

Our Future Mississauga 2013 Action Charts

MOVE

Visionary Action

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
We will make Mississauga less car-dependent by doubling current ridership, and matching the increase in active modes of transportation	✓	<p>There were 50,894,501 boardings in 2013 and revenue ridership increased by 3%.</p> <p>The preparation of a downtown Movement Plan and a ten year transit strategy are currently underway.</p> <p>The MiWay 5-year service plan will begin in Spring 2014 and be completed by Spring 2015.</p> <p>Now in its third year, MiWay’s student ambassador program expanded to 19 participating schools, up from 15 last year.</p> <p>15 km of new sidewalks were installed in 2013.</p> <p>12 km of new cycling facilities were installed in 2013, for a total of 67 km completed since the approval of the Cycling Master Plan. A further 13 km of facilities were designed in 2013, including larger infrastructure projects such as the Transitway and the regional Hanlan Water Project.</p> <p>A feasibility study is underway for pedestrian and cycling crossings at the Credit River/QEW.</p> <p>Automatic bicycle counter equipment was installed at several locations, a new green pavement marking demonstration project was installed near the Civic Centre, the use of bicycle detection equipment at intersections was expanded, and staff participated in the development of new provincial cycling standards now approved by MTO.</p>	<p>Continue to attract ridership by increasing service as the budget allows, marketing the MiWay brand and constructing the Bus Rapid Transit (BRT).</p> <p>Collect data on active modes to serve as a benchmark, continue to work on implementing the Cycling Master Plan and adding sidewalk network to increase pedestrian accessibility to the transit system.</p> <p>A Lakeshore Road Master Plan will commence in 2015, looking at the multi-modal possibility for the corridor.</p> <p>The Cycling Master Plan is due for a refresh/update in 2015.</p> <p>A Transportation Master Plan will be undertaken in 2016.</p>

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Develop Environmental Responsibility

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
1. Provide “complete” streets that balance land uses and forms	✓	<p>Multi-modal road design guidelines for the downtown have been developed.</p> <p>12 km of new cycling facilities were installed in 2013, primarily in conjunction with capital works projects.</p> <p>Planning for the commencement of the Dundas Corridor Study occurred.</p> <p>Planning for McLaughlin Road, Creditview Road and a Second Line active transportation connection was underway.</p>	<p>Through capital works projects and development applications, identify opportunities to provide complete streets or tweak road design in accordance with principles for complete streets.</p> <p>Progress the provision of cycling facilities through the annual road rehabilitation capital program.</p>
2. Reduce our carbon footprint through “green” transit	✓	<p>In 2013, 5% of fuel was from renewable resources.</p>	<p>Monitor industry for fuel saving technologies such as light weight construction and electric fan cooling technologies.</p> <p>Replace change-off vehicles with affordable fuel efficient vehicles.</p>
3. Implement a parking strategy that supports public transit	✓	<p>Implementation of Municipal Paid Parking continued to be expanded in 2013 with implementation of additional pay and display machines in the downtown as well as the creation of a new off-street municipal parking lot at the south east corner of Burnhamthorpe Road West at Kariya Gate.</p>	<p>A Parking Master Plan has been identified and is planned to start in 2015 that will provide direction in the continued implementation and operation of Municipal Parking within the City.</p>

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
Action Added in 2012: We will establish car share in nodes	✓	The second year of a two year pilot program with AutoShare Inc. for the provision of car share services in the downtown concluded.	<p>A report will be presented to Transportation Committee in early 2014 to provide an overview of the car share service pilot program and to seek authorization to continue to have car share services available.</p> <p>Additional work will also be undertaken to see where opportunities exist to expand car share service outside of the downtown.</p>

Connect Our City

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
4. Investigate higher-order transit between downtown Mississauga and Union Station			Monitor any opportunities through Metrolinx or other upper tier government transportation planning initiatives and/or funding opportunities.
5. Provide alternatives to the automobile along major corridors	✓	<p>Construction continued on the Mississauga Transitway which will provide a rapid transit corridor for express and local bus services across Mississauga. The final construction contract that the City is delivering was tendered in late 2013.</p> <p>The Hurontario-Main LRT Project design phase continued and a second Public Information Centre (PIC) was held in Mississauga on May 14, 2013. This PIC provided updated recommendations on the LRT preferred alignment, the stops and the complete system along with how it will be integrated with the community along Hurontario Street and in downtown Mississauga.</p>	<p>The first phase of the Mississauga Transitway (Central Parkway, Cawthra, Tomken and Dixie Stations) is expected to open in 2014.</p> <p>The legislated Transit Project Assessment Process (TPAP) will be launched in early 2014 for the Hurontario-Main LRT Project. This will provide the necessary environmental approvals of the preferred LRT design to enable to project to move forward into the implementation phase subject to funding.</p>

