

Approval of the 2012 - 2014 Business Plan Update and 2012 Budget

The Council Budget Committee met between December 12, 2011 and February 8, 2012 to scrutinize and deliberate the 2012 - 2014 Business Plan Update and 2012 Budget document. Council approved the budget, as recommended in this document, on February 8, 2012 through Resolutions BC-0011-2012 and BC-0015-2012.

This Section of the budget book contains the 2012 Approved Budget and three years of actual financial performance (2009, 2010 and 2011).

The City's Operating Budget has four main functions. It is a Policy Document, a Financial Plan, an Operations Guide and a means of Communication:

- **Policy Document:** The budget represents the most important set of policy decisions City Council will make regarding how and where public resources will be spent. The document establishes the framework for services: the way they will be provided and how they will be funded.
- **Financial Plan:** The budget process is also a total and thorough effort in fiscal planning and provides a multi-year focus. This document discusses the impact of today's decisions on tomorrow's future.
- **Operations Guide:** The budget is a "road map" for department managers. It provides a service framework which includes not only financial information but personnel levels and performance targets.
- **Communications Device:** The budget is the single most important opportunity the City has for communicating its financial, operational and policy goals to all its ratepayers, to City Council and to City staff.

For a copy of the City's Audited Financial Statements, please visit the City's web site at www.mississauga.ca or call the Corporate Finance Division at 905-615-3200 ext. 5009.

Summary of 2012-2014 Business Plan & Budget Amendments

Council has reviewed the 2012-2014 Business Plan & Budget and has approved the following changes

BR#	Operating or Capital	Service	Initiative Description	FTE	Recommended (\$000's)	Approved (\$000's)	Changes (\$000's)
	Operating	Fire & Emergency Services	Mississauga Community Greenhouse Gas (GHG) Inventory Update	0.0	443.6	350.0	(93.6)
373	Operating	Strategic Policy	Living Green Master Plan Implementation	(1.0)	285.0	200.0	(85.0)
	Operating	Mayor & Council	Cost of Living Adjust for Mayor and Members of Council	0.0	18.6	0.0	(18.6)
	Operating	Regulatory Services	Additonal On Street Parking	0.0	0.0	(13.0)	(13.0)
	Operating	Legislatvie Services	Traffic Safety Committee	0.0	0.0	20.0	20.0
773	Capital	Roads, Storm Drainage and Watercourses	Recycling Receptacles on the City's Road Allowance	0.0	1,500.0	0.0	(1,500.0)
			Total	(1.0)	2,247.2	557.0	(1,690.2)

This page has been generated as the most efficient way to update the Service Area Business Plans based on Council's decisions, rather than re-writing the full document.

CITY OF MISSISSAUGA

APPROVED CORPORATE OPERATING SUMMARY

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	360,324,073	377,243,530	388,691,594	379,183,400	395,730,100	414,198,000
Staff Development Costs	1,379,564	1,458,082	1,562,269	1,839,000	1,891,800	1,953,500
Communication Costs	2,964,138	3,078,417	2,711,758	3,133,800	2,963,900	2,719,400
Transportation Costs	20,823,761	23,211,956	26,826,706	21,553,600	23,843,300	25,875,200
Occupancy & City Costs	26,990,323	29,191,040	30,365,433	29,200,400	29,418,900	31,718,500
Equipment Costs & Maintenance Agreements	6,703,800	6,426,398	6,837,073	7,322,300	8,181,000	8,854,800
Contractor & Professional Services	41,934,568	43,548,636	47,185,413	45,099,200	44,835,100	48,044,400
Advertising & Promotions	1,712,633	1,986,626	1,962,151	2,410,400	1,874,300	2,467,200
Materials, Supplies & Other Services	18,644,168	20,476,951	21,643,079	23,772,700	24,359,500	24,501,900
Finance Other	11,525,848	11,226,897	13,139,573	8,286,300	8,882,588	10,027,800
Transfers	28,119,811	36,093,440	43,187,727	27,261,800	31,916,500	35,770,100
Debt						478,000
OTHER OPERATING EXPENSES	160,798,614	176,698,443	195,421,182	169,879,500	178,166,888	192,410,800
TOTAL EXPENDITURES	521,122,687	553,941,973	584,112,777	549,062,900	573,896,988	606,608,800
REVENUES						
Supplementary Railway & Corridors	(4,672,711)	(7,944,113)	(10,152,267)	(5,463,600)	(5,463,600)	(5,463,600)
Payments in Lieu	(23,201,602)	(23,841,303)	(24,837,309)	(24,000,500)	(25,000,500)	(24,600,500)
Grants	(3,394,716)	(2,895,400)	(3,795,336)	(3,953,000)	(3,980,000)	(3,885,700)
Fees & Service Charges	(96,772,845)	(100,199,636)	(106,552,143)	(97,840,900)	(102,743,100)	(109,803,700)
Licenses & Permits	(9,311,231)	(10,354,263)	(11,017,263)	(14,586,300)	(14,998,700)	(15,396,000)
Rents, Concessions & Franchise	(20,836,808)	(20,901,722)	(21,944,865)	(21,478,700)	(21,932,800)	(22,865,100)
Fines	(14,379,234)	(15,094,125)	(15,606,449)	(14,760,400)	(15,437,300)	(16,297,300)
Penalties & Interest on Taxes	(10,376,137)	(9,982,919)	(9,267,668)	(7,000,000)	(7,000,000)	(7,000,000)
Investment Income	(13,957,265)	(14,590,691)	(14,493,017)	(14,499,000)	(14,499,000)	(14,499,000)
Other Revenue	(15,264,455)	(11,915,750)	(14,044,473)	(33,861,000)	(33,522,900)	(31,463,800)
Transfers	(23,018,683)	(38,991,111)	(33,731,900)	(14,388,700)	(10,649,000)	(9,833,900)
TOTAL REVENUES	(235,185,687)	(256,711,034)	(265,442,689)	(251,832,100)	(255,226,900)	(261,108,600)
Allocations						(65,200)
NET TAX LEVY	285,937,000	297,230,939	318,670,088	297,230,800	318,670,088	345,435,000

ROADS, STORM DRAINAGE & WATERCOURSES

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	25,126,167	26,265,206	26,455,226	25,602,400	25,992,200	27,291,200
Staff Development Costs	104,027	90,772	104,964	92,800	91,800	104,800
Communication Costs	686,088	690,142	688,172	662,500	784,900	615,200
Transportation Costs	(1,641,532)	(1,837,409)	(2,118,333)	(2,094,500)	(2,039,100)	(2,029,100)
Occupancy & City Costs	7,845,400	8,826,751	9,269,095	7,918,800	8,078,200	9,094,000
Equipment Costs & Maintenance Agreements	71,827	59,446	86,730	69,200	93,500	150,500
Contractor & Professional Services	25,652,512	26,392,476	29,200,375	26,886,400	27,124,600	29,202,900
Advertising & Promotions	59,402	57,348	95,806	40,000	40,000	40,000
Materials, Supplies & Other Services	6,087,356	6,796,095	7,635,305	9,471,500	9,786,800	9,372,900
Finance Other	12,129	(4,611)	(29,243)	50,300	61,300	68,300
Transfers	184,431	410,775	176,131	686,900	100,800	90,800
OTHER OPERATING EXPENSES	39,061,641	41,481,785	45,109,004	43,783,900	44,122,800	46,710,300
TOTAL EXPENDITURES	64,187,808	67,746,991	71,564,230	69,386,300	70,115,000	74,001,500
REVENUES						
Grants	(2,079,103)	(1,316,085)	(1,842,713)	(2,544,300)	(2,544,300)	(2,454,300)
Fees & Service Charges	(7,212,926)	(6,749,408)	(6,285,589)	(4,823,300)	(4,918,600)	(6,109,400)
Licenses & Permits	(78,180)	(64,487)	(60,961)	(110,000)	(110,000)	(110,600)
Penalties & Interest on Taxes	372	561				
Other Revenue	(2,710)	(2,443)	(2,721)			(50,000)
Transfers	(229,946)	(346,000)	(377,100)	(346,000)	(340,100)	(150,000)
TOTAL REVENUES	(9,602,492)	(8,477,862)	(8,569,084)	(7,823,600)	(7,913,000)	(8,874,300)
Allocations	2,584,600	2,191,900	2,044,200	2,205,600	2,044,200	2,080,500
NET TAX LEVY	57,169,916	61,461,029	65,039,346	63,768,300	64,246,200	67,207,700

FIRE & EMERGENCY SERVICES

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	74,706,768	78,798,630	79,153,185	79,343,100	81,592,200	84,313,300
Staff Development Costs	208,027	172,512	181,103	178,900	178,900	170,100
Communication Costs	233,145	241,427	230,505	232,500	232,500	232,500
Transportation Costs	1,208,416	1,150,685	1,170,677	1,119,900	1,231,900	1,261,900
Occupancy & City Costs	723,419	691,322	791,619	750,500	862,400	1,184,200
Equipment Costs & Maintenance Agreements	250,667	164,654	218,718	249,400	242,500	302,500
Contractor & Professional Services	16,513	18,563	14,606	14,600	14,600	14,600
Advertising & Promotions	10,664	12,076	19,554	21,300	21,300	21,300
Materials, Supplies & Other Services	684,857	733,692	704,704	672,200	672,200	672,200
Finance Other	2,474	1,134	1,825	(36,700)	(36,700)	(36,700)
Transfers			1,364,300			
OTHER OPERATING EXPENSES	3,338,182	3,186,066	4,697,610	3,202,600	3,419,600	3,822,600
TOTAL EXPENDITURES	78,044,950	81,984,696	83,850,796	82,545,700	85,011,800	88,135,900
REVENUES						
Fees & Service Charges	(1,065,744)	(1,098,274)	(1,358,519)	(1,588,600)	(1,403,600)	(1,203,600)
Licenses & Permits	(1,360)	(1,321)	(6,205)	(5,000)	(5,000)	(5,000)
Rents, Concessions & Franchise			(12,400)			(100,000)
Other Revenue	(123,739)	(101,254)	(100,678)	(155,000)	(155,000)	(125,000)
TOTAL REVENUES	(1,190,843)	(1,200,849)	(1,477,802)	(1,748,600)	(1,563,600)	(1,433,600)
Allocations	1,011,700	785,200	599,300	785,200	599,300	631,700
NET TAX LEVY	77,865,807	81,569,048	82,972,294	81,582,300	84,047,500	87,334,000

