

Issued on February 15, 2013



MINUTES

BUDGET COMMITTEE

THE CORPORATION OF THE CITY OF MISSISSAUGA

MONDAY, DECEMBER 3, 2012 – 1 P.M.
continuing

TUESDAY, DECEMBER 4, 2012 – 1 P.M.
continuing

WEDNESDAY, DECEMBER 5, 2012 –
IMMEDIATELY FOLLOWING GENERAL COMMITTEE

COUNCIL CHAMBER
SECOND FLOOR, CIVIC CENTRE
300 CITY CENTRE DRIVE, MISSISSAUGA, ONTARIO, L5B 3C1
www.mississauga.ca

**NOTE: The Committee changed the order of the Agendas during the meetings.
The Minutes reflect the order of the meetings.**

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MONDAY, DECEMBER 3, 2012 MEETING

MEMBERS PRESENT: Mayor Hazel McCallion (CHAIR)
Councillor Jim Tovey Ward 1
Councillor Pat Mullin Ward 2
Councillor Chris Fonseca Ward 3
Councillor Frank Dale Ward 4 (ACTING MAYOR)
Councillor Bonnie Crombie Ward 5
Councillor Ron Starr Ward 6 (arrived at 1:18 p.m.)
Councillor Nando Iannicca Ward 7
Councillor Katie Mahoney Ward 8
Councillor Pat Saito Ward 9
Councillor George Carlson Ward 11

MEMBERS ABSENT: Councillor Sue McFadden Ward 10

STAFF PRESENT: Janice Baker, City Manager and Chief Administrative Officer
Brenda Breault, Commissioner, Corporate Services and Treasurer
Paul Mitcham, Commissioner, Community Services
Martin Powell, Commissioner, Transportation and Works
Ed Sajecki, Commissioner, Planning and Building
Susan Burt, Director, Culture Division
Patti Elliott-Spencer, Director, Finance
Crystal Greer, Director, Legislative Services and City Clerk
Diana Rusnov, Manager, Legislative Services and Deputy Clerk

TUESDAY, DECEMBER 4, 2012 MEETING

MEMBERS PRESENT: Mayor Hazel McCallion (CHAIR)
Councillor Jim Tovey Ward 1
Councillor Pat Mullin Ward 2
Councillor Chris Fonseca Ward 3
Councillor Frank Dale Ward 4 (departed at 3:45 p.m.)
Councillor Bonnie Crombie Ward 5
Councillor Ron Starr Ward 6
Councillor Nando Iannicca Ward 7 (departed at 3:55 p.m.)
Councillor Katie Mahoney Ward 8
Councillor Pat Saito Ward 9
Councillor George Carlson Ward 11

MEMBERS ABSENT: Councillor Sue McFadden Ward 10

STAFF PRESENT: Janice Baker, City Manager and Chief Administrative Officer
Brenda Breault, Commissioner, Corporate Services and Treasurer
Paul Mitcham, Commissioner, Community Services
Martin Powell, Commissioner, Transportation and Works
Ed Sajecki, Commissioner, Planning and Building
Marilyn Ball, Director, Development and Design
John Calvert, Director, Policy Planning
Patti Elliott-Spencer, Director, Finance
Crystal Greer, Director, Legislative Services and City Clerk
Jeff Jackson, Director, Revenue and Materiel Management
Heather A. MacDonald, Director, Strategic Housing Initiatives and Business Services
Diana Rusnov, Manager, Legislative Services and Deputy Clerk
Shawn Slack, Director, Information Technology

WEDNESDAY, DECEMBER 5, 2012 MEETING

MEMBERS PRESENT: Mayor Hazel McCallion (CHAIR)
Councillor Pat Mullin Ward 2
Councillor Chris Fonseca Ward 3
Councillor Frank Dale Ward 4 (departed at 2:11 p.m.)
Councillor Bonnie Crombie Ward 5
Councillor Ron Starr Ward 6
Councillor Katie Mahoney Ward 8 (arrived at 1:14 p.m.)
Councillor Pat Saito Ward 9
Councillor George Carlson Ward 11

MEMBERS ABSENT: Councillor Jim Tovey Ward 1
Councillor Nando Iannicca Ward 7
Councillor Sue McFadden Ward 10

STAFF PRESENT: Janice Baker, City Manager and Chief Administrative Officer
Brenda Breault, Commissioner, Corporate Services and Treasurer
Paul Mitcham, Commissioner, Community Services
Martin Powell, Commissioner, Transportation and Works
Ed Sajecki, Commissioner, Planning and Building
Steve Czajka, Supervisor, Information Planning
Patti Elliott-Spencer, Director, Finance
Crystal Greer, Director, Legislative Services and City Clerk
Laura Piette, Director, Parks and Forestry
Diana Rusnov, Manager, Legislative Services and Deputy Clerk

MONDAY, DECEMBER 3, 2012 BUDGET COMMITTEE MINUTES

CALL TO ORDER – 1:13 p.m.

DECLARATIONS OF (DIRECT OR INDIRECT) PECUNIARY INTEREST

The Chair acknowledged the real estate agents in attendance and said that she welcomed their feedback regarding the 2013 Budget and how to reduce the total tax impact.

