

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
Visionary Action			
MOVE		<p>We will make Mississauga less car-dependent by doubling current transit ridership, and matching the increase in active modes of transportation</p> <p>For the first time in MiWay's ridership history, the City of Mississauga's transit service has reached 50 million boardings in one year.</p> <p>Revenue ridership increased by 4% in 2012 well above population growth exceeding 46 annual rides per capita.</p> <p style="text-align: center;">✓</p>	<p>Continue to attract ridership by increasing service as the budget allows, marketing the MiWay brand and constructing the Bus Rapid Transit (BRT).</p> <p>Collect data on active modes to serve as a benchmark, continue to work on implementing the Cycling Master Plan and adding sidewalk network to increase pedestrian accessibility to the transit system.</p> <p>The preparation of a downtown Movement Plan and a ten year transit strategy are currently underway.</p> <p>The MiWay 5-year service plan will be undertaken in 2013.</p> <p>A Transportation Master Plan will be undertaken in 2014.</p>
Develop Environmental Responsibility			
MOVE		<p>1. Provide "complete streets" that balance land uses and forms</p> <p>Interim improvements were completed along Burnhamthorpe Road through the downtown including a boulevard cycling trail on the north side and intersection improvements aimed at improving the pedestrian experience at Duke of York Boulevard and Kariya Gate.</p> <p>Bristol Road was reconstructed from Creditview Road to Church Street to accommodate a 1.5m bicycle lane on each side of the road.</p> <p>Burnhamthorpe Road was reconstructed from Hurontario Street to Dixie Road to accommodate transit queue jump lanes.</p> <p>Tenth Line was reconstructed from Battleford Road/Trelawney Circle to Britannia Road East to accommodate on-street bike lanes in both directions.</p> <p style="text-align: center;">✓</p>	<p>Multi-modal road design guidelines for the downtown are under development.</p> <p>Through capital works projects and development applications, identify opportunities to provide complete streets or tweak road design in accordance with principles for complete streets.</p> <p>Progress the provision of cycling facilities through the annual road rehabilitation capital program.</p>
		<p>2. Reduce our carbon footprint through "green" transit</p> <p>In 2012, 5.24% of fuel was from renewable resources.</p> <p style="text-align: center;">✓</p>	<p>Monitor industry for fuel saving technologies such as light weight construction and electric fan cooling technologies.</p> <p>Replace change-off vehicles with affordable fuel efficient vehicles.</p>

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MOVE	3. Implement a parking strategy that supports public transit	<p>IBI Group is preparing a Parking Strategy for the Main Street District and the Sheridan College Hazel McCallion Campus that will identify and evaluate parking needs and result in a parking plan for these areas of the downtown.</p> <p>✓ 599 annual parking permits were sold for the Civic Centre, Central Library, and Living Arts Centre parking garages.</p> <p>255 single semester parking permits were sold for the Sheridan parking lots.</p>	Continue to implement a parking strategy and encourage more sustainable transportation options that reduce single occupant vehicle travel.
	Actions Added in 2012:		
	We will establish car share in nodes	<p>✓ The Transportation and Works Department was given approval by Council on March 28, 2012 to enter a two-year agreement with AutoShare Inc. and establish the City's first Car-Share Service Pilot Project. The pilot project will determine the demand for car-share services in downtown Mississauga. Registered AutoShare members, 21 years or older, can book a vehicle, access it with a keycard, and later return it to the same parking space.</p>	Ongoing promotion and evaluation of the Car-Share Service Pilot Project to determine market acceptance and long term economic viability.
Connect Our City			
MOVE	4. Investigate higher-order transit between downtown Mississauga and Union Station		Monitor any opportunities through Metrolinx or other upper tier government transportation planning initiatives and/or funding opportunities.
	5. Provide alternatives to the automobile along major corridors	<p>Construction works for the Bus Rapid Transit (BRT) continue within Contract 1 (Rathburn at Hurontario to Fieldgate Drive). All stations are underway as well as much of the guideway. Construction work commenced on Contract 2 (Fieldgate Drive to Etobicoke Creek).</p> <p>✓ On November 29, 2012, Metrolinx announced that the Hurontario Light Rail Transit (LRT) is part of its next wave of projects in the Big Move. Work on the preliminary design and Transit Project Assessment Process (TPAP) is currently underway (corridor alignment, LRT system design, transit network integration, traffic impacts, environmental protection and considerations (such as the natural, cultural and socio-economic environment), public realm and</p>	<p>Phase I of the BRT (Hurontario to Dixie) is expected to be open to the public in the second half of 2013.</p> <p>Public Consultation for the LRT project will continue in the winter and spring of 2013. The second PIC will provide a recommendation for the LRT alignment, the stops, the complete system and its integration. While the third PIC is related to the Transit Project Assessment Process (TPAP) and includes the draft Environmental Project Report, which summarizes the Engineering and Environmental Studies and details the project for implementation, including any proposed mitigation measures and monitoring.</p> <p>Commence a Dundas Corridor Study to examine land use,</p>

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		landscaping along the corridor, cost estimates (including implementation and operational costs), looking at how the LRT can be funded, developing the business case to support public investment). An initial Public Information Centre (PIC) was held in April 2012 focussing on the route alignment, segregated lane options and stop locations.	built form and higher order transit (2013 start).
6. Shorten the travel time to a transit stop	✓	Access to transit stops is considered via the annual sidewalk construction program and review of pedestrian connections is to be provided through development applications.	Continuation of sidewalk program and integration with transit accessibility needs. Identify opportunities for direct pedestrian access to transit stops through development and redevelopment applications.
7. Create mobility hubs	✓	Mississauga’s five mobility hubs (Downtown, Cooksville GO, Port Credit GO, Pearson Airport, and Renforth Gateway) have been identified as priorities in Metrolinx’s Regional Transportation Plan. The Downtown Cooksville Character Area – Mobility Hub Plan Implementation Planning and Design Regulatory Framework Study commenced to further develop a comprehensive planning framework and planning/design tools to carry out the vision established in the CMHS co-sponsored by the City and Metrolinx. Metrolinx completed their business case in late 2012. The City will undertake a business case for City investments in 2013.	Completion of studies and consideration of mobility hub requirements for the downtown as part of the implementation of the Downtown21 Master Plan. Many of these elements were incorporated into the Official Plan and zoning for the Downtown approved March 2013. Further amendments will be forthcoming with the completion of LRT studies. Detailed Master Plans and business case development for the Cooksville Mobility Hub is underway by the City and Metrolinx. Participate with Metrolinx as a key stakeholder in their Pearson Airport mobility hub study (2013 start).
8. Improve transit service between Mississauga, Union Station and Pearson International Airport	✓		Continue with BRT construction and collaboration with Metrolinx/GO Transit.
9. Improve the transportation network for pedestrians, cyclists and automobiles	✓	Approximately 7km of sidewalks were constructed in 2012, with a focus on locations that meet transit accessibility requirements, Over 20km of cycling facilities were installed in 2012, including marked shared lanes (“sharrows”), bike lanes and boulevard multi-use trails. Numerous bicycle detection loops were installed at traffic	Continued implementation of the Cycling Master Plan. Implementation of the Living Green Master Plan, which identifies alternate modes of transportation as a key to environmental sustainability (Action 4: Invest in the expansion of alternative forms of transportation including cycling, walking and car-sharing). Construct three pedestrian bridges along the