MISSISSAUGA TRANSIT

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	90,486,060	97,541,272	102,444,958	97,776,100	103,555,400	109,867,500
Staff Development Costs	88,169	107,085	89,151	109,200	222,700	226,100
Communication Costs	107,375	129,013	96,859	88,400	78,500	78,500
Transportation Costs	17,097,519	19,413,812	23,268,818	18,050,500	20,206,600	22,143,600
Occupancy & City Costs	2,186,371	2,986,021	2,954,153	2,638,800	2,801,400	3,242,300
Equipment Costs & Maintenance Agreements	142,819	148,510	302,534	190,700	693,300	1,253,300
Contractor & Professional Services	1,018,078	823,743	481,798	1,030,800	809,700	613,100
Advertising & Promotions	173,708	677,884	424,240	791,800	368,600	892,600
Materials, Supplies & Other Services	1,928,617	1,998,221	3,362,424	2,377,300	2,452,100	2,437,800
Finance Other	(113,184)	(111,837)	(224,888)	5,400	179,800	179,800
Transfers	87,700	83,500	350,200	83,500	350,200	
OTHER OPERATING EXPENSES	22,717,173	26,255,953	31,105,290	25,366,400	28,162,900	31,067,100
TOTAL EXPENDITURES	113,203,234	123,797,225	133,550,248	123,142,500	131,718,300	140,934,600
REVENUES						
Fees & Service Charges	(60,088,769)	(63,068,285)	(68,553,259)	(60,237,300)	(65,138,300)	(70,687,500)
Licenses & Permits						(15,000)
Rents, Concessions & Franchise	(112,597)	(98,759)	(65,645)	(182,000)	(122,000)	(122,000)
Investment Income			(8)			
Other Revenue	1,286	1,526	(979)	(23,890,900)	(22,902,600)	(20,844,600)
Transfers	(16,819,247)	(22,308,772)	(21,281,380)	(87,700)	(213,500)	(480,200)
TOTAL REVENUES	(77,019,327)	(85,474,290)	(89,901,271)	(84,397,900)	(88,376,400)	(92,149,300)
Allocations	2,407,900	2,604,300	2,429,300	2,592,900	2,429,300	2,553,100
NET TAX LEVY	38,591,806	40,927,235	46,078,277	41,337,500	45,771,200	51,338,400

RECREATION & PARKS

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	55,338,149	56,291,528	59,087,927	58,763,500	60,527,200	62,724,900
Staff Development Costs	167,132	185,916	174,639	173,600	168,000	161,400
Communication Costs	265,957	233,387	235,007	254,400	215,400	215,400
Transportation Costs	2,915,525	2,939,539	3,179,532	3,002,800	2,997,800	3,054,000
Occupancy & City Costs	8,751,754	8,899,876	9,382,883	9,699,400	9,509,500	10,022,500
Equipment Costs & Maintenance Agreements	728,526	806,754	702,842	968,700	948,900	998,400
Contractor & Professional Services	9,055,193	10,230,739	11,086,243	9,302,600	9,340,800	9,857,300
Advertising & Promotions	748,856	493,214	549,529	622,600	566,100	653,200
Materials, Supplies & Other Services	4,545,527	4,507,087	4,904,474	5,098,900	5,346,600	5,769,800
Finance Other	50,728	(264)	(6,896)	(57,800)	(34,900)	(35,000)
Transfers	710,952	963,621	880,480	640,600	853,400	831,500
OTHER OPERATING EXPENSES	27,940,151	29,259,869	31,088,735	29,705,800	29,911,600	31,528,500
TOTAL EXPENDITURES	83,278,300	85,551,397	90,176,662	88,469,300	90,438,800	94,253,400
REVENUES						
Grants	(439,763)	(670,753)	(786,615)	(553,500)	(553,500)	(553,500)
Fees & Service Charges	(22,774,466)	(23,105,242)	(24,004,298)	(24,673,900)	(25,117,500)	(25,138,000)
Licenses & Permits	(150,164)	(177,383)	(209,094)	(174,800)	(212,700)	(212,700)
Rents, Concessions & Franchise	(19,934,221)	(20,048,011)	(20,954,926)	(20,607,500)	(21,003,200)	(21,787,700)
Investment Income	(27,758)	(31,015)	(39,532)	(44,400)	(44,400)	(44,400)
Other Revenue	(772,835)	(1,126,543)	(866,248)	(851,800)	(806,200)	(778,700)
Transfers	(200,653)	(793,500)	(40,067)	(813,500)	(27,500)	(20,000)
TOTAL REVENUES	(44,299,859)	(45,952,448)	(46,900,780)	(47,719,400)	(47,765,000)	(48,535,000)
Allocations	2,650,000	3,279,200	2,962,500	3,279,200	2,962,400	3,079,700
NET TAX LEVY	41,628,440	42,878,148	46,238,382	44,029,100	45,636,200	48,798,100

MISSISSAUGA LIBRARY

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	19,531,500	19,958,325	19,548,030	20,362,200	20,777,200	21,163,300
Staff Development Costs	54,750	66,179	62,531	61,900	61,900	58,200
Communication Costs	9,295	11,427	7,123	11,000	10,000	10,000
Transportation Costs	51,252	42,816	47,967	54,200	54,200	54,200
Occupancy & City Costs	2,098,443	2,035,075	1,842,966	2,072,200	2,191,200	2,137,300
Equipment Costs & Maintenance Agreements	80,628	66,955	97,709	107,900	93,800	93,800
Contractor & Professional Services	30,564	15,523	10,510	10,200	10,200	10,200
Advertising & Promotions	44,823	47,282	41,438	43,600	43,600	43,600
Materials, Supplies & Other Services	2,728,509	2,681,979	2,649,271	2,728,100	2,728,100	2,728,100
Finance Other	67,331	61,779	59,247	42,100	42,100	42,100
Transfers		40,000	205,700			
OTHER OPERATING EXPENSES	5,165,594	5,069,016	5,024,463	5,131,200	5,235,100	5,177,500
TOTAL EXPENDITURES	24,697,094	25,027,341	24,572,493	25,493,400	26,012,300	26,340,800
REVENUES						
Grants	(715,200)	(715,206)	(715,203)	(715,200)	(715,200)	(715,200)
Fees & Service Charges	(327,763)	(277,182)	(234,585)	(371,900)	(371,900)	(371,900)
Rents, Concessions & Franchise	(82,829)	(113,237)	(307,606)	(100,000)	(204,000)	(307,000)
Fines	(1,006,773)	(937,658)	(842,273)	(1,172,700)	(1,022,700)	(997,700)
Other Revenue	(7,045)	(216,035)	(4,482)			
TOTAL REVENUES	(2,139,611)	(2,259,317)	(2,104,149)	(2,359,800)	(2,313,800)	(2,391,800)
Allocations	1,198,200	1,000,600	905,500	1,000,600	905,600	938,100
NET TAX LEVY	23,755,684	23,768,624	23,373,844	24,134,200	24,604,100	24,887,100

LAND DEVELOPMENT SERVICES

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	14,038,680	13,869,938	13,837,148	14,809,200	14,262,900	14,705,600
Staff Development Costs	96,693	60,456	90,402	116,600	115,900	157,200
Communication Costs	48,841	48,964	54,246	56,900	55,200	55,200
Transportation Costs	210,170	198,984	205,975	222,700	177,700	177,700
Occupancy & City Costs						
Equipment Costs & Maintenance Agreements	11,933	8,935	10,860	23,000	19,900	19,900
Contractor & Professional Services	917,364	447,613	255,790	1,138,900	1,018,200	1,914,100
Advertising & Promotions	56,331	19,948	30,091	27,700	27,700	34,700
Materials, Supplies & Other Services	72,551	67,060	54,459	99,900	99,900	113,200
Finance Other						
Transfers	50,000	43,100	48,000	43,100	48,000	
OTHER OPERATING EXPENSES	1,463,884	895,060	749,821	1,728,800	1,562,500	2,472,000
TOTAL EXPENDITURES	15,502,563	14,764,999	14,586,969	16,538,000	15,825,400	17,177,600
REVENUES						
Fees & Service Charges	(1,238,948)	(1,360,298)	(1,702,864)	(1,251,100)	(1,241,600)	(1,406,700)
Licenses & Permits	(5,371,139)	(6,507,207)	(6,901,069)	(10,250,900)	(10,635,700)	(10,660,700)
Transfers	(811,800)	(2,581,001)	(1,334,908)	(3,042,600)	(1,752,700)	(1,323,000)
TOTAL REVENUES	(7,421,887)	(10,448,506)	(9,938,842)	(14,544,600)	(13,630,000)	(13,390,400)
Allocations	2,857,400	2,847,200	2,883,400	2,847,200	2,883,400	2,885,600
NET TAX LEVY	10,938,076	7,163,693	7,531,528	4,840,600	5,078,800	6,672,800

