

Our Future Mississauga – 2010 Action Charts

ACTION	UNDER-WAY	PROGRESS FROM APRIL 22, 2009 TO DECEMBER 31, 2010	NEXT STEPS TO BE TAKEN
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VISIONARY ACTION			
MOVE	We will make Mississauga less car-dependent by doubling current transit ridership, and matching the increase in active modes of transportation	✓	<p>2010 year end ridership was 30,589,367 revenue rides, an increase of 1,046,379 or 3.5% over 2009.</p> <p>See references to cycling under Connect our City.</p>
		<p>Continue to attract ridership by increasing service as the budget allows, marketing the MiWay brand and constructing the Bus Rapid Transit (BRT).</p> <p>Collect data on active modes to serve as a benchmark, continue work on implementing the Cycling Master Plan and add sidewalk network to increase pedestrian accessibility to the transit system.</p>	

DEVELOP ENVIRONMENTAL RESPONSIBILITY			
MOVE	1. Provide "complete streets" that balance land uses and forms	✓	<p>Road planning and design processes now include a deliberate, multi-disciplinary process to consider opportunities to improve accommodation of multi-modal transportation.</p> <p>The recent approval of the proposed new Mississauga Official Plan and Cycling Master Plan provide the policy framework for designing and retrofitting roads for multi-modal transportation in the context of adjacent land use. The Huronario/Main Street Study, to be approved in spring 2011, completes Phase 1 planning for a light rapid transit system and complimentary built form along Huronario Street.</p>
		<p>Approval of the Huronario/Main Street Study in spring 2011.</p> <p>Development of multi-modal road design guidelines for the downtown.</p>	
	2. Reduce our carbon footprint through "green" transit	✓	<p>In 2009, 5% of fuel was from renewable sources and in 2010, 13.36% of fuel was from renewable sources.</p> <p>15 new 40 foot diesel-electric hybrid buses were introduced into the City fleet in 2010.</p>
		<p>Monitor industry for fuel savings technologies such as light weight construction and electric fan cooling technologies.</p>	



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MOVE		<p>70 Pay and Display Parking machines were installed in the downtown, an additional 45 machines were installed in Port Credit, Clarkson and Cooksville.</p> <p>✓ Paid parking fees were approved for the Civic Centre, Central Library and Living Arts Centre effective July 4, 2011. Paid parking will also be applicable to City staff working at 201 City Centre Drive and at municipal parking lots at the Sheridan College Mississauga Campus.</p>	<p>Implementation of off-street municipal paid parking fees in the downtown precinct on July 4, 2011.</p> <p>Phase II of the Mississauga Parking Strategy (Port Credit and Lakeshore Road East Corridor) will use the principles established in Phase I to develop a detailed parking management plan for Port Credit and the Lakeshore Road corridor in Lakeview.</p>
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CONNECT OUR CITY			
MOVE			<p>Monitor any opportunities through Metrolinx or other upper tier government transportation planning initiatives and/or funding opportunities.</p>
MOVE		<p>✓ The Cycling Master Plan was approved by Council in September 2010. The first phase of construction of the BRT Project has commenced. The Hurontario/Main Street Study is complete. This is also being addressed through the proposed new Mississauga Official Plan, Transportation Master Plan, and Hurontario and Dundas Street Higher Order Transit Studies, among others.</p>	<p>Approval of the Hurontario/Main Street Study in spring 2011. Continued construction of the BRT and implementation of the Cycling Master Plan. Commencement of the preliminary design and Transit Project Assessment Process (TPAP) for the Hurontario LRT Project along with initiation of the Dundas Street Corridor Study. Completion of the Lakeshore Road East Function Review and Burnhamthorpe Road East Environmental Assessment.</p>
MOVE		<p>✓ Annual sidewalk construction program and review of development applications.</p> <p>Acceleration of new sidewalk construction program to build all priority sidewalk connections within three years (approved in 2011 Budget).</p>	<p>Continuation of sidewalk program and integration with transit accessibility needs.</p>



