



# MINUTES

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## BUDGET COMMITTEE

THE CORPORATION OF THE CITY OF MISSISSAUGA

**WEDNESDAY, OCTOBER 17, 2012 –  
IMMEDIATELY FOLLOWING GENERAL COMMITTEE**

**COUNCIL CHAMBER  
SECOND FLOOR, CIVIC CENTRE  
300 CITY CENTRE DRIVE, MISSISSAUGA, ONTARIO, L5B 3C1  
[www.mississauga.ca](http://www.mississauga.ca)**

**MEMBERS PRESENT:**

Mayor Hazel McCallion	(CHAIR)
Councillor Jim Tovey	Ward 1 (arrival at 9:45 a.m.)
Councillor Pat Mullin	Ward 2
Councillor Chris Fonseca	Ward 3
Councillor Frank Dale	Ward 4
Councillor Ron Starr	Ward 6
Councillor Nando Iannicca	Ward 7
Councillor Katie Mahoney	Ward 8
Councillor Pat Saito	Ward 9
Councillor Sue McFadden	Ward 10
Councillor George Carlson	Ward 11

**MEMBERS ABSENT:**

Councillor Bonnie Crombie	Ward 5 (Other Municipal Business)
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**STAFF PRESENT:**

Janice Baker, City Manager and Chief Administrative Officer  
Brenda Breault, Commissioner, Corporate Services and Treasurer  
Paul Mitcham, Commissioner, Community Services  
Derek Boyce, Manager, Business Planning  
Patti Elliott-Spencer, Director, Finance  
Crystal Greer, Director, Legislative Services and City Clerk  
Heather A. MacDonald, Director, Strategic Housing Initiatives and Business Services  
David Martin, Manager, Vital Statistics and Secretary Treasurer, Committee of Adjustment  
Joe Pitushka, Director, Engineering and Works  
Diana Rusnov, Manager, Legislative Services and Deputy Clerk

CONTACT PERSON: Julie Lavertu, Legislative Coordinator  
Office of the City Clerk, Telephone: 905-615-3200, ext. 5471; Fax: 905-615-4181  
[Julie.Lavertu@mississauga.ca](mailto:Julie.Lavertu@mississauga.ca)

**NOTE: The Committee changed the order of the Agenda during the meeting. These Minutes reflect the order of the meeting.**

CALL TO ORDER – 9:38 a.m.

DECLARATIONS OF (DIRECT OR INDIRECT) PECUNIARY INTEREST – Nil

APPROVAL OF AGENDA

Approved (N. Iannicca)

The Chair noted that there was a deputation request from David Huctwith, President, Mississauga Southwest Baseball Association, regarding Item 7.

DEPUTATIONS

- A. David Huctwith, President, Mississauga Southwest Baseball Association, with respect to Item 7 (Pricing Study – Meeting Rooms and Sports Fields Recommendations).

Mr. Huctwith discussed a letter dated May 11, 2012 to Derek Boyce, Manager, Business Planning, and the 2013 proposed rate structure, the Pricing Study vis-à-vis the baseball model, previous meetings between baseball groups and staff, the lack of response to his letter, rainouts, the proposed credit policy, the issuance of credits, and other concerns.

Councillor Tovey arrived at 9:45 a.m.

Committee members raised various issues including:

- Mr. Huctwith's concerns and the response from staff to these concerns, including whether staff had met with Mr. Huctwith to discuss his letter;
- The City's fees for sports groups vis-à-vis other municipalities, the need to implement fees that are comparable with other municipalities, and the need for the City to manage its sports fields more efficiently and effectively;
- Rainouts and associated policies, procedures, and credits;
- Forecasted cost recovery rates for natural sports fields from 2013-2017;
- Minor baseball fees and 2.5 hour block bookings for sports fields;
- The maintenance of school and non-school facilities and sports fields and financial impacts for the City to maintain school facilities and sports fields; and
- Mr. Huctwith's claim that the Mississauga Southwest Baseball Association would save over \$100,000 during the next five years if the proposed rates are adopted.

Mr. Mitcham, Mr. Boyce, and Mr. Huctwith responded to the Committee's above-noted comments and questions.

Received/Referred (P. Mullin)  
Recommendation BC-0024-2012

### MATTERS CONSIDERED

1. 2013 General Fees and Charges By-law Amendments

Corporate Report dated October 3, 2012 from the Commissioner of Corporate Services and Treasurer with respect to 2013 General Fees and Charges By-law amendments.