LEGISLATIVE SERVICES

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	4,937,935	5,468,653	5,420,012	5,884,300	5,571,900	5,715,800
Staff Development Costs	16,634	18,056	18,600	32,900	28,900	25,200
Communication Costs	72,112	317,690	95,538	357,400	109,700	87,300
Transportation Costs	26,440	28,199	28,512	38,300	34,300	31,300
Occupancy & City Costs		1,402	1,453	2,000		
Equipment Costs & Maintenance Agreements	296,361	448,469	299,744	481,500	351,200	350,200
Contractor & Professional Services	945,092	1,457,463	1,226,327	1,623,700	1,204,200	1,102,600
Advertising & Promotions	23,717	121,610	35,410	201,000	107,800	67,800
Materials, Supplies & Other Services	585,703	738,483	567,531	919,100	679,200	674,200
Finance Other	(1,022,191)	(1,078,749)	(954,058)	(1,088,500)	(1,088,500)	(1,088,500)
Transfers						
OTHER OPERATING EXPENSES	943,868	2,052,623	1,319,057	2,567,400	1,426,800	1,250,100
TOTAL EXPENDITURES	5,881,803	7,521,276	6,739,068	8,451,700	6,998,700	6,965,900
REVENUES						
Fees & Service Charges	(509,344)	(606,623)	(581,266)	(478,000)	(545,800)	(613,800)
Licenses & Permits	(573,770)	(582,605)	(583,680)	(578,500)	(578,500)	(578,500)
Rents, Concessions & Franchise	(500)					
Fines	(7,111,947)	(7,903,160)	(8,286,490)	(6,763,100)	(8,000,000)	(8,340,000)
Other Revenue	(333)		(4,750)			
Transfers	(23,499)	(1,557,590)	(455,470)	(1,954,100)	(534,100)	(175,700)
TOTAL REVENUES	(8,219,393)	(10,649,978)	(9,911,656)	(9,773,700)	(9,658,400)	(9,708,000)
Allocations	163,200	163,200	141,900	163,200	141,900	148,100
NET TAX LEVY	(2,174,390)	(2,965,502)	(3,030,688)	(1,158,800)	(2,517,800)	(2,594,000)

ARTS & CULTURE

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	2,294,877	2,608,421	2,814,515	2,560,800	2,916,000	3,480,800
Staff Development Costs	13,373	16,047	26,843	21,700	31,000	29,200
Communication Costs	8,457	8,705	9,213	11,600	16,000	16,000
Transportation Costs	11,013	17,005	12,988	12,700	20,300	20,300
Occupancy & City Costs	12,764	59,679	136,229	120,500	129,800	131,200
Equipment Costs & Maintenance Agreements	27,133	15,549	48,710	53,100	31,200	36,200
Contractor & Professional Services	277,802	178,341	322,283	342,200	172,500	98,500
Advertising & Promotions	68,204	51,596	97,187	103,200	79,400	74,900
Materials, Supplies & Other Services	199,931	188,348	210,445	187,200	221,900	239,000
Finance Other	1,309	4,147	2,254	100	4,300	4,300
Transfers	1,643,831	1,679,318	1,907,103	1,704,300	1,939,300	2,006,300
OTHER OPERATING EXPENSES	2,263,817	2,218,735	2,773,256	2,556,600	2,645,700	2,655,900
TOTAL EXPENDITURES	4,558,694	4,827,156	5,587,771	5,117,400	5,561,700	6,136,700
REVENUES						
Grants	(64,341)	(75,683)	(335,304)	(70,000)	(72,000)	(67,700)
Fees & Service Charges	(615,251)	(533,018)	(521,587)	(704,900)	(723,300)	(656,900)
Rents, Concessions & Franchise	(288,114)	(266,013)	(256,445)	(267,800)	(282,200)	(297,000)
Other Revenue	(47,365)	(26,560)	(72,802)	(28,500)	(22,000)	(32,000)
Transfers	(189,855)	(77,766)	(120,930)	(139,400)	(61,700)	(162,000)
TOTAL REVENUES	(1,204,926)	(979,039)	(1,307,068)	(1,210,600)	(1,161,200)	(1,215,600)
Allocations		130,900	117,800	130,900	117,800	123,200
NET TAX LEVY	3,353,768	3,979,016	4,398,503	4,037,700	4,518,300	5,044,300

REGULATORY SERVICES

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	9,623,633	9,934,229	10,312,587	10,083,200	10,292,400	10,722,600
Staff Development Costs	35,723	36,539	29,163	25,500	40,100	38,600
Communication Costs	164,031	158,648	163,041	164,800	154,800	154,800
Transportation Costs	384,485	406,556	413,234	461,200	478,700	478,700
Occupancy & City Costs	52,267	69,976	40,313	52,100	51,900	53,100
Equipment Costs & Maintenance Agreements	47,864	37,493	54,684	33,900	85,000	85,000
Contractor & Professional Services	582,194	562,559	622,779	464,800	632,000	643,000
Advertising & Promotions	17,451	10,305	40,095	23,400	62,500	82,500
Materials, Supplies & Other Services	325,582	243,438	280,011	301,300	355,300	357,300
Finance Other	11,055	11,859	10,325	12,000	12,000	12,000
OTHER OPERATING EXPENSES	1,620,652	1,537,372	1,653,645	1,539,000	1,872,300	1,905,000
TOTAL EXPENDITURES	11,244,285	11,471,601	11,966,233	11,622,200	12,164,700	12,627,600
REVENUES						
Fees & Service Charges	(850,791)	(782,096)	(817,163)	(1,029,000)	(955,600)	(1,010,000)
Licenses & Permits	(3,136,339)	(3,021,261)	(3,256,254)	(3,467,100)	(3,456,800)	(3,813,500)
Fines	(6,260,634)	(6,255,247)	(6,477,685)	(6,824,600)	(6,414,600)	(6,959,600)
Other Revenue	(52,251)	(56,326)	(74,460)	(30,000)	(30,000)	(30,000)
Transfers		(20,629)	(325,000)		(325,000)	
TOTAL REVENUES	(10,300,014)	(10,135,558)	(10,950,561)	(11,350,700)	(11,182,000)	(11,813,100)
Allocations	547,000	537,300	537,500	534,600	537,500	546,300
NET TAX LEVY	1,491,271	1,873,343	1,553,172	806,100	1,520,200	1,360,800

FACILITIES AND PROPERTY MANAGEMENT

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	11,084,468	11,216,552	11,302,734	11,964,600	12,146,900	12,901,900
Staff Development Costs	78,455	92,814	114,013	100,000	101,000	99,000
Communication Costs	64,940	57,074	55,909	48,500	40,000	40,000
Transportation Costs	201,845	219,199	251,005	276,200	275,600	275,600
Occupancy & City Costs	4,247,473	4,212,195	4,492,469	4,481,700	4,322,100	4,353,400
Equipment Costs & Maintenance Agreements	813,817	971,341	987,285	871,700	1,238,200	1,270,700
Contractor & Professional Services	908,816	862,162	1,216,698	1,130,900	1,480,500	1,471,400
Advertising & Promotions	2,980	1,156	70	2,500	2,500	2,500
Materials, Supplies & Other Services	198,510	159,661	115,672	153,100	153,600	155,600
Finance Other	(24,370)	(24,238)	(13,080)	(60,200)	(56,600)	(56,600)
Transfers	11,256	142,716	17,608	12,500	12,500	12,500
OTHER OPERATING EXPENSES	6,503,722	6,694,079	7,237,649	7,016,900	7,569,400	7,624,100
TOTAL EXPENDITURES	17,588,190	17,910,632	18,540,384	18,981,500	19,716,300	20,526,000
REVENUES						
Fees & Service Charges	(6,134)	(13,997)	(27,087)	(24,100)	(24,100)	(24,100)
Rents, Concessions & Franchise	(413,664)	(371,093)	(343,190)	(316,400)	(316,400)	(246,400)
Other Revenue	(22,307)	(47,881)	(113,755)	(12,500)	(62,500)	(97,500)
Transfers	(87,571)	(56,141)	(57,512)	(75,000)	(78,900)	
TOTAL REVENUES	(529,676)	(489,112)	(541,544)	(428,000)	(481,900)	(368,000)
Allocations	(339,800)	(371,300)	(677,700)	(371,300)	(677,700)	(659,900)
NET TAX LEVY	16,718,714	17,050,220	17,321,139	18,182,200	18,556,700	19,498,100

STRATEGIC POLICY

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	7,815,874	8,393,502	8,497,100	8,632,600	8,755,400	9,506,500
Staff Development Costs	129,766	148,050	204,669	195,400	226,600	325,800
Communication Costs	35,055	35,039	34,859	45,200	47,400	50,100
Transportation Costs	37,022	37,438	40,641	42,400	42,100	43,200
Equipment Costs & Maintenance Agreements	30,274	24,262	24,836	36,900	27,800	25,200
Contractor & Professional Services	1,434,491	1,500,026	1,758,240	1,936,400	1,604,000	1,635,000
Advertising & Promotions	188,125	179,970	224,355	212,200	252,200	251,200
Materials, Supplies & Other Services	141,629	138,847	134,234	197,200	190,800	187,300
Finance Other	7,336	10,018	7,368	12,000	12,000	12,000
Transfers		37,500	40,000	37,500	40,000	
OTHER OPERATING EXPENSES	2,003,698	2,111,149	2,469,202	2,715,200	2,442,900	2,529,800
TOTAL EXPENDITURES	9,819,572	10,504,650	10,966,303	11,347,800	11,198,300	12,036,300
REVENUES						
Grants	(96,310)	(117,674)	(115,500)	(70,000)	(95,000)	(95,000)
Fees & Service Charges	(253,871)	(187,707)	(305,048)	(240,800)	(240,800)	(239,300)
Other Revenue	(31,713)	(26,458)	(21,166)	(41,000)	(41,000)	(40,000)
Transfers	(248,434)	(649,666)	(588,525)	(1,355,100)	(945,600)	(916,800)
TOTAL REVENUES	(630,327)	(981,505)	(1,030,239)	(1,706,900)	(1,322,400)	(1,291,100)
Allocations						
NET TAX LEVY	9,189,245	9,523,145	9,936,064	9,640,900	9,875,900	10,745,200