The Chair declared a conflict on Deputation B, stating that her son is involved in real estate matters.

APPROVAL OF AGENDA

Approved (J. Tovey)

PUBLIC DEPUTATIONS

- A. John Stillich, President, Icepark Group Inc. with respect to a funding request for Icepark’s IceSkatePark Mississauga proposal.

Mr. Stillich presented a PowerPoint presentation entitled “IceSkatePark Mississauga: A proposal for an extraordinary city-building initiative in Mississauga” and discussed Icepark Group Inc., the IceSkatePark Mississauga proposal and its benefits, economic investment, features, seasonal events, survey results, capital investment costs, tax impact on households, and return on investment. He requested that the 2013 Budget include funding for a third-party study of the proposal’s potential benefits, risks, and/or viability.

Councillor Starr arrived at 1:18 p.m.

Committee members raised various issues including:

- The overall viability of Icepark’s IceSkatePark Mississauga proposal.

Mr. Mitcham and Mr. Stillich responded to the Committee’s above-noted comments and questions. The Chair thanked Mr. Stillich and discussed the City’s financial challenges, the lack of funding for infrastructure, and the need to prioritize funding for residents.

Received (P. Saito)
BC-0050-2012

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- B. Item 9 Fawzi Mattar, President, Mississauga Real Estate Board, and Linda Pinizzotto, Government Relations Chair, Mississauga Real Estate Board, with respect to the Municipal Land Transfer Tax.

The Chair departed at 1:35 p.m. due to her above-noted conflict and Councillor Dale, Acting Mayor, presided.

Mr. Mattar presented a PowerPoint presentation entitled “MREB: Over 50 Years Working with the City of Mississauga” and discussed the Mississauga Real Estate Board’s (MREB) role and benefits, the Municipal Land Transfer Tax (MLTT) as an unfair tax reform, expert reports regarding the MLTT, the importance of consumer spending and renovations on the economy, the MLTT vis-à-vis seniors and families, and the possibility of the MREB working with the City to identify alternatives to the MLTT.

Committee members raised various issues including:

- The MLTT and its advantages, disadvantages, calculation (e.g., the possibility of implementing a rebate for seniors), feasibility for implementation in the City, and possible impacts on the City, residents, the MREB, renovators, and others;
- The federal government’s recent changes regarding mortgage lending rules;
- The Region of Peel’s recent increases to development charges;
- Research regarding the MLTT, including the C.D. Howe Institute’s report entitled “Stuck in Place: The Effect of Land Transfer Taxes on Housing Transactions”;
- The contributions of the MREB and its members to the City;
- The City’s current financial challenges, rising debt levels, limited revenues and total infrastructure vis-à-vis the federal and provincial governments, capital infrastructure deficit, upcoming transit-related costs, including Hurontario Light Rail Transit (LRT) project, and revenue options for dealing with these challenges;
- The importance of receiving feedback from residents and other stakeholders, conducting more research, and receiving more information from staff regarding the MLTT prior to deciding whether the City should request that the provincial government amend the *Municipal Act, 2001* to give municipalities the statutory authority to access tax tools similar to the City of Toronto, including the MLTT;
- The status of the MLTT vis-à-vis the 2013 Budget;
- The possibility of the MREB sharing their information (including reports, polling statistics, etc) regarding the MLTT with the Committee for their review;
- The City of Toronto’s MLTT and other revenue tools and associated revenues;
- Past discussions by the Committee and General Committee regarding the MLTT;
- The importance of identifying and reviewing all revenue-generating options, including the MLTT, and the possibility of requesting more stimulus funding and/or a greater portion of gas taxes from the federal and provincial governments;
- The need to improve communications to residents about the cost effectiveness and overall value of the City’s various programs and services;
- Second units and their potential economic impacts to the City and a Corporate Report to the Planning and Development Committee regarding this matter;

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- The lack of public support for cutting the City's programs and services;
 - The City's past financial contributions to the City of Toronto;
 - The possibility of the MREB, ratepayers' associations, residents, and others pressuring the federal and provincial governments to provide more funding to municipalities and providing input to the City regarding the MLTT, how to address and fund the infrastructure gap, and/or how to increase overall revenues;
 - The upcoming MLTT review by the Large Urban Mayors' Caucus of Ontario (LUMCO) and the importance of the City considering this review;
 - The importance of the federal government's Infrastructure Stimulus Program; and
 - Property taxes and its limitations as a funding source for municipalities.

Ms. Breault, Mr. Mattar, Ms. Pinizzotto, and Ms. Baker responded to the Committee's above-noted comments and questions.

The Committee dealt with Item 9 at this time.

9. Municipal Land Transfer Tax

Correspondence dated November 1, 2012 from Fawzi Mattar, President, Mississauga Real Estate Board, with respect to the municipal land transfer tax.

Received (N. Iannicca)
BC-0051-2012

OTHER PUBLIC DEPUTATIONS

- D. Robert Ede, Sales Representative, RE/MAX Hallmark Realty Ltd., Brokerage, with respect to the Municipal Land Transfer Tax.

Mr. Ede discussed the Corporate Report dated September 19, 2012 from the City Manager and Chief Administrative Officer, entitled "Municipal Land Transfer Tax," that was considered by the Committee during its meeting on October 3, 2012. He discussed the lack of infrastructure funding for municipalities, the MLTT and its advantages, disadvantages, and calculation, and the benefits of the City implementing a MLTT.

