

## Our Future Mississauga 2014 Action Charts

### MOVE: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
We will make Mississauga less car-dependent by doubling current ridership, and matching the increase in active modes of transportation	✓	<p>Increased revenue ridership by 2.3% for a total of 52,000,000 boardings.</p> <p>Completed the Downtown Mississauga Movement Plan.</p> <p>Commenced the MiWay 5-year service plan.</p>	<p>Continue to attract ridership by increasing service as the budget allows, market the MiWay brand and construct the Bus Rapid Transit (BRT).</p> <p>Collect data on active modes to serve as a benchmark, continue implementation of the Cycling Master Plan, and add sidewalk network to increase pedestrian accessibility to the transit system.</p> <p>Undertake a Transportation Master Plan in 2016.</p>

### Develop Environmental Responsibility

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
1. Provide “complete” streets that balance land uses and forms	✓	<p>Completed multi-modal road design guidelines.</p> <p>Installed over 2.5 km of cycling facilities, including marked shared lanes (“sharrows”), bike lanes and boulevard multi-use trails.</p>	<p>Identify opportunities to provide complete streets or modify road design to align with complete streets principles.</p> <p>Continue to annually progress the provision of cycling facilities.</p>

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
2. Reduce our carbon footprint through “green” transit	✓	<p>Purchased 900,000 litres of fuel from renewable resources.</p> <p>Replaced transit supervisor vehicles with lighter weight hybrid vehicles.</p> <p>Introduced 12 fuel efficient change-off vehicles to service.</p> <p>Added electric fan cooling technology to bus specifications.</p>	<p>Monitor industry for fuel saving technologies such as light weight construction and electric fan cooling technologies.</p> <p>Conduct LEAN project to explore optimum size of change-off fleet to reduce bus non-revenue km and reduce fuel burn.</p>
3. Implement a parking strategy that supports public transit	✓	<p>Continued implementation and expansion of the municipal parking program.</p> <p>Identified the need to undertake a City-wide Parking Master Plan and Implementation Strategy.</p>	<p>Begin the Parking Master Plan, which will include a detailed implementation strategy.</p>
Action Added in 2012: We will establish car share in nodes	✓	<p>Utilised car share for 8,762 km between April 1, 2013 and March 31, 2014.</p> <p>Utilised car shared for 7,937 km between April 1, 2014 and February 28, 2015.</p>	<p>Promote and evaluate of the Car Share Service Pilot Project to determine market acceptance and long-term economic viability.</p>
Action Added in 2014: We will implement a transit-oriented development (TDM) checklist for use in development reviews and approvals.	✓	<p>Requested new developments identify and implement TDM measures.</p>	<p>Develop checklist as part of the Growth and Congestion Paper.</p>

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### Connect Our City

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
4. Investigate higher-order transit between downtown Mississauga and Union Station	✓	Metrolinx advanced their Regional Express Rail proposal that includes the provision of 2-way, all day, electrified service on existing GO rail corridors.	Continue working with Metrolinx to explore opportunities for introducing Regional Express Rail to the Milton GO corridor.
5. Provide alternatives to the automobile along major corridors	✓	Officially opened Phase I of the Transitway (BRT) in fall 2014 with stations at Central Parkway, Tomken, Cawthra and Dixie.  Retained project lead for Dundas Connects, the City's Dundas Corridor higher-order transit and land-use master plan study.	Retain a consultant for Dundas Connects.
6. Shorten the travel time to a transit stop	✓	Constructed approximately 5.3 km of sidewalks focusing on locations that meet transit accessibility requirements.	Continue the sidewalk program and integration with transit accessibility needs.  Identify opportunities for direct pedestrian access to transit stops through development and redevelopment applications.
7. Create mobility hubs	✓	Completed the Downtown Mississauga Movement Plan which identifies the need for a downtown integrated transit terminal.	Develop a City Centre Transit Terminal.
8. Improve transit service between Mississauga, Union Station and Pearson International Airport	✓	Opened Phase I of the Mississauga Transitway reducing travel time and improving reliability of Route 107 service from Malton and Downtown to the Pearson Link Station.	Complete Mississauga Transitway and collaborate with Metrolinx/GO Transit for the next phases.