MOVE

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MOVE		<p>signals along cycling routes.</p> <p>Crossrides (similar to a crosswalk, but for bikes) were installed for the first time at three signalized intersections.</p>	<p>Burnhamthorpe Trail - forming a continuous route providing a safe, accessible and pleasant experience while crossing creeks from Dixie Road to Hurontario Street. The first bridge over the west tributary of the Cooksville Creek just east of Absolute Drive is planned to be completed in late 2013.</p>
	10. Encourage walking by establishing maximum block sizes	<p>✓</p> <p>Maximum block sizes are addressed in the Downtown21 Master Plan and the Mississauga Official Plan contains policies regarding a finer grained street pattern. A Movement Study for the downtown was launched. It is a further detailed study of the Downtown21 block structure.</p>	<p>Implementation of the Mississauga Official Plan and Downtown21 Master Plan.</p>
Build a Reliable & Convenient System			
MOVE	11. Accommodate the needs of cyclists	<p>Cycling wayfinding signage has been installed on the west section of the Burnhamthorpe Trail, Britannia Trail, Waterfront Trail, Rathburn Trail and Terry Fox Trail.</p> <p>Multi-use trails were constructed on Lakeshore Road West (Meadow Wood Road to Lorne Park Road), Tomken Road (Courtney Park to Britannia Road) Winston Churchill Boulevard (Unity Gate to Burnhamthorpe Road West), Burnhamthorpe Road West (Hurontario to Confederation Parkway) and an extension of the Queensway trail east of Dixie Road was completed.</p> <p>✓</p> <p>Dedicated on-road bicycle lanes were installed on Kirwin Avenue, Satellite Drive, Skymark Avenue, Stanfield Road and Tenth Line West.</p> <p>Staff is working with the Ministry of Transportation (MTO) regarding cycling operations related to the MTO's Environmental Assessment of the QEW Credit River Bridge.</p> <p>The bikeway and trails map was updated for 2012, including a refresh of the content to focus on cycling safety and related initiatives</p> <p>Through a partnership with the Cycling Office and the Sports Unit, the City offered CanBike cycling safety programs via the Connect2Rec system, as well as through informal local</p>	<p>Continued implementation of the Cycling Master Plan.</p> <p>Negotiate lease agreements with Ontario Realty Corporation to permit a multi-purpose trail along the Lakeshore/Royal Windsor hydro corridor that runs approximately from Winston Churchill Boulevard and Royal Windsor Drive to Queensway Road East and the Etobicoke Creek. Construction is planned to follow in 2014.</p> <p>A feasibility review of the QEW/Credit River pedestrian and cycling crossings will commence in 2013, in partnership with the Ministry of Transportation.</p>


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MOVE		<p>community workshops hosted by the Cycling Office.</p> <p>The City of Mississauga was awarded with a Bicycle Friendly Community – Bronze Designation by the Share the Road Cycling Coalition.</p> <p>The 6th annual Bike to Work Day was held on May 28, 2012 in association with Smart Commute Mississauga and the Mississauga Cycling Advisory Committee. Over 600 cyclists participated, including students from 11 secondary schools.</p>	
MOVE	✓	12. Implement "real time" bus tracking	Real time data to replace scheduled times in 2013.
MOVE	✓	13. Establish transit stops within a 10-minute walk	Access to transit stops is considered via the annual sidewalk construction program and review of pedestrian connections are to be provided through development applications. Continuation of sidewalk program and integration with transit accessibility needs.
Increase Transportation Capacity			
MOVE	✓	14. Implement transit priority measures	Burnhamthorpe Road East was reconstructed from Hurontario Street to Dixie Road to accommodate transit queue jump lanes. Continued construction of the BRT.
MOVE	✓	15. Provide sidewalks to all transit stops	Access to transit stops is considered via the annual sidewalk construction program and review of pedestrian connections are to be provided through development applications. Approximately 7km of sidewalks were constructed in 2012, with a focus on locations that meet transit accessibility requirements. Continuation of the sidewalk program and integration with transit accessibility needs.
Direct Growth			
MOVE	✓	16. Use development revenues from "density bonusing" to support higher-order transit	Follow up through an implementation study to finance higher-order transit. Implementation of the Mississauga Official Plan.
MOVE		17. Use special development levies to support higher-order transit	Planned for future consideration.

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MOVE				
	18. Require development standards for mixed-use development to support transit	✓	Standards were reviewed as part of the Mississauga Official Plan update process.	Implementation of the Mississauga Official Plan.
	19. Accelerate the creation of higher-order transit infrastructure	✓	Construction works continue within Phase I of the BRT (Rathburn Road from Hurontario to Fieldgate Drive). All stations are underway as is much of the guideway. The Hurontario-Main LRT project is in the preliminary design and TPAP stage. This will position the project for funding and implementation.	Phase I of the BRT is expected to be open in the second half of 2013. Completion of the Hurontario-Main LRT study planning process.

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Visionary Action			
BELONG	We will attract five new post-secondary educational institutions	✓ Initial planning for the Phase II building at Sheridan College’s Hazel McCallion Campus is underway in conjunction with Infrastructure Ontario.	Monitor for future opportunities.
Ensuring Affordability & Accessibility			
BELONG	1. Attract and keep people in Mississauga through an affordable housing strategy	The Planning Act amendments included in Bill 140 came into effect on January 1, 2012 requiring municipalities to permit secondary units in detached, semi-detached and townhouse dwellings. ✓ As part of the work on secondary units, which is one component of Housing Choices: Mississauga’s Affordable Housing Strategy and Action Plan, five public consultation workshops were held in February and March 2012 at locations across the city to hear thoughts and ideas on how to permit secondary units in Mississauga.	Public meeting to be held in early 2013 on a Second Unit Implementation Strategy including recommendations for changes to the City’s Official Plan and Zoning by-law. Work on rental housing protection and implementation of housing targets is scheduled for 2013.
BELONG	2. Designate older adult clusters in mixed-use areas	✓ The Mississauga Official Plan states that “Major nodes are intended to serve as older adult clusters where community infrastructure, services and programs to serve the nodes of older adults will be directed.”	Implementation of the Mississauga Official Plan.
BELONG	3. Introduce an affordable service card	The ActiveAssist program has reached its participation limit for the third year in succession. The fee assistance program is providing support for 8,000 residents allowing them to participate in recreation services and programs. ●	<div style="text-align: center;">  </div> <p>The City’s ActiveAssist program will continue to enable Mississauga residents to participate in recreation programs.</p>
BELONG	4. Introduce an affordable transit card		Planned for consideration in the 2013-2016 Business Plan.

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BELONG	5. Expand the Malton Neighbourhood Services partnership model	<p>The Malton Neighbourhood Services partnership has continued to grow with the development of an integrated youth committee, a new after school homework club and a number of jointly hosted community special events.</p> <p>This model has also been expanded into other neighbourhoods and communities to create programming hubs at/with Clarkson Community at Peace, Acorn Place, Colonial Terrace, and the Sheridan Neighbourhood Table.</p> <p>It is also being actively applied in the neighbourhoods around the Burnhamthorpe Community Centre with a view to exploring what organizational links and partnerships can be developed to further strengthen community relationships.</p>	Continue to monitor opportunity for redevelopment and partnerships that strengthen local neighbourhoods, provide opportunity for joint programming and share costs.
	6. Expand inclusionary zoning to permit more housing types and social services	<p>It is currently unclear under provincial legislation whether municipalities can enforce inclusionary zoning policies. Provincial Bill 58 (formerly Bill 198), an Act to amend the Planning Act with respect to inclusionary zoning, has been proposed to address this issue. Bill 58 remains with the Standing Committee on Regulations and Private Bills, however the committee will not be considering discussing the Bill at this point.</p>	Completion and approval of Housing Choices followed by implementation.
Supporting Aging in Place			
BELONG	7. Legalize accessory units	<p>The Planning Act amendments included in Bill 140 came into effect on January 1, 2012 requiring municipalities to permit secondary units in detached, semi-detached and townhouse dwellings.</p> <p>As part of the work on secondary units, which is one component of Housing Choices: Mississauga's Affordable Housing Strategy and Action Plan, five public consultation workshops were held in February and March 2012 at locations across the city to hear thoughts and ideas on how to permit secondary units in Mississauga.</p>	The implementation of Housing Choices and related incentives is scheduled for 2013.