INFORMATION TECHNOLOGY

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	10,899,314	11,533,833	12,089,926	11,704,500	12,550,800	13,257,100
Staff Development Costs	57,960	59,849	83,887	88,500	90,500	85,500
Communication Costs	687,043	573,617	472,230	665,300	662,700	587,700
Transportation Costs	11,283	9,344	12,228	15,100	15,100	15,100
Occupancy & City Costs	116,147	165,250	168,597	163,300	168,800	173,000
Equipment Costs & Maintenance Agreements	3,998,020	3,500,894	3,767,123	3,912,600	4,040,500	3,974,300
Contractor & Professional Services	25,789	54,603	53,299	79,900	139,900	139,900
Materials, Supplies & Other Services	102,626	81,342	82,657	119,700	119,700	119,700
Finance Other	660	545	440			
OTHER OPERATING EXPENSES	4,999,528	4,445,443	4,640,462	5,044,400	5,237,200	5,095,200
TOTAL EXPENDITURES	15,898,842	15,979,277	16,730,388	16,748,900	17,788,000	18,352,300
REVENUES						
Fees & Service Charges	(462,501)	(490,313)	(508,338)	(453,700)	(505,700)	(537,700)
Rents, Concessions & Franchise	(407)			(2,000)	(2,000)	(2,000)
TOTAL REVENUES	(462,908)	(490,313)	(508,338)	(455,700)	(507,700)	(539,700)
Allocations	(947,800)	(259,700)	(520,500)	(259,700)	(520,500)	(548,200)
NET TAX LEVY	14,488,134	15,229,264	15,701,550	16,033,500	16,759,800	17,264,400

BUSINESS SERVICES

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	28,525,064	29,749,062	30,270,826	30,550,100	30,539,300	32,504,000
Staff Development Costs	238,213	292,809	274,352	487,400	379,900	331,400
Communication Costs	432,481	448,983	436,142	405,000	426,500	446,400
Transportation Costs	105,845	109,246	113,248	141,700	140,700	141,300
Occupancy & City Costs	423,199	594,555	634,933	621,100	623,600	647,500
Equipment Costs & Maintenance Agreements	197,818	161,793	227,486	315,100	308,500	288,100
Contractor & Professional Services	619,260	621,834	585,324	740,400	868,500	946,400
Advertising & Promotions	212,852	204,842	254,756	238,800	220,300	220,600
Materials, Supplies & Other Services	724,694	627,949	570,560	818,700	820,800	817,300
Finance Other	(33,654)	(22,963)	17,274	72,700	(2,100)	(19,100)
Transfers	61,300		73,000		73,000	11,300
OTHER OPERATING EXPENSES	2,982,009	3,039,048	3,187,076	3,840,900	3,859,700	3,831,200
TOTAL EXPENDITURES	31,507,073	32,788,111	33,457,903	34,391,000	34,399,000	36,335,200
REVENUES						
Fees & Service Charges	(1,352,625)	(1,916,372)	(1,640,586)	(1,944,300)	(1,536,300)	(1,784,800)
Licenses & Permits	(280)					
Rents, Concessions & Franchise	(4,477)	(4,609)	(4,653)	(3,000)	(3,000)	(3,000)
Other Revenue	(5,915)	(6,090)	(8,074)	(51,300)	(4,600)	(4,000)
Transfers	(290,704)	(153,874)	(62,334)	(319,100)	(146,700)	(333,000)
TOTAL REVENUES	(1,654,000)	(2,080,945)	(1,715,647)	(2,317,700)	(1,690,600)	(2,124,800)
Allocations	(12,132,400)	(12,908,800)	(11,423,200)	(12,908,400)	(11,423,200)	(11,843,400)
NET TAX LEVY	17,720,673	17,798,366	20,319,055	19,164,900	21,285,200	22,367,000

FINANCIAL TRANSACTIONS

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	2,627,638	2,217,701	4,083,347	(2,295,200)	2,768,700	2,498,200
Staff Development Costs	83,350	102,916	97,689	144,900	144,900	131,700
Communication Costs	12,955	9,073	9,284	40,000	40,000	40,000
Transportation Costs		271,541	2,460			
Occupancy & City Costs	530,890	643,280	647,668	680,000	680,000	680,000
Equipment Costs & Maintenance Agreements	61	7,445	3,946			
Contractor & Professional Services	449,885	382,007	350,256	395,400	414,400	394,400
Advertising & Promotions	83,362	88,100	132,840	81,300	81,300	81,300
Materials, Supplies & Other Services	213,130	1,402,906	255,593	324,300	426,300	551,300
Finance Other	12,566,225	12,380,079	14,269,004	9,334,900	9,789,888	10,945,200
Transfers	25,370,342	32,692,910	38,125,205	24,053,400	28,499,300	32,817,700
Debt						478,000
OTHER OPERATING EXPENSES	39,310,200	47,980,258	53,893,943	35,054,200	40,076,088	46,119,600
TOTAL EXPENDITURES	41,937,838	50,197,959	57,977,290	32,759,000	42,844,788	48,617,800
REVENUES						
Supplementary Railway & Corridors	(4,672,711)	(7,944,113)	(10,152,267)	(5,463,600)	(5,463,600)	(5,463,600)
Payments in Lieu	(23,201,602)	(23,841,303)	(24,837,309)	(24,000,500)	(25,000,500)	(24,600,500)
Fees & Service Charges	(13,712)	(10,820)	(11,954)	(20,000)	(20,000)	(20,000)
Fines	120	1,940				
Penalties & Interest on Taxes	(10,376,509)	(9,983,480)	(9,267,668)	(7,000,000)	(7,000,000)	(7,000,000)
Investment Income	(13,929,508)	(14,559,676)	(14,453,477)	(14,454,600)	(14,454,600)	(14,454,600)
Other Revenue	(14,209,448)	(10,307,686)	(12,774,359)	(8,800,000)	(9,499,000)	(9,462,000)
Transfers	(4,116,974)	(10,446,172)	(9,088,674)	(6,256,200)	(6,223,200)	(6,273,200)
TOTAL REVENUES	(70,520,343)	(77,091,311)	(80,585,708)	(65,994,900)	(67,660,900)	(67,273,900)
Allocations						
NET TAX LEVY	(28,582,504)	(26,893,353)	(22,608,418)	(33,235,900)	(24,816,112)	(18,656,100)

COUNCIL

DESCRIPTION	2009 ACTUALS	2010 ACTUALS	2011 ACTUALS	2010 BUDGET	2011 BUDGET	2012 BUDGET
	\$	\$	\$	\$	\$	\$
EXPENDITURES						
LABOUR COSTS	3,287,946	3,396,677	3,374,072	3,442,000	3,481,600	3,545,300
Staff Development Costs	7,290	8,083	10,263	9,700	9,700	9,300
Communication Costs	136,363	115,229	123,631	90,300	90,300	90,300
Transportation Costs	204,476	205,001	197,752	210,400	207,400	207,400
Occupancy & City Costs	2,197	5,657	3,055			
Equipment Costs & Maintenance Agreements	6,052	3,898	3,867	8,600	6,700	6,700
Contractor & Professional Services	1,013	983	884	2,000	1,000	1,000
Advertising & Promotions	22,159	21,294	16,778	1,000	1,000	1,000
Materials, Supplies & Other Services	104,946	111,841	115,738	304,200	306,200	306,200
OTHER OPERATING EXPENSES	484,496	471,987	471,968	626,200	622,300	621,900
TOTAL EXPENDITURES	3,772,441	3,868,663	3,846,040	4,068,200	4,103,900	4,167,200
REVENUES						
Other Revenue	9,919					
TOTAL REVENUES	9,919					
Allocations						
NET TAX LEVY	3,782,360	3,868,663	3,846,040	4,068,200	4,103,900	4,167,200

Appendix 2 – Summary of Program Changes

Business Plan & Budget Book 2012-2014

Summary of Changes by Category and by Year

Service	2012		2013		2014		Total 2012 - 2014	
	Proposed New Initiatives (\$000)s	Recommended Tax Rate Reduction Options (\$000)s	Proposed New Initiatives (\$000)s	Recommended Tax Rate Reduction Options (\$000)s	Proposed New Initiatives (\$000)s	Recommended Tax Rate Reduction Options (\$000)s	Proposed New Initiatives (\$000)s	Recommended Tax Rate Reduction Options (\$000)s
Roads, Storm Drainage & Watercourses	0	0	0	0	0	0	0	0
Fire & Emergency Services	256	0	2,072	0	161	0	2,489	0
Mississauga Transit	1,463	0	2,120	0	0	0	3,583	0
Recreation & Parks	826	(387)	334	(275)	171	(25)	1,331	(687)
Mississauga Library	0	0	232	0	(10)	0	222	0
Land Development & Services	0	0	24	0	0	0	24	0
Legislative Services	77	0	34	0	2,400	0	2,511	0
Arts & Culture	270	(50)	183	0	20	0	473	(50)
Regulatory Services	56	0	(51)	0	(569)	0	(564)	0
Facilities & Property Management	43	0	41	0	0	0	84	0
Strategic Policy	381	0	445	0	64	0	890	0
Information Technology	0	(18)	0	0	0	0	0	(18)
Business Services	110	(45)	25	0	0	0	135	(45)
Total Budget Impact	3,482	(500)	5,459	(275)	2,237	(25)	11,178	(800)

Appendix 3 – Summary of Full-Time Equivalents (FTE's)

Business Plan & Budget Book 2012-2014

Summary of Full-Time Equivalents (FTE's)

	2011	2012	2013	2014
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Roads

Maintenance Control	118.0	118.0	118.0	118.0
Engineering & Capital Works	60.6	60.6	60.6	60.6
Development Construction	12.0	12.0	12.0	12.0
Corporate Fleet Maintenance	27.7	27.7	27.7	27.7
Crossing Guards	68.8	68.8	68.8	68.8
Traffic Management	54.0	54.0	54.0	54.0
Transportation & Infrastructure Planning	43.7	42.1	42.1	42.1
Parking Facilities	2.0	2.0	3.0	3.0
Corporate Support Services Geomatics	32.0	32.0	32.0	32.0
Total Service Distribution	418.9	417.3	418.3	418.3