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
9. Improve the transportation network for pedestrians, cyclists and automobiles	✓	<p>Constructed approximately 5.3 km of sidewalks focusing on locations that meet transit accessibility requirements.</p> <p>Installed over 2.5 km of cycling facilities, including marked shared lanes (“sharrows”), bike lanes and boulevard multi-use trails.</p> <p>Constructed two bridges over Cooksville Creek East and West branches at Burnhamthorpe Road, providing a continuous Burnhamthorpe Trail.</p> <p>Ranked fourth among large Canadian cities for walkability and seventh across Canada by ‘Walk Score’ which uses an algorithm to measure walkability of individual addresses based on proximity to nearby amenities.</p>	<p>Implementation of the Cycling Master Plan.</p> <p>Implementation of the Living Green Master Plan, which identifies alternate modes of transportation as a key to environmental sustainability (Action 4: Invest in the expansion of alternative forms of transportation including cycling, walking and car-sharing).</p> <p>Construct a bridge over the Little Etobicoke Creek, west of Dixie Road, to build on a continuous Burnhamthorpe Trail. Request will be prioritized through Business Planning.</p>
10. Encourage walking by establishing maximum block sizes	✓	<p>Addressed in the Downtown21 Master Plan; the Mississauga Official Plan contains policies regarding a finer grained street pattern.</p> <p>Considered finer grain road networks through the Inspiration Lakeview, Inspiration Port Credit and Gateway Studies.</p>	<p>Implementation of the Mississauga Official Plan, Local Area Plans and the Downtown21 Master Plan.</p>

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Build a Reliable and Convenient System

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
11. Accommodate the needs of cyclists	✓	<p>Installed cycling way-finding signage on various trails.</p> <p>Constructed multi-use trails on Derry Road East.</p> <p>Installed dedicated on-road bicycle lanes on Tenth Line, Elora Drive, Fairview Road West, Grand Park Drive and Nahani Way.</p> <p>Held the 7<sup>th</sup> annual Bike to Work Day on May 26, 2014 with Smart Commute Mississauga and the Mississauga Cycling Advisory Committee – over 600 cyclists participated.</p> <p>Reviewed a draft final report on the feasibility of the QEW/Credit River pedestrian and cycling crossings.</p>	<p>Implement the Cycling Master Plan.</p> <p>Complete lease agreement negotiations with the Ontario Realty Corporation to permit a multi-use trail along the Lakeshore/Royal Windsor hydro corridor, from Winston Churchill Boulevard and Royal Windsor Drive to Stanfield Road, followed by construction.</p>
12. Implement “real time” bus tracking	✓	<p>Provided real time bus displays as of November 17, 2014 at 4 Mississauga Transitway stations and the City Centre Transit Terminal.</p>	<p>Add real time to the mobile site website and interactive voice system.</p>
13. Establish transit stops within a 10-minute walk	✓	<p>Made 25 stops accessible and tied them into the sidewalk network.</p>	<p>Continue the annual sidewalk construction program and integration with transit accessibility needs.</p>

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Increase Transportation Capacity

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
14. Implement transit priority measures	✓	Opened Phase I of the Mississauga Transitway in fall 2014 with stations at Central Parkway, Tomken, Cawthra and Dixie.	Continue construction of the Mississauga Transitway.
15. Provide sidewalks to all transit stops	✓	Constructed approximately 5.3 km of sidewalks focusing on locations that meet transit accessibility requirements.  Made 25 stops accessible and tied them into the sidewalk network.	Continue the annual sidewalk construction program and integration with transit accessibility needs.

Direct Growth

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
16. Use development revenues from “density bonusing” to support higher-order transit	✓	Retained project lead for Dundas Connects, the City’s Dundas Corridor higher-order transit and land use master plan study.	Examine the potential of density bonusing to support higher-order transit along the Dundas Corridor through Dundas Connects.
17. Use special development levies to support higher-order transit	✓	Retained project lead for Dundas Connects, the City’s Dundas Corridor higher-order transit and land use master plan study.	Examine the potential of special development levies to support higher-order transit along the Dundas Corridor through Dundas Connects.

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
18. Require development standards for mixed-use development to support transit	✓	Reviewed standards through the Mississauga Official Plan update.  Retained project lead for Dundas Connects, the City's Dundas Corridor higher-order transit and land use master plan study.	Implementation of the Mississauga Official Plan.  Amend Zoning By-Law to add mixed-use zoning categories.  Consider, and recommend, appropriate development standards to support higher-order transit along the Dundas Corridor through Dundas Connects.
19. Accelerate the creation of higher-order transit infrastructure	✓	Completed preliminary design and TPAP for Hurontario light rail transit corridor.	Implement plan once funding is identified.

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### BELONG: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
We will attract five new post-secondary educational institutions	✓	<p>Received Council approval for a long-term ground lease agreement with Sheridan College allowing construction to begin for the Phase II building at the Hazel McCallion campus.</p> <p>Fulfilled 2014 portion of funding investment of \$10 million (over 10) years towards the Innovation Complex at the University of Toronto Mississauga.</p>	<p>Continue construction of the Phase II building at the Hazel McCallion campus.</p> <p>Fulfil funding investment in UTM.</p> <p>Monitor for future opportunities.</p>

### Ensuring Affordability and Accessibility

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
1. Attract and keep people in Mississauga through an affordable housing strategy	✓	Continued developing the Affordable Housing Strategy and Action Plan – the Vision and Framework, Summary of Housing Needs and Second Units studies are complete.	Complete the Rental Housing Protection and Housing Targets and incentives studies to conclude the Affordable Housing Strategy and Action Plan.
2. Designate older adult clusters in mixed-use areas	C	Addressed in the Mississauga Official Plan: Major nodes are intended to serve as older adult clusters where community infrastructure, services and programs to serve the nodes of older adults will be directed.	Implement the Mississauga Official Plan.