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8. Expand community link for older adults	<p>✓ The Library continues to offer programs for Older Adults including reading clubs, internet and e-mail basics, and seniors' social clubs.</p> <p>The Clarkson Library, in partnership with the Clarkson Community Centre and Sheridan Villa, hosted the first of a new seniors' social club program. Older adults were invited to enjoy the library during times especially dedicated for them. Customers greatly enjoyed time to chat with friends, met new people, and enjoy the library without distraction.</p> <p>✓ The Library has launched a computer buddies program pairing an older adult with a teen volunteer for one-on-one computer training. The first was hosted by the Clarkson and Cooksville Libraries. This program is now offered at seven library locations. Participants decide what they are most interested in learning/reviewing so that they can use their time with their buddy in the best possible way.</p> <p>In addition to Computer Buddies, other intergenerational programs include Sit and Knit and films for all ages.</p>	<p>The Library is looking to deliver coordinated strategies and programs relating to older adults.</p> <p>The feasibility of increasing library intergenerational programs such as Grandparents' Story Time (with grandparents and grandchildren) is being investigated.</p>	
9. Enable older adults to age in place	<p>✓ The "Older Adults in the Know" website continues to be updated, linking seniors to available services and resources in the following categories: active aging, health, transportation, support and safety, housing and government.</p> <p>✓ The addition of 3 new warm water therapeutic pools to support an expanded number of wellness and low impact programs to allow older adults to stay active and help participants recover from injuries and surgeries. Many of these programs are jointly created in partnership with third party agencies and health care providers, such as: Strong and Steady, Next Steps to Active Living, Better Backs and COPD.</p> <p>The Driveway Windrow Snow Clearing Pilot Program is being offered again in 2012/13 winter season for residents 65+ and people with disabilities.</p> <p>The Older Adults Awareness Training Support (OAATS)</p>	<p>Partner with the Region, Local Health Integration Networks, etc. to implement. Coordination with Peel Health to develop partnership opportunities (Aging at Home Initiative).</p> <p>Partner with hospitals and other health promotion agencies to refer outpatients to Community Centres with therapeutic facilities and programming to support a Healthy Aging At Home initiative.</p> <p>Pilot the configuration and fit-up of a fitness centre to support the fitness and health needs of older adults through targeted equipment, programming and exercise activities.</p>	

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		<p>project aims to improve the overall health information provided to older adults who participate in recreation programs. A comprehensive training program has been developed for organizations to educated older adult activity leaders and volunteers in the importance of an integrated approach to improving health and wellness. In effect, the project encourages health literacy, which is the ability to access, understand, evaluate and communicate information as a way to promote, maintain and improve health in a variety of settings across the life-course.</p>	
Attract & Retain Youth			
<p>10. Implement a youth attraction and retention strategy</p>		<p>Mississauga received a Gold Youth Friendly Community Builder designation from Playworks and the Ontario Partnership for Active and Engaged Youth in recognition of the Mississauga Youth Plan.</p> <p>All of the City’s 24 Community Centres and Libraries have youth advisory groups who meet regularly to plan and organize programs and events at the facilities.</p> <p>From May 1-7, 2012 over 4,000 local youth participated in Mississauga’s first Youth Arts Week event coordinated by the Culture and Recreation Divisions. The event was coordinated with Canada’s National Youth Arts Week, the largest youth-led celebration of creative expression and community involvement ever to be hosted in Canada.</p> <p>The Mayor’s Youth Advisory Committee was restructured to fulfill the role of a city-wide youth advisory group, and renamed the Mississauga Youth Advisory Committee (MYAC) promoting the wellbeing of all youth ages 12 to 24 years old. MYAC will advocate on behalf of community stakeholders in order to inspire positive change and uphold a youth friendly city.</p>	<p>Continue implementation of the recommendations identified in the Youth Plan.</p> <p>Introduce new elements to youth opportunities and continue to build participation/involvement of youth through the Youth Task Force and Youth Advisory Groups.</p> <p>Build on the success of MYAC in supporting their efforts to host a Youth Pep Rally in 2014, including: a dynamic speaker and opportunities to meet and share ideas with Councillors and City officials; encouraging youth participation and engagement in the upcoming municipal election.</p>

BELONG

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11. Implement a young adult retention strategy		<p>The City of Mississauga was recognized as one of Canada’s Top Employers for Young People three years in a row based on workforce demographics, opportunities for education and development as well as entry level openings.</p> <p>In partnership with the Province of Ontario, the Mississauga Business Enterprise Centre (MBEC) offered the Summer Company program which provides students with the opportunity to turn their ideas into business opportunities while developing professional skills. In 2012, the Summer Company program resulted in 12 business start-ups with a combined 13 new jobs created.</p> <p>The Economic Development Office (EDO) hosted the City’s inaugural International Student Welcome to Mississauga event geared to international students studying at UTM and Sheridan (Mississauga).</p>	<p>Planned for future consideration by the Recreation Division.</p> <p>MBEC to deliver 2013 Summer Company program.</p> <p>EDO to host second annual Student Welcome to Mississauga event in 2013.</p> <p>EDO to continue to conduct ‘Pulse of the Local Economy’ roundtable meetings with local businesses, which is organized by the Economic Development Advisory Board (EDAB) and facilitated by Mayor McCallion. The 2013 program agenda will include discussions about local talent gaps and youth employment.</p> <p>Economic Development Advisory Board membership will be expanded to include a youth entrepreneur.</p> <p>EDO/MBEC to sponsor two Mississauga Board of Trade Ngen (Next Generation) networking and education events for business professionals and entrepreneurs 40 years and younger.</p>
12. Create "cool places" to attract youth and young adults	✓	<p>Mississauga Celebration Square is a state-of-the-art event destination with tons of things to do year round ranging from free concerts, outdoor movie nights, fitness and yoga classes, skating, open mic nights, free Wi-Fi throughout the square, food vendors and a water feature that is a skating rink in the winter. Over one million people have visited Mississauga Celebration Square since its opening in 2011.</p>	Continued implementation of the Youth Plan and the Culture Master Plan.
Actions Added in 2012:			
We will provide programs and activities for young adults e.g. youth festivals	✓	<p>From May 1-7, 2012 over 4,000 local youth participated in Mississauga’s first Youth Arts Week event coordinated by the Culture and Recreation Divisions. The event was coordinated with Canada’s National Youth Arts Week, the largest youth-led celebration of creative expression and community involvement ever to be hosted in Canada. It featured 18 events with over 200 artists, dancers and performers.</p>	Between May 1 st and 7 th , 2013, young people across Canada will join together to host the largest youth-led celebration of creative expression and community involvement. Mississauga’s signature event is entitled REBEL and features a variety of events every day for seven days. All events are designed for youth by youth.