The Chair resumed presiding the meeting at 2:54 p.m., stating that her above-noted conflict was with the MREB's deputation, not the MLTT, and that she wanted to be involved in the Committee's discussions regarding the MLTT.

The Chair provided an overview of the MLTT and its advantages, disadvantages, and the reasons why the City is considering requesting that the provincial government amend the *Municipal Act, 2001* to give municipalities the statutory authority to access tax tools similar to the City of Toronto, including the MLTT. She also discussed the provincial government's next review of the *Municipal Act, 2001* which will include the City of Toronto's newest tax tools, the upcoming MLTT review by LUMCO, LUMCO's work

on obtaining sustainable funding for municipalities from the federal and provincial governments, an upcoming Metrolinx report regarding future capital transit projects in the Greater Toronto Area, future revenue sources for municipalities and their advantages and disadvantages, the possibility of LUMCO hiring a consultant in the near future to develop a municipal funding toolbox, the City's financial challenges, and the importance of identifying and reviewing all possible revenue-generating options, such as the MLTT.

Committee members raised various issues including:

- The upcoming MLTT review by LUMCO and the importance of the City considering this review prior to making any decisions regarding the MLTT;
- The MLTT and its advantages and disadvantages; and
- The importance of the Committee obtaining a Corporate Report from staff in the future regarding all possible revenue-generating options, including the MLTT.

Ms. Baker responded to the Committee's above-noted comments and questions.

Received/Direction (N. Iannicca)
BC-0052-2012 and BC-0053-2012

Deputation Request for Council by MREB Representatives

Ms. Greer advised that MREB representatives had requested to make the same or a similar deputation to Council regarding the MLTT and requested the Committee's input, as the Office of the City Clerk usually denies multiple deputations. The Chair responded that this additional deputation was not needed, as MREB representatives had addressed the Committee this afternoon regarding this matter.

DEPUTATIONS

C. Other Service Area Presentations (as requested by Budget Committee at its meeting on November 27, 2012)

❖ *ARTS AND CULTURE (Susan Burt)*

Committee members raised various issues including:

- Arts and Culture staff support to the Meadowvale Theatre Advisory Board;
- Slide O-23 of the PowerPoint presentation entitled "New Initiatives & Revenues 2013" and the conversion of the Grants Officer position from part- to full-time;
- Slide O-24 of the PowerPoint presentation entitled "BR 32 – Grants Support to Cultural Groups (\$000's)" and associated figures on pages O-19 and O-32 of the 2013-2016 Business Plan & 2013 Budget Book;
- Public art and its priority status in the overall Arts and Culture budget, the possibility of deferring public art funding due the City's financial challenges,

future repair, replacement, and/or maintenance costs, especially for crosswalk installations in the downtown and Port Credit areas, current funding, overall value to the City, and the possibility of pursuing partnerships and/or obtaining funding and sponsorships from the private sector, developers, and/or others;

- The City's public art funding and partnerships vis-à-vis other municipalities;
- Budget Request #30 (Artifact Preservation & Collection Services) and the proposed additional staff in 2014 and 2015, the status of the Artifact Preservation and Storage Facility, including possible locations and partners, and the possibility of leasing a temporary facility to preserve the City's current and future artifacts;
- The importance of analyzing and properly administering the City's grants; and
- The City's overall arts and culture funding and the possibility of obtaining the City's per capita spending on arts and culture vis-à-vis other municipalities.

Mr. Mitcham and Ms. Burt responded to the Committee's above-noted comments and questions.

During discussion of this item, the Committee directed staff to provide the following:

- A Corporate Report from the Commissioner of Community Services to General Committee in 2013 regarding the current status and possible options, partners, and locations for the Artifact Preservation and Storage Facility.

❖ *FINANCIAL TRANSACTIONS (Patti Elliott-Spencer)*

Committee members raised various issues including:

- The status of the City's investments;
- The status of payments-in-lieu of taxes;
- The current status of a court challenge involving tenants at the Toronto Pearson International Airport;
- The estimated Enersource dividend for 2012;
- Vacancy rebates and their current status, funding, and expected trends;
- Slide S-10 of the PowerPoint presentation entitled "Changes to Maintain Current Service Levels" and the total number of insurance premium and self-insured claims and associated 2014-2016 forecasts, trends, and expected size of claims;
- Reserves and reserve funds and their current status, interest, and spending;
- Current and future funding and trends for retired employee benefits and sick leave payments on page S-13 of the 2013-2016 Business Plan & 2013 Budget Book;
- The average total lost time hours per employee on page I-25 of the 2013-2016 Business Plan & 2013 Budget Book vis-à-vis sick leave payments; and
- Sick leave payments, benefits, and overall trends for Mississauga Fire and Emergency Services staff.

Ms. Elliott-Spencer, Ms. Breault, and Ms. Baker responded to the Committee's above-noted comments and questions.

During discussion of this item, the Committee directed staff to provide the following:

- Information regarding the projected funding for retired employee benefits and sick leave payments during the next decade.

