

Appendix 4 - Library Budget Reduction Options

Description:	Service Reduction - Reducti	Service Reduction - Reduction of Library Programs				
Service:	Library Services	2009 Budget :	-63,000	2010 Budget: 0		
Department:	Community Services	,	Status:	Service Level Option		
Budget Savings Tax Rate Impact:	-0.02%					
Details of Service Chang	ge:					
The Library offers about 2 Programs would be reduce	800 programs for the public each ye led in all locations by about 20% ove	ear. Each program take rall. Savings would oc	es approximat ccur through a	ely 3 hours to plan and deliver. corresponding staff reduction.		
Service Impact:						
available through other se	n important component of services of ervice providers. Early and continue gic priorities. An average of 22 parti ants.	d literacy are goals sup	ported by the	se programs and they support		
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Comments			<u> </u>			
Previous Item						
Budget Status: Approved Not Approved				·		

Appendix 4 - Library Budget Reduction Options

Description:	Closure of the Sheridan Branch Library					
Service:	Library Services	2009 Budget :	-243,000	2010 Budget:	-216,000	
Department:	Community Services		Status:	Service Level Option	on	
Budget Savings Tax Rate Impact:	-0.09%					
Details of Service Chang	e: nas the second lowest use of all bra	nches and a very small	catchment are	a population Reco	uno it io in	
a leased space, it is also o	one of the more costly facilities to op 2009 to save staff and operating of	perate. The current leas	e expires in M	arch 2010 but it is p	proposed to	
Service Impact:			,	-		
impact on those members circulated 180,000 items t (\$100k) have been retaine Closing this branch would	been identified as needing special li of the community unable to go to the o 33,650 unique individuals and rated of for outreach service provision in the also position the Library System sli ove average in terms of population	ne Clarkson or South Co n 97 programs attended the local neighbourhood ghtly below the average	ommon branch by 1536 peop with resource of comparable	es. Sheridan Brand le in 2007. Some re s from adjacent bra	ch Library esources nches.	
Comments	. .			•	<i>,</i>	
Previous Item					:	
Budget Status: Approved Not Approved						

	APP	ENDIX 5 - OT	HER SERVICE	S BUDGET REDUCTION C	PTIONS	
Page Reference	Previous or New	Service	Status	Description (Brief description)	\$ 2009	\$ 2010
App 5-01	New Item	Legislated	Recommended	Residential COA application fee increase	-55,000	
Арр 5-02	Previous Item	Legislated	Under Review	Option of using administrative penalties instead of pressing charges under the Provincial Offences Act.		
App 5-03	Previous Item	Legislated	Recommended	Implement Administration Fee for OMB Appeals	-5,700	
App 5-04	Previous Item	Strategic Policy	Recommended	Reduced research support for e3 Projects	-22,000	
App 5-05	Previous Item	Strategic Policy	Recommended .	Remove one Airport billboard	-100,000	
				Sub-Total: Recommended	**************************************	g*************************************
Арр 5-06	New Item	Legislated	Service Level Option	Reduce Prosecution Admin Clerk hours	-21,600	
Арр 5-07	Previous Item	Strategic Policy	Service Level Option	Reduce inter-government relations work	-70,000	
		and the second second	erfendige to en 1880.	Sub-Total: Service Level Option * * Grand Total:	91,600 -274,300	0.c. + 2 .s.e



Description:	Residential COA applicatio	n fee increase			
Service:	Legislated	2009 Budget :	-55,00	0 2010 Budget:	0
Department:	Corporate Services		Status:	Recommended	+ 11
Budget Savings					
Tax Rate Impact:	0.0%				
Details of Service Chang	re:				
ratio of residential to com 2007, the ratio of resident commercial zones, a less higher (\$700) and have h	ss the shift in types of applications in mercial applications has been 60/4 tial to commercial applications has er number of commercial applications to istorically allowed for a lower reside and revenues are not covering process.	 With the implementa now shifted to 75/25. It ons are currently being ential fee (\$375). In add 	ation of the Ci Due to the exp received. Co dition, the vol	ty's new Zoning By-la pansion of uses within mmercial applications ume of consent appli	aw 0225- n s fees are
Service Impact:					
A residential fee increase associated processing co revenues and to maintain applications submitted in	of \$25 for minor variance applications has sts. As the ratio of applications has a full cost recovery of Committee of 2009 and 2010 will remain at the 2 to or lower than comparative muni	s now changed, an incr of Adjustment office ac 008 level. A review of	rease is requir ctivities. It is a	red to offset potential nticipated that the vo	reduced lume of
New Item					-
Budget Status: Approved Not Approved					