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MOVE	✓	<p>Metrolinx/GO Transit partnered with the City in two mobility hub studies (Cooksville and Port Credit) to look at the opportunities for developing hubs around these two GO stations and to develop the business case for future structured parking. Design staff have worked closely with GO and Metrolinx to estimate the objectives and criteria for any future development and in particular design criteria for parking garages.</p> <p>A study is also underway for the Renforth Mobility Hub.</p>	<p>Completion of studies and consideration of mobility hub requirements for the downtown as part of the implementation of the Downtown21 Master Plan.</p> <p>It is anticipated that a garage site plan for Cooksville will be submitted in early 2011.</p>
	✓	<p>The frequency of MiWay route #7 (Airport) was increased and the Malton Express route #107 was launched. Liaison and planning with GO Transit and Metrolinx occurred regarding the expansion of GO infrastructure.</p>	<p>Continue with BRT construction and collaboration with Metrolinx/GO Transit.</p> <p>Monitor route 7/107 performance and improve hours of service and frequency as demand and budget allow.</p>
	✓	<p>The first phase of data capture for the Pedestrian Transportation Network is complete. The City Centre Pedestrian Linkages Study, which assessed shortcomings related to sidewalk linkages and paving treatments in the downtown area, has been completed and the first priority gaps constructed.</p> <p>12 new zebra striped pedestrian crosswalks were installed and six intersections were outfitted with countdown pedestrian timers (for a total of 74 intersections) to promote pedestrian safety. Two audible signals were installed to assist visually impaired pedestrians for a total of 17 intersections.</p> <p>Close to 28 kilometres of new cycling facilities were constructed in 2010. Sharrows were installed on Lakeshore Road in Clarkson to help promote cycling. Six intersections were equipped with bike loop detection.</p>	<p>Complete the pedestrian network inventory.</p> <p>Continued implementation of the Cycling Master Plan including adding an average of 30 kilometres of cycling facilities to the network each year.</p>



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MOVE	✓	Maximum block sizes have been addressed in the Downtown21 Master Plan and the proposed new Mississauga Official Plan contains policies regarding a finer grained street pattern.	Implementation of proposed new Mississauga Official Plan and Downtown21 Master Plan .
BUILD A RELIABLE & CONVENIENT SYSTEM			
MOVE	✓	<p>The City was successful in obtaining permission from the Ministry of Transportation of Ontario to pilot Crossrides at signalized intersections. A Crossride allows a cyclist to cross a roadway alongside a traditional crosswalk. A Crossride includes special pavement markings (zebra stripes and elephant feet) and signage to notify all traffic of the potential for cyclists to be crossing the roadway. Crossrides have been installed at a number of intersections adjacent to multi-use trails in the City. A Crossride is a separate bicycle crossing (from the pedestrian crosswalk).</p> <p>Bike racks have been installed on the MiWay bus fleet.</p> <p>Construction has begun for secure bike parking in the Civic Centre and Central Library parking garages.</p> <p>The Cycling Master Plan and Implementation Strategy was approved by Council. The Implementation Strategy includes recommendations and actions that will be implemented over the next several years, as well as a 20-year funding plan.</p> <p>Wayfinding signage installation for the Cycling Master Plan Routes within the Infrastructure Stimulus Fund (ISF) Pathway Lighting and Paving Rehabilitation program is underway.</p>	<p>Installation of Crossride facilities at additional intersections.</p> <p>Completion of secure bike parking rooms in Civic Centre and Central Library Parking Garages.</p> <p>Continued implementation of the Cycling Master Plan.</p> <p>Completion of the installation of wayfinding signs for new and existing priority cycling routes.</p> <p>Negotiate lease agreements to permit a multi purpose trail along the Hydro corridor that runs approximately from Winston Churchill Boulevard and Royal Windsor Road to Queensway Road East and the Etobicoke Creek.</p>



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MOVE	12. Implement "real time" bus tracking	✓	The system transition from the iBus pilot to the full production environment was completed. The surveying of all roads to determine geo-coordinates of bus stops continued and a procedure to develop voice files that may be linked to the GIS database was established. iBus is currently in use on routes 1, 3, 5, 11, 19, 22, 26, 29, 55, 110.	All routes became active in April. Real time data to replace scheduled times in 2012.
	13. Establish transit stops within a 10-minute walk	✓	Annual sidewalk construction program and review of development applications. Acceleration of new sidewalk construction program to build all priority sidewalk connections within three years (approved in 2011 Budget).	Continuation of sidewalk program and integration with transit accessibility needs.

INCREASE TRANSPORTATION CAPACITY

MOVE	14. Implement transit priority measures	✓	Transit Priority Lanes are underway on Rathburn Road and Mavis Road in the downtown. These projects are being funded by ISF . A matrix identifying candidate intersections for "transit priority" measures qualified by type of measure and prioritized by relevance for our system now and in the future is being completed.	Construction of BRT continues and initiation of the preliminary design and Transit Project Assessment Process (TPAP) for the Hurontario LRT Project.
	15. Provide sidewalks to all transit stops	✓	Annual sidewalk construction program and review of development applications. Acceleration of new sidewalk construction program to build all priority sidewalk connections within three years (approved in 2011 Budget).	Continuation of sidewalk program and integration with transit accessibility needs.