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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
3. Introduction of an affordable service card	C	<p>Provided support for 10,000 residents to participate in recreation services and programs through ActiveAssist.</p> <p>Initiated a partnership with the City of Brampton and Peel Children’s Aid Society to support Kids in Care with access to ActiveAssist.</p>	Continue to enable Mississauga residents to participate in recreation programs through ActiveAssist.
4. Introduce an affordable transit card	✓	<p>Piloted the Freedom Pass (free transit and swimming) for 5,000 youth 12 – 14.</p> <p>Started a pilot for Low Income Fare Card with the Region of Peel.</p>	<p>Establish Freedom Pass as a regular program with 10,000 cards available annually.</p> <p>Evaluate Low Income Fare Card Pilot results.</p>
5. Expand the Malton Neighbourhood Services partnership model	✓	Continued to build neighbourhood connections considering the unique needs of individual communities. Fostered partnerships with Colonial Terrace, Dixie Bloor Neighbourhood Services and is working on a Strong Neighbourhood Strategy with the Region of Peel and the United Way.	Monitor for opportunities to strengthen local neighbourhoods, provide joint programming, and cost sharing.
6. Expand inclusionary zoning to permit more housing types and social services	✓	Bill 39 allows for inclusionary zoning allowing a portion of housing units be affordable.	Continue to monitor legislation for inclusionary zoning authority.

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Supporting Aging in Place

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
7. Legalize accessory units	C	Legalized when a second units licensing bylaw came into effect on January 1, 2014 – 38 second units are licensed, 72 are in process, and over 500 counter inquiries were received.	Continue to process second unit licenses and respond to inquiries.
8. Expand community link for older adults	✓	Established contacts with 248 residents in 34 retirement homes and seniors' centres from July to December 2014, resulting in a wide range of actions to better serve this user group, including: homebound services, older adult programs, inter-generational programs, and support for residential book clubs.	Complete semi-annual Review of Services to Seniors.  Utilize contacts to increase participation in library programs and services.
9. Enable older adults to age in place	✓	Established the Older Adult Advisory Panel (11 residents and 5 City staff) in fall 2014 to build upon the Older Adult Plan (2008), including advising the City in the pursuit of the Age Friendly Community designation from the World Health Organization.  Continued to offer the Driveway Windrow Snow Clearing Program to older adults to assist in clearing snow that accumulates at the end of driveways during road plowing.	Partner with the Region of Peel, Local Health Integration Networks, etc. to implement.  Coordinate with Peel Health to develop partnership opportunities (Aging at Home Initiative).

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### Attract and Retain Youth

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
10. Implement a youth attraction and retention strategy	✓	Piloted the Freedom Pass (free transit and swimming) for 5,000 youth 12 – 14.	Implement the Youth Plan recommendations.  Introduce new elements of youth opportunity and continue to build participation/involvement of youth through the Youth Task Force and Youth Advisory Groups.
11. Implement a young adult retention strategy	✓		Planned for future consideration by the Recreation Division.  Further build partnerships with UTM and Sheridan College to support meaningful youth volunteer and mentorship opportunities.
12. Create “cool places” to attract youth and young adults	✓	<p>Programmed the Civic Centre Skate Park from June to August, including working with other agencies to create a downtown HUB in the Sculpture Court.</p> <p>Held grassroots events with live local bands at Mississauga Celebration Square.</p> <p>Completed Streetsville Village Square, a year round public space and canopy structure that can be converted to a stage for special events.</p> <p>Completed the ground work for creating a Cultural Incubator Pilot Project at Clarke Hall (Port Credit).</p>	<p>Implement the Youth Plan and the Culture Master Plan.</p> <p>Coordinate the Clarke Hall Cultural Incubator project, providing youth free use of Clarke Hall (for cultural uses) between June and September 2015.</p>

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
Action added in 2012: We will provide programs and activities for young adults e.g. youth festivals	✓	Hosted Rebel 2014, the unique annual born in Mississauga brand combining National Youth Week, National Youth Arts Week, and Music Monday; over 237 youth led events out of 22 locations, with 405 artists, 8,000 participants, and 235 youth volunteers. Rebel 2013 won a PRO Innovation award.	Plan and host Rebel 2015 (May 1-7, 2015).
Action Added in 2014: We will implement a mechanism to engage young adults (“they tell us”) to develop friendly spaces and programs	✓	Continued involvement of Youth Advisory Committees at all Community Centres and Libraries that provide leadership and advice to create programs and spaces to engage youth more often and services that meet their needs.  Provided liaison support and meeting space for the Mississauga Youth Advisory Council – their monthly events attract over 150 youth to provide input and leadership for key issues affecting youth in the city (e.g. healthy active living, civic engagement, etc.).  Hosted live “chats” on Youth Movement Social Media Channels (Twitter, Facebook, Web page).	Continue to support Youth Advisory Committees and the Mississauga Youth Advisory Council.  Continue to host live “chats”.