Description:	Option of using administra Offences Act.	essing charges under the Provinci	al	
Service:	Legislated	2009 Budget :	0 2010 Budget:	0
Department:	Corporate Services	St	atus: Under Review	
Budget Savings Tax Rate Impact:	0.0%			·-
under the Provincial Offen	to the Municipal Act allows for the nces Act. These can be used for v ss licensing. This is an administra	/iolations which are fairly 'bla	ack and white' such as parking, m	charges uzzle
recovery so matters such penalty. Parking fines wo	ffences being processed through t as handicap parking, where highe uld be processed using administra nentation requiring at least six mor	er fines are sought as a deter ation fees rather than the jud	rrent, would not work as an admir	istrative
Comments Previous Item				
Budget Status: Approved Not Approved				

Description:	Implement Administration	Fee for OMB Appeals			
Service:	Legislated	2009 Budget :	-5,700	2010 Budget:	. 0
Department:	Corporate Services		Status:	Recommended	1 P. C.
Budget Savings Tax Rate Impact:	0.0%			±	
Details of Service Chang Implement an administrati City's cost of administerin	ge: ion fee for OMB Appeals for Offici g the appeal to be effective Janua	al Plans, Rezonings, Co ary 1, 2009,	nsents and Mi	nor Variances to co	ver the
the Ontario Municipal Boathe application under application under application by the contage and the contage an	be paid by the appellant to cover ard. Currently, the Office of the Cit eal to the Ontario Municipal Board I courier expenses incurred with the Ontario Municipal Board and sul d requirements.	ty Clerk receives appeals I without any compensa he appeal. The proposed	s and is require tion for staff tir I fee will cover	ed to provide all info ne processing the a costs for staff to pr	ormation on oppeal, ocess the
Comments Previous Item					
Budget Status: Approved Not Approved					



Description:	Reduced research support for e3 Projects						
Service:	Strategic Policy	2009 Budget :	-22,00	00 2010 Budget:			
Department:	City Manager		Status:	Recommended	:.		
Budget Savings Tax Rate Impact:	0.0%						
Details of Service Chang							
	part-time or share with internal a	audit.					
Service Impact: Limited administrative and Management Consulting v	d project support for Managemer will be moved to a different floor	nt Consulting. Sharing with in the office plan.	h internal au	dit is not an option as	3		
			• .				
Comments							
Previous Item							
	•				·		
Budget Status: Approved			·				
Not Approved							

Description:	Remove one Airport billb	ooard			
Service:	Strategic Policy	2009 Budget :	-100,000	2010 Budget:	
Department:	City Manager		Status:	Recommended	
Budget Savings Tax Rate Impact:	0.0%			- · · <u> </u>	
Details of Service Change	e:				
that Pearson is in Mississa	ncludes two outdoor billboards p nuga and the City is a prime Fort ducing the impact/views. Would	une 500 location. Decre	asing by \$100	K would reduce the	billboards
Service Impact:					
	would reduce the biliboards from side ad space at that rate.	two to one thereby reduc	cing the impac	t/views. Would also	o jeopardize
Comments					-
Previous Item				-	
Budget Status: Approved Not Approved					

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Appendix 5 - Other Budget Reduction Options