OTHER BUSINESS

Timing of Budget Committee Meetings

In response to a question from Councillor Starr regarding the above-noted matter, Ms. Baker said that the start time of meetings is definite, but that the end time of meetings depends on Committee members and the amount of discussion regarding various agenda items such as deputations. The Chair also discussed the two deputations regarding the MLTT and whether this matter should have been directed to the Committee's meeting.

Deputation by MIRANET Municipal Finance Committee

In response to a question from the Chair, Chris Mackie, MIRANET Municipal Finance Committee, said that he was not planning to make a deputation to the Committee today, but that he may be requesting a deputation at next week's Council meeting when the 2013 Budget would be considered and potentially approved.

Upcoming Budget Committee Meetings

Ms. Baker discussed the Committee's upcoming meetings on Tuesday, December 4, 2012 and Wednesday, December 5, 2012 and outstanding agenda items, including two Service Area Presentations from staff and a number of Corporate Reports.

RECESS – 4:30 p.m.

TUESDAY, DECEMBER 4, 2012 BUDGET COMMITTEE MINUTES

The Committee resumed its meeting at 1:05 p.m.

The Chair asked the Clerk to prepare a motion to move into Closed Session so that the Committee could discuss compensation matters later during its meeting.

DECLARATIONS OF (DIRECT OR INDIRECT) PECUNIARY INTEREST

Councillor Dale declared an interest, stating that his wife and son are part-time City of Mississauga employees, and said that he would recuse himself from that portion of the meeting.

DEPUTATIONS

C. Other Service Area Presentations (as requested by Budget Committee at its meeting on November 27, 2012)

❖ *INFORMATION TECHNOLOGY (Shawn Slack)*

Committee members raised various issues including:

- Slide L-20 of the PowerPoint presentation entitled “BR 153 – Bring Your Own Device (BYOD) To Work” and the advantages, disadvantages, logistics, costs, and policies regarding staff bringing their own technological devices to work;
- The possibility of shifting to tablets and related advantages and disadvantages;
- The proposed 2014-2016 capital program on page L-34 of the 2013-2016 Business Plan & 2013 Budget Book, the 2016 forecasts for desktop software licenses, the Max system upgrade, and SAP financial modules and the possibility of phasing in the renewal of desktop software licenses over several years;
- IT-related energy use projections and potential energy cost savings from using IT devices more efficiently and/or implementing tablets on a City-wide basis; and
- Slide L-19 of the PowerPoint presentation entitled “BR 151 – Workforce Mobility Feasibility Study” and the external consulting firm’s role and costs.

Mr. Slack responded to the Committee’s above-noted comments and questions.

During discussion of this item, the Committee directed staff to provide the following:

- Additional information regarding the 2016 forecasts for applications and, specifically, desktop software licenses; and
- Information regarding IT-related energy use projections and potential energy cost

savings from using devices more efficiently or implementing tablets City-wide.

❖ *LAND DEVELOPMENT SERVICES (Heather A. MacDonald)*

Committee members raised various issues including:

- The City's costs regarding the mandated provincial direction on second units and whether this direction could be affected by an upcoming provincial election;
- The Mississauga Official Plan and review costs, the extent of public consultations, and development applications that do not reflect the Official Plan;
- Slide N-23 of the PowerPoint presentation entitled "Initiatives" and the number of consultants that will be hired and associated costs and the rationale for hiring a consultant for BR# 43 – Community Improvement Plans (2013-2016);
- The use of consultants in the City overall and the need for Council to review, approve, and monitor such costs on a regular basis;
- Slide N-28 of the PowerPoint presentation entitled "BR# 134 – Employment Opportunities in Intensification Areas Study" and the Study's proposed scope and differences vis-à-vis the City's previous intensification studies;
- The importance of streamlining planning and building-related permit processes, the possibility of obtaining feedback from clients via anonymous surveys and/or exit interviews, the possibility of benchmarking service levels and overall processes vis-à-vis other municipalities, and application delays, reasons for these delays, and the need to eliminate delays as much as possible;
- Planning and Building department staffing levels vis-à-vis other municipalities, the breakdown of employees in the Planning and Building department by program area, and the movement of employees throughout the department;
- Slide N-21 of the PowerPoint presentation entitled "Changes to Maintain Current Service Levels" and, specifically, the labour and postage reductions;
- The reduction of staff vis-à-vis the use of consultants;
- Slide N-29 of the PowerPoint presentation entitled "BR# 161 – Consulting Service for Enhancing Public Participation Processes" and the shift in focus to more infill and brownfield development and the overall value of BR# 161;
- Malton's Community Improvement Plan and its status, funding, and timelines;
- Rising parking costs for Inspectors on slide N-20 of the PowerPoint presentation entitled "Changes to Maintain Current Service Levels";
- Slide N-18 of the PowerPoint presentation entitled "Performance Measures" and the timeline for cost recovery targets from 2011-2017 and the City's planning and building-related fees and cost recovery targets vis-à-vis other municipalities; and
- Ontario Municipal Board hearing-related fees and the possibility of the City reclaiming such costs from the provincial government.

Ms. MacDonald, Mr. Calvert, Mr. Sajecki, Ms. Baker, and Ms. Ball responded to the Committee's above-noted comments and questions.