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DIRECT GROWTH				
MOVE	16. Use development revenues from "density bonusing" to support higher-order transit	✓	The results of Phase 1 of the Planning Tools study which considered proposed policies for Community Improvement Plans and bonus zoning in general was presented to the Planning and Development Committee on September 10, 2010.	Follow up through implementation study to finance higher-order transit. Implementation of the proposed new Mississauga Official Plan . A public meeting was held regarding Phase 1 of the Planning Tools study on February 14, 2011.
	17. Use special development levies to support higher-order transit			Planned for future consideration.
	18. Require development standards for mixed-use development to support transit	✓	Standards were reviewed as part of the proposed new Mississauga Official Plan update process.	Implementation of the proposed new Mississauga Official Plan .
	19. Accelerate the creation of higher-order transit infrastructure	✓	The Hurontario/Main Street Study has been approved. An Official Groundbreaking Ceremony for the BRT was held at Tomken Twin Arena on November 19, 2010.	Award of remaining construction tenders for BRT project and ongoing construction. Completion of the Hurontario/Main Street Study planning process.




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VISIONARY ACTION			
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BE LONG	We will attract five new post-secondary educational institutions	✓	On September 30, 2009 Council adopted a resolution to proceed with the purchase of land in the downtown and proceed with negotiations with Sheridan College to lease property from the City for their new Sheridan College Mississauga Campus . Groundbreaking took place on the site on December 15, 2009.	Monitor for future opportunities.
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ENSURING AFFORDABILITY & ACCESSIBILITY			
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BE LONG	1. Attract and keep people in Mississauga through an affordable housing strategy	✓	Phase I of Housing Choices, the City of Mississauga’s Affordable Housing Strategy and Action Plan, was to develop an implementation strategy for the secondary suites policy in the proposed new Mississauga Official Plan . Work is proceeding on the other components of the strategy including rental housing protection and affordable housing targets.	Completion of the plan including addressing housing needs, conformity with approved Regional and Provincial housing strategies, housing targets, rental housing protection and implementation strategies.
	2. Designate older adult clusters in mixed-use areas	✓	Many of the Intensification Areas identified in the proposed new Mississauga Official Plan are seen as appropriate locations for older adult clusters. Additionally, the policies regarding creating complete communities encourages community facilities and services in the downtown, major nodes and community nodes which would support older adult clusters.	Implementation of the proposed new Mississauga Official Plan .
	3. Introduce an affordable service card	✓	In May 2009, Council approved ActiveAssist , a Fee Assistance Program, to ensure that individuals and families in economic need have the opportunity to participate in recreation activities. All 2,500 spaces were filled – the capacity of the program has since been increased to 4,000 spaces.	 <div style="border: 2px solid gray; border-radius: 15px; padding: 10px; display: inline-block; background-color: white;"> <b style="font-size: 24px; color: gray;">COMPLETED </div>



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BELONG	4. Introduce an affordable transit card			Planned for consideration in 2013.
	5. Expand the Malton Neighbourhood Services partnership model	✓	A lease agreement has been developed to permit the Dixie Bloor Neighbourhood Centre to relocate to the Burnhamthorpe Branch Library. The Library has established a working partnership including shared space and amenities with the Sheridan community services at the Sheridan Branch Library.	Completion of the Burnhamthorpe Branch Library renovation/expansion followed by DBNC move in.
	6. Expand inclusionary zoning to permit more housing types and social services	✓	Being considered as part of Housing Choices and has been addressed in the proposed new Mississauga Official Plan .	Completion and approval of Housing Choices followed by implementation.
	7. Legalize accessory units	✓	Phase I of Housing Choices, the City of Mississauga's Affordable Housing Strategy and Action Plan, was to develop and implementation strategy for the secondary suites policy in the proposed new Mississauga Official Plan .	An education session with City Council on secondary suites is tentatively scheduled for June 2011. Next steps are expected to include a public consultation program.
	8. Expand community link for older adults	✓	The Library has expanded its programs, resources and services for older adults at all locations. It has also created local partnerships with seniors groups, expended its web content for older adults and addresses accessibility issues at all 18 libraries.	The Library is looking to deliver coordinated strategies and programs relating to older adults.



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SUPPORTING AGING IN PLACE			
BELONG		<p>9. Enable older adults to age in place</p> <p>The driveway windrow snow clearing pilot project was launched for the 2009/10 winter.</p> <p>An Older Adults in the Know website was set up to link seniors to available resources in the following categories: active aging, health, transportation, support and safety, housing and government.</p> <p>Recreation and Parks received a 2-year grant from the Ministry of Health Promotion and Sport for \$54,000 to create a Master Training Program to educate staff on how chronic pain and aging affect our older adult participants.</p>	<p>Partner with the Region, LHINs, etc. to implement. Coordination with Peel Health to develop partnership opportunities (Aging at Home Initiative).</p>