Description:	Reduce Prosecution Admi	n Clerk hours		44.* 	
Service:	Legislated	2009 Budget :	-21,600	2010 Budget:	0
Department:	Corporate Services	•	Status:	Service Level Option	
Budget Savings Tax Rate Impact:	0.0%				
Details of Service Chang	e:				
Eliminate conversion of pa	art-time - Prosecution Admin Clerk	position to permanent	full-time status.		
Service Impact:	<u> </u>				
preparing disclosure reque	the operation of a new courtroom, ests and court documentation. Ma ers in preparation for trials.				
Comments					,
New Item	-				
Budget Status: Approved Not Approved					

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Appendix 5 - Other Budget Reduction Options

Description:	Reduce inter-government re	Reduce inter-government relations work					
Service:	Strategic Policy	2009 Budget :	-70,000	2010 Budget:			
Department:	City Manager		Status:	Service Level Option			
Budget Savings Tax Rate Impact:	0.0%		•				
Details of Service Char	nge:						
Reduce support to Cour	icil and the Leadership Team for gove	rnment relations work	and executive	e support.			
Service Impact:	· · · · · · · · · · · · · · · · · · ·						
Province, Region etc), 6 eliminating this position, events and speaking enquality of product by have Mississauga Matters car issues on a National and done in this area with the	ne monitoring other agencies for Missis of their time on Council agenda wor this will reduce support to Council and gagements. Future thrusts of campaigring a less focused resource base. In 2 mpaign. Both Cities NOW and Mississis Provincial platform and assist in secuse other levels of government. This posing all to assist in timely responses to import the secusion of the security of the secusion of the security of the securit	tk and another 6% of the standard be less well 2007, this position speading Matters were suring millions of addition works collaboration	their time on our government resourced and a significar occessful in as onal dollars in	our awards strategy. By t relations work, including d could lead to a reduced at amount of time on the sisting Council to elevate key funding. Work remains to be			
In addition, this position picture which they can to organization.	is filled on a two year career developm ake with them in their career journey. T	nent position which af The elimination of this	fords key taler position will re	nt an opportunity to see the big emove that opportunity for the			
Comments							
Previous Item							
Budget Status: Approved Not Approved							

* * *	APPEND:	<u>IX 6 - RE</u> CREA	ATION AND P	ARKS SERVICES BUDGET REDUCTI	ON OPTIONS	4.
Page Reference	Previous or New	Service	Status	Description (Brief description)	\$ 2009	\$ 2010
App 6-01	New Item	Recreation & Parks	Eliminating New Service Level	Adjust request for waterfront trail maintenance in winter	-67,000	
J. S.C. e. es	ere de Tours de Marie	e de Silvan en en en en en en en		Sub-Potal: Eliminating New Service Level	67,000	
Арр 6-02	Previous Item	Recreation & Parks	Recommended	Introduction of Older Adult Recreational Swim and Skate fees effective April, 2009	-110,000	-10,00
Арр 6-03	*Previous Item - \$138K has been approved in 2007. This is an additional amount	Recreation & Parks	Recommended	Energy surcharge / 2009 Arena Rental fees	-50,000	-100,00
Арр 6-04	New Item	Recreation & Parks	Recommended	Summer Ice Rate Adjustments		-10,00
App 6-05	New Item	Recreation & Parks	Recommended	Sponsorship	-100,000	
App 6-06	New Item	Recreation & Parks	Recommended	Use Part time/ Co-Op students to backfill Recreation Analyst	-26,000	
App 6-07	New Item	Recreation & Parks	Recommended	Discontinue home delivery of Active Mississauga Guide	-30,000	-35,00
App 6-08	New Item	Recreation & Parks	Recommended	Statutory Holiday closure of community centres	-25,000	
Арр 6-09	New Item	Recreation & Parks	Recommended	Defer portion of the new parkland growth requested funding	-100,000	
				Sub-Total: Recommended, #8-	441,000	1250A
App 6-10	Previous Item	Recreation & Parks	1000	Reduce Boulevard Maintenance	-108,000	
Арр 6-11	Previous Item	Recreation & Parks	Service Level Option	Reduce Arena Maintenance by 3%	-35,000	
Арр 6-12	Previous Item	Recreation & Parks	Service Level Option	Reduce Parks Maintenance by 3%	-260,000	 (
Арр 6-13	Previous Item	Recreation & Parks	Service Level Option	Introduce Paid Parking in parks	-80,000	
Арр 6-14	New Item	Recreation & Parks	Service Level Option	Remove budget funding for Communities in Bloom	-60,000	<u></u>
App 6-15	New Item	Recreation & Parks	Service Level Option	Remove Jane Rogers Golf Tournament Support	-100,000	