During discussion of this item, the Committee directed staff to provide the following:

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- Information relating to the City's costs (e.g., staff time, public consultations, consultant costs, etc) regarding the mandated provincial direction on second units;
 - The breakdown of employees in the Planning and Building department by program area, including the movement of employees throughout the department;
 - A recent report by the Building Industry and Land Development Association referenced by Mr. Sajecki during the discussion regarding the high quality of services provided by the City's Planning and Building department staff; and
 - Benchmarking information regarding planning and building-related fees and charges and cost recovery targets vis-à-vis other municipalities.

Received (P. Saito)
BC-0054-2012

UNFINISHED BUSINESS

1. Amendments to the *Planning Act* Processing Fees and Charges By-law 53-12

Corporate Report dated September 19, 2012 from the Commissioner of Planning and Building with respect to amendments to the *Planning Act* Processing Fees and Charges By-law 53-12.

Approved (K. Mahoney)
BC-0055-2012

2. Disclosure Options for the 2013 Final Tax Bill

Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer with respect to disclosure options for the 2013 final tax bill.

Committee members raised various issues including:

- The two disclosure options to identify levy requirements on the 2013 final tax bill related to the Emerald Ash Borer Management (EABM) Program and/or Capital Infrastructure (CI) funding and their respective advantages and disadvantages;
- The evolution of the City's tax bill throughout the years;
- The possibility of implementing more levies in the future due to the City's financial challenges and the advantages and disadvantages of identifying levy requirements on the tax bill in 2013 and beyond; and
- The possibility of including a detailed explanation and website address with the 2013 final tax bill to provide residents with more context and information regarding the two levies for the EABM Program and CI funding.

Ms. Breault responded to the Committee's above-noted comments and questions.

Received/Direction (P. Saito)
BC-0056-2012

MATTERS CONSIDERED

3. Consultants Hired in 2011 and 2012

Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer with respect to consultants hired in 2011 and 2012.

Committee members raised various issues including:

- Consultants in 2011 and 2012 and the overall cost, rationale for hiring, and use by different departments, particularly the Transportation and Works department;
- Projected consultants-related costs for 2013;
- The possibility of including consultants-related costs in the departmental Service Area Presentations by staff for the 2014 and future budget processes;
- The possibility of including the following information in future documents regarding consultants-related costs: additional columns indicating whether costs are a cost efficiency and/or a return on investment, originating departments, contract types, and overall consultants-related costs per department;
- The policies and processes for hiring consultants and Council's involvement; and
- The importance of tracking consultants-related costs on a regular basis.

Ms. Baker, Mr. Jackson, Ms. Breault, and Mr. Powell responded to the Committee's above-noted comments and questions.

During discussion of this item, the Committee directed staff to provide the following:

- Statistics on the selection of consultants via tender versus sole source bids.

Received/Direction (B. Crombie)
BC-0057-2012

4. City of Mississauga Financial Indicator Review for 2011

Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer with respect to the City of Mississauga Financial Indicator Review for 2011.

Received (P. Saito)
BC-0058-2012

5. Municipal Act Reporting Requirements Under Ontario Regulation 284/09

Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer with respect to *Municipal Act* reporting requirements under *Ontario Regulation 284/09*.

Received (R. Starr)
BC-0059-2012

6. 2012 Annual Repayment Limit

Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer with respect to the 2012 annual repayment limit.

Received (B. Crombie)
BC-0060-2012

7. Snow Removal Subsidy Program

Memorandum dated November 28, 2012 from Patti Elliott-Spencer, Director, Finance, with respect to the Snow Removal Subsidy Program.

Committee members raised various issues including:

- The Senior Citizens Subsidy Program and its advantages and disadvantages;
- The advantages of converting the Snow Removal Subsidy Program into a year-round property maintenance program that would enable qualified applicants to use their maximum \$200 subsidy at any time during the calendar year, with no adjustment to the 2013 operating or capital budget;
- 2011, 2012, and 2013 budgeted and actual winter maintenance funding and associated surpluses and the possibility of reducing 2013 budgeted funding;
- The Region of Peel's cutbacks to winter maintenance funding and impacts; and
- The importance of advising residents regarding the conversion of the Snow Removal Subsidy Program into a year-round property maintenance program.

Mr. Powell responded to the Committee's above-noted comments and questions.

Received/Direction (P. Saito)
BC-0061-2012

8. Councillor Newsletters Survey

Memorandum dated November 28, 2012 from Commissioner of Corporate Services and Treasurer with respect to the councillor newsletters survey.

Committee members raised various issues including:

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- The higher newsletter expenses incurred by Councillors with larger populations and the possibility of increasing funding for postage and printing costs, allocating funding per capita/household/municipal address, or according to other measures, individual Councillors seeking additional funding from Council on a case-by-case basis, or Councillors combining their City and Regional budgets for newsletters;
 - The advantages and disadvantages of allocating Councillors' office budgets based on population, businesses, and/or other measurements per ward;
 - The challenges and changes to Councillors' office budgets throughout the years;
 - The advantages and disadvantages of hard copy newsletters as a means of communicating with residents and businesses and the need to consider other methods of communication (e.g., Twitter) that may be more effective; and
 - The different ways that Councillors manage their budgets, run their offices, deal with their newsletters, and communicate with their constituents.