BELONG

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Attract Post-Secondary Institutions			
BELONG	13. Promote employment opportunities by becoming a university and college "workplace co-op friendly" city	Addressed in the Economic Development Strategy.	As identified in the Economic Development Strategy, EDO will: <ul style="list-style-type: none"> Encourage the delivery of additional programming in digital media and entrepreneurship through Mississauga's local educational institutions. Support the implementation of the Downtown21 Master Plan and Culture Master Plan in the creation of a vibrant employment and cultural hub for Mississauga. Encourage local student employment by promoting the creation of more high-value co-op placement and internship opportunities between local businesses and Mississauga's post-secondary institutions.
	✓		
Actions Added in 2012:			
We will purchase strategic lands for post-secondary institutions	✓	In the fall of 2009, Mississauga Council approved the purchase of 8.55 acres (3.46 hectares) of land and a Ground Lease Agreement that together made the Sheridan Hazel McCallion Campus a reality.	Preparation and execution of a Ground Lease Agreement for Phase II of the Sheridan Hazel McCallion Campus.
Nurture Diverse Cultures			
BELONG	14. Encourage newcomers by establishing a Mississauga citizenship program		Planned for future consideration by the City Clerk.
	15. Establish a strategy to integrate newcomers	<p>A newcomers section on the library web page contains links to various agencies and web sites that are helpful to newcomers.</p> <p>Programs offered by the library promoting integration with Canadian society include: Welcome to Canada Story Time, Multilingual Story Time, English Conversation Circles and Canadian Citizenship Test Preparation.</p> <p>Library program posters use a "maple leaf" icon to denote programs of particular interest to newcomers.</p> <p>Newcomer Corners were set up at all libraries to feature relevant pamphlets, guides and citizenship kits for those</p>	<p>Examine the potential of the Libraries as central to the implementation of this strategy.</p> <p>Create a Community Advisory Group for the "Newcomer On the Move" program and then a four-year program initiative.</p>

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		<p>new to Canada.</p> <p>The City of Mississauga is participating in the Institute for Canadian Citizenship's Cultural Access pass program to help welcome new Canadian citizens to the City. The cultural Access Pass provides new Canadian citizens and their children, a year of free access to more than 1,000 Canadian attractions, from museums and historic sites to national and provincial parks. The Cultural Access Pass will be accepted at the Museums of Mississauga which includes the Bradley Museum, Benares Historic House and the Leslie Log Cabin.</p>	
BELONG	16. Encourage multicultural festivals and events	<p>✓ The Community Cultural Festivals and Celebrations Grant Program awarded \$525,670 in 2012 to 11 organizations for long-term growth and development of arts and culture in our community.</p>	Continue to provide funding through the Community Celebrations and Festivals Grant program to a variety of events, including those that showcase the various cultural communities.
	17. Develop opportunities for residents to learn about different cultures	<p>✓ On May 1, 2012, the Mississauga Cultural Resource Map project was launched. The map provides detailed information about each cultural resource and allows Mississauga-based cultural stakeholders to submit their data to be included in the map. It also integrates with MiWay and Google directions allowing cultural resources to be accessed by transit.</p>	The information on the Map will be continually monitored and updated to ensure accuracy so artists, cultural stakeholders and residents have the most up to date information on cultural resources and activities in the city.
	Actions Added in 2012:		
	<p>We will develop a Mississauga website geared to new residents</p>	<p>✓ The City has created a centralised website with links to useful information for new residents: www.mississauga.ca/portal/discover/guide</p>	Maintain and update website as required.
Integrate Places of Religious Assembly			
BELONG	18. Encourage community-building through the location of places of religious assembly	<p>✓ The Mississauga Official Plan identifies the preferred location of places of religious assembly as the downtown, major nodes or community nodes. Alternatively, places of religious assembly are encouraged to locate along corridors, preferably at intersections. If places of religious assembly choose to locate in employment areas they are encouraged to do so at the periphery of the area.</p>	Implementation of the Mississauga Official Plan.

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BELONG	19. Partner with places of religious assembly to expand city programs and services		Planned for consideration in 2015.

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CONNECT	<p>We will collaborate with our residents to drive bold moves to complete our neighbourhoods</p>	<p>✓ An interactive public engagement website for the Inspiration Port Credit project was launched featuring polls, discussion forums, photos, videos and more.</p> <p>Public consultation is ongoing for new and ongoing projects such as Inspiration Lakeview, and the Credit River Parks Strategy.</p>	<p>Ongoing collaboration with residents.</p>
	Develop Walkable, Connected Neighbourhoods		
CONNECT	<p>1. Complete neighbourhoods with accessible public squares</p>	<p>✓ On December 5, 2012, the City of Mississauga received written confirmation that funding has been approved for the Streetsville Main Street Square. The project will transform a disjointed space into a vibrant urban destination that can be expended for community use and help revitalize Streetsville’s main public gathering space. It will also address access to utilities, lifecycle deficiencies, Cenotaph location, increase accessibility and increase attendance at community festivals and local business. Community engagement on this project began in September 2012, led by 8-80 Cities, a Toronto firm specializing in community placemaking initiative. Their final report is due in early March.</p>	<p>Construction of the transformed Streetsville Main Street Square. Detailed concept development has begun based on findings and recommendations contained in the 8-80 Cities draft report received in January 2013. Concept development and design is being led by CS&P Architects of Toronto. Concept development will be complete by mid-April. Construction will commence early July and be complete by late October 2013.</p> <p>Implementation of the Mississauga Official Plan.</p>
	<p>2. Establish a library or community facility within a 10-15 minute walk for all Mississauga residents</p>	<p>Public facilities are designed and/or operated to ensure that they are neighbourhood based and respond to the needs and demographics of the individual community. Accessibility is also a key consideration in planning the location of any public facility.</p> <p>✓ Redevelopment of the Rivergrove Community Centre and the Meadowvale Community Centre which began planning in 2012 will be completed by 2014 and 2016 respectively and provide modern, accessible facilities that better respond to the changing recreational needs of these communities.</p> <p>The Westacres Outdoor Pool will also be renovated and redeveloped as a result of successfully receiving CIIF Federal Infrastructure Funding.</p>	<p>Ongoing consideration through the Future Directions Master Plans for Library, Recreation and Parks and Natural Areas.</p>

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3. Design streets around the idea of "pedestrian first"	✓	Interim improvements were completed along Burnhamthorpe Road including intersection improvements aimed at improving the pedestrian experience at Duke of York Boulevard and Kariya Gate.	Ongoing implementation. Work is underway to review the design of the intersection of Erin Mills Parkway and Eglinton Avenue, in anticipation of future development, to consider ways to improve pedestrian crossing.
Actions Added in 2012:			
We will identify and implement suitable locations to transform traditional intersections to roundabouts	✓	A roundabout was constructed in 2011 at the intersection of Square One Drive and Duke of York Boulevard. Additional roundabouts have been identified along Duke of York Boulevard on the Downtown Core Road Network and Classification Schedule of the Downtown Core Local Area Plan. Two additional roundabouts are scheduled for construction during 2013 (Whittle Road/Britannia area, Plantation Place/Hazelton Place) while several other locations have been identified as potential locations for future roundabout construction.	Continue to monitor the Square One Drive roundabout for potential improvements to future designs. Design and construct additional roundabouts as opportunities arise.
We will implement innovative pedestrian pavement markings to be functional and a form of public art	✓	The City of Mississauga commissioned well-known Montreal-based street artist Roadsworth to work with Transportation and Works staff to develop an engaging design for a downtown crosswalk. The thick white lines of the typical zebra-crossing come to life at the intersection of Duke of York Boulevard and City Centre Drive, with the Crossing Pedestrians walking towards Mississauga Celebration Square.	Pursue additional opportunities as they arise.
We will require grade-related mixed-use development in the City Centre and nodes and corridors, to ensure easy access for commercial and personal service uses, develop destination boutiques and shops, and create visual and pedestrian interest	✓	A regulatory framework of documents to guide development in the Downtown Core was prepared, including a Downtown Core Local Area Plan, Zoning Amendments and Built Form Standards. These three components will work together to ensure a mixed use, pedestrian friendly environment in the Downtown Core and create a vibrant exciting downtown that is a destination for residents, employees and visitors.	Approval of a new Downtown Core Local Area Plan, Zoning Amendments and Built Form Standards on March 6, 2012 and implementation through development applications.