ATTRACT & RETAIN YOUTH			
BELONG		<p>10. Implement a youth attraction and retention strategy</p> <p>Approval of the Youth Plan in May 2009. Implementation is underway for mentoring programs in all priority neighbourhoods targeting ages 15-19 with community partners.</p> <p>29 Mississauga Youth Plan initiatives are now developed and are becoming a way of work.</p> <p>127 new partnerships were developed between community centres, libraries, parks and youth-serving agencies.</p>	<p>Implementation of the recommendations identified in the Youth Plan.</p>
			<p>11. Implement a young adult retention strategy</p> <p>Planned for future consideration by Recreation and Parks.</p>



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BELONG	✓	<p>The approvals of the Youth Plan and the Culture Master Plan have initiated the process of creating “cool places”.</p> <p>The Nexus Youth Centre began operations in the Central Library in December 2009 and had a grand re-opening on January 21, 2010. The Centre has not only retained youth from Square One, but has expanded their participants to include younger youth from the surrounding area. Participants averaged 8-10 youth for each workshop and March Break programs averaged 15 participants. Library staff has been actively referring youth to the Centre.</p>	Continued implementation of the Youth Plan and the Culture Master Plan .
ATTRACT POST-SECONDARY INSTITUTIONS			
BELONG	✓	Addressed in the Economic Development Strategy .	Implementation of the Economic Development Strategy .
NURTURE DIVERSE CULTURES			
BELONG			Planned for future consideration by the City Clerk.



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BELONG		<p>The new partnership forged with the Newcomer Information Centre has placed their staff on-site at Central and Meadowvale Libraries, providing easier access to information and referrals for newcomers. Various library locations have increased focus on programs for career information, introduction of English conversation circles and multi-lingual story times. The Library is also actively involved in the Peel Newcomer Strategy Group.</p> <p>The Library has established working relations with numerous community services and agencies serving newcomers. It has expanded its web content to include the major languages in the City. It has expanded its family programming to attract newcomers specifically. All 18 libraries feature newcomer information and promote local services to newcomers. The Library is exploring a formal City strategy aimed at welcoming newcomers.</p>	Examine the potential of the libraries as central to the implementation of this strategy.
	✓	<p>Mississauga, in combination with Toronto and Brampton, has been awarded the 2011 International Indian Film Academy (IIFA) Awards.</p>	<p>Preparation for the 2011 IIFA Awards and ongoing encouragement of other festivals and events.</p> <p>Partnerships between the City of Mississauga and Carassauga to feature Carassauga's Dumpling Festival at the International Home & Garden Show March 31 to April 3, 2011.</p>
	✓	<p>The completion of the Mississauga Cultural Resource Map will improve access to cultural resource information. In March 2010, the Ontario Ministry of Culture approved a sum of \$40,000 for the Cultural Mapping Project development through its Creative Communities Prosperity Fund.</p>	The Mississauga Cultural Resource Map will be developed throughout 2011 using the extensive data gathered from various sources with a draft map scheduled for review and feedback in the fall of 2011.



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INTEGRATE PLACES OF RELIGIOUS ASSEMBLY				
BELONG	18. Encourage community-building through the location of places of religious assembly	✓	The proposed new Mississauga Official Plan identifies the preferred location of places of religious assembly as the downtown, major nodes or community nodes. Alternatively, places of religious assembly are encouraged to locate along corridors, preferably at intersections. If places of religious assembly choose to locate in employment area they are encouraged to do so at the periphery of the area.	Implementation of the proposed new Mississauga Official Plan .
	19. Partner with places of religious assembly to expand city programs and services			Planned for consideration in 2015.



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VISIONARY ACTION

CONNECT	We will collaborate with our residents to drive bold moves to complete our neighbourhoods	✓	The Inspiration Lakeview project visioning sessions drew hundreds of Mississauga residents and stakeholders.	Ongoing collaboration with residents.
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DEVELOP WALKABLE, CONNECTED NEIGHBOURHOODS

CONNECT	1. Complete neighbourhoods with accessible public squares	✓	Being addressed through the proposed new Mississauga Official Plan .	Implementation of the proposed new Mississauga Official Plan .
	2. Establish a library or community facility within a 10-15 minute walk for all Mississauga residents	✓	Accessibility to public facilities and precinct planning are strong considerations in program delivery and location design.	Ongoing consideration through the Future Directions Master Plans for Library, Recreation and Parks and Natural Areas.
	3. Design streets around the idea of "pedestrian first"	✓	Road design standards are changing through district plan reviews. Portions of Square One Drive and City Centre Drive are being constructed as shared streets.	Ongoing implementation.