In response to a request from the Chair, Mr. Sajecki said that he would provide the Committee with the number of households per ward at the Committee's next meeting.

Councillor Dale departed at 3:45 p.m.

CLOSED SESSION

Pursuant to Subsection 239 (2) of the *Municipal Act, 2001*, the Chair moved the following motion:

Whereas the *Municipal Act, 2001*, as amended, requires Council to pass a resolution prior to closing part of a meeting to the public;

And whereas the *Act* requires that the resolution state the act of the holding of the closed meeting and the general nature of the matter to be considered at the closed meeting;

And whereas Subsection 73(2) of the Council Procedure By-law 0421-2003, as amended, authorizes a Standing Committee of Council to close a portion of its meeting;

Now therefore be it resolved that a portion of the Budget Committee meeting held on December 4, 2012, shall be closed to the public to deal with the following matter:

A. Labour relations or employee negotiations: 2013 Compensation Program.

The motion was voted on and carried at 3:45 p.m. and the Committee moved into Closed Session at 3:50 p.m.

In Camera Item #113 – 2013 Compensation Program (Verbal Update)

Ms. Baker provided a verbal update. Committee members asked questions and Ms. Baker responded accordingly.

Councillor Iannicca departed at 3:55 p.m.

The Committee moved out of Closed Session at 4:30 p.m.

RECESS – 4:33 p.m.

WEDNESDAY, DECEMBER 5, 2012 BUDGET COMMITTEE MINUTES

The Committee resumed its meeting at 1:09 p.m.

The Chair discussed the draft 2013 Budget approval recommendation that was distributed to the Committee and the following outstanding issues: (1) a motion by Councillor Dale to amend the capital budget due to funding for berm construction at Rhonda Valley; (2) funding for the Emerald Ash Borer Management (EABM) Program; (3) the two percent economic adjustment for non-union staff; and (4) Councillors' newsletter expenses.

In response to a question from the Chair, Ms. Baker said that the non-union staff matter concerns the full compensation program (specifically, PMP/job rate progression and two percent economic adjustment).

Councillor Mahoney arrived at 1:14 p.m.

MATTERS CONSIDERED**Draft 2013 Budget Approval Recommendation**

Councillor Dale requested that the berm construction at Rhonda Valley be included in the draft 2013 Budget approval recommendation under 1) a. (iii) as follows: "Appendix 3a – Proposed 2013 Capital Program be amended to advance berm construction at Rhonda Valley in the amount of \$300,000 to 2013 to be funded from the Capital Reserve."

Funding for the Emerald Ash Borer Management Program

Ms. Piette provided an overview of funding options regarding the EABM Program.

Committee members raised various issues including:

- The feasibility of phasing in the EABM Program and associated impacts, including the removal and replacement of ash trees affected by EAB;
- The possibility of the City partnering with tree planting volunteers, community groups, and neighbouring conservation authorities like Credit Valley Conservation and their youth programs to replace ash trees affected by EAB; and
- The cost savings from phasing in the EABM Program, including the consequences on the proposed 2013 total tax impact.

Ms. Piette and Ms. Baker responded to the Committee's above-noted comments and questions.

Councillor Mullin amended the draft 2013 Budget approval recommendation under 1) a. (ii) as follows: “Appendix 2 – 2013 Budget Requests amended to reduce the Emerald Ash Borer to \$2.8 million”; and 5) “That the 2013 property tax levy be approved at \$369,688,103 including Special Purpose Levies as amended and to establish associated Reserve Funds.”

8. Councillor Newsletters Survey

Memorandum dated November 28, 2012 from Commissioner of Corporate Services and Treasurer with respect to the councillor newsletters survey.

Mr. Sajecki discussed information from the 2006 and 2011 Censuses that was distributed to the Committee and said that staff had asked Statistics Canada staff for the number of households per ward based on 2011 Census data.

Committee members raised various issues including:

- The number of households per ward according to the 2006 and 2011 Censuses versus the Canada Post figures and the accuracy of these respective figures;
- The higher newsletter expenses incurred by Councillors with larger populations and the possibility of increasing funding for postage, allocating and calculating funding per capita/household or according to other measures, and/or individual Councillors seeking additional funding from Council on a case-by-case basis;
- Current funding for Councillors’ office budgets and the possibility of reallocating budgets based on population, households, and/or other measures per ward;
- The different ways that Councillors manage their budgets, deal with ward-specific issues, hold public meetings, run their offices, and deal with their newsletters;
- The advantages and disadvantages of hard copy newsletters as a means of communicating with residents and businesses and the need to consider newer methods of communication (e.g., Twitter) that may be more effective.

Mr. Sajecki, Mr. Czajka, Ms. Breault, and Ms. Baker responded to the Committee’s above-noted comments and questions.

Received/Direction (R. Starr)
BC-0062-2012

At this point, Councillor Saito raised a Point of Order and requested clarification on the vote count regarding the above-noted recommendation. Councillor Carlson clarified that he abstained from the vote and Ms. Greer confirmed that an abstention is a negative vote. The Chair said that she broke the tie and voted in support of the recommendation.

Councillor Dale departed at 2:11 p.m.