CONNECT

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
Build Vibrant Communities			
CONNECT	4. Make Mississauga a destination by developing major tourist attractions	<p>Between May and June the Square hosted a total of 43 events. Attendance on the square has been particularly strong on evenings and weekends. Of particular note in June was the success of the European Soccer Championship screenings on the Mississauga Celebration Square screens. The screening drew more than 13,000 visitors over 17 days of games. In total Mississauga Celebration Square has attracted over 1 million visitors since it opened in June 2011.</p> <p style="text-align: center;">✓</p>	Continued programming of Mississauga Celebration Square.
	5. Capitalize on the Credit River to foster all-season activities	<p>The draft Credit River Parks Strategy and Master Plan was completed in June 2012.</p> <p style="text-align: center;">✓</p>	Completion and approval of the Credit River Parks Strategy, followed by implementation.
	6. Give communities a "heart" by building identifiable main streets	<p>A main street in downtown Mississauga has been identified through the Downtown21 Master Plan.</p> <p style="text-align: center;">✓</p>	Ongoing implementation of the Downtown21 Master Plan.
Create Great Public Spaces			
CONNECT	7. Build an international landmark destination on the waterfront	<p>The City, the Province of Ontario and Ontario Power Generation (OPG) are working together to develop a Master Plan for the Lakeview lands in southeastern Mississauga using Mississauga's Inspiration Lakeview Vision as a starting point. Work is also underway with Canada Lands Corporation and Imperial Oil, in the Inspiration Port Credit project, to plan for the Port Credit Harbour Marina and the Imperial Oil sites in Port Credit.</p> <p style="text-align: center;">✓</p>	Development of the Master Plans as well as initiatives that could help people experience the lakefront in the short term.
	8. Establish a "Central Park" for our downtown		The potential for Riverwood to become our "Central Park" is being addressed through the Credit River Parks Strategy.
	9. Maximize the year-round potential of golf courses	<p>BraeBen offers Winter Golf Instructional Programming available for practice or as part of a mixed golf league.</p> <p style="text-align: center;">✓</p> <p>Both BraeBen and Lakeview operate year-round as banquet facilities for both private and corporate functions. This business model has ensured that the facilities are in use and active throughout the year.</p>	<p>Continue to assess opportunities to maximize year round use.</p> <p>Continue to promote and increase awareness of City banquet facilities.</p>

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
Actions Added in 2012:			
CONNECT	<p>We will provide public art in all parks and public spaces, ranging from simple “treasures” in small, neighbourhood parks, to more significant, bolder pieces in key parks and public spaces</p>	<p>✓ Through the Public Art Program, the Culture Division aims to contribute to the unique identity of Mississauga and its various destinations: the historic villages, Lake Ontario waterfront, the Credit River Valley and Downtown. Recent public art installations include Possibilities (Duke of York Boulevard and Square One Drive), Crossing Pedestrians (Duke of York Boulevard and City Centre Drive), and Familia (Harold E. Kennedy Park).</p>	<p>Installation of Migrations on the corner of Burnhamthorpe Road West and Duke of York Boulevard in spring 2013.</p>
Celebrate our Community			
CONNECT	<p>10. Develop vibrant cultural districts</p>	<p>✓ Port Credit was again the site of a Culture Node Pilot Project for the summer of 2012, which allowed for temporary encroachments on sidewalks to permit street furniture and retail displays, additional on-street parking for the farmers’ market and additional bicycle facilities. In addition, 4 parking spots were transformed into temporary public art displays in celebration of International Park(ing) Day during the end of September.</p>	<p>The Port Credit Culture Node will continue to enliven this area of the City for warm months of the summer.</p>
CONNECT	<p>11. Celebrate the heritage of the Credit River</p>	<p>✓ Credit Valley Conservation has prepared a proclamation to encourage the Canadian Heritage Rivers Board to support the Credit River’s nomination as a candidate river for designation as a Canadian Heritage River.</p>	<p>Work and support with Credit Valley Conservation (CVC) on the overall plan to designate the entire Credit River as a Canadian Heritage River System.</p>
CONNECT	<p>12. Develop an annual event that puts Mississauga on the world stage</p>		<p>Planned for consideration in 2015-2019.</p>
Provide Mobility Choices			
CONNECT	<p>13. Prohibit the addition of new automobile lanes to existing streets</p>	<p>✓ The Mississauga Official Plan contains a policy limiting road widenings except for the purposes of accommodating transit, cycling and pedestrian facilities or to provide additional through lanes in employment areas if deemed essential to goods movement. The construction of any other additional lanes to existing streets will only be done on an exception basis subject to special study.</p>	<p>Implementation of the Mississauga Official Plan.</p>

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
CONNECT		<p>Over 20km of cycling facilities were installed in 2012, including marked shared lanes (“sharrows”), bike lanes and boulevard multi-use trails.</p> <p>Crossrides (similar to a crosswalk, but for bikes) were installed for the first time at three signalized intersections.</p> <p>Numerous bicycle detection loops were installed at traffic signals along cycling routes.</p> <p>✓ Multi-use trails were constructed on Lakeshore Road West (Meadow Wood Road to Lorne Park Road), Tomken Road (Courtney Park Drive to Britannia Road), Winston Churchill Boulevard (Unity Gate to Burnhamthorpe Road West), Burnhamthorpe Road West (Hurontario Street to Confederation Parkway) and an extension of the Queensway trail east of Dixie Road was completed.</p> <p>Dedicated on-road bicycle lanes were installed on Kirwin Avenue, Satellite Drive, Skymark Avenue, Stanfield Road and Tenth Line West.</p>	Continued implementation of the Cycling Master Plan.
		<p>✓ The Discount Transit Program (DTP) in conjunction with Smart Commute Mississauga continues to operate. Other programs ongoing include the Car Share Pilot, Guaranteed Ride Home and the employee Transit Trial Offer.</p>	The DTP will continue to be monitored during the pilot phase with evaluation to follow.
Build & Maintain Infrastructure			
CONNECT			Will be examined in the context of the downtown Main Street, the Port Credit and Cooksville mobility hubs, and other sites as appropriate.
		<p>✓ The 2031 population forecast for Mississauga is 805,000 in Regional Official Plan Amendment (ROPA) 24; Mississauga’s City Council has also endorsed this new forecast number.</p>	The process of population and employment distribution will commence again in 2013 due to the new forecasts in Amendment 2 of the Growth Plan.


Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
CONNECT		<p>Council has approved, in principle, the implementation of a stormwater rate to support future stormwater infrastructure needs.</p> <p>On May 22, 2012, the “Mississauga Transportation Forum – the Case for Investment” was held at the Living Arts Centre. Attendees from community groups, the business community and officials from various levels of government, including the Mayor and several members of Council, listened to keynote speakers, including Bruce McCuaig from Metrolinx. Breakout sessions were organized to discuss the issue of how to fund future transportation improvements.</p> <p>✓ Metrolinx has a legislated mandate to deliver an Investment Strategy on how to fund the Regional Transportation Plan – The Big Move – on or before June 1, 2013 and City staff will work closely with Metrolinx as it begins to rollout a public consultation program around the investment strategy to residents and businesses.</p> <p>Facilities and Property Management continue to enhance the use of the Asset Management Program to drive the ongoing lifecycle maintenance planning of all City facilities. This program will assist with more strategic facility planning decisions for future capital plans.</p>	<p>An implementation strategy is being developed, which will contain detailed implications, costs, a credit policy and other elements of a stormwater rate for consideration by Council prior to a final decision on this matter.</p>
Nurture Villages			
CONNECT		<p>19. Recognize and revitalise our historical villages</p> <p>✓ The foundation of the Pinchin Barn is being restored to ensure its long term protection and to improve public access and security of the restored foundation. Public access to the restored barn foundation will also be restored and an educational piece will be provided through the development and installation of interpretive signage at the site.</p>	<p>Efforts through designation of historical structures under the Ontario Heritage Act will continue in addition to the updating of the Meadowvale Village Heritage Conservation District Plan, to ensure strong protection for this unique area of Mississauga.</p>
		<p>20. Fix our historical facades</p> <p>✓ 16 grants totalling \$69,178 were allocated through the 2012 Designated Heritage Property Grant program. These are annual grants given to owners of heritage designated buildings to assist them in maintaining the heritage attributes of the building by providing up to 50% of costs.</p>	<p>Ongoing implementation.</p>

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
21. Beautify our villages			Planned for consideration in 2016.
Maintain a Safe City			
CONNECT	22. Reduce crime risks	<p>The Youth Plan contains a number of recommendations regarding youth engagement to help reduce crime rates.</p> <p>Safe City Mississauga was presented with the Best Community-Based Program of the Year Award from the International Society of Crime Prevention Practitioners.</p> <p>✓ Through Safe City Mississauga’s Aspire After School Program, children in Mississauga receive peer tutoring and develop valuable social skills and academic discipline at a young age before dropping out of school becomes an option. The award recognizes the program as one of the world’s most outstanding community-based crime prevention programs.</p>	<p>Partnering with the Region of Peel (particularly the Peel Youth Violence Prevention Network) will be required.</p> <p>Continue to support partnership with Safe City Mississauga, including: hosting a Gangs Assessment Workshop in March 2013 at the Burnhamthorpe Community Centre, the Neighbourhoods Night Out Initiative, and offering several educational sessions related to Cyber Bullying and Crime Prevention.</p> <p>Continue to work with local youth serving agencies and Peel Region Housing to review and assess prevention programs that address issues.</p>
	23. Increase after-school activities	<p>The Libraries offer a variety of programs including book clubs, reading buddy programs and writing contests. The Teen Advisory Groups at the Libraries assist staff in creating captivating programs for young adults.</p> <p>✓ Community Centres offer drop-in sport programs, fitness centres, museum tours and more. The Recreation Youth Advisory Committees assist Community Centre staff in creating fantastic programs and events. All Community Centres provide free after school programs a minimum of one day per week through the Wal-Mart at Play program.</p>	<p>Build on the Wal-Mart at Play program by offering a greater and broader range of programming options, including: leadership programs, art, dance and sport activities based on consultation and engagement with children and youth from the community.</p> <p>The Recreation Division as part of a broader coalition with the United Way of Peel and Peel Children and Youth Initiative among other agencies serving youth in Peel were successful in obtaining the Ontario After School Grant to expand after school programming throughout Mississauga.</p>
	24. Make streets safer	<p>✓</p>	<p>Council has approved the initiation of a traffic calming pilot project in 2013. It is anticipated that 4 distinct and unique streets, using different techniques for traffic calming, will be evaluated for broader implementation in the future.</p>

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
Create a Vibrant Downtown			
CONNECT		25. Attract an integrated post-secondary education facility	Initial planning for the Phase II building at Sheridan College's Hazel McCallion Campus is underway in conjunction with Infrastructure Ontario.
			
		26. Create a downtown "anchor hub"	Construction of BRT infrastructure in the Downtown. The Hurontario Main Street Study and Downtown21 Master Plan identify a downtown route for LRT.
		27. Establish an arts, culture and entertainment district	Being examined through the Downtown21 Master Plan.
Actions Added in 2012:			
		We will implement a finer-grained block structure in the downtown	A finer-grained block structure has been identified in the Downtown Core Long Term Road Network and Classification Schedule of the Draft Downtown Core Local Area Plan.
			Approval of a new Downtown Core Local Area Plan, Zoning Amendments and Built Form Standards on March 6, 2013 and implementation through development applications.

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
Visionary Action			
PROSPER	We will create a model sustainable creative community on the waterfront	<p>✓</p> <p>As part of Inspiration Lakeview, environmental information was reviewed to inform the next steps of the project with respect to the Inspiration Lakeview Master Plan studies and the feasibility of access to the Western Pier. The City has also formed a partnership with Credit Valley Conservation, the Lakeview Waterfront Connection, to use land excavated for a new Peel Region water main to create new park land just offshore in Lake Ontario. The launch of Inspiration Port Credit, with Canada Lands Corporation and Imperial Oil, provides a further opportunity to achieve this goal.</p>	Completion of the review of environmental information, Master Plan, Western Pier Access Feasibility, and Lakeview Waterfront Connection Environmental Assessment. Completion of the Inspiration Port Credit Master Plan.
Develop Talent			
PROSPER	1. Harness the talent of foreign trained professionals	<p>✓</p> <p>The City of Mississauga has been identified for the second time as one of the nation’s best employers for recent immigrants. The 2012 Best Employers for New Canadians special designation recognizes the City for offering “interesting programs to assist new Canadians in making the transition to a new workplace and a new life in Canada.”</p>	Ongoing participation and support through partnerships. Economic Development Office to provide information and support for the integration and productivity of Mississauga’s immigrant workforce.
	2. Build linkages to identify talent and skill needs	<p>✓</p> <p>The City of Mississauga worked with academic and industry partners to create Advantage Mississauga. Advantage Mississauga will provide connections that are needed to strengthen innovation, build talent and utilize innovation assets, with the goal of positioning the City of Mississauga as a top global city for creativity and innovation.</p>	Ongoing support and promotion of organizations and post-secondary institutions through partnerships.
Attract Innovative Businesses			
PROSPER	3. Facilitate dialogue on emerging industries	<p>✓</p> <p>Addressed in the Economic Development Strategy.</p>	EDO to engage local businesses and educational institutions and international businesses to further discussions regarding collaboration, partnership in the development of initiatives that target high growth, and emerging industries.
	4. Develop knowledge-based industries	<p>✓</p> <p>Addressed in the Economic Development Strategy.</p>	Implementation of the Economic Development Strategy.

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
Actions Added in 2012:			
PROSPER	We will implement an international marketing campaign showcasing our cultural diversity and economic sustainability	✓ The City's Economic Development Office developed an International Marketing Strategy to work towards the goal of making Mississauga a Global Business Magnet. The strategy sets the objectives of targeting high growth sectors and providing a compelling global brand to attract business, investment and jobs.	Implementation of the International Marketing Plan. Launch of new marketing campaign.
	Meet Employment Needs		
PROSPER	5. Showcase emerging technologies	✓ Addressed in the Economic Development Strategy.	Implementation of the Economic Development Strategy.
	6. Cultivate and nurture the business environment	A new BIA has been established in the Malton community. The approved boundary includes businesses along Airport Road from Thamesgate Drive to Derry Road, Derry Road from Burlington Street to Rexwood Road and Goreway Drive from Derry Road to Morning Star Drive. The Port Credit BIA would like to expand its current boundaries. They will be revising the proposed boundary in greater detail and re-submitting a letter to the City on a further scoped boundary. ✓ The City of Mississauga's business directory is now available online, making it possible to locate and receive reliable contact information for over 10,000 companies located in Mississauga. The business directory is a popular service used by both small and medium-sized businesses in Mississauga to generate lists, leads and connections with the community. In addition to free online access to listings, a one-year subscription is available for purchase for full-access company listings. EDO's Mississauga Business Enterprise Centre provides information, resources and guidance to entrepreneurs and small business owners interested in starting or growing a small business.	EDO to continue to provide local entrepreneurs and businesses with business information and services to support business growth and job creation.