BUILD VIBRANT COMMUNITIES

CONNECT	4. Make Mississauga a destination by developing major tourist attractions	✓	The Mississauga Celebration Square , which is currently under renovation, is intended to be Mississauga's first major tourist attraction.	Continued work on Mississauga Celebration Square and opening in June 2011. The International Indian Film Academy (IIFA) Buzz events will be the first major event to be held on the Square the end of June.
	5. Capitalize on the Credit River to foster all-season activities	✓	The Credit River Parks Strategy was initiated, it will outline goals, objectives and uses along the Credit River Valley.	Completion and approval of the Credit River Parks Strategy , followed by implementation.
	6. Give communities a "heart" by building identifiable main streets	✓	A main street in downtown Mississauga has been identified through the Downtown21 Master Plan .	Ongoing implementation of the Downtown21 Master Plan .



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CREATE GREAT PUBLIC SPACES

CONNECT	7. Build an international landmark destination on the waterfront	✓	With the launch of Inspiration Lakeview and the community engagement initiatives, the City has initiated and committed to building a relationship with the Province of Ontario and Ontario Power Generation as a first step in order to revitalize the Ontario Power Generation lands into a vibrant, mixed use sustainable waterfront community.	Continue to liaise with the Province of Ontario and Ontario Power Generation.
	8. Establish a "Central Park" for our downtown			The potential for Riverwood to become our "Central Park" will be addressed through the Credit River Parks Strategy .
	9. Maximize the year-round potential of golf courses	✓	Three "state of the art" 3D simulators were installed at BraeBen golf course in partnership with Bradley Ryall Golf for winter lesson programs. Up to date has been very encouraging and is being used as a marketing tool for the golf course.	

CELEBRATE OUR COMMUNITY

CONNECT	10. Develop vibrant cultural districts	✓	Development through the implementation of the Culture Master Plan .	Initial work towards development of Cultural Node in Port Credit
	11. Celebrate the heritage of the Credit River			Work and support with CVC on the overall plan to designate the entire Credit River as a Heritage River.
	12. Develop an annual event that puts Mississauga on the world stage			Planned for consideration in 2015-2019.



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PROVIDE MOBILITY CHOICES				
CONNECT	13. Prohibit the addition of new automobile lanes to existing streets	✓	The proposed new Mississauga Official Plan contains a policy limiting road widenings except for the purposes of accommodating transit, cycling and pedestrian facilities or to provide additional through lanes in employment areas if deemed essential to goods movement. The construction of any other additional lanes to existing streets will only be done on an exception basis subject to special study.	Implementation of the proposed new Mississauga Official Plan .
	14. Create more bike-friendly facilities	✓	The Cycling Master Plan was completed. A plan has been developed for bike storage facilities to be provided at key transit hubs.	Approval of the Cycling Master Plan in spring 2011 followed by implementation. Introduction of bike storage facilities at key transit hubs.
	15. Use incentives to encourage work commutes by public transit	✓	<p>A pilot Discount Transit Program (DTP) began operating in conjunction with Smart Commute Mississauga in April 2009. The City and two private employers are currently participating.</p> <p>On November 18, the City was chosen as the 2010 Smart Commute Regional Employer of the Year and the 2010 Mississauga Employer of the Year by an independent award review panel assembled by Metrolinx.</p> <p>Over 500 responses were received in an employee survey conducted from September 8-22 to understand employees commute to work and to monitor the results of internal Smart Commute promotions since 2007.</p>	The DTP will continue to be monitored during the pilot phase with evaluation in 2011-2012. Paid parking will be introduced in the Civic Precinct Parking Garages in June 2011.



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BUILD & MAINTAIN INFRASTRUCTURE				
CONNECT	16. Establish a development corporation			Will be examined in the context of the downtown Main Street, the Port Credit and Cooksville mobility hubs, and other sites as appropriate.
	17. Increase our population target	✓	The 2031 population forecast for Mississauga is 805,000 in Regional Official Plan Amendment (ROPA) 24; City Council has endorsed this new forecast number. ROPA 24 has been approved by Regional Council but has been appealed to the Ontario Municipal Board (OMB).	The decision made by the OMB will determine if this action has been completed or if more work will be required.
	18. Focus on infrastructure maintenance and improvement	✓	<p>Bridge Management System has been implemented to provide management data on when and where to spend money to maximize life cycles of bridges. Project nearing completion to update Pavement Management System (PMS) which provides management data on when and where to spend money to maximize life cycles of roadways. Improved asset inventories have been implemented.</p> <p>Installed a “Living Wall” (noise wall) at Corbett Drive and Rathburn Road.</p> <p>Creation of a Community Infrastructure Impact Study (CIIS) for the Downtown Urban Growth Centre, Phase 2 of the Planning Tools Study, has commenced. This study is a pilot project that will assist in the development of a general policy framework for CIISs.</p>	Completion of updated PMS. Storm Sewer Network inventory started in partnership with Credit Valley Conservation.