The Chair discussed the importance of benchmarking information and said that she had asked Planning and Building and Transportation and Works staff for this information so that Committee members could evaluate their relevant Corporate Reports accordingly. She subsequently distributed benchmarking information regarding municipal building permit and planning fees and Transportation and Works-related fees and charges.

Approved (P. Saito)  
Recommendation BC-0025-2012

2. Proposed Changes for the Committee of Adjustment Fees and Charges

Corporate Report dated September 28, 2012 from the Commissioner of Corporate Services and Treasurer with respect to proposed changes for the Committee of Adjustment fees and charges.

Committee members raised various issues including:

- The proposed fee increases for residential minor variances;
- Committee of Adjustment fees and charges in other municipalities vis-à-vis the City and the possibility of increasing the City's fees and charges accordingly;
- The proposed deferral fee and, specifically, why it is being proposed, when it would be levied, and whether there would be any flexibility on levying the fee;
- The need to increase fees to pay for the City's rising costs like infrastructure;
- Cost recovery rates, operating costs, and revenues for the Committee of Adjustment currently and with the proposed fees and charges;
- The evolution of Committee of Adjustment applications and fees over the years;
- The possibility of implementing a fee structure for certain applications (e.g., rezoning) as a deterrent and reduced fees for specific types of minor variances;
- The rising costs of development and growth in the City;
- Committee of Adjustment costs and Ontario Municipal Board appeals; and
- The possibility of increasing consent fees more rapidly than proposed in order to be more comparable with other municipalities.

Mr. Martin, Ms. Greer, and Ms. Baker responded to the Committee's above-noted comments and questions. During discussions, the Committee requested the following:

- The Committee of Adjustment's operating costs and revenues currently and with the proposed fees and charges.

Direction/Approved (N. Iannicca)

Recommendations BC-0026-2012 and BC-0027-2012

4. Transportation and Works Fees and Charges By-law

Corporate Report dated September 19, 2012 from the Commissioner of Transportation and Works with respect to Transportation and Works Fees and Charges By-law.

The Chair briefly discussed benchmarking information prepared by Transportation and Works staff which she distributed to Committee members for their information.

Councillor Starr and the Chair discussed the benchmarking information and suggested that Items 3, 4, and 5 be deferred to the next Committee meeting to allow Committee members sufficient time to review the information.

Deferred (R. Starr)

Recommendation BC-0029-2012

3. Amendments to the *Planning Act* Processing Fees and Charges By-law 53-12

Corporate Report dated September 19, 2012 from the Commissioner of Planning and Building with respect to amendments to the *Planning Act* Processing Fees and Charges By-law 53-12.

The Chair briefly discussed benchmarking information prepared by Planning and Building staff which she distributed to Committee members for their information.

Deferred (N. Iannicca)

Recommendation BC-0028-2012

5. 2013 Road Occupancy, Lot Grading and Municipal Services Protection Deposit By-law

Corporate Report dated September 26, 2012 from the Commissioner of Transportation and Works with respect to 2013 Road Occupancy, Lot Grading and Municipal Services Protection Deposit By-law.

Deferred (P. Saito)

Recommendation BC-0030-2012

6. Recreation Program Fees and Rental Rates

Corporate Report dated September 27, 2012 from the Commissioner of Community Services with respect to recreation program fees and rental rates.

Councillor Saito requested clarification on whether the room rental rates for auditoriums would impact the Meadowest Co-op Preschool in the Meadowvale Community Centre.

Mr. Boyce responded that this matter was included in Item 7 and that staff was working with Meadowest staff and that their existing agreement with the City will be honoured.

Approved (K. Mahoney)  
Recommendation BC-0031-2012

7. Pricing Study – Meeting Rooms and Sports Fields Recommendations

Corporate Report dated September 26, 2012 from the Commissioner of Community Services with respect to Pricing Study – meeting rooms and sports fields recommendations.

Approved/Referred (N. Iannicca)  
Recommendation BC-0032-2012

8. Cemetery Fees

Corporate Report dated September 4, 2012 from the Commissioner of Community Services with respect to cemetery fees.

Councillor Carlson briefly discussed the matter and complimented Denise Mahoney, Manager, Administration and Cemeteries, for her work on the War of 1812 celebrations and the improvements to the Streetsville Memorial Cemetery and Timothy Street's gravesite. The Chair also complimented Ms. Mahoney and discussed the improvements to the Streetsville Memorial Cemetery, including the addition of a flagpole.

Approved (G. Carlson)  
Recommendation BC-0033-2012

9. Parks and Marinas Fees and Charges

Corporate Report dated September 4, 2012 from the Commissioner of Community Services with respect to Parks and Marinas Fees and Charges.