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
Strengthen Arts & Culture			
9. Showcase innovative development partnerships	✓	Advantage Mississauga is an industry lead collaborative initiative that will mobilize talent and leverage local resources to enable innovation and stimulate enhanced prosperity.	The engagement of the private sector together with the City and our education partners is required to complete the action plan for innovation in Mississauga.
10. Strengthen arts, culture and heritage organizations	✓	The 2012 Arts and Culture Grant Program awarded a total of \$1,412,907 in 2012 to 22 organizations for capital, operating, project and technical assistance support.	Ongoing distribution of grants.
11. Encourage community celebrations and festivals	✓	The Community Cultural Festivals and Celebrations Grant Program awarded \$525,670 in 2012 to 11 organizations for long-term growth and development of arts and culture in our community.	Ongoing distribution of grants. Development of a Celebrations and Festival Strategy for Mississauga.
12. Strengthen cultural infrastructure	✓	Through the 2011-2020 business planning process a capital budget was established for repairs and adaptive reuse of existing and new cultural facilities. A collaborative relationship between Culture and Facilities and Property Management exists to ensure the specific needs for repair and rehabilitation of our historical designated buildings.	Ongoing implementation of repairs through the budget process.
13. Build partnerships and increase collaboration	✓	The Mississauga Cultural Resource Partnership is a high-level forum for Mississauga-area organizations and institutions who engage in culture related research, policies, programs and initiatives. They meet formally twice a year and share useful information of collective interest. The Culture Division and the Mississauga Arts Council have formed a partnership and through ongoing meetings and communication, areas for cooperation are identified and duplication is avoided.	Bi-annual Mississauga Cultural Resource Partnership meetings. Ongoing partnership between the Culture Division and Mississauga Arts Council.
14. Strengthen the flow of information	✓	On May 1, 2012, the Mississauga Cultural Resource Map project was launched. The launch was attended by over 150 key Mississauga Cultural organizations, community groups, ratepayer associations, local artists and representatives from municipalities across Ontario. This online cultural tool is now live at www.cultureonthemap.ca . The project has attracted attention right across the country, including an article in the Public Sector Digest, which reaches 140,000 public sector practitioners and academics across Canada.	Release of the Cultural Report Card in Spring 2013.

PROSPER

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
PROSPER	15. Identify cultural nodes and create an artful public realm	<p>On March 7, 2012, Council approved continuation of the Port Credit Culture Node Pilot Project. The project is intended to use existing planning policies, incentives and partnerships to help better support cultural resources and activities in Port Credit. This year the program proposes to work with the BIA to creatively transform four parking spaces on Lakeshore through art installations. The installations are planned from September 19-30 to coincide with International Parking Day (September 21) and Culture Days (September 28-30). An additional initiative is to allow businesses to encroach on sidewalks to accommodate outdoor patios and retail displays subject to the necessary approvals. The Port Credit Culture Node Pilot Project contributes to creating an environment that supports and encourages a more vibrant main street and cultural district.</p> <p>✓ The City of Mississauga’s Culture Division co-organized a roundtable on public art for municipal culture staff with the City of Hamilton. The roundtable took place on June 21, 2012 in Hamilton and was attended by more than 20 municipalities across Ontario.</p> <p>Mississauga’s new public art piece Possibilities was installed in the centre of the roundabout at Duke of York Boulevard and Square One Drive.</p>	Report on the outcomes of the Port Credit Cultural Node and proposal for continuation of the project.
	16. Attract and support creative individuals		Provide exhibition and performance opportunities for individual artists through such events as Culture Days.
Create Partnerships for Innovation			
PROSPER	17. Promote Mississauga as an international centre of health care excellence	<p>EDO developed a new international marketing strategy “Mississauga – Canada’s Global Investment Destination”.</p> <p>✓ In 2012, the Economic Development Office hired a Manager of Global Business Investment who will be dedicated to international marketing and development activities.</p>	Explore opportunities to co-market the City of Mississauga and Mississauga-based companies to international audience in emerging key sectors including Life Sciences.

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
PROSPER		<p>18. Share information about emerging innovative and creative industries</p> <p style="text-align: center;">✓</p>	<p>Addressed in the Economic Development Strategy: Create marketing tools to emphasize the City's attractive local assets, quality of place and the strengths of its business community and support infrastructure.</p> <p>Economic Development Office will launch its new marketing campaign.</p>
		<p>19. Establish a "Centre for Innovation"</p> <p style="text-align: center;">●</p>	<div style="text-align: right; padding-right: 20px;">  </div>



Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
Visionary Action			
GREEN	<p>We will transform Mississauga into a "net-zero" carbon city to become a leader in green initiatives by reducing greenhouse gas emissions in our city</p>	<p>Mississauga City Hall continues to be powered by Bullfrog Power, Canada's 100% green energy provider.</p> <p>The Living Green Master Plan was completed in 2011 and adopted by Council on January 18, 2012. The Living Green Master Plan identifies priorities and organizes actions to move the City towards environmental sustainability.</p> <p>The City began its streetlight LED conversion project with the installation of a monitoring system that detects malfunctioning street lights multiple times a day and transmits this information wirelessly. This will be followed by the replacement of the light portion of 49,000 streetlights from the old high pressure sodium lights to LED. The conversion will continue until December 2014. The \$26M investment should result in a 55% reduction in future energy consumption and significant reduction in maintenance costs for street lighting. LED street lighting uses less energy, reduces harmful gas emissions and reduces sky glow because of a more even distribution of white light. LED lights were also installed in tennis courts located in three tennis clubs of the City and adopted as the future standard for tennis court lighting.</p> <p>The Garry Morden Centre was built to very high standards of sustainability targeting LEED Silver rating.</p> <p>Fire Station 116 on Tomken Road was built with geothermal heating and was awarded the prestigious "High Performance New Construction" certificate given to new buildings with highly sustainable design features by Enbridge.</p> <p>The Energy Benchmarking, Energy Awareness and Retro-Commissioning (EBEAR) Program was accepted by the Environmental Advisory Committee. The Program aims to improve energy efficient operation and maintenance practices of City facilities as well as build awareness for the campaign. It is aimed at having facility users and staff take ownership of their energy use behaviour and their role in</p>	<p>Expand the City's purchase of green energy.</p> <p>Implement public awareness campaign to engage residents in select activities and programs that reduce greenhouse gas emissions in our city.</p> <p>Update corporate and community greenhouse gas emissions and criteria air contaminant inventories.</p> <p>Evaluate the results of the "Greening Our Fleet" program and make recommendations for how to further green our fleet over the next five years.</p> <p>Ongoing streetlight conversion</p> <p>Additional Energy Efficiency training workshops will be developed to maximise energy savings from controls and natural gas fuelled heating equipment. Recommissioning of other potential City buildings will continue.</p>

