

# **MINUTES**

#### **BUDGET COMMITTEE**

THE CORPORATION OF THE CITY OF MISSISSAUGA

## WEDNESDAY, OCTOBER 19, 2011 IMMEDIATELY FOLLOWING GENERAL COMMITTEE

### COUNCIL CHAMBERS SECOND FLOOR, CIVIC CENTRE

300 CITY CENTRE DRIVE, MISSISSAUGA, ONTARIO, L5B 3C1

www.mississauga.ca

MEMBERS PRESENT:	Mayor Hazel McCallion	(CHAIR)
------------------	-----------------------	---------

Councillor Jim Tovey Ward 1 Councillor Chris Fonseca Ward 3 Councillor Bonnie Crombie Ward 5

Councillor Ron Starr Ward 6 (departure at 3:11 p.m.)

Councillor Nando Iannicca Ward 7

Councillor Katie Mahoney Ward 8 (departure at 2:16 p.m.)

Councillor Pat Saito Ward 9

Councillor Sue McFadden Ward 10 (departure at 3:33 p.m.)
Councillor George Carlson Ward 11 (arrival at 2:12 p.m.)

MEMBERS ABSENT: Councillor Pat Mullin Ward 2

Councillor Frank Dale Ward 4 (Other Municipal Business)

STAFF PRESENT: Wendy Alexander, Director, Transportation and Infrastructure

Planning

Janice Baker, City Manager and Chief Administrative Officer Brenda Breault, Commissioner, Corporate Services and Treasurer

Patti Elliott-Spencer, Director, Finance

Crystal Greer, Director of Legislative Services and City Clerk

Geoff Marinoff, Director, Mississauga Transit Paul Mitcham, Commissioner, Community Services

Joy Mora, Supervisor, Capital Planning

STAFF PRESENT (continued): Ken Owen, Director, Facilities and Property Management Martin Powell, Commissioner, Transportation and Works Ed Sajecki, Commissioner, Planning and Building Raj Sheth, Manager, Facilities Planning and Development Alessandro Torresan, Asset Management Coordinator Tom Wenzel, Permits Coordinator

CONTACT PERSON: Julie Lavertu, Legislative Coordinator Office of the City Clerk, Telephone: 905-615-3200, ext. 5471; Fax: 905-615-4181 Julie.Lavertu@mississauga.ca

CALL TO ORDER – 1:47 p.m.

#### <u>DECLARATIONS OF (DIRECT OR INDIRECT) PECUNIARY INTEREST</u> – Nil

#### APPROVAL OF AGENDA

Approved (S. McFadden)

#### **DEPUTATIONS**

A. Wendy Alexander, Director, Transportation and Infrastructure Planning, with respect to the Transportation and Works Pavement Investment Review.

Councillor Starr requested clarification on the pavement deterioration chart and the trucks that assess pavement conditions and asked if there was a universal pavement management system used by municipalities and the Ontario Good Roads Association.

Ms. Alexander and Mr. Powell discussed the pavement deterioration chart and the life cycle of roads. Ms. Alexander said that major/industrial roads deteriorate more quickly due to various stresses. She noted that a contracted firm operates the trucks that assess pavement conditions. Ms. Alexander stated that most municipalities have some sort of pavement management systems, but that it was hard to compare systems due to different variables. In terms of the Ontario Good Roads Association, she said that the comparisons change every year and, as such, comparisons cannot be drawn directly. Ms. Alexander emphasized that the City's system was good and that other systems have been considered.

Councillor Carlson arrived at 2:12 p.m. and Councillor Mahoney departed at 2:16 p.m.

Councillor Tovey inquired about commercial and industrial tax rates. Ms. Baker spoke about tax rates and the tax share for the City and Region. Ms. Alexander clarified the definition of residential and major/industrial roads. Councillor Tovey suggested that the City should petition the provincial government for more funds for road repairs.

Councillor Fonseca asked for clarification on slides 28 and 29. Ms. Alexander discussed the two slides and indicated that, as much as possible, the City coordinates its various road resurfacing projects with the Region of Peel's watermain program to share costs.

The Chair discussed the overall good condition of the City's roads and sidewalks.

B. Ken Owen, Director, Facilities and Property Management, with respect to the Facility Asset Management Program.

Mr. Owen said that his PowerPoint presentation included an extra slide about the Facility

Condition Index (FCI) that would be distributed to the Committee after the meeting.