Approved (R. Starr)  
Recommendation BC-0034-2012

10. By-law Fees Review and Consolidation of Fees and Charges By-Laws Related to Mississauga Fire and Emergency Services

Corporate Report dated August 6, 2012 from the Commissioner of Community Services with respect to by-law fees review and consolidation of Fees and Charges By-Laws related to Mississauga Fire and Emergency Services.

The Chair said that Mississauga Fire and Emergency Services should charge motorists for attending to accidents, as this cost is often recoverable from insurance companies.

Approved (F. Dale)

Recommendation BC-0035-2012

11. 2013 Council Ward Budgets

Memorandum dated October 2, 2012 from the Commissioner of Corporate Services and Treasurer with respect to 2013 Council ward budgets.

Committee members raised various issues including:

- The advantages and disadvantages of allocating Councillors' expenses budgets based on population, businesses, and/or taxes generated per ward;
- The possibility of Members of Council reducing their individual budgets by 1 percent for a total of \$25,500;
- The higher newsletter expenses incurred by some Councillors with larger populations and the possibility of these individual Councillors approaching Council on a case-by-case basis to secure additional newsletter funding;
- The possible reductions to Councillors' expenses budgets on Appendices 1 and 2;
- The different ways that Councillors manage their expenses budgets, run their offices, and deal with their newsletters;
- The need for Members of Council to communicate with businesses more effectively, as discussed at a recent business roundtable meeting, and to ascertain the views and get the support of businesses on issues like infrastructure funding;
- The Mayor's limited communications budget;
- The possibility of Councillors combining their City and Regional communications to streamline messaging to residents regarding issues such as the total tax bill;
- The challenges for Councillors' expenses budgets throughout the years;
- The advantages and disadvantages of hard copy newsletters as a means of communicating with residents and businesses and the need to consider other methods of communication (e.g., email, Twitter, etc.) that may be more effective;
- The possibility of reviewing how Members of Council in other municipalities communicate with residents and businesses via newsletters and other means; and
- The possibility of Councillors meeting in small groups and/or forming an ad hoc/information subcommittee to further discuss Councillors' expenses budgets, newsletter expenses, and options for funding communications-related expenses.

Ms. Baker responded to the Committee's above-noted comments and questions. She stated that Ivana Di Millo, Director, Communications, could provide a refresher to the Committee on the feedback received from the Communications Master Plan which would deal with the corporate side, rather than with the ward communications by Councillors.

Received (P. Saito)

Recommendation BC-0036-2012

UNFINISHED BUSINESSUB1. MiWay Service Rationalization Proposal – 2012 (Wards 4, 6, 7, 9, 10, and 11)

Corporate Report dated August 8, 2012 from the Commissioner of Transportation and Works with respect to MiWay service rationalization proposal – 2012.

Councillors McFadden and Saito discussed the matter and the public meeting that was held regarding the proposed cancellation of Route 49-McDowell. They noted that two residents attended the public meeting, thanked staff for their work on this matter, and said that Route 49 users could use other MiWay routes on Saturdays, Sundays, and holidays.

Direction (P. Saito)  
Recommendation BC-0037-2012

The Chair asked MIRANET representatives if they wanted to address the Committee on any issues on today's agenda. MIRANET representatives responded that they did not wish to address Committee members at this time.

CLOSED SESSION – Nil

ADJOURNMENT – 11:27 a.m.

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REPORT 5-2012

TO: MAYOR AND MEMBERS OF COUNCIL

The Budget Committee presents its fifth report for 2012 and recommends:

## BC-0024-2012

That the letter dated May 11, 2012 from David A. Huctwith, President, Mississauga Southwest Baseball Association, regarding Recreation and Parks Division Rental Fees be received and referred to staff for a detailed response for consideration at a future Budget Committee meeting.

## BC-0025-2012

1. That the new, revised, and existing fees outlined in Appendix 1 attached to the Corporate Report dated October 3, 2012 from the Commissioner of Corporate Services and Treasurer entitled "2013 General Fees and Charges By-law Amendments" be approved; and
2. That a by-law be enacted, effective January 1, 2013, to establish and require payment of various fees and charges under the authority of the *Municipal Act* that incorporates all existing fees and the recommended revisions as outlined in Appendix 1 attached to the Corporate Report dated October 3, 2012 from the Commissioner of Corporate Services and Treasurer entitled "2013 General Fees and Charges By-law Amendments" and that By-law 307-11 be repealed.

## BC-0026-2012

That staff report back to a future Budget Committee meeting regarding deferral fees for the Committee of Adjustment and, specifically, when such fees would be levied.