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
6. Shorten the travel time to a transit stop	✓	<p>Access to transit stops is considered via the annual sidewalk construction program and review of pedestrian connections is to be provided through development applications. 15 km of new sidewalks were installed in 2013. Site plan applications are reviewed for pedestrian connections to transit.</p> <p>See above regarding progress on the Cycling Master Plan.</p>	<p>Continuation of the sidewalk program and integration with transit accessibility needs.</p> <p>Identify opportunities for direct pedestrian access to transit stops through development and redevelopment applications.</p>
7. Create mobility hubs	✓	<p>Mississauga's five mobility hubs (Downtown, Cooksville GO, Port Credit GO, Pearson Airport, and Renforth Gateway) have been identified as priorities in Metrolinx's Regional Transportation Plan.</p>	<p>Completion of studies and consideration of mobility hub requirements for the downtown as part of the implementation of the Downtown21 Master Plan.</p> <p>This will be further examined through the completion of LRT studies.</p>
8. Improve transit service between Mississauga, Union Station and Pearson International Airport	✓	<p>MiWay route #7 (Airport) and the Malton Express Route #107 continue to serve the airport.</p>	<p>Continue with BRT construction and collaboration with Metrolinx/GO Transit.</p>

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
9. Improve the transportation network for pedestrians, cyclists and automobiles	✓	<p>Approximately 15 km of sidewalks were constructed in 2013 with a focus on locations that meet transit accessibility requirements.</p> <p>12 km of cycling facilities were installed in 2013, including marked shared lanes (“sharrows”), bike lanes and boulevard multi-use trails.</p> <p>Mississauga ranked fourth among large Canadian cities for walkability and seventh across Canada according to ‘Walk Score’ which uses an algorithm to measure walkability of individual addresses based on proximity to nearby amenities.</p> <p>Additional downtown streets will be acquired from Oxford Properties as part of the expansion of Square One Shopping Centre.</p> <p>An Official Plan Amendment for the Gateway area is underway, including the addition of roads adjacent to the Hurontario corridor.</p>	<p>Continued implementation of the Cycling Master Plan.</p> <p>Implementation of the Living Green Master Plan, which identifies alternate modes of transportation as a key to environmental sustainability (Action 4: Invest in the expansion of alternative forms of transportation including cycling, walking and car-sharing).</p>
10. Encourage walking by establishing maximum block sizes	✓	<p>Maximum block sizes are addressed in the Downtown21 Master Plan and the Mississauga Official Plan contains policies regarding a finer grained street pattern. A Movement Study for the downtown was launched. It is a further detailed study of the Downtown21 block structure.</p>	<p>Implementation of the Mississauga Official Plan and Downtown21 Master Plan.</p>

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Build a Reliable and Convenient System

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
11. Accommodate the needs of cyclists	✓	The preliminary design for the Hurontario-Main LRT project includes cycling provisions along the length of the corridor.  Various connections to future Transitway stops are being planned/installed.	Install corridor cycling facilities along Hurontario Street in conjunction with the construction of the LRT, when commenced.
12. Implement “real time” bus tracking	✓		
13. Establish transit stops within a 10-minute walk	✓	Access to transit stops is considered via the annual sidewalk construction program and review of pedestrian connections are to be provided through development applications.	Continuation of sidewalk program and integration with transit accessibility needs.

Increase Transportation Capacity

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
14. Implement transit priority measures	✓	Construction of the Mississauga Transitway continued in 2013 which will provide a transit priority corridor across Mississauga.  Through the Hurontario-Main LRT Project, initial design for transit priority measures was undertaken for Light Rail Vehicles.	A study of transit priority opportunities is planned to take place to develop a strategy for how transit priority measures can be implement on the road network.

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
15. Provide sidewalks to all transit stops	✓	<p>Access to transit stops is considered via the annual sidewalk construction program and review of pedestrians are to be provided through development applications.</p> <p>Approximately 15 km of sidewalks were constructed in 2013, with a focus on locations that meet transit accessibility requirements.</p>	Continuation of the sidewalk program and integration with transit accessibility needs.

Direct Growth

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
16. Use development revenues from “density bonusing” to support higher-order transit	✓		Follow up through an implementation study to finance higher-order transit. Implementation of the Mississauga Official Plan.
17. Use special development levies to support higher-order transit			Planned for future consideration.
18. Require development standards for mixed-use development to support transit	✓	Standards were reviewed as part of the Mississauga Official Plan update process.	Implementation of the Mississauga Official Plan.

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
19. Accelerate the creation of higher-order transit infrastructure	✓	The Hurontario-Main LRT Project was screened into Round 5 of the P3 Canada funding program which strives to improve public infrastructure delivery through better value, timelines and accountability.	The Hurontario-Main LRT Project will work in partnership with other levels of government (Metrolinx, Infrastructure Ontario, P3 Canada) on the creation of an implementation strategy that considers the use of Public Private Partnerships.



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### BELONG

#### Visionary Action

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
We will attract five new post-secondary educational institutions	✓	<p>Initial planning for the Phase II building at Sheridan College's Hazel McCallion Campus is underway in conjunction with Infrastructure Ontario.</p> <p>The City made a funding investment of \$10 million to be paid over 10 years to assist with the construction of a new Innovation Complex which will house the Institute of Management and Innovation at the University of Toronto Mississauga.</p>	Monitor for future opportunities.