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### Attract Post-Secondary Institutions

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
13. Promote employment opportunities by becoming a university and college “workplace co-op friendly” city	✓	<p>Maintained “Youth Employment Inventory” of employment and entrepreneurship initiatives through work with the Economic Development Advisory Board (EDAB).</p> <p>Hosted Mississauga International Student Welcome event in September 2014.</p> <p>Participated in youth workforce development meetings to explore barriers and opportunities for Mississauga (i.e. Civic Action, Ideas Forum, Futurpreneur) including special EDAB meetings.</p> <p>Partnered with Mississauga Board of Trade (MBOT) on Next Generation (NGEN) events.</p>	Continue to work with Advantage Mississauga to encourage local student employment by promoting creating more high-value placements and internship opportunities between local businesses and Mississauga’s post-secondary institutions
Action added in 2012: We will purchase strategic lands for post-secondary institutions	✓	Received Council approval for a long-term ground lease agreement with Sheridan College for the Phase II building at the Hazel McCallion campus.	Continue to monitor opportunities particularly as part of the redevelopment plans for the sites that make up the Inspiration Lakeview and Inspiration Port Credit projects.

### Nurture Diverse Cultures

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
14. Encourage newcomers by establishing a Mississauga citizenship program			Implement in 2017 to prepare participants for the opportunities available on various City Committees, Boards, and agencies following the 2018 Municipal Election.

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
15. Establish a strategy to integrate newcomers	✓	<p>Established Newcomer portal (<a href="http://www.mississauga.ca/portal/residents/newcomers">http://www.mississauga.ca/portal/residents/newcomers</a>) and electronic Newcomer Newsletter, through the Library.</p> <p>Considered newcomer requirements, within their neighbourhoods, through the Strong Neighbourhood Strategy.</p> <p>Created a Community Advisory Group for the “Newcomer on the Move” program. Workshops are being offered through this four-year program initiative.</p>	Continue with the Newcomer Newsletter, Strong Neighbourhood Strategy and workshops for newcomers.
16. Encourage multicultural festivals and events	✓	Awarded \$490,432 in 2014 to 11 organizations through the Community Cultural Festivals and Celebrations Grant Program for long-term growth and development of arts and culture in our community.	Continue to provide funding through Community Celebrations and Festivals Grants.
17. Develop opportunities for residents to learn about different cultures	✓	Monitored and updated the Cultural Resource Map in order to ensure accuracy and provide the most up to date information on cultural resources and activities in the city.	Launch a Digital Engagement Strategy that will raise the City’s “cultural consciousness”.
Action added in 2012: We will develop a Mississauga website geared to new residents	C	Created a centralised website with links to useful information for new residents: <a href="http://www.mississauga.ca/portal/discover/guide">www.mississauga.ca/portal/discover/guide</a>	Maintain and update website as required.

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
Action Added in 2014: We will implement a new category in the corporate grant program for cultural integration initiatives	✓		Review current grants program beginning in fall 2015.

Integrate Places of Religious Assembly

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
18. Encourage community-building through the location of places of religious assembly	C	Addressed places of religious assembly in the Mississauga Official Plan – the preferred location is the downtown, major nodes or community nodes, alternatively they may locate along corridors, preferably at intersections. If places of religious assembly choose to locate in employment areas they are encouraged to do so at the periphery.	Implementation of the Mississauga Official Plan.
19. Partner with places of religious assembly to expand City programs and services			Planned for consideration in 2015.

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### CONNECT: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
We will collaborate with our residents to drive bold moves to complete our neighbourhoods	✓		Continue to collaborate with residents.

### Develop Walkable, Connected Neighbourhoods

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
1. Complete neighbourhoods with accessible public squares	✓	Completed the McCracken Park addition, which is a centrepiece park, open on four sides, in a new Churchill Meadows residential community.  Completed Streetsville Village Square, a year round public space and canopy structure that can be converted to a stage for special events.	Continue to identify opportunities for suitable locations for public squares.
2. Establish a library or community facility within a 10-15 minute walk for all Mississauga residents	✓	Considered ease of access, and increasing opportunities and use of City facilities as a strategic focus in the 2014 update of the Future Directions Master Plans for Library, Recreation, and Parks & Forestry.	Ongoing consideration through Future Directions Master Plans for Library, Recreation, and Parks & Forestry.
3. Design streets around the idea of “pedestrian first”	✓	Requested new development applications to consider the complete street approach, especially in the downtown.	Ongoing implementation.