## BC-0027-2012

1. That By-law 53-12 be amended incorporating the proposed 2013 Committee of Adjustment Application Fees, as outlined in the Corporate Report dated September 28, 2012 from the Commissioner of Corporate Services and Treasurer entitled "Proposed Changes for the Committee of Adjustment Fees and Charges," with the exception of Consent Fees (New Lot or Lot Addition) which are to be increased by 25 percent from the current (2012) fee; and
2. That 2014, 2015, and 2016 subsequent amendments to the *Planning Act* Fees and Charges By-law incorporate the proposed Committee of Adjustment fees as outlined in the Corporate Report dated September 28, 2012 from the Commissioner of Corporate Services and Treasurer entitled "Proposed Changes for the Committee of Adjustment Fees and Charges."

## BC-0028-2012

That the Corporate Report dated September 19, 2012 from the Commissioner of Planning and Building entitled "Amendments to the *Planning Act* Processing Fees and Charges By-law 53-12" be deferred to a future Budget Committee meeting.

## BC-0029-2012

That the Corporate Report dated September 19, 2012 from the Commissioner of Transportation and Works entitled "Transportation and Works Fees and Charges By-law" be deferred to a future Budget Committee meeting.



## BC-0030-2012

That the Corporate Report dated September 26, 2012 from the Commissioner of Transportation and Works entitled “2013 Road Occupancy, Lot Grading and Municipal Services Protection By-law” be deferred to a future Budget Committee meeting.

## BC-0031-2012

1. That a by-law be enacted incorporating new, revised and existing Recreation Program Fees (excluding such fees for the Garry W. Morden Training Centre) from the start of spring session 2013 through to the end of the winter session of 2014, as outlined in Appendix 1 attached to the Corporate Report dated September 27, 2012 from the Commissioner of Community Services entitled “Recreation Program Fees and Rental Rates”.
2. That a by-law be enacted incorporating new, revised and existing Recreation Program Fees for the Garry W. Morden Training Centre from January 1, 2013 through December 31, 2013, as outlined in Appendix 1 attached to the Corporate Report dated September 27, 2012 from the Commissioner of Community Services entitled “Recreation Program Fees and Rental Rates”.
3. That the rates for arenas, pools, museums, theatres, Civic Centre, Central Library, Cawthra Estate, sundries and minor centres, as listed in Schedule “A” to By-Law 0305-2011, be extended for the period September 1, 2013 through December 31, 2013.

## BC-0032-2012

That by-laws be enacted incorporating new, revised and existing Recreation Division and Sports Fields Rental Fees from January 1, 2013 to December 31, 2013 as outlined in Appendix 1 attached to the Corporate Report dated September 26, 2012 from the Commissioner of Community Services entitled “Pricing Study – Meeting Rooms and Sports Fields Recommendations,” with the exception of the matters raised in the letter dated May 11, 2012 from David A. Huctwith, President, Mississauga Southwest Baseball Association, regarding Recreation and Parks Division Rental Fees which has been referred to staff for a detailed response for consideration at a future Budget Committee meeting.

## BC-0033-2012

That a by-law be enacted incorporating new, revised, and existing fees and charges for cemeteries for the period of January 1, 2013 through December 31, 2013, as outlined in Appendix 1 attached to the Corporate Report dated September 4, 2012 from the Commissioner of Community Services entitled “Cemetery Fees.”

## BC-0034-2012

That a by-law be enacted incorporating new, revised, and existing Facility Rentals and Services fees and charges for Parks for the period of September 1, 2013 through August 31, 2014 and for Marinas for the period of January 1, 2013 through December 31, 2013 as outlined in Appendix 1 attached to the Corporate Report dated September 4, 2012 from the Commissioner of Community Services entitled “Parks and Marinas Fees and Charges.”

## BC-0035-2012

That By-law 350-10 be amended incorporating the recommended revisions for Mississauga Fire and Emergency Services Fees and Charges as outlined in Appendix 1 attached to the Corporate Report dated August 6, 2012 from the Commissioner of Community Services entitled “By-law Fees Review and Consolidation of Fees and Charges By-Laws Related to Fire & Emergency Services.”

## BC-0036-2012

That the Memorandum dated October 2, 2012 from the Commissioner of Corporate Services and Treasurer entitled “2013 Council Ward Budgets” be received.

## BC-0037-2012

That Saturday and Sunday/Holiday MiWay service on Route 49-McDowell be cancelled, as outlined in the Corporate Report dated August 8, 2012 from the Commissioner of Transportation and Works entitled “MiWay Service Rationalization Proposal – 2012.”

Wards 9 and 10