#### Ensuring Affordability and Accessibility

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
1. Attract and keep people in Mississauga through an affordable housing strategy	✓	The Second Unit Implementation Strategy was approved by Council. This includes Official Plan policies, zoning regulations, licensing provisions, an education program and partnerships with key stakeholders.	Begin licensing of second units.
2. Designate older adult clusters in mixed-use areas	✓	The Mississauga Official Plan states that "Major nodes are intended to serve as older adult clusters where community infrastructure, services and programs to serve the nodes of older adults will be directed."	Implementation of the Mississauga Official Plan

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
3. Introduction of an affordable service card	C	The ActiveAssist program is providing support for 8,500 individuals per subsidy year (May 1-April 30) allowing them to participate in recreation services and programs.	The City's Active Assist program will continue to enable Mississauga residents to participate in recreation programs. Considering the more unique arrangements and needs for children in care and those with special needs through inclusion pilots.
4. Introduce an affordable transit card			Planned for future consideration.
5. Expand the Malton Neighbourhood Services partnership model	✓	Continued to build neighbourhood connections that consider the unique needs of individual communities. The community development team has fostered partnerships with Colonial Terrace, Dixie Bloor Neighbourhood Services and is working on a broader and Strong Neighbourhood Strategy with Peel Region and the United Way.	Continue to monitor opportunity for redevelopment and partnerships that strengthen local neighbourhoods, provide opportunity for joint programming and share costs. Bring forward the Strong Neighbourhood Strategy for Council's consideration in 2015.
6. Expand inclusionary zoning to permit more housing types and social services	✓	It is currently unclear under provincial legislation whether municipalities can enforce inclusionary zoning policies. Provincial Bill 58 (formerly Bill 198), an Act to amend the Planning Act with respect to inclusionary zoning, has been proposed to address this issue. Bill 58 remains with the Standing Committee on Regulations and Private Bills, however the committee will not be considering discussing the Bill at this point.	Completion and approval of Housing Choices followed by implementation.

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Supporting Aging in Place

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
7. Legalize accessory units	C	City Council approved a bylaw to license second units in Mississauga. Ontario laws now require municipalities to allow second units in homes. These units are also known as basement apartments, in-law suites and secondary suites.	The bylaw comes into effect January 1, 2014.
8. Expand community link for older adults	✓	The Library continues to offer programs for Older Adults including reading clubs, internet and e-mail basics, and seniors' social clubs.	The Library is looking to deliver coordinated strategies and programs relating to Older Adults.
9. Enable older adults to age in place	✓	The City's Driveway Windrow Snow Clearing Program is a service offered to older adults during the winter season to assist in clearing snow that accumulates at the end of driveways during road plowing.	Advancing the Age Friendly Community designation through internal planning, establishing an Older Adult Advisory Panel to assist the City to meet the World Health Organization criteria. Departmental services including transit and regional services including housing will need to be a component of our strategy moving forward.

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Attract and Retain Youth

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
10. Implement a youth attraction and retention strategy	✓	Mississauga received ‘gold status’ as a Youth Friendly Community from Playworks – a group of organizations across Ontario that have joined forces to encourage communities to open doors and reinvest in youth play.	<p>Continue implementation of the recommendations identified in the Youth Plan.</p> <p>Introduce new elements to youth opportunities and continue to build participation/involvement of youth through the Youth Task Force and Youth Advisory Groups.</p> <p>Build on the success of MYAC in supporting their efforts to host a Youth Pep Rally in 2015. Including: a dynamic speaker and opportunities to meet and share ideas with Councillors and City officials; encouraging youth participation; and engagement in the upcoming municipal election.</p>
11. Implement a young adult retention strategy			Planned for future consideration by the Recreation Division and Economic Development.

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
12. Create “cool places” to attract youth and young adults	✓	<p>Celebration Square hosts a dynamic line-up of free year-round events and programming that appeal to youth.</p> <p>The Port Credit Culture Node Pilot Project is a Community/City initiative that explores ways to support engaging, lively events and activities where the expression of diversity and creativity is embraced.</p> <p>The Meadowvale Theatre Strategic Plan identifies the need to ensure facilities are welcoming and provide gathering spaces for residents of all ages.</p> <p>Future Directions in recreation engaged local youth in their interests and leisure needs for services and infrastructure</p>	<p>Continued implementation of the Youth Plan, Future Directions, the Culture Master Plan, and Parks and Forestry Master Plan.</p> <p>Create vibrant spaces through Downtown Growth Area Parks Provision Strategy. Development of downtown parks, connections, and urban squares through placemaking.</p>
Action added in 2012: We will provide programs and activities for young adults e.g. youth festivals	✓	<p>Between May 1<sup>st</sup> and 7<sup>th</sup>, 2013 young people across Canada joined together to host the largest annual youth-led celebration of creative expression and community involvement. Mississauga’s signature event is entitled REBEL, which in 2013 consisted of 58 events and featured over 250 artists. All events are designed for youth by youth.</p>	<p>The event will be built on and continued in 2014.</p>

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Attract Post-Secondary Institutions

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
13. Promote employment opportunities by becoming a university and college “workplace co-op friendly” city	✓	Addressed in the Economic Development Strategy.	<p>As identified in the Economic Development Strategy, EDO will:</p> <ul style="list-style-type: none"> <li>• Encourage the delivery of additional programming in digital media and entrepreneurship through Mississauga’s local educational institutions</li> <li>• Support the implementation of the Downtown21 Master Plan and Culture Master Plan in the creation of a vibrant employment and cultural hub for Mississauga.</li> <li>• Encourage local student employment by promoting the creation of more high-value co-op placement and internship opportunities between local businesses and Mississauga’s post-secondary institutions</li> <li>• Promote the Mississauga Board of Trade “Advantage Mississauga” initiative to match talent to business “needs”</li> </ul>
Action added in 2012: We will purchase strategic lands for post-secondary institutions	✓	In the fall of 2009, Mississauga Council approved the purchase of 8.55 acres (3.45 hectares) of land and a Ground Lease Agreement that together made the Sheridan Hazel McCallion Campus a reality.	