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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
Action added in 2012: We will identify and implement suitable locations to transform traditional intersections to roundabouts	✓		Continue to monitor the Square One Drive roundabout for potential improvements to future designs. Design and construct additional roundabouts as opportunities arise.
Action added in 2012: We will implement innovative pedestrian pavement markings to be functional and a form of public art	✓		Pursue additional opportunities as they arise.
Action added in 2012: We will require grade-related mixed-use development in the City Centre and nodes and corridors, to ensure easy access for commercial and personal service uses, develop destination boutiques and shops, and create visual and pedestrian interest	✓		Continue to require grade-related mixed use development in the downtown, nodes and corridors as applications are processed as per the Downtown Core Local Area Plan, zoning amendments and Built Form Standards.

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### Build Vibrant Communities

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
4. Make Mississauga a destination by developing major tourist attractions	✓	<p>Hosted 143 event days and attracted 582,000 visitors to Mississauga Celebration Square.</p> <p>Initiated “Soundbites” a new two-day food truck, film and music festival on Celebration Square. The 2014 event included 25 Food Trucks from across the Province, 80’s Hip Hop sensation De La Soul and played host to “Awes Truck”, the 2014 Ontario Food Truck Awards.</p>	<p>Complete a new five-year Strategic Plan for Mississauga Celebration Square.</p> <p>Continue to grow and develop “Soundbites” into a tourism impacting event for Celebration Square.</p> <p>Explore opportunities within the Inspiration Lakeview and Inspiration Port Credit Plans.</p>
5. Capitalize on the Credit River to foster all-season activities	✓	Prioritized Credit River Parks Strategy recommended park locations for development.	Implement the Credit River Parks, as per the prioritization, commencing with P-505 (formerly known as the Harris Property).
6. Give communities a “heart” by building identifiable main streets	✓	Approved the street names The Exchange and Mercer Street for the Exchange District (formerly the Main Street District). Established a streetscape and public realm design established to create a distinctive, contemporary character for the Exchange District.	Develop as opportunities arise.

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### Create Great Public Spaces

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
7. Build an international landmark destination on the waterfront	✓	<p>Identified a significant area of the Inspiration Lakeview site for cultural attractions such as museums, art galleries and studios.</p> <p>Included a landmark waterfront park and marina marketplace in Inspiration Port Credit draft plans.</p>	<p>Continue to work with OPG and the Province to update the Official Plan, to make the Inspiration Lakeview vision a reality.</p> <p>Bring the Inspiration Port Credit draft plans forward for public review and council approval.</p>
8. Establish a “Central Park” for our downtown	✓		Pursue the proposed “Central Park”, including Visitors’ Centre, in the Credit River Parks Strategy, which comprises Riverwood, the former Pinchin Lands and Erindale Park.
9. Maximize the year-round potential of golf courses	✓	<p>Offered winter golf instructional programming at BraeBen for practice or as part of a mixed golf league.</p> <p>Operated banquet facilities year-round at BraeBen and Lakeview.</p>	<p>Continue to assess opportunities to maximize year round use.</p> <p>Continue to promote and increase awareness of City banquet facilities.</p>
Action added in 2012: We will provide public art in all parks and public spaces, ranging from simple “treasures” in small neighbourhood parks, to more significant, bolder pieces in key parks and public spaces	✓	<p>Added “Contemplating Child” (Community Common Park) and “The Messenger” (Erindale GO Station) to the City Owned Public Art Collection.</p> <p>Delivered the Hurontario “Tree Quilts” project as a Temporary Public Art Installation in 2014.</p>	<p>Approval of the Public Art Master Plan in 2015.</p> <p>Addition of the “The Book” to the City Owned Public Art Collection.</p> <p>Deliver two Temporary Public Art Projects, in conjunction with activities around the 2015 Pan Am Games in Mississauga, “Share the Love” and “The Art of Sport”.</p>

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### Celebrate our Community

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
10. Develop vibrant cultural districts	✓		Continue to enliven Port Credit as a Culture Node in the summer.  Continue to support the Malton Community Improvement Plan to ensure the integration of Cultural uses and perspectives within this plan.
11. Celebrate the heritage of the Credit River	✓		Work with and support Credit Valley Conservation (CVC) to designate the entire Credit River as a Canadian Heritage River System.
12. Develop an annual event that puts Mississauga on the world stage			Planned for consideration in 2015-2019.

### Provide Mobility Choices

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
13. Prohibit the addition of new automobile lanes to existing streets	✓	Limited the widening of roads in the Mississauga Official Plan except to accommodate transit, cycling and pedestrian facilities or if essential to goods movement in employment areas. Any other widenings to existing streets will only be done so on an exception basis subject to special study.	Implement the Mississauga Official Plan.

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
14. Create more bike-friendly facilities	✓	Constructed 1.7 km of multi-use trails (off - road trail system following the Cycling Master Plan).  Requested that new developments provide cycling facilities.	Refresh Cycling Master Plan in 2015.
15. Use incentives to encourage work commutes by public transit	✓	Requested that new developments identify and implement TDM measures.	Complete a TDM checklist to be used in development reviews and approvals.