Page Reference	Previous or New	Service	Status	Description (Brief description)	\$ 2009	\$ 2010
Арр 6-16	Previous Item	Recreation & Parks	Service Level Option	Adjust Mississauga/ West Toronto Tourism Program Funding to 50% of Current Level	-145,000	
a Aries	A 364	ens exelutivens	A Residence as	Sur-Louis Service Level Option	2583000	\$ (8.86 B)
				Grand Total:	-1,296,000	-155,00



Description:	Adjust request for waterfront trail maintenance in winter				
Service:	Recreation & Parks	2009 Budget :	-67,000	2010 Budget:	0
Department:	Community Services		Status:	Eliminating New Se	rvice Level
Budget Savings Tax Rate Impact:	0.0%				
Details of Service Chang	e:			•	
\$67,000. The associated Service Impact:	n receiving the necessary funding capital investment of \$60,000 will a	also not be required.			
As this is a new initiative ti	here is no impact on existing service	ce levels.			
Comments			·		
New Item					
Budget Status: Approved Not Approved					

Description:	Introduction of Older Adult Recreational Swim and Skate fees effective April, 2009				
Service:	Recreation & Parks	2009 Budget :	-110,000	2010 Budget:	-10,000
Department:	Community Services		Status:	Recommended	
Budget Savings Tax Rate Impact:	0.0%	_,			
introduced at existing adu	e: Charge adults 60 years and over the It pricing for single visit, 10 pass, m and skate fees for adults over age 6	nonthly, three month an			
by; 1) Bring forward acce. can be purchased for \$180	sits per year. April introduction wo ss policy that allows low income se D @ year, or \$15 a month; 3) Indivi customer base to purchase annual ta attached.	eniors to attend swim a iduals born in 1935 and	nd skate at no I before would	cost; 2) Annual lane continue to attend a	swim pass it no
Comments					
Previous Item					
Budget Status: Approved Not Approved					

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Appendix 6 - Recreation and Parks Budget Reduction Options

Description:	Energy surcharge / 2009 A	Arena Rental fees			
Service:	Recreation & Parks	2009 Budget :	-50,000	2010 Budget:	-100,000
Department:	Community Services	.*	Status:	Recommended	!
Budget Savings Tax Rate Impact:	0.0%	•			
projected to increase 5% i	costs increased \$125,000 at arena n 2009. This initiative will add a 2' Rental Fees effective Fall 2009. E	% energy charge on top	of existing 39	% rate increase for a	a 5% rate
impact the cost to participa	a 3% energy surcharge that the mate in ice sports but the market will 2008/ 2009 indicates Mississaugher than Brampton.	l adapt. Effective Septer	mber 2009 ice	e rental rates would	increase
Comments					
*Previous Item - \$138K ha	s been approved in 2007. This is	an additional amount			
Budget Status: Approved Not Approved					



Description:	Summer Ice Rate Adjustments			
Service:	Recreation & Parks	2009 Budget :	0 2010 Budg	get: -10,000
Department:	Community Services		Status: Recommend	led
Budget Savings Tax Rate Impact:	0.0%			
Details of Service Change:	n traditional Project and Project	all hough, south and	on This offers will bland	mmor ice heads
summer ice rates are based or rental rates. New rate will be	on traditional "prime" and "non-prime phased in over 2-3 years.	e nouny rental fate	es. This elion will diend suf	niner ice nouny
Service Impact:				
hours for Summer ice rental m intention is to build gross reve	e does not adjust between Winter a narket. This will trigger an increase nue stream related to Summer Ice ge over 2-3 seasons allowing us to of 2009.	in the day time fee rental market. This	es for Summer ice. At the sa s requires a phased introduc	ame time our
Comments				
New Item				
Budget Status: Approved Not Approved				