## Our Future Mississauga 2013 Action Charts

### Nurture Diverse Cultures

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
14. Encourage newcomers by establishing a Mississauga citizenship program			Planned for future consideration by the City Clerk.
15. Establish a strategy to integrate newcomers	✓	The Strong Neighbourhood Strategy work is underway and is considering the specific requirements of newcomers to Mississauga within their respective neighbourhoods. The results of this work will inform a broader newcomers' strategy and the continued service plans both recreation and libraries are undertaking to engage.	Examine the potential of the Libraries as central to the implementation of this strategy.  Create a Community Advisory Group for the "Newcomer on the Move" program and then a four-year program initiative.
16. Encourage multicultural festivals and events	✓	The Community Cultural Festivals and Celebrations Grant Program awarded \$529,437 in 2013 to 11 organizations for long-term growth and development of arts and culture in our community.  Mississauga Celebration Square hosts a dynamic line-up of community festivals that showcase the arts, cultural diversity and entertainment of the city.	Continue to provide funding through the Community Celebrations and Festivals Grant program to a variety of events, including those that showcase the various cultural communities.

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
17. Develop opportunities for residents to learn about different cultures	✓	Mississauga Celebration Square hosts a wide range of community festivals that provide residents and visitors with the opportunity to experience different cultures through arts, entertainment and cuisine.	The Cultural Profiles by Neighbourhood Study will see the development of community cultural plans for selected planning districts adopted by the Official Plan. The plans will help residents to understand the cultural identity, local stories, traditions and cultural assets within their community. The project will begin with the development of the Malton Community Cultural Plan in 2014.
Action added in 2012: We will develop a Mississauga website geared to new residents	C	The City has created a centralised website with links to useful information for new residents: <a href="http://www.mississauga.ca/portal/discover/guide">www.mississauga.ca/portal/discover/guide</a>	Maintain and update website as required.

### Integrate Places of Religious Assembly

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
18. Encourage community-building through the location of places of religious assembly	✓	The Mississauga Official Plan identifies the preferred location of places of religious assembly as the downtown, major nodes or community nodes. Alternatively, places of religious assembly are encouraged to locate along corridors, preferably at intersections. If places of religious assembly choose to locate in employment areas they are encouraged to do so at the periphery of the area.	Implementation of the Mississauga Official Plan.



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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
19. Partner with places of religious assembly to expand City programs and services			Planned for consideration in 2015.

## Our Future Mississauga 2013 Action Charts

### CONNECT

#### Visionary Action

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
We will collaborate with our residents to drive bold moves to complete our neighbourhoods	✓	The Applewood Community successfully took up Mayor McCallion's fundraising challenge with the Mississauga Credit Valley Lions' Club and the Applewood Acres Homeowners Association presenting the City with a \$25,000 cheque to contribute to a children's water spray feature that has been installed during the reconstruction of Don McLean Westacres Outdoor Pool.	Ongoing collaboration with residents.

#### Develop Walkable, Connected Neighbourhoods

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
1. Complete neighbourhoods with accessible public squares	✓	Cooksville Four Corners was transformed into an attractive public space in a historically significant location and popular destination for new immigrants to Mississauga.	Transform Streetsville Main Street to a vibrant event space by completing construction of Streetsville Village Square.
2. Establish a library or community facility within a 10-15 minute walk for all Mississauga residents	✓		Ongoing consideration through Future Directions Master Plans for Library, Recreation and Parks and Forestry.

## Our Future Mississauga 2013 Action Charts

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
3. Design streets around the idea of “pedestrian first’	✓	Provision of language in various updated Local Area Plans to emphasize active transportation and pedestrian realm.	Ongoing implementation. The 2015 Lakeshore Road Transportation Master Plan will address pedestrian realm along this key corridor.
Action added in 2012: We will identify and implement suitable locations to transform traditional intersections to roundabouts	✓	A roundabout was installed at the intersection of Plantation Place and Hazelton Place.	Continue to monitor the Square One Drive roundabout for potential improvements to future designs. Design and construct additional roundabouts as opportunities arise.
Action added in 2012: We will implement innovative pedestrian pavement markings to be functional and a form of public art	✓		Pursue additional opportunities as they arise.
Action added in 2012: We will require grade-related mixed-use development in the City Centre and nodes and corridors, to ensure easy access for commercial and personal service uses, develop destination boutiques and shops, and create visual and pedestrian interest	✓	Approval of a new Downtown Core Local Area Plan, Zoning Amendments and Built Form Standards on March 6, 2013 and implementation through development applications.	Implementation of the new Downtown Core Local Area Plan, Zoning Amendments and Built Form Standards through development applications.