### Build and Maintain Infrastructure

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
16. Establish a development corporation	✓	Ongoing review and study of best practices in other jurisdictions.	Examine in the context of the downtown, Inspiration Lakeview and other sites as appropriate.
17. Increase our population target	✓	Ongoing planning for the future based on key information from the growth study related to long-term population, housing and employment forecasts to the year 2041.	Continue to work with the Region of Peel, City of Brampton and Town of Caledon to allocate Provincial population and employment growth forecasts to 2041.

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
18. Focus on infrastructure maintenance and improvement	✓	<p>Approved a new stormwater charge to provide a fair and dedicated funding source to deliver the City's stormwater program and protect the health and safety of the public and the natural environment.</p> <p>Commenced development of Asset Lifecycle Model for Park and Recreation assets.</p> <p>Completed pedestrian bridge and park trail condition assessments.</p>	<p>Commence the stormwater utility program.</p> <p>Complete the asset lifecycle model to forecast long-term and prioritize future needs.</p>

### Nurture Villages

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
19. Recognize and revitalise our historical villages	✓	Completed the Meadowvale District Heritage Conservation Plan update to "keep pace" with legislated changes to the Ontario Heritage Act and progressive thinking in the principles of heritage conservation and heritage planning since the plan was approved in the 1980's.	<p>Continue efforts through designation of historical structures under the Ontario Heritage Act.</p> <p>Complete a joint Heritage and Museums Strategic Plan.</p>
20. Fix our historical facades	✓	Provided \$64,205.72 through the designated Heritage Property Grant Program in matching grants to 16 designated heritage properties.	Ongoing provision of grants to support upgrading historical properties.
21. Beautify our villages			Planned for consideration in 2016.

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
Action Added in 2013: We will provide heritage preservation incentives throughout the city			Complete a joint Heritage and Museums Strategic Plan.

Maintain a Safe City

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
22. Reduce crime risks	✓	<p>Trained City of Mississauga front line staff to identify and refer individuals who are exhibiting elevated risk factors to the Community Safety HUB (a collection of community agencies) so that they can be supported with an effective and time sensitive strategy.</p> <p>Employed 4 youth mentors through the Skateboard Ambassador Program in the sculpture court to engage youth and other visitors to the space – security issues were reduced to zero incidents during the program.</p> <p>Trained all Park Development Staff in Crime Prevention Through Environmental Design (CPTED).</p>	<p>Partner with the Region of Peel (particularly the Peel Youth Violence Prevention Network).</p> <p>Continue to work with local youth serving agencies and Peel Region Housing to review and assess prevention programs that address issues.</p>
23. Increase after-school activities	✓	Continued Walmart At Play (a free recreation program for 10-18 year olds), which served 35,000 participants at 12 locations, 5 days a week after school.	Continue to pursue opportunities.

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Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
24. Make streets safer	✓	Undertook a pilot traffic calming project, which showed positive results in reducing vehicle speeds.	Develop a business plan for a permanent traffic calming program and presented to Council for budget approval.

### Create a Vibrant Downtown

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
25. Attract an integrated post-secondary education facility	C	Commenced construction of the Phase II building at Sheridan College's Hazel McCallion Campus in conjunction with Infrastructure Ontario. It is scheduled to open in September 2016 and accommodate 3,200 students.	On-going coordination of City requirements with Sheridan to ensure on time delivery of this project.
26. Create a downtown "anchor hub"	✓	Continued efforts to realize the Downtown21 Master Plan including the construction of Phase II of Sheridan College.	Ongoing implementation of Downtown21, including plans for the City Centre Transit Terminal.
27. Establish an arts, culture and entertainment district	✓		Implement the Downtown21 Master Plan.
Action added in 2012: We will implement a finer-grained block structure in the downtown	✓	Completed the Downtown Mississauga Movement Plan, which examined the required transportation network improvements to support the Downtown21 Master Plan, including the provision of a finer grained street network.	Implement based on opportunities.



## Our Future Mississauga 2014 Action Charts

### PROSPER: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
We will create a model sustainable creative community on the waterfront	✓	The Inspiration Lakeview Master Plan was received by City Council, OPG Board and Province in summer 2014. Master Plan calls for a revitalization of OPG lands into sustainable, creative community.	Establish a process for funding additional studies to test plan and to create a land owners committee.

### Develop Talent

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
1. Harness the talent of foreign trained professionals	✓	Continued to support foreign-trained professionals through the CareerEdge program.	Double the number of intern opportunities. Ongoing participation and support through partnerships.
2. Build linkages to identify talent and skill needs	✓	Completed Special EDAB - Youth Employment meetings to strategize and develop an action plan focussed on youth employment.  Continued to support Advantage Mississauga through participation on the Advisory Board and Business Engagement Focus Groups. Exploring tools to support matching of business needs with youth employment.  Participated in Peel Industry Education Council (PIEC) meetings and furthered linkages to local secondary school boards.	Ongoing support and promotion of organizations and post-secondary institutions through partnerships.  MBEC to hold 'Ideas Forum' on the topic of youth employment for 2015.