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NURTURE VILLAGES				
CONNECT	19. Recognize and revitalise our historical villages	✓	<p>Construction started on the rehabilitation of the Leslie Log House, located on Mississauga Road, north of Highway 403. This will open as the third Museums of Mississauga site in May 2011, in partnership with the Streetsville Historical Society.</p> <p>The Forster House, 820 Britannia Road West, is a designated heritage building in the centre of a commercial area. The house was repurposed for use as a dental office. On September 16, 2010 there was an open house and plaque unveiling to celebrate this great adaptive use of a heritage asset.</p>	<p>Opening of the Leslie Log House as a Museums of Mississauga site in May 2011.</p> <p>Ongoing efforts through designation of historical structures under the Ontario Heritage Act.</p>
	20. Fix our historical facades	✓	\$75,000 in grants was allocated through the 2009 Designated Heritage Property Grant program.	Ongoing implementation.
	21. Beautify our villages			Planned for consideration in 2016.


MAINTAIN A SAFE CITY				
CONNECT	22. Reduce crime risks	✓	The Youth Plan made a number of recommendations regarding youth engagement to help reduce crime rates.	Partnering with the Region of Peel (particularly the Peel Youth Violence Prevention Network) will be required.
	23. Increase after-school activities	✓	Future Directions Master Plans for Library and Recreation identify that the City should continue to increase and expand partnerships with the school boards as exemplified by the Library Plan's proposed Library Community Hub Model at Sheridan Branch Library and the Recreation Plan's recommendation to facilitate outreach activities at high risk schools.	Implementation of the Future Directions Master Plans .



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CONNECT	24. Make streets safer	✓	<p>The initial phases of the Integrated Road Safety Program include improving the communications and coordination of existing committees and agencies to leverage opportunities to improve pedestrian safety. Some of the ongoing initiatives include installation of enhanced pavement markings and signage, countdown timers and audible pedestrian signals.</p> <p>Vehicle Activated Speed Warning Signs were acquired that are to be utilised as a road safety awareness tool. The device is installed on a semi-permanent (6-months per location) basis. The proposed location criteria includes a review of vehicle operating speeds, collision analysis, cut-through traffic, roadway geometrics and roadway classification.</p>	Ongoing implementation.
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CREATE A VIBRANT DOWNTOWN				
CONNECT	25. Attract an integrated post-secondary education facility	✓	<p>On September 30, 2009 Council adopted a resolution to proceed with the purchase of land in the downtown and proceed with negotiations with Sheridan College to lease property from the City for their new Sheridan College Mississauga Campus. Groundbreaking took place on the site on December 15, 2009.</p>	 <div style="display: inline-block; border: 1px solid #ccc; padding: 10px; background-color: white; font-weight: bold; font-size: 1.2em;">COMPLETED</div>
	26. Create a downtown "anchor hub"	✓	<p>Progress on BRT implementation. Hurontario Main Street Study and the Downtown21 Master Plan identify downtown route for Light Rail Transit (LRT).</p>	Ongoing implementation as part of the development of the downtown.
	27. Establish an arts, culture and entertainment district	✓	<p>Being examined through the Downtown21 Master Plan.</p>	Implementation of the Downtown21 Master Plan .



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VISIONARY ACTION

PROSPER	We will create a model sustainable creative community on the waterfront	✓	With the launch of Inspiration Lakeview and the community engagement initiatives, the City has initiated and committed to building a relationship with the Province of Ontario and Ontario Power Generation as a first step in order to revitalize the Ontario Power Generation lands into a vibrant, mixed use sustainable waterfront community.	
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DEVELOP TALENT

PROSPER	1. Harness the talent of foreign trained professionals	✓	The City participated in two non-profit programs that assisted new Canadians entering the workforce: CareerBridge (four, four-month intern placements for foreign trained professionals) and the Peel Mentoring Partnership Program (10 City staff selected to mentor foreign trained professionals).	Ongoing participation and support.
	2. Build linkages to identify talent and skill needs	✓	The City is playing a supportive role in the achievement of this action.	Ongoing support of organizations.

ATTRACT INNOVATIVE BUSINESSES

PROSPER	3. Facilitate dialogue on emerging industries	✓	Addressed in the Economic Development Strategy .	Implementation of the Economic Development Strategy .
	4. Develop knowledge-based industries	✓	Addressed in the Economic Development Strategy .	Implementation of the Economic Development Strategy .