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Appendix 6 - Recreation and Parks Budget Reduction Options

Description:	Sponsorship				
Service:	Recreation & Parks	2009 Budget :	-100,000	2010 Budget:	0
Department:	Community Services		Status:	Recommended	
Budget Savings Tax Rate Impact:	0.0%	·			
Details of Service Chang	e:	·			
Increase sponsorship gros facilities that would create	ss revenue stream with a focus on \$100,000 in net revenues. An ass	securing a number of psessment of opportuniti	otential "naming es will be prese	g" agreements at all Ci nted to LT by Oct. 200	ty 8.
Service Impact:					
Will have a positive impac	t on gross revenue stream.				
		<u> </u>			
Comments					
New Item		<u> </u>			
Budget Status: Approved					
Not Approved					

Description:	Use Part time/ Co-Op stud	Use Part time/ Co-Op students to backfill Recreation Analyst				
Service:	Recreation & Parks	2009 Budget :	-26,000	2010 Budget:	. 0	
Department:	Community Services		Status:	Recommended		
Budget Savings Tax Rate Impact:	0.0%		·			
Details of Service Change	e:					
Rather than backfill on a fu	on ACTIVE 2010 program sponso all time contract basis staff will sec	or runded through 1 rilli ure 2 Co-op students to	um grant (YMC o back fill the ro	A sponsor) and Citoles of the analyst.	ty support.	
Service Impact:						
This approach will allow posets and save the City a poset done.	otential future employees to gain e ortion of the cost of a full time cont	xposure to City of Miss ract. Some initiatives v	issauga as an will proceed at	employer, develop a slower pace but t	their skill the work will	
Comments					,	
New Item						
Budget Status: Approved Not Approved					·	

Description: Discontinue home delivery of Active Mississauga Guide					
Service:	Recreation & Parks	2009 Budget :	-30,000	2010 Budget:	-35,000
Department:	Community Services		Status:	Recommended	· :
Budget Savings Tax Rate Impact:	0.0%				
Details of Service Chang					
revenue of approximately costs of delivery is \$65,00	are 450,000 Active Mississauga gu \$345,000. The Guide goes to print 00. As of the Fall/ Winter 2009 ACT Community Centres and Libraries	twice per year with deliv	ery through I	Mississauga News.	The annual
Service Impact:					
This will need a proactive residents as door to door at locations across the Cit the number of Guides principles.	communication effort to inform res delivery is not maintained. However, ty, there will be access to the inform ted (based on demand) with the ob- cup of the ACTIVE Guide is unders	er, our user base will still nation on-line and this wi ojective to reduce the en	be able to pi Il allow us to vironmental i	ick up ACTIVE MIS assess our ability to mpact of the curren	SISSAUGA o reduce t print run.
Comments					
New Item					
Budget Status: Approved Not Approved					

Description:	Statutory Holiday closure of c	community centres			
Service:	Recreation & Parks	2009 Budget :	-25,00	0 2010 Budget:	0
Department:	Community Services		Status:	Recommended	
Budget Savings Tax Rate Impact:	0.0%		<u></u>		
Details of Service Change	e :				
remain Open Canada Day	tres for holidays (excluding Arenas, 0 and Civic Holiday for Aquatics Facili	Golf Courses during ties only.	peak tournam	ent season). Contir	iue to
Service Impact:					
Fewer facilities open and r	educed operating hours during statut	tory and public holid	iays.		
Comments					-
New item					
Budget Status: Approved Not Approved					

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Appendix 6 - Recreation and Parks Budget Reduction Options