Fire & Emergency Services

Suppression	617.0	619.0	641.0	642.0
Building Maintenance	2.0	2.0	3.0	3.0
Vehicle Maintenance	10.0	10.0	10.0	10.0
Prevention	38.0	40.0	40.0	40.0
Divisional Support Services	38.0	39.0	41.0	41.0
Total Service Distribution	705.0	710.0	735.0	736.0

Transit

Transit	1,225.3	1,246.6	1,310.6	1,307.8
Total Service Distribution	1,225.3	1,246.6	1,310.6	1,307.8

Appendix 3 – Summary of Full-Time Equivalents (FTE's)

Business Plan & Budget Book 2012-2014

Summary of Full-Time Equivalents (FTE's)

	2011	2012	2013	2014
Recreation & Parks				
Recreation Facilities and Programs	615.3	617.7	622.1	620.1
Divisional Support Services	79.0	82.0	81.8	81.8
Boulevards and Forestry	42.0	46.0	44.0	44.0
Golf/Marinas and Hershey Centre	77.1	78.9	78.9	78.9
Parks Maintenance	262.0	265.2	268.7	274.7
Parks Planning and Development	32.5	31.0	32.0	33.0
Total Service Distribution	1,107.9	1,120.8	1,127.5	1,132.5

Library Services				
Central Library Services	76.9	76.7	76.7	66.9
Public Services	217.8	217.8	217.8	217.8
Support Services	36.0	36.0	38.0	38.0
Total Service Distribution	330.7	330.5	332.5	322.7

Land Development Service				
Development and Design Division	49.5	46.5	46.5	46.5
Policy Planning Division	22.0	22.0	22.0	22.0
Building Division	80.3	81.3	80.3	80.3
Total Service Distribution	151.8	149.8	148.8	148.8

Note : Labour saving dollars in 2013 are identified in the budget but the corresponding 2 FTE is not shown in the 2013 total.

Appendix 3 – Summary of Full-Time Equivalents (FTE's)

Business Plan & Budget Book 2012-2014

Summary of Full-Time Equivalents (FTE's)

	2011	2012	2013	2014
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Legislative Services

Elections	1.7	3.0	3.0	8.0
Provincial Offence Act	18.2	18.7	18.7	18.7
Office of the City Clerk	38.3	38.0	39.0	39.0
Committee of Adjustments	3.0	3.0	3.0	3.0
Printing and Mail Services	13.7	13.2	13.2	13.2
Total Service Distribution	74.9	75.9	76.9	81.9

Arts & Culture

Arts & Culture	16.4	16.9	17.9	17.9
Heritage	2.0	2.0	2.0	2.0
Theatre	12.0	13.0	13.0	13.0
Museums	13.5	15.7	15.7	13.7
Filmings	2.0	2.0	2.0	2.0
Total Service Distribution	45.9	49.6	50.6	48.6

Regulatory

Enforcement Administration	8.9	8.9	8.9	8.9
Animal Services	31.4	32.4	33.4	32.4
Mobile Licensing	14.0	14.0	14.0	14.0
Compliance & Licensing Enforcement	27.8	27.8	32.8	34.8
Parking Enforcement	48.9	48.9	48.9	48.9
Total Service Distribution	131.0	132.0	138.0	139.0

Appendix 3 – Summary of Full-Time Equivalents (FTE's)

Business Plan & Budget Book 2012-2014

Summary of Full-Time Equivalents (FTE's)

	2011	2012	2013	2014
Facilities & Property Management				
Building Maintenance	32.0	33.0	33.0	33.0
Security	49.7	49.7	49.7	49.7
Building Operations	42.4	40.0	39.6	39.6
Utilities	4.0	4.0	4.0	4.0
Capital Project Management and Space Planning	35.5	36.0	36.0	36.0
Realty Services	10.0	10.0	10.0	10.0
FPM Divisional Support	7.0	7.0	7.0	7.0
Total Service Distribution	180.6	179.7	179.3	179.3

Strategic Policy

City Manager and Chief Administrative Officer's Office	2.0	2.0	2.0	2.0
Strategic Community Initiatives	8.0	10.0	11.0	11.0
Environmental Management	4.0	6.0	8.0	8.0
Economic Development	14.0	15.0	15.0	15.0
Legal Services	33.5	33.5	34.5	34.5
Corporate Strategy and Innovation	13.6	13.6	13.6	13.6
Internal Audit	7.0	7.0	8.0	8.0
Total Service Distribution	82.1	87.1	92.1	92.1

Information Technology

Information Technology	125.5	131.5	129.5	129.0
Total Service Distribution	125.5	131.5	129.5	129.0

Appendix 3 – Summary of Full-Time Equivalents (FTE's)

Business Plan & Budget Book 2012-2014

Summary of Full-Time Equivalents (FTE's)

	2011	2012	2013	2014
Business Services				
Revenue, Materiel Management & Business Services	68.1	70.1	70.1	70.1
Finance	47.9	49.9	49.9	49.9
Human Resources	61.7	64.0	63.0	62.0
Communications	58.4	57.9	57.9	57.9
Total Service Distribution	236.1	241.9	240.9	239.9
Mayor & Council				
Mayor's Office	5.0	5.0	5.0	5.0
Councillor's Office	34.2	34.2	34.2	34.2
Total Service Distribution	39.2	39.2	39.2	39.2
Departmental Business Services				
Community Services	34.5	34.5	34.5	34.5
Corporate Services	12.0	12.0	12.0	12.0
Planning & Building	34.3	33.3	33.3	33.3
Transportation & Works	42.3	42.3	42.3	42.3
Total Service Distribution	123.1	122.1	122.1	122.1
City Wide Total	4,978.0	5,033.9	5,141.2	5,137.1

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

City Wide Capital Budget Summary - 2012 Approved Funding

(000's)

Service	Gross Cost	Recovery/ Subsidy	Net Cost	Growth	Non-Growth
	\$	\$	\$	\$	\$
Roads, Storm Drainage and Watercourses					
Bridge and Structure Rehabilitation	4,500	0	4,500	0	4,500
Major Roads	5,625	0	5,625	5,425	200
Other Engineering	31,363	0	31,363	7,512	23,851
Roadway Rehabilitation	14,774	0	14,774	0	14,774
Storm Drainage	9,900	0	9,900	4,860	5,040
Subtotal Roads, Storm Drainage and Watercourses	66,162	0	66,162	17,797	48,365
Fire and Emergency Services	4,782	26	4,756	674	4,082
Transit	41,196	7,905	33,291	26,417	6,874
Recreation and Parks	15,513	120	15,393	6,147	9,245
Library Services	592	0	592	50	542
Land Development Services	538	0	538	0	538
Legislative Services	50	0	50	0	50
Arts and Culture	311	0	311	0	311
Regulatory Services	100	0	100	100	0
Facility and Property Management	15,198	0	15,198	0	15,198
Strategic Policy	1,596	0	1,596	650	946
Information Technology	8,381	0	8,381	0	8,381
Business Services	1,163	0	1,163	0	1,163
Total City Wide 2012 Capital Budget	155,581	8,051	147,530	51,836	95,695

Numbers may not add due to rounding

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Roads, Storm Drainage and Watercourses							
Bridge and Structure Rehabilitation							
12150	Bridge Repairs	100	0	100	TX-CRF	0	100
12151	Bridge Structure Detail Inspection & Design - Various Locations	200	0	200	TX-CRF	0	200
12152	Dundas Street East over Cooksville Creek	4,000	0	4,000	TX-CRF/DF	0	4,000
12154	Bridge Rehabilitation - Various Locations	200	0	200	TX-CRF	0	200
Total Bridge and Structure Rehabilitation		4,500	0	4,500		0	4,500
Major Roads							
12101	Intersection Capital Program	495	0	495	DCA-CWE	495	0
12102	Creekbank Road, Matheson Blvd East to North Limit of Creekbank	780	0	780	DCA-CWE	780	0
12103	Creekbank Road Extension North Limit of Creekbank	930	0	930	DCA-CWE	930	0
12104	Derrycrest - Derry Road West to Hurontario Street	1,520	0	1,520	DCA-CWE/ C-RRF	1,520	0
12105	Creditview Road-Argentia Road to Old Creditview Road	300	0	300	DCA-CWE	300	0

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
12106	Second Line over Highway 401 - Pedestrian Bridge	200	0	200	DCA-CWE	200	0
12107	John Street from Hurontario Street to Parking Lot GO Station	200	0	200	TX-CRF	0	200
12108	Downtown- Transportation Functional Design	200	0	200	DCA-CWE	200	0
12109	Dundas Street West/Ninth Line West - Phase 1	1,000	0	1,000	DCA-CWE	1,000	0
Total Major Roads		5,625	0	5,625		5,425	200
Other Engineering							
12160	Vehicle & Equipment Replacement	2,978	0	2,978	TX-MFVERF	0	2,978
12161	Noise Wall Program	800	0	800	TX-CRF	0	800
12163	New Vehicles & Equipment	195	0	195	TX-CRF/ DCA-PUBWRKS	176	20
12164	Survey & Equipment Upgrade	260	0	260	TX-CRF	0	260
12165	Sidewalks	1,444	0	1,444	DCA-CWE/ C-SRF	1,444	0
12166	Topographical Updating	45	0	45	TX-CRF	0	45