Councillor Starr requested clarification on slide 9 and asked about possible risk management issues from the current and target FCI for facility categories.

Mr. Owen elaborated on FCI levels for facility categories. He said that risk to the public was small because the facilities with the most risk were exclusively for staff use (e.g., parks and works facilities). Ms. Baker spoke about FCI levels and said that any life safety/critical operational issues for the public and staff would be handled promptly.

The Chair spoke about the funding pressures facing municipalities and indicated that this matter should be brought to the attention of the provincial government.

C. Patti Elliott-Spencer, Director, Finance, with respect to the 2012-2014 Business Plan Update and 2012 Budget, Infrastructure Gap and Funding Challenges.

During Ms. Elliott-Spencer's PowerPoint presentation, Councillor Iannicca asked why the City of Toronto was not included as a comparator municipality. Ms. Elliott-Spencer responded that, due to its large size, the City of Toronto's information would skew the comparisons, but noted that she could obtain this information for the Committee.

Ms. Baker clarified slide 7 and discussed the finances of the City and the Region of Peel and options to deal with the City's challenges. The Chair suggested that the Region of Peel could share the \$36 million for social costs that it receives from the province.

Councillor Tovey expressed support for considering the three options on slide 18. He also asked for clarification on the Region of Peel's funding of water and wastewater projects. Ms. Baker and Ms. Elliott-Spencer stated that the projects are funded by water and sewer rates, development charges, and selling water and processing sewage for York Region.

Councillor Iannicca discussed the Region of Peel's finances and its connection to the City's decision to expand the Britannia landfill which netted the Region \$256 million.

Councillor Starr asked about the residential tax share for the City and the Region of Peel. Ms. Elliott-Spencer responded that they received 29 percent and 47 percent, respectively.

Councillor Starr departed at 3:11 p.m.

The Chair requested clarification on whether the Region of Peel had borrowed money. Ms. Elliott-Spencer indicated that the Region had borrowed over \$500 million during the past year for various development charge-related projects.

Councillor Tovey discussed York Region's Water and Wastewater Master Plan, York Region's future contributions for water to the Region of Peel, and the City's contributions to the Region of Peel's budget. Ms. Breault said that the City funded much of the Region of Peel and that it would be useful to receive some of these monies back for City costs.

#### Received

Recommendation BC-0022-2011

#### MATTERS TO BE CONSIDERED

#### 1. Staffing for Garry W. Morden Centre (Ward 9)

Corporate Report dated September 12, 2011 from the Commissioner of Community Services with respect to staffing for the Garry W. Morden Centre located in Ward 9.

#### Directive

Recommendation BC-0023-2011

# 2. <u>Option to Reduce the 2012 Budget: Suspension of the Driveway Windrow Snow Clearing Pilot Program</u>

Corporate Report dated September 27, 2011 from the Commissioner of Transportation and Works with respect to the option to reduce the 2012 budget: suspension of the driveway windrow snow clearing pilot program.

The Chair spoke about the program and questioned its expansion. Councillor Iannicca discussed the program's importance, especially for seniors wishing to stay in their homes.

Councillor Saito spoke about the program. She said that the program was too costly to be offered in the entire City, but that it was a key program for seniors and the disabled who cannot clear their windrows. Councillor Saito discussed the City's property maintenance subsidy and other ways to offer the program (e.g., partnering seniors with youth seeking paid or volunteer work, having staff run the program via the older adult and/or youth plan, and working with churches). Councillor Saito noted that freedom of information legislation would need to be considered if the program was offered by the community and suggested that the City consider hiring a contract employee to administer the program.

Councillor Fonseca expressed support for partnering youth with seniors and discussed Hamilton's Helping Hands program and Calgary's Snow Angels program.

Councillor Crombie noted that windrows frustrated seniors, the disabled, and individuals with various health issues. She suggested that the program could involve partnerships with Scouts, Cadets, and high school students and cross-subsidization with paid clients.

Councillor Tovey asked for clarification about the City's promotion of the program and suggested that volunteer groups could sign up to clear windrows in specific parts of the City. Mr. Powell explained the program and its promotion, eligibility, operation, and challenges and stated that staff could investigate similar programs in other municipalities.

#### Directive

Recommendation BC-0024-2011

#### 3. Transit Route Map Charge

Memorandum dated October 5, 2011 from the Commissioner of Transportation and Works with respect to transit route map charge (Council referred this Item to the Budget Committee during its meeting on September 28, 2011 via Resolution 0229-2011).

