woodland Hazardous Tree Mitigation	80	0	80	CRF	0	80
9407	Naturalization/Plantings	31	0	31	CRF	0	31
9408	Street Tree Plantings-Replacements	410	0	410	STPRF	0	410
9410	City Environmental Events	26	0	26	CRF	0	26
9411	Tree Plantings - New Subdivisions	420	0	420	STPRF	0	420
9412	Tree Plantings - Road Reconstruction	41	0	41	STPRF	0	41
9413	Greenbelt Plantings	51	0	51	CRF	0	51

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9414	Streetscape Beautification	56	0	56	CRF	0	56
9415	Surveying/Removal of Encroachments	26	0	26	CRF	0	26
Total Urban Forestry		1,358	0	1,358		0	1,358
Vehicles, Equipment							
9422	Parks Vehicles and Equipment - Non Growth Related	255	0	255	CIL-OS	0	255
9423	Parks Vehicles and Equipment - Growth Related	200	0	200	DCA- PUBWKS/CRF	200	0
Total Vehicles, Equipment		455	0	455		200	255
Total Recreation and Parks Services		17,638	0	17,638		5,795	11,843
Mississauga Library Services							
Buildings							
9271	Library Renovations	50	0	50	FRRRF	0	50
9272	Woodlands Library - Renovations Design	164	0	164	FRRRF	0	164
9430	Meadowvale Library - New Branch - Design	100		100	DCA - LIB/CRF	90	10
Total Buildings		314	0	314		90	224
Materials and Equipment							
9275	Library Programme Equipment Replacement	126	0	126	CRF	0	126
Total Materials and Equipment		126	0	126		0	126
Total Mississauga Library Services		440	0	440		90	350

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Business Services							
Applications							
9503	Point of Sale System in City Facilities	100	0	100	CRF	0	100
9506	SAP - Enterprise System Enhancements	250	0	250	CRF	0	250
9507	SAP Implement Business Intelligence	250	0	250	CRF	0	250
9508	SAP Post Go-Live & Security Audit Support	336	0	336	CRF	0	336
9510	RiskMaster System Upgrade	130	0	130	CRF	0	130
9542	Desktop Software Upgrade	620	0	620	CRF	0	620
9544	Portfolio, Pipeline, Resource Management System	50	0	50	CRF	0	50
9545	Database Upgrade Oracle & SQL	200	0	200	CRF	0	200
9550	Dynix - Library System -2009	500	0	500	CRF	0	500
9560	Field Automation	350	0	350	CRF	0	350
9570	Payment Card Industry Security Standard Compliance	300	0	300	CRF	0	300
Total Applications		3,086	0	3,086		0	3,086
Infrastructure							
9517	Hansen Enterprise Migration	200	0	200	CRF	0	200
9520	Servers Capacity Expansion	250	0	250	CRF	0	250

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9521	Servers Replacement	250	0	250	CRF	0	250
9522	Tools & Utilities	50	0	50	CRF	0	50
9524	Network Fibre/ Wireless Infrastructure	600	0	600	CRF	0	600
9525	Network Replacement & Upgrade	275	0	275	CRF	0	275
Total Infrastructure		1,625	0	1,625		0	1,625
PC Replacement and Peripherals							
9527	Peripheral Equipment at Library /Community Centre Facilities	50	0	50	CRF	0	50
9528	Peripheral Equipment - Corporate Services /Mayor/Councillors	25	0	25	CRF	0	25
9529	Peripheral Equipment for Transportation and Works	25	0	25	CRF	0	25
9530	PC and Notebook Replacement	800	0	800	CRF	0	800
9541	Specialized technology for GIS /Mapping - New and Replacement	50	0	50	CRF	0	50
Total PC Replacement and Peripherals		950	0	950		0	950
Vehicles, Equipment and Other							
Miscellaneous Equipment							
9640	Departmental Miscellaneous Equipment	14	0	14	CRF	0	14
9641	Miscellaneous Equipment - Print Shop	17	0	17	CRF	0	17
Total Miscellaneous Equipment		31	0	31		0	31

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Audiovisual Equipment							
9642	Audiovisual Equipment Purchase & Replacement	87	0	87	CRF	0	87
Total Audiovisual Equipment		87	0	87		0	87
Total Business Services		5,779	0	5,779		0	5,779
Corporate Assets							
Capital Construction & Improvement							
9743	Accessibility - Perform Accessibility Audit recommendations	530	0	530	FRRRF	0	530
Total Capital Construction & Improvement		530	0	530		0	530
Facility Services							
9734 to 9737	Energy Management	1,280	0	1,280	FRRRF	0	1,280
9732	Signage	27	0	27	FRRRF	0	27
9733	Security	251	0	251	FRRRF	0	251
Total Facility Services		1,558	0	1,558		0	1,558
Life Cycle Maintenance							
9700 to 9705	HVAC Systems	1,253	0	1,253	FRRRF	0	1,253
9706 to 9709	Roofing Systems	1,159	0	1,159	FRRRF	0	1,159
9710 to 9712	Mechanical Systems	339	0	339	FRRRF	0	339
9713 to 9716	Electrical Systems	1,131	0	1,131	FRRRF	0	1,131