## Our Future Mississauga 2013 Action Charts

### Build Vibrant Communities

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
4. Make Mississauga a destination by developing major tourist attractions	✓	Recommendations for the development of major tourist attractions may be addressed within projects led by Cultural Planning and/or Strategic Community Initiatives such as Downtown21, Inspiration Port Credit, Inspiration Lakeview, Cultural Spaces Strategy, Culture Master Plan, etc.	Continued programming of Mississauga Celebration Square.
5. Capitalize on the Credit River to foster all-season activities	✓	Credit River Parks Strategy, Natural Heritage Systems Strategy, and Urban Forest Management Plan completed in 2013.	Ongoing implementation.
6. Give communities a “heart” by building identifiable main streets	✓	A main street in downtown Mississauga has been identified through the Downtown21 Master Plan.	Ongoing implementation of the Downtown21 Master Plan.

### Create Great Public Spaces

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
7. Build an international landmark destination on the waterfront	✓	Continued advancement of the Inspiration Lakeview and Inspiration Port Credit Master Plan processes.	Completion of the Master Plans and implementation.
8. Establish a “Central Park” for our downtown		The Credit River Parks Strategy is complete and provides a longterm master plan for Riverwood park.	Additional park space for the downtown is being planned through the Downtown Growth Area Park Provision Strategy.

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
9. Maximize the year-round potential of golf courses	✓	<p>BraeBen offers winter golf instructional programming available for practice or as part of a mixed golf league.</p> <p>Both BraeBen and Lakeview operate year-round as banquet facilities for both private and corporate functions. This business model has ensured that the facilities are in use and active throughout the year.</p>	<p>Continue to assess opportunities to maximize year round use.</p> <p>Continue to promote and increase awareness of City banquet facilities.</p>
Action added in 2012: We will provide public art in all parks and public spaces, ranging from simple “treasures” in small neighbourhood parks, to more significant, bolder pieces in key parks and public spaces	✓	<p>The wall on the north side of the Sculpture Court Skate Park at the Mississauga Civic Centre was resurfaced by artist Dan Bergeron with a graphic mural that hints at the structure of the structures we interact with when at the skate park.</p> <p>A new public art piece entitled ‘Migration’ by local sculptor Alex Anagnostou was installed at the intersection of Duke of York Boulevard and Burnhamthorpe Road. The two part sculpture, composed of aluminum, stainless steel and sandcast molten glass, forms an arrow-like gateway over the boulevard.</p>	<p>The Public Art Master Plan, initiated in 2013 and set for completion in Spring 2014 will identify priority sites and suggested public art projects for the next 5 years.</p>

### Celebrate our Community

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
10. Develop vibrant cultural districts	✓		<p>The Port Credit Culture Node will continue to enliven this area of the City for warm months of the summer.</p>

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
11. Celebrate the heritage of the Credit River	✓		Work and support with Credit Valley Conservation (CVC) on the overall plan to designate the entire Credit River as a Canadian Heritage River System.
12. Develop and annual event that puts Mississauga on the world stage			Planned for consideration in 2015-2019.

### Provide Mobility Choices

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
13. Prohibit the addition of new automobile lanes to existing streets	✓	The Mississauga Official Plan contains a policy limiting road widening except for the purposes of accommodating transit, cycling and pedestrian facilities or to provide additional through lanes in employment areas if deemed essential to goods movement. The construction of any other additional lanes to existing streets will only be done so on an exception basis subject to special study.	Implementation of the Mississauga Official Plan.
14. Create more bike-friendly facilities	✓	12 km of new cycling facilities were installed in 2013, for a total of 67 km completed since the approval of the Cycling Master Plan.	Continued implementation of the Cycling Master Plan

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
15. Use incentives to encourage work commutes by public transit	✓	The Discount Transit Program (DTP) in conjunction with Smart Commute Mississauga continues to operate. Other programs ongoing include the Car Share Pilot, Guaranteed Ride Home and the Employee Transit Trial Offer.	The DTP will continue to be monitored during the pilot phase with evaluation to follow.

### Build and Maintain Infrastructure

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
16. Establish a development corporation			Will be examined in the context of the downtown Main Street, the Port Credit and Cooksville mobility hubs, and other sites as appropriate
17. Increase our population target	✓	An extensive growth study was completed enabling the City to better plan for the future. The study provides key information about long-term population, housing and employment forecasts to the year 2041 including a population of 829,000 by 2031 and 878,000 by 2041 and total employment of 527,000 by 2031 and 552,000 by 2041.	Ongoing review of forecasts.

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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
18. Focus on infrastructure maintenance and improvement	✓	<p>A new stormwater utility program including stormwater user rates to improve how the City funds the service that reduces flooding and protects water quality was approved by Council. Implementation planning is underway.</p> <p>The City's bridges, roads, noise wall and storm water pond capital rehabilitation programs continue to address the most pressing needs to maintain a state of good repair.</p> <p>88 roads were resurfaced in 2013.</p>	<p>The stormwater utility program is targeted to commence in January 2016.</p> <p>Continue to forecast asset rehabilitation needs and advance priorities through the annual corporate budget process.</p>

### Nurture Villages

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
19. Recognize and revitalise our historical villages	✓	The Holcim Waterfront Estate is one of the City's heritage properties and has now been adapted to a place where residents can celebrate their special moments.	Efforts through designation of historical structures under the Ontario Heritage Act will continue in addition to the updating of the Meadowvale Village Heritage Conservation District Plan, to ensure strong protection for this unique area of Mississauga
20. Fix our historical facades	✓	The Mississauga Heritage Property Grant Program provided \$57,537 in matching grants to heritage designated property owners for the conservation and preservation of built heritage resources.	Ongoing implementation.