## Our Future Mississauga 2014 Action Charts

### Attract Innovative Businesses

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
3. Facilitate dialogue on emerging industries	✓		Ongoing as opportunities warrant.
4. Develop knowledge-based industries	✓	<p>Hosted Pulse of the Local Economy Meeting at Lynch Fluid Controls on April 15, 2014 and Food &amp; Beverage Industry theme on May 27, 2014</p> <p>Facilitated EDO/RIC/Board of Trade Partnership Alignment Meetings.</p> <p>Promoted the Xerox/RIC model and services.</p>	Three new key sector roundtables to be held in 2015.
Action added in 2012: We will implement an international marketing campaign showcasing our cultural diversity and economic sustainability	C	<p>Launched new marketing campaign, <a href="http://winthehumanrace.ca">winthehumanrace.ca</a></p> <p>Hosted and participated in international delegations, facilitating linkages to markets that included: Japan, Germany, Brazil, Portugal, India, South Korea and China.</p> <p>Facilitated meetings with intermediaries and other stakeholder partners to collaborate on future opportunities.</p> <p>Shared Mississauga's brand, collateral and value proposition for new investment to Mississauga with prospective new business from key knowledge sectors.</p>	<p>Continue to Implement the International Marketing Plan.</p> <p>Mississauga International Partnership Program (MIPP) Committee to be formed.</p>

## Our Future Mississauga 2014 Action Charts

### Meet Employment Needs

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
5. Showcase emerging technologies	✓		Implement as opportunities warrant.
6. Cultivate and nurture the business environment	✓	Ongoing provision of service by the MBEC Office of EDO.	Continue to provide local entrepreneurs and businesses with business information and services to support business growth and job creation through the MBEC Office of EDO.

### Strengthen Arts and Culture

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
9. Showcase innovative development partnerships	✓		Develop new Creative Cluster Strategy.
10. Strengthen arts, culture and heritage organizations	✓	Awarded \$1,541,075 to 23 organizations through the Arts and Culture Grant Program, which helps organizations develop exemplary programs and services for arts, culture and heritage and to advance knowledge, understanding and the appreciation of arts, culture and heritage for the citizens of Mississauga.	Ongoing distribution of grants.
11. Encourage community celebrations and festivals	✓	Awarded \$490,432 to 11 organizations through the Community Cultural Festivals and Celebrations Grant Program.	Ongoing distribution of grants. Complete Celebrations and Festival Strategy for Mississauga.

Our Future Mississauga 2014 Action Charts

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
12. Strengthen cultural infrastructure	✓	<p>Included funding for repairs and adaptive reuse of existing and new cultural facilities in the capital budget.</p> <p>Ongoing collaboration between Culture and Facilities and Property Management to meet the specific needs for the repair and rehabilitation of historical designated buildings.</p>	<p>Ongoing implementation of repairs through the budget process.</p> <p>Initiate Cultural Spaces Strategy to address long-range cultural space and infrastructure planning.</p> <p>Initiate a Strategic Plan for Mississauga Museums and Heritage.</p> <p>Complete Space Revitalization Feasibility studies for the Art Gallery of Mississauga and the Meadowvale Theatre.</p>
13. Build partnerships and increase collaboration	✓	Participated with Mississauga Partners in Music.	Review as part of the 2016 Culture Master Plan “Refresh”.
14. Strengthen the flow of information	✓	<p>Released annual Cultural Report Card.</p> <p>Received approval of the Digital Engagement Strategy.</p>	<p>Release the annual Cultural Report.</p> <p>Implement the Digital Engagement Strategy.</p>
15. Identify cultural nodes and create an artful public realm	✓	Continued Port Credit Culture Node and Public Art program.	Participation of Culture on the Malton Community Improvement Plan Team.
16. Attract and support creative individuals	✓	<p>Initiated plans for the Clarke Hall Cultural Incubator Pilot Project.</p> <p>Initiated plans to “second” a project lead to undertake a Creative Industries Strategy for Mississauga.</p>	<p>Complete Clarke Hall Cultural Incubator Pilot Project in Summer 2015.</p> <p>Complete Cultural Spaces Strategy.</p> <p>Provide exhibition and performance opportunities for individual artists through initiatives such as Culture Days.</p> <p>Complete the Creative Industries Strategy.</p>

Our Future Mississauga 2014 Action Charts

Create Partnerships for Innovation

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
17. Promote Mississauga as an international centre of health care excellence	✓	<p>Participated at BIO International 2014 and hosted a Mayor's Life Sciences Roundtable with Mississauga Life Sciences companies and supporting organizations.</p> <p>Formalized EDO partnership with BioTalent Canada.</p> <p>Hosted the Federal Government's launch announcement for its program with BioTalent Canada supporting foreign trained Health Sciences Professionals.</p> <p>Contributed to a series of articles with Biotechnology focus magazine that highlight success stories of Mississauga companies.</p>	Continue to grow this important sector with the addition of a new Life Sciences Sector Specialist.
18. Share information about emerging innovative and creative industries	✓	Partnered with the GTMA, to focus on gaining significant new funding from senior levels of government as was recommended in the "Roadmap to Revitalization" Strategy Report.	Anticipate that funding is forthcoming from senior levels of government and 2015 will be a transition year.
19. Establish a "Centre for Innovation"	C	Supported the Research Innovation Commercialization Centre as they conducted a feasibility study to develop a Centre of Innovation in Mississauga.	