2013 Compensation Program for Non-Union Staff

Committee members raised various issues including:

- The 2013 compensation program for City and Region of Peel non-union staff and the possibility of deferring approval of this matter until the Region's 2013 Budget is formally approved later this week;
- The possibility of voting on the second part of the draft 2013 Budget approval recommendation (regarding the two percent economic adjustment for non-union staff, PMP/job rate progression for non-union staff, and two percent economic adjustment for Members of Council) separately;
- Discussions during the Committee's Closed Session yesterday afternoon regarding the 2013 compensation program for non-union staff;
- The possibility of amending the draft 2013 Budget approval recommendation to state that a non-union total compensation program of an amount to be determined by the Committee be included in the 2013 Budget to fund annual job rate progression (PMP) and an economic adjustment equal to that agreed under collective bargaining;
- The possibility of reducing the overall tax impact to 2.5 percent by scaling back the compensation program for non-union staff and other costs; and
- The Region's budget and associated challenges and cost pressures.

Ms. Baker responded to the Committee's above-noted comments and questions.

CLOSED SESSION – Nil

ADJOURNMENT – 2:27 p.m.

REPORT 6-2012

TO: MAYOR AND MEMBERS OF COUNCIL

The Budget Committee presents its sixth report for 2012 and recommends:

BC-0038-2012

That the PowerPoint presentation entitled “Economic Update” by Emanuella Enenajor, Economist, CIBC World Markets Inc., with respect to 2013 economic predictions and the economic outlook for Canada, Ontario, and the Greater Toronto Area, to the Budget Committee on November 26, 2012 be received.

BC-0039-2012

That the PowerPoint presentation entitled “Emerald Ash Borer (EAB)” by Gavin Longmuir, Manager, Forestry, with respect to the EAB Management Plan, to the Budget Committee on November 26, 2012 be received.

BC-0040-2012

That the Corporate Report dated November 14, 2012 from the Commissioner of Transportation and Works entitled “Traffic Calming Pilot Project” be received.

BC-0041-2012

That the Corporate Report dated November 19, 2012 from the Commissioner of Transportation and Works entitled “Downtown Paid Parking Program – Business Plan Review 2013” be referred to staff for review in conjunction with the proposed City of Mississauga Parking Strategy – Phase II Port Credit and Lakeview and be considered at a future Planning and Development Committee meeting.

Wards 1 and 4

BC-0042-2012

1. That the Transportation and Works Department fees and charges, as listed in Appendix 1 attached to the Corporate Report dated September 19, 2012 from the Commissioner of Transportation and Works entitled “Transportation and Works Fees and Charges By-law” be approved; and
2. That a by-law, effective January 1, 2013, be enacted to establish new, revised, and existing fees and charges for the Transportation and Works Department as outlined in the Corporate Report dated September 19, 2012 from the Commissioner of Transportation and Works entitled “Transportation and Works Fees and Charges By-law” and that By-law 301-11 be repealed.

BC-0043-2012

That By-law 300-11 be repealed and replaced with a new Road Occupancy, Lot Grading and Municipal Services Protection Deposit By-law to be enacted for the City of Mississauga in accordance with the Corporate Report dated September 26, 2012 from the Commissioner of Transportation and Works entitled “2013 Road Occupancy, Lot Grading and Municipal Services Protection Deposit By-law” and that this By-law shall be effective as of January 1, 2013.

BC-0044-2012

That the deputation by David Huctwith, President, Mississauga Southwest Baseball Association, with respect to the Corporate Report dated November 13, 2012 from the Commissioner of Community Services entitled "Sports Field Rates & Deputation Response," to the Budget Committee on November 27, 2012 be received.

BC-0045-2012

That staff review the eligibility criteria and qualifying areas for the Vacuum Leaf Pickup Program and report back to a future General Committee meeting.

BC-0046-2012

1. That the Corporate Report dated November 13, 2012 from the Commissioner of Community Services entitled "Sport Field Rates & Deputation Response" be received; and
2. That a by-law be enacted incorporating new, revised, and existing Sports Field Rates from January 1, 2013 to December 31, 2013, as outlined in Appendix 1 attached to the Corporate Report dated November 13, 2012 from the Commissioner of Community Services entitled "Sports Field Rates & Deputation Response," with the exception of the seasonal hourly booking discount which will apply to school, lit, and unlit ball diamonds.

BC-0047-2012

That the Corporate Report dated November 15, 2012 from the Commissioner of Community Services entitled "Emerald Ash Borer Management Plan" be received.

BC-0048-2012

That the following PowerPoint presentations regarding the 2013-2016 Business Plan and 2013 Budget, presented to the Budget Committee on November 26 and 27, 2012, be received:

- C. Overview of 2013-2016 Business Plan and 2013 Budget
 - Opening Remarks (Janice Baker, City Manager and Chief Administrative Officer)
 - Overview (Patti Elliott-Spencer, Director, Finance)
- D. Service Area Presentations
 - Mississauga Fire and Emergency Services (John McDougall, Fire Chief)
 - Roads, Storm Drainage, and Watercourses (Joe Pitushka, Director, Engineering and Works, and Wendy Alexander, Director, Transportation and Infrastructure Planning)
 - Mississauga Transit (Geoff Marinoff, Director, Transit, and Geoff Wright, Director, Transportation Project Office)
 - Parks and Forestry (Laura Piette, Director, Parks and Forestry)
 - Mississauga Library (Betty Mansfield, Acting Director, Library Services)
 - Facilities and Property Management (Raj Sheth, Director, Facilities and Property Management)
 - Recreation (Howie Dayton, Director, Recreation)