MEET EMPLOYMENT NEEDS

PROSPER	5. Showcase emerging technologies	✓	Addressed in the Economic Development Strategy .	Implementation of the Economic Development Strategy .
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Our Future Mississauga – 2010 Action Charts

ACTION	UNDER-WAY	PROGRESS FROM APRIL 22, 2009 TO DECEMBER 31, 2010	NEXT STEPS TO BE TAKEN
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PROSPER	✓	<p>Addressed in the Economic Development Strategy. The Economic Development Office continues to attract international companies to Mississauga.</p> <p>The small business community has benefited from the promotion of their services through library programs. Among the many resources, the Library also offers programs such as “Marketing your Business On-Line.”</p>	Implementation of the Economic Development Strategy .
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STRENGTHEN ARTS & CULTURE			
PROSPER	✓	Addressed in the Economic Development Strategy .	Implementation of Economic Development Strategy .
	✓	<p>Museums and Heritage Planning were moved to the Culture Division to support the importance of heritage.</p> <p>The Museums of Mississauga Artifact Preservation and Collection Storage Facility Feasibility Study was completed on December 1, 2010.</p>	The final report of the Museums of Mississauga Artifact Preservation and Collection Storage Facility Feasibility Study presented to Council on May 11, 2011.
	✓	The Community Cultural Festivals and Celebrations Grant Program awarded \$121,310 in 2009 and \$224,025 in 2010 to groups for long-term growth and development of arts and culture in our community.	The Community Cultural Festivals and Celebrations Grant Program will award \$415,901 in 2011.
	✓	Living Arts Centre and Meadowvale Theatre Study began on May 3, 2010. The focus of the study is to complete an assessment of existing operations of both the Living Arts centre and Meadowvale Theatre, understand current market and market opportunities, research best practices and benchmark against similar institutions, and make recommendations that lead to a vibrant institution for the future.	The Living Arts Centre and Meadowvale Theatre Study will be presented to Council on April 27, 2011.



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ACTION	UNDER-WAY	PROGRESS FROM APRIL 22, 2009 TO DECEMBER 31, 2010	NEXT STEPS TO BE TAKEN
PROSPER		<p>The Office of Arts and Culture was renamed the Culture Division in June 2009 to reflect an all encompassing sector.</p> <p>The Mississauga Cultural Resource Partnership (MCRP) was established on December 9, 2010. The 20-member partnership involves all levels of government, educational institutions, culture organizations, community associations and private/business enterprises. The goal of the partnership is to provide participants a forum to discuss various culture-related projects and initiatives, as well as to create opportunities for collaboration aimed at supporting the growth of culture in Mississauga.</p>	
	✓	<p>The completion of the Mississauga Cultural Resource Map will improve access to cultural resource information. In March 2010, the Ontario Ministry of Culture approved a sum of \$40,000 for the Cultural Mapping Project development through its Creative Communities Prosperity Fund.</p>	<p>The Mississauga Cultural Resource Map will be developed throughout 2011 using the extensive data gathered from various sources with a draft map scheduled for review and feedback in the fall of 2011.</p>
			<p>A Culture Node Pilot Project is being planned for Port Credit for summer 2011.</p>
	✓	<p>The Public Art Program was approved in June 2010, artwork will be incorporated into significant public infrastructure projects, park redevelopments, and major private initiatives throughout Mississauga.</p>	<p>A Public Art Master Plan is underway and will be complete in 2011.</p> <p>Mississauga's Celebration Square, Harold E. Kennedy Park, the Port Credit Library and Albert McBride Park will feature public art installations.</p>



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CREATE PARTNERSHIPS FOR INNOVATION				
PROSPER	17. Promote Mississauga as an international centre of health care excellence	✓	Addressed in the Economic Development Strategy .	Implementation of the Economic Development Strategy .
	18. Share information about emerging innovative and creative industries	✓	Addressed in the Economic Development Strategy .	Implementation of the Economic Development Strategy .
	19. Establish a "Centre for Innovation"	✓	In June 2009, a Research Innovation Commercialization Centre (R.I.C. Centre) was re-launched. The Economic Development Office played an important role in partnership with the University of Toronto Mississauga, the Mississauga Board of Trade and the Ministry of Research and Innovation.	 <div style="display: inline-block; border: 1px solid gray; padding: 5px; margin-left: 10px; font-weight: bold; font-size: 1.2em;">COMPLETED</div>



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VISIONARY ACTION			
GREEN	We will transform Mississauga into a "net-zero" carbon city to become a leader in green initiatives by reducing greenhouse gas emissions in our city		