Councillor Saito expressed concern that staff did not highlight the new charge prior to the Committee's approval in December 2010. She noted that the City was the only transit provider in the Greater Toronto Area that charged for transit maps and emphasized her opposition to the charge. Councillor Saito said that she had received complaints about the charge and the cost of MiWay's iPhone app. She suggested that the City reduce its map costs and discussed the importance of encouraging and facilitating transit use.

Councillor McFadden departed at 3:33 p.m.

Mr. Powell noted that the charge could have been better communicated. He explained the cost and purpose of maps and the rationale for charging for maps. Mr. Powell said that free maps were still being distributed by staff in senior homes, businesses, and schools.

The Chair emphasized that Council approved the charge last year.

Mr. Marinoff discussed the two types of maps and the various map costs.

Councillor Fonseca suggested implementing a deposit system for maps. Mr. Marinoff discussed her suggestion and stated that it would be administratively challenging.

Councillor Crombie expressed support for Councillor Saito's concerns and noted that seniors would prefer maps. She asked if it was feasible for both free and paid maps to be available. Mr. Marinoff discussed free route navigator products for single routes that were being developed and said that it would be possible for both maps to be available.

Councillor Tovey requested confirmation on the number of maps involved. Mr. Marinoff spoke about the numbers involved and noted that staff had planned to start charging for maps at the end of October, but that this was delayed due to the Committee's concerns.

#### Received

Recommendation BC-0025-2011

#### 4. Toronto Service Review

Corporate Report dated October 7, 2011 from the Commissioner of Corporate Services and Treasurer with respect to the Toronto Service Review.

Committee members asked that this Corporate Report be deferred to the next Budget Committee meeting so that they would have adequate time to review the materials and develop various suggestions for staff about next steps.

Ms. Baker indicated that this Corporate Report would be placed on the Budget Committee's agenda for November 2, 2011 and asked the Committee to provide staff with their suggestions and requests for further information at this meeting.

Councillor Tovey inquired if there would be a staff presentation on the Corporate Report. Ms. Baker explained that staff had prepared different options for Council in the Corporate Report and were seeking suggestions from the Committee and requests for information.

Received/Deferred Recommendation BC-0026-2011

<u>CLOSED SESSION</u> – Nil

ADJOURNMENT – 3:49 p.m.

#### REPORT 4-2011

#### TO: MAYOR AND MEMBERS OF COUNCIL

The Budget Committee presents its fourth report for 2011 and recommends:

#### BC-0022-2011

That the following deputations and PowerPoint presentations to the Budget Committee at its meeting on October 19, 2011 be received:

- A. Wendy Alexander, Director, Transportation and Infrastructure Planning, with respect to the Transportation and Works Pavement Investment Review.
- B. Ken Owen, Director, Facilities and Property Management, with respect to the Facility Asset Management Program.
- C. Patti Elliott-Spencer, Director, Finance, with respect to the 2012-2014 Business Plan Update and 2012 Budget, Infrastructure Gap and Funding Challenges.

#### BC-0023-2011

That Council approve the hiring of the Facility Manager for the Garry W. Morden Centre as identified in the Fire and Emergency Services 2011-2014 Business Plan and Budget with a start date of November 1, 2011 and the complement be increased by 1 FTE.

#### BC-0024-2011

- 1. That the Corporate Report dated September 27, 2011 from the Commissioner of Transportation and Works with respect to the option to reduce the 2012 budget: suspension of the driveway windrow snow clearing pilot program be received;
- 2. That staff investigate the feasibility of establishing a volunteer-based driveway windrow snow clearing program for seniors and the disabled, as discussed at the Budget Committee meeting on October 19, 2011, and report their findings to Council at their meeting on October 26, 2011; and
- 3. That decisions regarding the hiring of staff related to the establishment of a volunteer-based driveway windrow snow clearing program for seniors and the disabled, as discussed at the Budget Committee meeting on October 19, 2011, be referred to Council.

#### BC-0025-2011

That the Memorandum dated October 5, 2011 from the Commissioner of Transportation and Works with respect to transit route map charge (Council referred this Item to the Budget Committee during its meeting on September 28, 2011 via Resolution 0229-2011) be received.

#### BC-0026-2011

That the Corporate Report dated October 7, 2011, from the Commissioner of Corporate Services and Treasurer entitled "Toronto Service Review" be received and deferred to the next Budget Committee meeting on November 2, 2011.