Description:	Defer portion of the new parkland growth requested funding				
Service:	Recreation & Parks	2009 Budget :	-100,000	2010 Budget:	0
Department:	Community Services		Status:	Recommended	
Budget Savings Tax Rate Impact:	0.0%				
Details of Service Chang	e:				•
	or 2009 was partially based on acc by Centre). The 2009 operating fur				
Service Impact:					
Riverwood and Communit	y Commons (City Centre) are at a oth will be requested for 2010. The ected in the 2010.	stage where regular m ere is no service impac	aintenance will t associated wi	not yet be required ir th this adjustment. Th	n 2009. he
Comments	· · · · · ·				
New Item		<u> </u>			
Budget Status: Approved Not Approved					

Description:	Reduce Boulevard Maintenance					
Service:	Recreation & Parks	2009 Budget :	-108,000	2010 Budget:	0	
Department:	Community Services		Status:	Service Level Option		
Budget Savings Tax Rate Impact:	0.0%				_	
Details of Service Chang	e:					
Service Impact: Compared to other munici	palities, the City of Mississauga cu	rrently has a minimal a	acceptable stan	dard and level of service	e for	
boulevards. Brampton has	s 12 cycles of boulevard grass cutt ner of 2008 is repeated in 2009, re-	ing with much more int	ensive horticul	tural median and corne	Г	
Comments						
Previous Item						
Budget Status: Approved Not Approved					•	



Description:	Reduce Arena Maintenand	Reduce Arena Maintenance by 3%				
Service:	Recreation & Parks	2009 Budget :	-35,000	2010 Budget:	. 0	
Department:	Community Services		Status:	Service Level Option		
Budget Savings Tax Rate Impact:	0.0%					
Details of Service Chang	e:					
Service Impact: Reducing by 3% will resul	t in a savings of \$35,000. Part timbe compromised and our ability to	e activity within this are	ea is already ve			
Comments	<u>.</u>					
Previous Item						
Budget Status: Approved Not Approved						

Description:	Reduce Parks Maintenance by 3%			
Service:	Recreation & Parks 2009 Budget :	-260,0	00 2010 Budget:	0
Department:	Community Services	Status:	Service Level Option	
Budget Savings Tax Rate Impact:	-0.1%	١.		
Details of Service Change	e:			
This would eliminate 9 tem	porary seasonal positions, 3 per District, in Parks mainte			
Service Impact:				
maintenance requirements	t every 10 working days. This adjustment eliminates ab b. Impacts will include longer cutting cycles for grass, rec age collection and reduced spring cleanup of greenbelts	duced ability		eak
Comments				
Previous Item				
Budget Status: Approved Not Approved				



Description:	Introduce Paid Parking in parks					
Service:	Recreation & Parks	2009 Budget :	-80,000	2010 Budget:	0	
Department:	Community Services		Status:	Recommended		
Budget Savings Tax Rate Impact:	0.0%					
Details of Service Chang	e:					
only. This would include J	at 10 park locations on weekends : I.C. Saddington, Snug Harbour, Jac K. McMillan, Richard's Memorial ar	ck Darling Memorial, L	May 1 thru Se akefront Promo	ept 15 at paved and enade, Marina Park	lined lots , Port Credit	
Service Impact:						
Capital investment estimat	ted at \$600,000 for 35 "ticket spitte 0,000. Approximately one half of the ncome.					
Comments			· · · · · · · · · · · · · · · · · · ·	·		
Previous Item				-		
Budget Status: Approved Not Approved		;				

Description:	Remove budget funding for Communities in Bloom					
Service:	Recreation & Parks	2009 Budget :	-60,000	2010 Budget:	.0	
Department:	Community Services		Status:	Service Level Option	٠.	
Budget Savings Tax Rate Impact:	0.0%					
Details of Service Change	2:	•				
environment and communi	allows the City to showcase our pa ty involvement. Would eliminate a Service adjustment would eliminat	an independent "scored	ard" for parks	, forestry, heritage and		
Service Impact:						
	community participation and rise i A and corporate landholdings with				n	
Comments						
New Item						
Budget Status: Approved Not Approved						