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12167	Cycling Pavement Markings	\$ 150	\$ 0	\$ 150	TX-CRF	\$ 150	\$ 0
12169	Integrated Surveys and Control Network	35	0	35	TX-CRF	0	35
12170	Field Equipment Replacement-Traffic Controllers	190	0	190	TX-CRF	0	190
12171	Traffic Signal Equipment Enhancements	855	0	855	TX-CRF/ DCA-CWE	798	57
12172	LED Streetlighting Retrofit Project-Phase 1 of 2	18,000	0	18,000	DF	0	18,000
12173	Traffic System and ITS	100	0	100	DCA-CWE/ TX-CRF	100	0
12174	Traffic Signal Pre-Emption	480	0	480	DCA-CWE	480	0
12193	Permanent Snow Storage Sites Design & Constructon- Loreland	2,500	0	2,500	DCA-PUBWRKS/ TX-CRF	2,500	0
12194	Salt Management Program	50	0	50	TX-CRF	0	50
12195	Streetlighting	1,417	0	1,417	TX-CRF	0	1,417
12198	Traffic Signals	1,567	0	1,567	DCA-CWE/ TX-RIMRF/ C-TSRF	1,567	0
12199	New Van including rack to support Pay & Display expansion	48	0	48	DCA-PUBWRKS/ TX-CRF	48	0

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12200	Pay & Display Parking Meters - City Centre/Lakeshore	\$ 250	\$ 0	\$ 250	TAX-CRF/ CILPKG-PC	\$ 250	\$ 0
Total Other Engineering		31,363	0	31,363		7,512	23,851
Roadway Rehabilitation							
12100	Roadway Rehabilitation	14,374	0	14,374	TX-RIMRF	0	14,374
12125	Crack Sealing	100	0	100	TX-RIMRF	0	100
12126	Low Impact Development Features	250	0	250	TX-RIMRF	0	250
12127	Parking Lot Rehabilitation	50	0	50	TX-RIMRF	0	50
Total Roadway Rehabilitation		14,774	0	14,774		0	14,774
Storm Drainage							
12129	Storm Water Financing Study - Phase 2	900	0	900	TX-CRF	0	900
12130	Storm Sewer Oversizing-Variou Locations	200	0	200	DCA-ST	200	0
12131	Credit River Erosion-Behind Steen Drive	110	0	110	DCA-ST/TX-CRF	110	0
12132	Credit River Erosion- South of Dundas Street West	820	0	820	DCA-ST/TX-CRF	15	805

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
12133	Drainage Improvements - Various Locations	100	0	100	C-SWDRF	100	0
12134	Monitoring and minor modification of SWM Facilities-Variou	80	0	80	DCA-ST	80	0
12135	New Facility/Cooksville Creek SWM Pond #3702/North of Matheson Road	1,260	0	1,260	DCA-ST	1,260	0
12136	Cooksville Creek Erosion Control - North of Dundas Street East	950	0	950	DCA-ST/TX-CRF	28	922
12137	Cooksville Creek Erosion Control/Camilla Road to North Service Road	630	0	630	DCA-ST/TX-CRF	630	0
12138	Mary Fix Creek Erosion Control - Harborn Road to Premium Way	190	0	190	DCA-ST/TX-CRF	190	0
12139	Cooksville Creek Improvement & Flood Protection/King Street East & Paisley Boulevard East	1,270	0	1,270	DCA-ST/TX-CRF	1,270	0
12140	Etobicoke Creek Channel Dredging - Universal Drive Drainage	480	0	480	DCA-ST/TX-CRF	480	0
12141	Ninth Line Corridor Scoped Subwatershed Study	250	0	250	DCA-ST	250	0
12142	Rehabilitation of Relief Wells/Dakota Road & Full Moon Circle	350	0	350	TX-CRF	0	350
12143	Update and Enhancement of the Rain Gauge Network	25	0	25	TX-CRF	0	25
12144	SWM Pond Dredging and Rehabilitation - Prioritization Study	75	0	75	TX-CRF	0	75
12145	Minor Erosion Control Works-Variou	80	0	80	DCA-ST/TX-CRF	3	77

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12146	Stormwater Quality Control Installation - Romani Court	\$ 200	\$ 0	\$ 200	TX-CRF	\$ 0	\$ 200
12147	Sheridan Creek Erosion Control-Clarkson Road to Meadow Wood Road	1,640	0	1,640	DCA-ST/TX-CRF	54	1,586
12148	Sheridan Creek Erosion Control - Downstream of Benedet Drive	190	0	190	DCA-ST/TX-CRF	190	0
12149	Stormwater Pilot Studies	100	0	100	TX-CRF	0	100
Total Storm Drainage		9,900	0	9,900		4,860	5,040
Total Roads, Storm Drainage and Watercourses		66,162	0	66,162		17,797	48,365
Fire and Emergency Services							
Stations and Auxilliary Buildings							
12267	Fire Station 101 renovation - cash flow funding	250	0	250	TX-FRRRF	0	250
12268	Design and Construction of Station 119-cash flow funding	540	0	540	TX-CRF	0	540
12269	Construction - New Fire Station 120 - cash flow funding	540	0	540	TX-CRF	540	0
Total Stations and Auxilliary Buildings		1,330	0	1,330		540	790

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Vehicles and Equipment							
12250	Reachlift-Front End Loader Garry Morden Centre	100	0	100	TX-CRF	100	0
12251	Hazmat Mass Decon Shelter	40	0	40	TX-CRF	0	40
12252	Additional Prevention Vehicle	50	0	50	TX-FVERRF	0	50
12253	Hoses, Fittings, Breathing Equipment, Furniture, Appliances	155	0	155	TX-FVERRF	0	155
12254	Installation of Traffic Signal Pre-emption Equipment	20	0	20	TX-FVERRF	0	20
12255	Replacement of Respiratory Protective Equipment-cash flow funding	750	0	750	TX-FVERRF	0	750
12256	Replacement of Fire Vehicles	1,398	0	1,398	TX-FVERRF	0	1,398
12257	Interface Fire/Medical Dispatch Computer Systems	80	0	80	TX-CRF	0	80
12258	Life Cycle Replacement of Personal Protective Equipment	50	0	50	TX-FVERRF	0	50
12259	Life Cycle Replacement of Semi-automatic Defibrillator	120	0	120	TX-FVERRF	0	120
12260	Refurbish Fire Vehicles to Maintain Life Cycle	209	0	209	TX-FVERRF	0	209
12261	Fire 911 Voice Logger Replacement	60	26	34	TX-CRF	34	0

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12262	Fire Rehabilitation Container	\$ 25	\$ 0	\$ 25	TX-CRF	\$ 0	\$ 25
12263	Upgrade to Voice Communication Radio System-cash flow funding	350	0	350	TX-CRF	0	350
12562	Additional Training Resources for Emergency Management	45	0	45	TX-CRF	0	45
Total Vehicles and Equipment		3,452	26	3,426		134	3,292
Total Fire and Emergency Services		4,782	26	4,756		674	4,082
Mississauga Transit							
Buildings							
12234	Transit Facility Repairs (Minor)	40	0	40	TX-FRRRF	0	40
Total Buildings		40	0	40		0	40
Buses							
12203	Transit Capital Bus Maintenance - Major Component Rehabilitation/Replacement	1,100	0	1,100	GAS-RFGTRF	0	1,100
12219	Transit Radio System Acquisitions - Replacement	2,500	0	2,500	GAS-RFGTRF	0	2,500

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12223	Transit Farecard (PRESTO) units for BRT stations	\$ 68	\$ 0	\$ 68	TX-CRF	\$ 68	\$ 0
Total Buses		3,668	0	3,668		68	3,600
Higher Order Transit							
12231	Transit Hurontario LRT Corridor Study	6,000	0	6,000	TX-CRF	6,000	0
12232	Transit BRT - Construction	18,908	5,205	13,703	TX-CRF/ GAS-MRTRF	13,703	0
12242	Transit BRT - Detailed Design	2,000	200	1,800	TX-CRF	1,800	0
12243	Transit BRT - Bus Acquisition	7,500	2,500	5,000	DCA-TRAN/ TX-CRF	4,500	500
Total Higher Order Transit		34,408	7,905	26,503		26,003	500
On-street Facilities							
12224	Transit Bus Stops/Pads/Signs - Growth	135	0	135	TX-CRF/ DCA-TRAN	122	14
12225	Transit Bus Stops/Pads/Signs - Replacement	140	0	140	GAS-RFGTRF	0	140
12226	Transit Customer Information	50	0	50	TX-CRF	0	50
Total On-street Facilities		325	0	325		122	204

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Other Transit							
12230	Transit Hastus Module	400	0	400	GAS-RFGTRF	0	400
12241	Transit CAD/AVL/automated stop announcements	1,500	0	1,500	GAS-RFGTRF	0	1,500
Total Other Transit		1,900	0	1,900		0	1,900
Vehicles and Equipment							
12205	Transit Change-Off Vehicle Acquisitions - Growth	25	0	25	DCA-TRAN/ TX-CRF	25	0
12206	Transit Route Supervisor Vehicle Acquisitions - Replacement	105	0	105	TX-TVERRF	0	105
12207	Transit Route Supervisor Vehicle Acquisitions - BRT Busway	100	0	100	TX-CRF	100	0
12208	Transit Change-Off Vehicle Acquisitions - Replacement	150	0	150	TX-TVERRF	0	150
12209	Transit Capital Equipment Acquisition - Maintenance Section	145	0	145	TX-CRF	0	145
12210	Transit Maintenance Vehicle Acquisitions - Replacement	80	0	80	TX-TVERRF	0	80
12211	Transit Security Vehicles & Equipment - BRT Busway	100	0	100	TX-CRF	100	0

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12217	VCOMM Emergency Communications	\$ 150	\$ 0	\$ 150	GAS-RFGTRF	\$ 0	\$ 150
Total Vehicles and Equipment		855	0	855		225	630
Total Mississauga Transit		41,196	7,905	33,291		26,418	6,874
Recreation and Parks Services							
City Wide Facilities							
12300	Jubilee Garden Pavement Life Cycle Repairs	51	0	51	TX-CRF	0	51
12301	Park P507 Development - Design	358	0	358	DCA-REC/ TX-CRF	358	0
12302	Parkway Belt - Construction (P302)	2,162	0	2,162	DCA-REC/ TX-CRF	2,162	0
12303	Future Directions Background Study	108	0	108	TX-CRF	108	0
12304	Natural Heritage System Strategy	300	0	300	TX-CRF	0	300
12305	Site Investigations, Appraisals & Audits	81	0	81	CIL-OS	81	0
12306	Jack Darling Memorial Park- Restore Falling Shoreline- Design	60	0	60	TX-CRF	0	60
12307	Hydro One Corridor - Oakville to Credit River - Design	300	0	300	DCA-REC/ TX-CRF	300	0