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Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
21. Beautify our villages	✓	Streetsville Square is being transformed to a vibrant event space by completing construction of Streetsville Village Square.	Vibrant design created through placemaking with the community. Construction is underway to be complete in July 2014.
Action Added in 2013: We will provide heritage preservation incentives throughout the city	✓	The Mississauga Heritage Property Grant Program provided \$57,537 in matching grants to heritage designated property owners for the conservation and preservation of built heritage resources.  Updating of the Meadowvale Heritage Conservation District Plan.	Ongoing distribution of grants through the Mississauga Heritage Property Grant Program.

Our Future Mississauga 2013 Action Charts

Maintain a Safe City

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
22. Reduce crime risks	✓	A Safe City Mississauga Gangs Assessment Workshop was held.	<p>Partnering with the Region of Peel (particularly the Peel Youth Violence Prevention Network) will be required.</p> <p>Ongoing Crime Prevention Through Environmental Design principles applied in park development.</p> <p>Continue to work with local youth serving agencies and Pell Region Housing to review and assess prevention programs that address issues.</p> <p>Recommendations from the Strong Neighbourhood Strategy will inform specific strategies in communities with greater concern over safety and youth engagement</p>
23. Increase after-school activities	✓	<p>\$740,442 in January 2013 was granted to 13 organizations for the 2013 Community Grant Program.</p> <p>The Community Grant Program continues to assist Mississauga-based non-profit and volunteer groups deliver recreation, sport, youth programs and services to the Mississauga community. Grants help to cover general operations, program delivery or a specific event or activity cost that support new or pilot initiatives outside the normal range of programming provided by the City of Mississauga.</p>	<p>Let's Play In The Park offering 12 free summer playground programs is being launched in 2014 as a pilot and the community centre after school program expanding in number of days and program offerings.</p> <p>2014 Community Grant Program.</p>
24. Make streets safer	✓		Ongoing implementation.

## Our Future Mississauga 2013 Action Charts

### Create a Vibrant Downtown

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
25. Attract an integrated post-secondary education facility	C	Initial planning for the Phase II building at Sheridan College's Hazel McCallion Campus is underway in conjunction with Infrastructure Ontario	The Phase II building is scheduled to be open in time for the 2015-2016 academic year.
26. Create a downtown "anchor hub"	✓		Ongoing implementation as part of the development of the downtown.
27. Establish an arts, culture and entertainment district	✓		Implementation of the Downtown21 Master Plan.  Continued programming of Mississauga Celebration Square.
Action added in 2012: We will implement a finer-grained block structure in the downtown	✓	<p>Approval of a new Downtown Core Local Area Plan, Zoning Amendments and Built Form Standards on March 6, 2013 will help create a more vibrant, transit oriented urban centre in downtown Mississauga.</p> <p>Council passed a bylaw establishing a Community Improvement Project Area in the downtown Main Street District to spur main street-appropriate development.</p> <p>Additional roads are being added as part of the Oxford Properties expansion of Square One Shopping Centre.</p>	Implementation through development applications

## Our Future Mississauga 2013 Action Charts

### PROSPER

#### Visionary Action

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
We will create a model sustainable creative community on the waterfront	✓	Inspiration Lakeview received a \$175,000 grant from the Green Municipal Fund to plan the revitalization of a large former industrial site on Lake Ontario.	Completion of the Inspiration Lakeview and Inspiration Port Credit Master Plans.

#### Develop Talent

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
1. Harness the talent of foreign trained professionals	✓	For the third year in a row, the City has been selected as one of the nation's best employers for recent immigrants. The 2013 Best Employers for New Canadians special designation recognizes the City for offering programs that assist new Canadians transition to a new workplace and a new life in Canada.	Ongoing participation and support through partnerships.
2. Build linkages to identify talent and skill needs	✓	The City continues to partner with Advantage Mississauga.	Ongoing support and promotion of organizations and post-secondary institutions through partnerships.

## Our Future Mississauga 2013 Action Charts

### Attract Innovative Businesses

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
3. Facilitate dialogue on emerging industries	✓	Addressed in the Economic Development Strategy.	Exploring new partnerships with industry & associations.
4. Develop knowledge-based industries	✓	Addressed in the Economic Development Strategy.	Implementation of the Economic Development Strategy.
Action added in 2012: We will implement an international marketing campaign showcasing our cultural diversity and economic sustainability	✓	Mississauga received five awards from Foreign Direct Investment (fDi) Magazine's American Cities of the future for 2013/14. Mississauga won overall mid-sized City of the Future against 79 other cities in the mid-sized category. The City also ranked first for business friendliness, second for economic potential, fourth for foreign direct investment strategy and fourth for infrastructure.	Implementation of the International Marketing Plan. Marketing campaign implementation.