Approved Budget

2009&2010businessplanandbudget

Service Capital Budget Summary - 2009 Approved Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
9717 to 9725	Structural	1,575	0	1,575	FRRRF	0	1,575
9726	Site Services	204	0	204	FRRRF	0	204
9727 to 9729	Inspections	1,209	0	1,209	FRRRF	0	1,209
9730	Pathway Lighting	864	0	864	CRF	0	864
9731	Emergency	318	0	318	FRRRF	0	318
Total Life Cycle Maintenance		8,051	0	8,051		0	8,051
Space Planning							
9738	Furniture	309	0	309	CRF	0	309
9739 to 9740	Relocation & Office Accommodation	4,790	0	4,790	FRRRF	0	4,790
Total Space Planning		5,100	0	5,100		0	5,100
Vehicles and Equipment							
9741	Equipment	39	0	39	CRF	0	39
9742	Vehicles	122	0	122	CRF	0	122
Total Vehicles and Equipment		161	0	161		0	161
Total Corporate Assets		15,400	0	15,400		0	15,400
Total City 2009 Capital Budget		195,906	10,735	185,171		94,817	90,354

Funding Source Abbreviations

Appendix 4 and 5 contains the 2009 recommended Capital Budget funding list of capital projects to be approved by Council. Within Appendix 4 and 5, the funding sources have been abbreviated. The following table itemizes abbreviations used, and identifies the funds to which they relate.

Reserve Name	Purpose of the Fund
BIG-MCR	<ul style="list-style-type: none"> ▪ Big Three Development Reserve Fund
CFGTRF	<ul style="list-style-type: none"> ▪ City Federal Gas Tax Reserve Fund
CIL-OS	<ul style="list-style-type: none"> ▪ Cash-in-lieu of Parkland Dedication
CRF	<ul style="list-style-type: none"> ▪ Capital Reserve Fund
DCA-CWE	<ul style="list-style-type: none"> ▪ New Development Charge - City Wide Engineering
DCA-FIRE	<ul style="list-style-type: none"> ▪ New Development Charge - Fire Services
DCA-GG	<ul style="list-style-type: none"> ▪ New Development Charge - General Government
DCA-LIB	<ul style="list-style-type: none"> ▪ New Development Charge- Library Services
DCA-PUBWKS	<ul style="list-style-type: none"> ▪ New Development Charge - Public Works
DCA-REC	<ul style="list-style-type: none"> ▪ New Development Charge - Recreation Facilities
DCA-ST	<ul style="list-style-type: none"> ▪ New Development Charge - Storm Water Management

Approved Budget

2009&2010businessplanandbudget

Reserve Name	Purpose of the Fund
DCA-TRAN	<ul style="list-style-type: none"> ▪ New Development Charge – Transit
FPTRF	<ul style="list-style-type: none"> ▪ Federal Public Transit Reserve Fund
FRRRF	<ul style="list-style-type: none"> ▪ Facilities Repairs and Renovations Reserve Fund
FVERRF	<ul style="list-style-type: none"> ▪ Fire Vehicle & Equipment Replacement Reserve Fund
MFVERF	<ul style="list-style-type: none"> ▪ Main Fleet Vehicle & Equipment Replacement Reserve Fund
MO2020RF	<ul style="list-style-type: none"> ▪ MoveOntario 2020 Higher Order Transit Reserve Fund
MRTRF	<ul style="list-style-type: none"> ▪ Mississauga Rapid Transit (MRT) Reserve Fund
PGTRF	<ul style="list-style-type: none"> ▪ Provincial Gas Tax Reserve Fund
RFGTRF	<ul style="list-style-type: none"> ▪ Region Federal Gas Tax Reserve Fund
RIMRF	<ul style="list-style-type: none"> ▪ Roadway Infrastructure Maintenance Reserve Fund
SRF	<ul style="list-style-type: none"> ▪ Sidewalk Reserve Fund
STPRF	<ul style="list-style-type: none"> ▪ Street Tree Planting Reserve Fund
TSRF	<ul style="list-style-type: none"> ▪ Traffic Signals Reserve Fund

Approved Budget

2009&2010businessplanandbudget

Reserve Name	Purpose of the Fund
TVERRF	<ul style="list-style-type: none"><li data-bbox="682 381 1459 414">▪ Transit Vehicle & Equipment Replacement Reserve Fund