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
		<p>reducing energy consumption. The Benchmarking strategy will enable comparison of similar buildings and setting goals and targets to reduce energy consumption.</p> <p>A Park Pathway Lighting Standards Equipment Review was completed and 3 LED light standards have been prequalified through the evaluation process. The new equipment standards will reduce energy consumption by 50% and reduce maintenance requirements for new equipment in new lifecycle park pathway replacement projects.</p>	
Lead & Encourage Environmentally Responsible Approaches			
GREEN	<p>1. Pursue renewable energy production and use</p>	<p>The Council of the City of Mississauga passed a resolution confirming support for the construction and operation of Rooftop Solar Projects applying to the Provincial Feed-In Tariff program, anywhere in the City of Mississauga, including, but not limited to Rooftop Solar Projects on City-owned buildings.</p> <p>In addition, in order to address concerns raised by Council regarding potential impacts of roof solar projects on adjacent residential areas, which applicants seeking the Council support resolution must satisfy a checklist prior to receiving an official copy of the resolution. The checklist addresses issues relating to visibility, noise, glare, ice, safety and emergencies.</p> <p>✓ Facilities and Property Management has developed a project to lease seven rooftops of selected City buildings to developers for the purpose of generating green electricity by installing photo-voltaic (PV) solar panels proposed to be done under the “Feed in Tariff” (FIT) program of the Ontario Power Authority (OPA). The developer invests the capital, manages the project, maintains the PV system and pays the City an agreed upon annual rent. If all the proposed seven facilities are successfully developed with PV installations, enough energy to power 175 homes would be generated and greenhouse gas emissions would be reduced by 410 tonnes, the equivalent of removing 125 cars from our roads.</p>	<p>Implement the Living Green Master Plan.</p>

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
2. Implement water conservation programs	✓	The Living Green Master Plan identifies several actions related to water conservation.	Implementation of the Living Green Master Plan. Implement public awareness campaign to engage residents in select activities and programs that reduce water use.
3. Develop a green development standard strategy that addresses resource consumption and pollution emissions	●		
Actions Added in 2012:			
We will create an “Office of Environment” to fulfill the Strategic Goals for Living Green	●	An Environment division was created within the Community Services Department to provide corporate environmental leadership.	
We will explore replacing failing noise walls with “the living wall” noise attenuation barrier, where spaces exist to beautify and green our city	✓	A “Living Wall” – a green alternative to traditional concrete noise walls – was featured along a section of Rathburn Road East. The living wall noise attenuation barrier is made of fast-growing willow shoots filled with an earthen base core that is secured by a timber framework. This design presents a green option to traditional concrete barriers.	The pilot is under evaluation prior to implementation in other parts of the City. Monitoring of the Rathburn Road site is expected to last approximately five more years.

GREEN

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
GREEN		<p>We will implement renewable energy sources for the City fleet to help reduce greenhouse gases</p> <p>✓ The City of Mississauga is reducing greenhouse gas emissions from City vehicles through a program called Greening Our Fleet. Since 2006, the City has maximized fuel efficiency of 128 vehicles by matching the right type of vehicle for the required use and replacing vehicles with fuel efficient, hybrid or electric vehicles, when possible. There are now 42 hybrid vehicles and two electric vehicles in the City's vehicle fleet.</p>	
Conserve, Enhance & Connect Natural Environments			
GREEN		<p>4. Plant one million trees in Mississauga</p> <p style="text-align: center;">✓</p> <p>In 2012, 34,251 trees were planted, for a total of 112,129 since 2009.</p>	<p>Increase the number of trees planted annually by forestry. Engage residents and businesses to contribute to the action.</p> <p>Implement public awareness campaign to engage residents in selecting activities and programs that increases tree planting.</p>
GREEN		<p>5. Implement a city boulevard beautification program to foster civic pride and raise environmental awareness</p> <p style="text-align: center;">✓</p>	<p>Planned for future consideration.</p>
GREEN		<p>6. Pro-actively acquire and/or enhance land along the waterfront and in natural areas for recreational and ecological value</p> <p style="text-align: center;">✓</p> <p>In 2012, the City acquired 1.89ha (4.67 ac) of additional land through various acquisitions within various natural areas.</p> <p>Also in 2012, the City undertook several naturalization plantings to restore 2.8ha (7ac) of land to a natural habitat.</p> <p>The draft Credit River Parks Strategy and Master Plan was completed in June 2012.</p> <p>A broadened Natural Heritage System Strategy is being developed with implementation tools to guide city programs and activities for the protection, enhancement, restoration and expansion of the natural heritage system across Mississauga.</p>	<p>Ongoing land acquisitions for lands within the Credit River Watershed and the waterfront.</p> <p>Ongoing securement of lands within natural areas through the development process</p> <p>Completion of the Credit River Parks Strategy.</p> <p>Naturalize areas within the Credit River watershed.</p>

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
Actions Added in 2012:			
GREEN	We will develop and implement an “Urban Forestry Strategy” to guide where trees should be planted or protected	<p style="text-align: center;">✓</p> <p>The Natural Heritage and Urban Forest Strategy is currently underway. It will develop a long-term strategy with policies, an implementation plan and priorities to guide City programs and activities for the protection, enhancement, restoration and expansion of natural areas and the urban forest across Mississauga.</p>	Completion and implementation of the Natural Heritage and Urban Forest Strategy.
	We will develop and implement an updated Natural Heritage Strategy for land and water	<p style="text-align: center;">✓</p> <p>The Urban Forest Management Plan is currently underway as part of the Natural Heritage and Urban Forest Strategy. It will provide implementation tools to ensure that the City will preserve, protect, and enhance the Urban Forest over the next 20 years.</p>	Completion and implementation of the Urban Forest Management Plan.
Promote a Green Culture			
GREEN	7. Implement an incentive loan program for energy improvements		This action has been deferred pending an appropriate opportunity.
	8. Use resources efficiently by implementing eco-business zones	<p style="text-align: center;">✓</p> <p>The City of Mississauga is a founding and ongoing municipal partner of Partners in Project Green. Although originally developed for the area in and around Pearson Airport, the opportunity to participate in Partners in Project Green is available to all Mississauga Businesses. Many businesses outside the Pearson Eco-Business Zone have joined Partners in Project Green.</p> <p>Investigate and conduct a screening study to identify District Energy opportunities within the City which will support a preferred site(s) strategy for District Energy that can be applied to specific areas of development and redevelopment in Mississauga for consideration by Council.</p>	Implementation of the Economic Development Strategy. Continue to encourage businesses in Mississauga to participate in Partners in Project Green.

Our Future Mississauga – 2012 Action Charts

Action	Underway	Progress from January 1 to December 31, 2012	Next Steps to be Taken
GREEN	9. Create a City of Mississauga "living green" award program	<p>Living Green criterion was added to the Mississauga Urban Design awards in 2010 and was strengthened in 2012. The Living Green criterion evaluates the nominee's integrated approach to design which supports environmental and sustainable site and building practices.</p> <p>✓ A "Greenest Ward Award" was developed as part of the Let Your Green Show awareness campaign. Ward 1 was presented with the "Greenest Ward" award for the grow local/eat local challenge.</p>	<p>Implement Living Green Master Plan Action #31: Launch a new design award to complement the Mississauga Urban Design Awards.</p> <p>Develop a Living Green community environmental award.</p>
	10. Implement an educational program that promotes "living green"	<p>✓ The Let Your Green Show campaign was developed and launched through a partnership between the City of Mississauga and the Region of Peel. The collaborative campaign engages residents in actions identified in both the City's Living Green Master Plan and the Peel Climate Change Strategy that will help mitigate and adapt to the impact of climate change at the local level.</p> <p>The first phase of Let Your Green Show, themed "grow local/eat local", ran from July 1, 2012 to October 31, 2012.</p>	<p>Develop and implement Let Your Green Show Phase 2 (use less water) and Phase 3 (give your car a break) Region-wide.</p>