### Meet Employment Needs

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
5. Showcase emerging technologies	✓	Addressed in the Economic Development Strategy.	Implementation of the Economic Development Strategy.
6. Cultivate and nurture the business environment	✓	Addressed in the Economic Development Strategy.	EDO to continue to provide local entrepreneurs and businesses with business information and services to support business growth and job creation.

## Our Future Mississauga 2013 Action Charts

### Strengthen Arts and Culture

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
9. Showcase innovative development partnerships	✓	The City continues to partner with Advantage Mississauga.	The engagement of the private sector together with the City and our education partners is required to complete the action plan for innovation in Mississauga.  Partner/stakeholders communication to continue.
10. Strengthen arts, culture and heritage organizations	✓	The 2013 Arts and Culture Grant Program awarded a total of \$1,495,060 in 2013 to 23 organizations. It assists new, emerging and established not-for-profit arts, culture and heritage organizations. The grant helps organizations develop exemplary programs and services for arts, culture and heritage and to advance knowledge, understanding and the appreciation of arts, culture and heritage for the citizens of Mississauga.	Ongoing distribution of grants.
11. Encourage community celebrations and festivals	✓	The Community Cultural Festivals and Celebrations Grant Program awarded \$529,437 in 2013 to 11 organizations. It assists Mississauga-based organizations by providing funding to aid in costs associated with providing a clean and safe venue for the presentation of arts, heritage and cultural festivals and celebrations to Mississauga residents and visitors.	Ongoing distribution of grants.  Development of a Celebrations and Festival Strategy for Mississauga.

Our Future Mississauga 2013 Action Charts

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
12. Strengthen cultural infrastructure	✓	<p>Through the 2011-2020 business planning process a capital budget was established for repairs and adaptive reuse of existing and new cultural facilities. A collaborative relationship between Culture and Facilities and Property Management exists to ensure the specific needs for repair and rehabilitation of our historical designated buildings.</p> <p>Mississauga Council approved a new “Museums Collection” policy that, together with the Museum Collections Guidelines, outlines the care and handling of the City’s museum collection and provides the foundation to actively preserve the unique story of Mississauga’s development as Canada’s sixth largest City.</p>	<p>Ongoing implementation of repairs through the budget process.</p> <p>In response to recommendation #15 of the Culture Master Plan to develop a policy framework for cultural infrastructure, a Cultural Policy will be developed in 2014 that will guide future decisions related to cultural development.</p> <p>The information on the Mississauga Cultural Resource Map will continually be monitored and updated to ensure accuracy so artists, cultural stakeholders and residents have the most up to date information on cultural resources in the city.</p>
13. Build partnerships and increase collaboration	✓	Mississauga Cultural Resource Partnership	<p>Bi-annual Mississauga Cultural Resource Partnership meetings.</p> <p>Ongoing partnership between the Culture Division and cultural organizations across Mississauga.</p> <p>Ongoing partnerships with post-secondary institutions to support cultural development and learning opportunities.</p>
14. Strengthen the flow of information	✓	<p>Ongoing development and maintenance of the Cultural Resource Map.</p> <p>Release of the 2012 Cultural Report Card.</p> <p>Development of the Digital Engagement Strategy.</p>	Release of the 2013 Cultural Report Card in Spring 2014.

## Our Future Mississauga 2013 Action Charts

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
15. Identify cultural nodes and create an artful public realm	✓	<p>Ongoing implementation of the Port Credit Culture Node.</p> <p>The Public Art Master Plan was launched.</p> <p>Film Policy – Filming on City of Mississauga Property.</p> <p>Participation in the Cultural Access Pass Program.</p>	The Public Art Master Plan, initiated in 2013 and set for completion in Spring 2014 will identify priority sites and suggested public art projects for the next 5 years.
16. Attract and support creative individuals	✓	The Meadowvale Theatre Strategic Plan, developed in 2013, is centred on providing opportunities for training, mentorship and incubation.	<p>Provide exhibition and performance opportunities for individual artists through such events as Culture Days.</p> <p>Ongoing distribution of grants to arts and culture organizations that provide performance/exhibition space and artistic training and opportunities.</p>

### Create Partnerships for Innovation

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
17. Promote Mississauga as an international centre of health care excellence	✓	Addressed in the Economic Development Strategy.	Explore opportunities to co-market the City of Mississauga and Mississauga-based companies to international audience in emerging key sectors including Life Sciences.
18. Share information about emerging innovative and creative industries	✓	Addressed in the Economic Development Strategy.	Continued partnership with the Greater Toronto Marketing Alliance to broaden scope of work on key sectors and markets.



Our Future Mississauga 2013 Action Charts

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
19. Establish a “Centre for Innovation”	C	EDO was involved in supporting the Research Innovation Commercialization Centre as they conducted a feasibility study to develop a Centre of Innovation in Mississauga.	With stakeholders, exploring a distributed innovation model.

## Our Future Mississauga 2013 Action Charts

### GREEN

#### Visionary Action

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
We will transform Mississauga into a “net-zero” carbon city to become a leader in green initiatives by reducing greenhouse gas emissions in our city	✓	Installation of new LED streetlights is nearly halfway complete, work crews have installed almost 21,000 LED streetlights. In October 2013 there was an energy reduction of 404,585 kWh compared to October 2012.	Ongoing streetlight conversion. Development of a Community Energy Plan.