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
12308	Hydro One Corridor - Credit River to Toronto - Design	330	0	330	DCA-REC/ TX-CRF	330	0
12309	Sawmill Valley Trail - Erin Mills to Burnhamthorpe - Design	56	0	56	TX-CRF	0	56
12310	Cedarbrae Park Trail Extension	17	0	17	DCA-REC/ TX-CRF	17	0
12328	P389 Phase 1 Development	1,200	0	1,200	DCA-REC/ TX-CRF	1,200	0
Total City Wide Facilities		5,024	0	5,024		4,556	467
City Wide Recreation							0
12440	Iceland Arena Study	60	0	60	TX-CRF	0	60
12447	Malton School Pool - demolition/decommissioning	200	0	200	TX-CRF	0	200
12449	P459-Sports Park-concept plan,site testing, environmental impact	200	0	200	DCA-REC/ TX-CRF	200	0
Total City Wide Recreation		460	0	460		200	260
Facility Renovations & Rehabilitation							
12428	Renovations and Rehabilitation Projects	438	0	438	TX-FRRRF	0	438
Total Facility Renovations & Rehabilitation		438	0	438		0	438

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Park Facility Installation							
12311	Design and Construction of Multi-Use Ramp Facility at P509	159	0	159	DCA-REC/ TX-CRF	159	0
12312	Fallingbrook Community Washrooms-Construction	580	0	580	CIL-OS	580	0
12313	Garnetwood Washrooms - Design	58	0	58	CIL-OS	58	0
12314	Convert Leash Free/Softball Facility at Petro Canada Park	215	0	215	TX-CRF	0	215
Total Park Facility Installation		1,012	0	1,012		797	215
Park Redevelopment							
12316	Bridge & Underpasses - Various Repairs	114	0	114	TX-CRF	0	114
12317	Barbertown Bridge Rehabilitation - cash flow funding	200	0	200	TX-CRF	0	200
12318	Spray Pad Replacement & Landscape Improvement - Construction-Lakefront Promenade	825	0	825	TX-CRF	0	825
12319	Replacing Culvert with Bridge at Garnetwood Park	135	0	135	TX-CRF	0	135
12320	Spray pad Repairs at Fallingbrook Community Park	61	0	61	TX-CRF	0	61
12321	Manor Hill Site Improvements	38	0	38	TX-CRF	0	38

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12322	Meadowvale Hall Landscape Improvements - Design	\$ 36	\$ 0	\$ 36	TX-CRF	\$ 0	\$ 36
12323	Playground Redevelopment - Various Sites	1,275	0	1,275	TX-CRF	96	1,179
12324	Improvement of Pavilion & Plaza Area-Port Credit Memorial Park	280	0	280	CIL-OS	0	280
Total Park Redevelopment		2,964	0	2,964		96	2,868
Parkland Development							
12325	Undertake the Planning Approvals P459	100	0	100	DCA-REC/ TX-CRF	100	0
12326	Road works to provide Fire/EMS access at P505	150	0	150	DCA-REC/ TX-CRF	150	0
12327	Park P508 Development - Design	68	0	68	DCA-REC/ TX-CRF	68	0
Total Parkland Development		318	0	318		318	0
Parks Maintenance							
12363	Lakeview Golf Course - Upgrade Irrigation System - cash flow funding	250	0	250	TX-CRF	0	250
12365	Various BraeBen Golf Course Maintenance	30	0	30	TX-CRF	0	30
12378	Pathway and playground lighting installation	32	0	32	TX-CRF	0	32

Appendix 4 – 2012 Capital Budget Summary

Business Plan & Budget Book 2012-2014

Service Capital Budget Summary - 2012 Recommended Funding (000's)

Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
12379	Pathway maintenance/repairs-various	162	0	162	TX-CRF	0	162
12382	Refurbish Sign Program	67	0	67	TX-CRF	0	67
12383	Replacement of Boat Ramps	25	0	25	TX-CRF	0	25
12384	Installation of Park & Greenbelt Fencing	51	0	51	TX-CRF	0	51
12385	Various Ward 9 Park Improvements	150	0	150	TAX-SPCRF	0	150
12386	Replacement of Park Furnishings	30	0	30	TX-CRF	0	30
12388	Turf Rehabilitation-Aerification and Overseeding	25	0	25	TX-CRF	0	25
12394	Backflow Preventer Retrofit	92	0	92	TX-CRF	0	92
12563	Cemetery Database System	150	0	150	TX-CRF	0	150
Total Parks Maintenance		1,064	0	1,064		0	1,064
Sport Field Maintenance							
12370	Fencing, irrigation and drainage, reconstruction of lit softball field	256	0	256	TX-CRF	0	256
12371	Reconstruction of Tennis Courts	240	120	120	TX-CRF	0	120

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12372	Turf, infield, and fencing repairs	\$ 127	\$ 0	\$ 127	TX-CRF	\$ 0	\$ 127
Total Sport Field Maintenance		623	120	503		0	503
Urban Forestry							
12402	Replacement of Dead/ Vandalized Trees	72	0	72	TX-CRF	0	72
12403	Plant Replacement Trees Around Play Structures	16	0	16	TX-CRF	0	16
12405	Woodland Management	59	0	59	TX-CRF	0	59
12407	Conversion of Park Areas To Natural Areas	31	0	31	TX-CRF	0	31
12408	Tree Plantings - Replacements	600	0	600	TX-CRF	0	600
12409	Street Tree Inventory	64	0	64	C-STPRF	0	64
12410	City Environmental Events	176	0	176	TX-CRF	0	176
12411	Street Tree Plantings - New Subdivisions	600	0	600	C-STPRF	0	600
12412	Street Tree Plantings - Replacements	41	0	41	C-STPRF	0	41
12413	Greenbelt Plantings	51	0	51	TX-CRF	0	51
12414	Enhancements (Plant Materials) To Medians and Boulevards	112	0	112	TX-CRF	0	112

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12415	Surveying and Removal of Encroachments	\$ 26	\$ 0	\$ 26	TX-CRF	\$ 0	\$ 26
Total Urban Forestry		1,848	0	1,848		0	1,848
Vehicles, Equipment							
12418	Paid Parking Machines - Destination Parks	350	0	350	TX-CRF	0	350
12420	BraeBen Vehicle/Equipment Replacement	265	0	265	TX-CRF/ TX-BHGCRF	0	265
12421	Lakeview Golf Cart Replacement Program	225	0	225	TX-CRF	0	225
12422	Parks-Non Growth Related Equipment	270	0	270	TX-CRF	0	270
12423	Parks-Growth Related Equipment	180	0	180	TX-CRF/ DCA-PUBWRKS	180	0
12424	Furniture and Equipment	397	0	397	TX-CRF	0	397
12560	Online systems - Community Groups	25	0	25	TX-CRF	0	25
12561	Smart phone applications	50	0	50	TX-CRF	0	50
Total Vehicles, Equipment		1,762	0	1,762		180	1,582
Total Recreation and Parks Services		15,513	120	15,393		6,147	9,245

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Mississauga Library Services							
Buildings							
12271	Renovations to various locations	49	0	49	TX-FRRRF	0	49
12276	Central Library-design study entrance & circulation	106	0	106	TX-FRRRF	0	106
12277	Central Library - space utilization study-cash flow funding	106	0	106	TX-FRRRF	0	106
Total Buildings		261	0	261		0	261
Materials and Equipment							
12274	Self-Serve Technology - Material Tagging cash flow funding	155	0	155	TX-CRF	0	155
12275	Book carts, shelving, desks/work stations for public access	126	0	126	TX-CRF	0	126
12278	Electronic Strategy Study	50	0	50	TX-CRF	50	
Total Materials and Equipment		331	0	331		50	281
Total Mississauga Library Services		592	0	592		50	542

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Land Development Services							
Policy Planning							
12570	Planning Database Information Management Software-Phase 2	85	0	85	TX-CRF	0	85
12571	Field Computing and Enhanced Automation	453	0	453	TX-CRF	0	453
Total Policy Planning		538	0	538		0	538
Total Land Development Services		538	0	538		0	538
Legislative Services							
Office of the City Clerk							
12545	Electronic Records Management	14	0	14	TX-CRF	0	14
Total Office of the City Clerk		14	0	14		0	14
Print Shop							
12643	Digital Postage/Meter Equipment	36	0	36	TX-CRF	0	36
Total Print Shop		36	0	36		0	36
Total Legislative Services		50	0	50		0	50

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Arts and Culture							
Buildings							
12493	Heritage Designation Surveys and Plaques	15	0	15	TX-CRF	0	15
12494	Renovations and Rehabilitation Projects	18	0	18	TX-FRRRF	0	18
12495	Preventative Maintenance - Heritage Facilities	50	0	50	TX-CRF	0	50
Total Buildings		83	0	83		0	83
Materials & Equipment							
12491	Mississauga Cultural Map	10	0	10	TX-CRF	0	10
12496	Furniture and Equipment - Replacement	18	0	18	TX-CRF	0	18
12497	Public Art Program	200	0	200	TX-CRF	0	200
Total Materials & Equipment		228	0	228		0	228
Total Arts and Culture		311	0	311		0	311