LEAD & ENCOURAGE ENVIRONMENTALLY RESPONSIBLE APPROACHES			
GREEN	1. Pursue renewable energy production and use	✓	<p>The Living Green Master Plan is currently underway.</p> <p>The installation of the Huron Park recreation Centre Solar Water Heating Project was completed in December 2010. Domestic hot water (DHW) is being pre-heated with solar energy before entering the natural gas fuelled water heaters. The solar system will provide 25% of the DHW heat and save approximately 22,700 m³ of natural gas annually. Estimated greenhouse gas emission reduction is 43 tonnes per year equivalent to removing 18 cars from Mississauga roads. This has been made possible through a \$160,000 grant approved by the Federal and provincial governments.</p>
	2. Implement water conservation programs	✓	<p>The Living Green Master Plan is currently underway.</p> <p>Completion and approval of the Living Green Master Plan, followed by implementation.</p>
	3. Develop a green development standard strategy that addresses resource consumption and pollution emissions	✓	<p>The Green Development Strategy was adopted by Council on July 7, 2010. It includes 36 recommendations to be implemented over the next five years.</p> <div style="text-align: right;">  <div style="border: 1px solid gray; padding: 5px; display: inline-block; margin-left: 10px;">COMPLETED</div> </div>



Our Future Mississauga – 2010 Action Charts

ACTION	UNDER-WAY	PROGRESS FROM APRIL 22, 2009 TO DECEMBER 31, 2010	NEXT STEPS TO BE TAKEN
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CONSERVE, ENHANCE & CONNECT NATURAL ENVIRONMENTS				
GREEN	4. Plant one million trees in Mississauga	✓	<p>25,011 trees were planted in 2009. 26,600 trees were planted in 2010.</p> <p>Over 23,000 native trees and shrubs were planted on City lands through Parks and Forestry Community tree planting projects. This work was only possible through partnerships with groups such as Credit Valley Conservation, Toronto Region Conservation Authority, Evergreen and with the support of community volunteers, schools and businesses.</p>	Increase the number of trees planted annually by forestry. Engage residents and businesses to contribute to the action.
	5. Implement a city boulevard beautification program to foster civic pride and raise environmental awareness	✓	Pilot projects on boulevards on Burnhamthorpe Road at the Credit River bridge were implemented in 2010. Planting of annuals, perennials, bushes and trees have been met with widespread approval.	Consideration is underway for expanding the project to other areas of the city.
	6. Pro-actively acquire and/or enhance land along the waterfront and in natural areas for recreational and ecological value	✓	<p>160 acres (65 hectares) of land was acquired in 2009.</p> <p>Leaside Park was re-opened to the public in November 2010. It is the first priority park identified through the Mississauga Waterfront Parks Strategy to be completed. The design of the park protects and enhances the ecological and environmental quality of the park and provides a year-round vibrant, fun and unique recreational destination.</p> <p>The first public meeting was held on the Credit River Parks Strategy (75 attendees) to seek input from the public on how they use the Credit River Park system and what they would like to see in the future. An online survey has been posted on the City's website.</p>	<p>Ongoing land acquisitions for lands within the Credit River Watershed and the waterfront.</p> <p>Completion of the Credit River Parks Strategy.</p> <p>Naturalize areas within the Credit River watershed.</p>



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PROMOTE A GREEN CULTURE				
GREEN	7. Implement an incentive loan program for energy improvements	✓	<p>A grant for \$19,200 was approved under the Electricity Retrofit Incentive Program administered by Enersource for the 3rd phase of City-wide Energy Efficiency Lighting Retrofits project that is currently being tendered.</p> <p>\$35,250 was approved in grants in 2010 by Enbridge Gas Distribution's commercial incentive program. The program provides grants for capital energy efficient projects that result in a reduction in gas consumption. A total of 237,497m³ of gas were saved as a result of energy efficient projects completed in 2010.</p>	This action has been deferred pending an appropriate opportunity.
	8. Use resources efficiently by implementing eco-business zones	✓	<p>The City of Mississauga is a founding municipal partner of Partners in Project Green.</p> <p>Environmental Services is partnering with Credit Valley Conservation and the Ministry of the Environment to promote pollution prevention techniques to small- and medium-sized businesses in Mississauga, Using funding provided by the Ministry of the Environment's Source Water Protection Program, agreements have been signed with several business owners in the Cooksville Creek and Sheridan Creek watersheds to implement pollution preventions works on their properties.</p>	Implementation of the Economic Development Strategy .
	9. Create a City of Mississauga "living green" award program	✓	Included as a recommendation in the Green Development Strategy .	Implement the award as part of the Mississauga Urban Design Awards program.



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GREEN		<p>The Living Green Master Plan is currently underway.</p> <p>Workshops for children and adults were held in the libraries focussing on endangered species, green initiatives, gardening and the kilowatt metre program.</p> <p>✓ Environmental Services obtained a grant from Trout Unlimited Canada and a partnership contribution from Credit Valley Conservation to promote pollution prevention and Low Impact Development techniques using a 3D educational model for use in schools and community events.</p>	<p>Completion of Living Green Master Plan followed by implementation.</p>