#### Lead and Encourage Environmentally Responsible Approaches

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
1. Pursue renewable energy production and use	✓	Council passed a resolution to support the ongoing construction and operation of rooftop solar projects.  An innovative waste heat recovery system at the Hershey Centre was established to reduce greenhouse gas emissions by 160 tonnes by using waste heat from the hot ammonia refrigerant used to make rink ice to preheat water and ventilation air.	Implementation of the Living Green Master Plan.  Development of a Community Energy Plan that will investigate opportunities for renewable energy generation in Mississauga.

## Our Future Mississauga 2013 Action Charts

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
2. Implement water conservation programs	✓	'Let Your Green Show' public awareness campaign engaged residents in activities and programs that reduced water use.	Implementation of the Living Green Master Plan.  A Community Energy Plan will examine water-use since the supply and treatment of water is energy intensive.
3. Develop a green development standard strategy that addresses resource consumption and pollution emissions	C		Ongoing implementation of the Green Development Strategy (for private developments) and the Green Building Standards (for municipal projects).
Action added in 2012: We will create an "Office of Environment" to fulfill the Strategic Goals for Living Green	C		Continue implementation of the Living Green Master Plan, and provide environmental performance reporting.
Action added in 2012: We will explore replacing failing noise walls with "the living wall" noise attenuation barrier, where spaces exist to beautify and green our city	✓	The pilot is under evaluation prior to implementation in other parts of the city. Monitoring of the Rathburn Road site is expected to last approximately four more years.	Ongoing monitoring of the Rathburn Road site.
Action added in 2012: We will implement renewable energy sources for the City fleet to help reduce greenhouse gases	✓	Greening our Fleet reduces greenhouse gas emissions by approximately 193 tonnes annually, which is equal to taking approximately 93 cars off the roads per year.	Achieving further reductions requires exploring how vehicle technologies, fleet size and expanding the types of vehicles included in the program.

Our Future Mississauga 2013 Action Charts

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
Action Added in 2013: We will implement composting programs for City facilities	✓	Collection of organics for composting in the Civic Centre Café and Child Care Centre kitchens.	Expand organics collection for composting in Civic Centre to all staff kitchens in 2014. Expand collection of organics for composting to other City facilities.

Conserve, Enhance and Connect Natural Environments

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
4. Plant one million trees in Mississauga	✓	In 2013, 48,342 trees were planted, for a total of 161,251 since 2009.	Increase the number of trees planted annually by forestry. Engage residents and businesses to contribute to the action. Implement a public awareness campaign to engage residents in selecting activities and programs that increase tree planting.
5. Implement a city boulevard beautification program to foster civic pride and raise environmental awareness			Planned for future consideration.

## Our Future Mississauga 2013 Action Charts

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
6. Pro-actively acquire and/or enhance land along the waterfront and in natural areas for recreational and ecological value	✓	In 2013, the City acquired 3.21 ha of additional land through various acquisitions within various natural areas.  Mississauga Council endorsed the Credit River Parks Strategy – a comprehensive 25 year master plan to develop, conserve and manage the largest and most diverse continuous natural area in Mississauga.	Ongoing lands acquisition for lands within the Credit River Watershed and the waterfront.  Ongoing securement of lands within natural areas through the development process.  Naturalize areas within the Credit River watershed.
Action added in 2012: We will develop and implement an “Urban Forestry Strategy” to guide where trees should be planted or protected	✓	An open house for the Natural Heritage and Urban Forest Strategy was held on June 17, 2013.	Completion and implementation of the Natural Heritage and Urban Forest Strategy.
Action added in 2012: We will develop and implement an updated Natural Heritage Strategy for land and water	✓	Ongoing development of the Urban Forest Management Plan.	Completion and implementation of the Urban Forest Management Plan

### Promote a Green Culture

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
7. Implement an incentive loan program for energy improvements		Monitor development of Local Improvement Charges (LIC) pilot project for residential energy retrofits.	Monitor implementation of LIC pilot project for residential retrofits.  Monitor development and implementation of LIC for Institutional, Commercial, Industrial (ICI) sector.

Our Future Mississauga 2013 Action Charts

Action	Underway	Progress from January 1 to December 31, 2013	Next Steps to be Taken
8. Use resources efficiently by implementing eco-business zones	✓	The City is a founding and ongoing municipal partner of Partners in Project Green.	Implementation of the Economic Development Strategy.  Continue to encourage businesses in Mississauga to participate in Partners for Project Green.
9. Create a City of Mississauga “living green” award program	✓	Living Green criterion continues to be incorporated in the Mississauga Urban Design Awards.	Implement Living Green Master Plan Action #31: Launch a new design award to complement the Mississauga Urban Design Awards.  Hold an Environmental Community Appreciation event.
10. Implement an educational program that promotes “living green”	✓	‘Let Your Green Show’ returned with a new set of actions and greenback rewards to help Region of Peel residents use less water and do something positive for the environment.	The next ‘Let Your Green Show’ theme will be “Give Your Car a Break” (Region-wide).