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Regulatory Services							
Vehicles, Equipment and Other							
12580	Portal Enhancmts/Increasing On line Services for Dog/Cat Licenses	100	0	100	TX-CRF	100	0
Total Vehicles, Equipment and Other		100	0	100		100	0
Total Regulatory Services		100	0	100		100	0
Facilities and Property Management							
Capital Construction & Improvement							
12700	Civic Centre- 12th Floor Renovation	530	0	530	TX-FRRRF	0	530
12746	Accessibility Improvements-Variou Locations	389	0	389	TX-FRRRF	0	389
Total Capital Construction & Improvement		919	0	919		0	919
Facility Services							
12701	Implement Energy Audit Recommendation-Variou Locations	530	0	530	TX-FRRRF	0	530
Total Facility Services		530	0	530		0	530

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Life Cycle Maintenance							
12702	Various Roof Replacements	1,122	0	1,122	TX-FRRRF	0	1,122
12703	Anchorage Chillers and Other Repairs	106	0	106	TX-FRRRF	0	106
12704	Fire Alarm system Renewal-Civic Center Phase1	509	0	509	TX-FRRRF	0	509
12705	Mechanical repairs - Erin Mills Twin Arena	116	0	116	TX-FRRRF	0	116
12706	Gas Tank Repairs at Central Transit	22	0	22	TX-FRRRF	0	22
12707	Plumbing Repairs at Malton Yard	17	0	17	TX-FRRRF	0	17
12708	Heater Repairs-Malton Satellite Terminal	93	0	93	TX-FRRRF	0	93
12709	Compressors Repairs-Malton Transit	57	0	57	TX-FRRRF	0	57
12710	Various Mechanical Repairs-Mississauga Valley Community Centre	371	0	371	TX-FRRRF	0	371
12711	Rivergrove Detailed Design	133	0	133	TX-FRRRF	0	133
12712	Various Mechanical Repairs-South Common Community Centre	95	0	95	TX-FRRRF	0	95
12713	Exhaust System Repairs-Various Locations	54	0	54	TX-FRRRF	0	54
12714	Sport Lighting Repairs-Dunton Athletic Field	581	0	581	TX-FRRRF	0	581

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12715	Electrical Distribution System Repairs-Huron Park	\$ 47	\$ 0	\$ 47	TX-FRRRF	\$ 0	\$ 47
12716	Lighting Control System Replacement-Living Arts Centre	277	0	277	TX-FRRRF	0	277
12717	Sport Lighting-Meadowvale Sports Park	200	0	200	TX-FRRRF	0	200
12718	Sport Lighting Repairs-Mississauga Valley Community Centre	201	0	201	TX-FRRRF	0	201
12719	Emergency Battery Pack Replacement-Various Locations	38	0	38	TX-FRRRF	0	38
12720	Parking Lot Drainage Repairs-Rivergrove Community Centre	82	0	82	TX-FRRRF	0	82
12721	Sport Lighting-Wildwood Park	325	0	325	TX-FRRRF	0	325
12722	Pathway Lighting-Various Locations	1,060	0	1,060	TX-FRRRF	0	1,060
12723	Adamson-Various Interior Finishes	150	0	150	TX-FRRRF	0	150
12724	Replace Folding Walls-Burnhamthorpe Community Centre	60	0	60	TX-FRRRF	0	60
12725	Mississauga Canoe Club-Cladding System Repairs	106	0	106	TX-FRRRF	0	106
12726	Foundation Renewals-Chappell Estate	161	0	161	TX-FRRRF	0	161
12727	CreditValley Tennis Club- Various Repairs	106	0	106	TX-FRRRF	0	106
12728	Erin Meadows Community Centre -Main Door Replacements	106	0	106	TX-FRRRF	0	106

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12729	Erin Mills Twin Arena Various Repairs	\$ 22	\$ 0	\$ 22	TX-FRRRF	\$ 0	\$ 22
12730	Frank McKechnie-Variou Renovations	2,356	0	2,356	TX-FRRRF	0	2,356
12731	Huron Park Community Centre-Variou Repairs	92	0	92	TX-FRRRF	0	92
12732	Iceland Arena-Replace doors	117	0	117	TX-FRRRF	0	117
12733	Mavis Road-Replace Trench Drains	54	0	54	TX-FRRRF	0	54
12734	Interior Finishes-Malton Satellite Terminal	96	0	96	TX-FRRRF	0	96
12735	Mississauga Valley Community Centre Interior Finishes	160	0	160	TX-FRRRF	0	160
12736	Rivergrove Community Centre- Skylight Repairs	368	0	368	TX-FRRRF	0	368
12737	Interior Finishes-Variou Locations	652	0	652	TX-FRRRF	0	652
12740	Roof Replacement-Bradley	103	0	103	TX-FRRRF	0	103
12765	Parking Lot Repairs- Variou Locations	526	0	526	TX-FRRRF	0	526
12775	Emergency repairs	530	0	530	TX-FRRRF	0	530
Total Life Cycle Maintenance		11,271	0	11,271		0	11,271

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Space Planning							
12741	Furniture replacement-Councillors area	72	0	72	TX-FRRRF	0	72
12742	Furniture replacement-Consultant Design	81	0	81	TX-FRRRF	0	81
12743	Furniture Replacement-Lifecycle and Relocations	88	0	88	TX-FRRRF	0	88
12744	Office Accommodation & Space Planning	2,120	0	2,120	TX-FRRRF	0	2,120
Total Space Planning		2,361	0	2,361		0	2,361
Vehicles and Equipment							
12745	Vehicle for HVAC Program	47	0	47	TX-FRRRF	0	47
12755	Recycling Program	70	0	70	TX-FRRRF	0	70
Total Vehicles and Equipment		117	0	117		0	117
Total Facilities and Property Management		15,198	0	15,198		0	15,198
Strategic Policy							
Strategic Community Initiatives							
12950	Downtown 21: Main Street District Implementation	886	0	886	TX-CRF	0	886

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12951	Waterfront Mississauga Revitalization	\$ 650	\$ 0	\$ 650	TX-CRF	\$ 650	\$ 0
12952	Lakeview/OPG Pier Trail - Study	60	0	60	TX-CRF	0	60
Total Strategic Community Initiatives		1,596	0	1,596		650	946
Total Strategic Policy		1,596	0	1,596		650	946
Information Technology							
Applications							
12501	Sharepoint Enhancement for Document Collaboration City wide	100	0	100	TX-CRF	0	100
12502	Amanda System Upgrade	60	0	60	TX-CRF	0	60
12503	Cashiers System Upgrade	16	0	16	TX-CRF	0	16
12504	Minor Projects	50	0	50	TX-CRF	0	50
12507	Courtlog System Upgrade	13	0	13	TX-CRF	0	13
12509	Max System Upgrade	295	0	295	TX-CRF	0	295
12510	Portal Applications - External & Internal	100	0	100	TX-CRF	0	100
12511	Portal Upgrade External & Internal	1,000	0	1,000	TX-CRF	0	1,000

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12540	Windows 7 Operating System and Office 2010	\$ 80	\$ 0	\$ 80	TX-CRF	\$ 0	\$ 80
12541	Mobile Applications	175	0	175	TX-CRF	0	175
12543	SAP - Enterprise Reporting	256	0	256	TX-CRF	0	256
Total Applications		2,145	0	2,145		0	2,145
Infrastructure							
12508	IT Infrastructure Security Replacement, Enhancement	350	0	350	TX-CRF	0	350
12512	Server and Storage Replacement & Expansion	450	0	450	TX-CRF	0	450
12513	Voice System Upgrade	700	0	700	TX-CRF	0	700
12525	Network Replacement, Switches, Routers, Cabling & Upgrade	250	0	250	TX-CRF	0	250
12544	VCOM Mobile Radio Replacement	3,600	0	3,600	TX-CRF	0	3,600
Total Infrastructure		5,350	0	5,350		0	5,350
PC Replacement and Peripherals							
12505	Corporate Audiovisual Equipment Purchase & Replacement	87	0	87	TX-CRF	0	87
12527	Specialized Peripheral Equipment - Community Services	125	0	125	TX-CRF	0	125

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
12528	Specialized Peripheral Equipment - Corporate Services	\$ 25	\$ 0	\$ 25	TX-CRF	\$ 0	\$ 25
12529	Specialized Peripheral Equipment - T&W	25	0	25	TX-CRF	0	25
12530	PCs for New Staff & Monitor Replacement	100	0	100	TX-CRF	0	100
12531	PC & Notebook Replacement- Community Services	144	0	144	TX-CRF	0	340
12532	PC & Notebook Replacement -Corporate Services/Mayor & Council/City Manager	196	0	196	TX-CRF	0	340
12533	PC & Notebook Replacement - Planning & Building	71	0	71	TX-CRF	0	71
12534	PC & Notebook Replacement - T&W	113	0	113	TX-CRF	0	113
Total PC Replacement and Peripherals		886	0	886		0	1,226
Total Information Technology		8,381	0	8,381		0	8,721
Business Services							
Finance							
12546	RiskMaster System Upgrade & Web form	300	0	300	TX-CRF	0	300
12548	SAP Financial modules	300	0	300	TX-CRF	0	300
Total Finance		600	0	600		0	600

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Project Number	Project Name	Gross Cost	Recovery	Net Cost	Funding Sources*	Growth	Non-Growth
		\$	\$	\$		\$	\$
Revenue, Materiel Management and Business Services							
12547	IT Procurement	62	0	62	TX-CRF	0	62
12549	TXM Collections module	250	0	250	TX-CRF	0	250
12550	SAP - conversion of Collection ARC	100	0	100	TX-CRF	0	100
12551	Front End Procurement Software	75	0	75	TX-CRF	0	75
12555	Procurement for Park Construction and Recreation	62	0	62	TX-CRF	0	62
12640	Departmental Miscellaneous Equipment	14	0	14	TX-CRF	0	14
Total Revenue, Materiel Management and Business Services		563	0	563		0	563
Total Business Services		1,163	0	1,163		0	1,163
Total City 2012 Capital Budget		155,581	8,051	147,530		51,836	96,035