BC-0049-2012

1. That the Corporate Report dated November 14, 2012 from the Commissioner of Corporate Services and Treasurer entitled "Clarification of the New Committee of Adjustment Deferral Fee" be received;
2. That the Committee of Adjustment's new \$200 deferral fee be levied when it is determined that applicants are responsible for deferrals; and
3. That staff draft a Corporate Report regarding the one-year findings of the implementation of the new deferral fees on applicants for consideration at a future Budget Committee meeting.

BC-0050-2012

That the PowerPoint presentation entitled "IceSkatePark Mississauga: A proposal for an extraordinary city-building initiative in Mississauga" by John Stillich, President, Icepark Group Inc., with respect to a funding request for Icepark's IceSkatePark Mississauga proposal, to the Budget Committee on December 3, 2012 be received.

BC-0051-2012

1. That the PowerPoint presentation entitled "MREB: Over 50 Years Working with the City of Mississauga" by Fawzi Mattar, President, Mississauga Real Estate Board, and Linda Pinizzotto, Government Relations Chair, Mississauga Real Estate Board, with respect to the municipal land transfer tax, to the Budget Committee on December 3, 2012 be received; and
2. That the correspondence dated November 1, 2012 from Fawzi Mattar, President, Mississauga Real Estate Board, with respect to the municipal land transfer tax, be received.

BC-0052-2012

That the deputation by Robert Ede, Sales Representative, RE/MAX Hallmark Realty Ltd., Brokerage, with respect to the municipal land transfer tax and the Corporate Report dated September 19, 2012 from the City Manager and Chief Administrative Officer entitled "Municipal Land Transfer Tax," to the Budget Committee on December 3, 2012 be received.

BC-0053-2012

That staff consider the upcoming review of the municipal land transfer tax (MLTT) by the Large Urban Mayors' Caucus of Ontario (LUMCO) before drafting a Corporate Report for consideration at a future General Committee meeting regarding the possibility of the City of Mississauga seeking the statutory authority from the Province of Ontario to implement a MLTT.

BC-0054-2012

That the following PowerPoint presentations regarding the 2013-2016 Business Plan and 2013 Budget, presented to the Budget Committee on December 3 and 4, 2012, be received:

- C. Other Service Area Presentations (as requested by Budget Committee at its meeting on November 27, 2012)
 - Arts and Culture (Susan Burt, Director, Culture Division)
 - Financial Transactions (Patti Elliott-Spencer, Director, Finance)
 - Information Technology (Shawn Slack, Director, Information Technology)
 - Land Development Services (Heather A. MacDonald, Director, Strategic Housing Initiatives and Business Services)

BC-0055-2012

That By-law 53-12 be amended incorporating the recommended revisions as outlined in Appendix 1 attached to the Corporate Report dated September 19, 2012 from the Commissioner of Planning and Building entitled “Amendments to the *Planning Act* Processing Fees and Charges By-law 53-12.”

BC-0056-2012

1. That the Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer entitled “Disclosure Options for the 2013 Final Tax Bill” be received; and
2. That staff implement Option #2 (specifically, information notation only of the Capital Infrastructure levy and Emerald Ash Borer Management Program levy amounts included in the general levy) for the 2013 Final Tax Bill and that \$22,000 be allocated from the General Contingency Reserve for this expense.

BC-0057-2012

1. That the Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer entitled “Consultants Hired in 2011 and 2012” be received; and
2. That staff draft a Corporate Report for consideration at a future General Committee meeting regarding consultants hired and the anticipated use of consultants in 2013.

BC-0058-2012

That the Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer entitled “City of Mississauga Financial Indicator Review for 2011” be received.

BC-0059-2012

That the Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer entitled “*Municipal Act* Reporting Requirements Under *Ontario Regulation 284/09*” be received.

BC-0060-2012

1. That the Corporate Report dated November 20, 2012 from the Commissioner of Corporate Services and Treasurer entitled “2012 Annual Repayment Limit” be received; and
2. That the 2012 Annual Repayment Limit for the City of Mississauga respecting long-term debt and financial obligations in the amount of \$137.0 million, calculated pursuant to *Ontario Regulation 403/02*, be received.

BC-0061-2012

1. That the Memorandum dated November 28, 2012 from Patti Elliott-Spencer, Director, Finance entitled “Snow Removal Subsidy Program” be received; and
2. That the Snow Removal Subsidy Program become a year-round property maintenance program, with no adjustment to the 2013 operating or capital budget, that would enable qualified applicants to use their maximum \$200 subsidy at any time during the calendar year.

BC-0062-2012

1. That the Memorandum dated November 28, 2012 from the Commissioner of Corporate Services and Treasurer entitled "Councillor Newsletters Survey" be received; and
2. That the City Manager and Chief Administrative Officer be directed to prepare information for consideration at the next Budget Committee meeting regarding the possibility of calculating the portion of Councillors' budgets for newsletters on a per household basis.