## Our Future Mississauga 2014 Action Charts

### GREEN: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
We will transform Mississauga into a “net-zero” carbon city to become a leader in green initiatives by reducing greenhouse gas emissions in our city	✓	<p>Continued the LED Streetlight conversion project – replacing 34,000 streetlights to date a savings of 8.3 million Kwh of energy.</p> <p>Continued implementation of Low Impact Development (LID) and green solutions in all park developments and redevelopments.</p> <p>Completed energy mapping to show energy use across the city and help prioritize actions to reduce greenhouse gas emissions.</p>	<p>Complete the LED Streetlight conversion project.</p> <p>Look at new technology through the Sportsfield Lighting Study to find efficiencies, potential for LED.</p> <p>Continue researching alternative energy solutions and environmental storm water runoff solutions.</p> <p>Implement the Living Green Master Plan.</p>

### Lead and Encourage Environmentally Responsible Approaches

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
1. Pursue renewable energy production and use	✓	Passed a Council resolution to support the ongoing construction and operation of rooftop solar projects.	<p>Implement the Living Green Master Plan.</p> <p>Implement new 5 year Energy Plan.</p>
2. Implement water conservation programs	✓		Implement the Living Green Master Plan.
3. Develop a green development standard strategy that addresses resource consumption and pollution emissions	C		Continue to implement the Green Development Strategy (for private developments) and the Green Building Standards (for municipal projects).

Our Future Mississauga 2014 Action Charts

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
Action added in 2012: We will create an “Office of Environment” to fulfill the Strategic Goals for Living Green	C		Continue to implement the Living Green Master Plan, and support, strengthen and champion the City’s environmental actions.
Action added in 2012: We will explore replacing failing noise walls with “the living wall” noise attenuation barrier, where spaces exist to beautify and green our city	✓	Received mixed feedback on the pilot project – ongoing monitoring.	Monitor the Rathburn Road site for approximately three more years. Evaluate the pilot project prior to implementing in other parts of the city.
Action added in 2012: We will implement renewably energy sources for the City fleet to help reduce greenhouse gases	✓	Reduced greenhouse gas emissions by approximately 193 tonnes annually through Greening our Fleet.	Achieve further reductions through vehicle technologies, fleet size and expanding the types of vehicles included in the program.
Action Added in 2013: We will implement composting programs for City facilities	✓	Added organics collection to staff areas of Civic Centre and the C Café.	Expand organics collection to other City facilities.

## Our Future Mississauga 2014 Action Charts

### Conserve, Enhance and Connect Natural Environments

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
4. Plant one million trees in Mississauga	✓	Planted 52,269 trees in the city.	<p>Increase the number of trees planted annually by forestry.</p> <p>Implement a public awareness campaign to engage residents in selecting activities and programs that increase tree planting.</p>
5. Implement a city boulevard beautification program to foster civic pride and raise environmental awareness			Planned for future consideration.
6. Pro-actively acquire and/or enhance land along the waterfront and in natural areas for recreational and ecological value	✓	Received Council endorsement on the Credit River Parks Strategy – a comprehensive 25 year master plan to develop, conserve and manage the largest and most diverse continuous natural area in Mississauga.	<p>Acquire lands within the Credit River Watershed and along the waterfront.</p> <p>Secure lands within natural areas through the development process.</p> <p>Naturalize areas within the Credit River watershed.</p>
Action added in 2012: We will develop and implement an “Urban Forestry Strategy” to guide where trees should be planted or protected	✓	Completed the Natural Heritage and Urban Forest Strategy.	Implement the Natural Heritage and Urban Forest Strategy.



## Our Future Mississauga 2014 Action Charts

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
Action added in 2012: We will develop and implement an updated Natural Heritage Strategy for land and water	✓	Completed the Natural Heritage and Urban Forest Strategy.	Implement the Natural Heritage and Urban Forest Strategy.
Action Added in 2014: We will protect and enhance the city's Urban Tree Canopy	✓	Completed the Urban Forest Management Plan.	Implement the Urban Forest Management Plan.

### Promote a Green Culture

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
7. Implement an incentive loan program for energy improvements			Deferred pending an appropriate opportunity.
8. Use resources efficiently by implementing eco-business zones	✓	Continued to be a member of Partners in Project Green. Received Council approval to continue to pursue opportunities for District Energy in 6 key areas of the city. Included the use of alternate, sustainable energy solutions in the Inspiration Lakeview and Inspiration Port Credit draft plans.	Implement the Economic Development Strategy. Continue to encourage businesses in Mississauga to participate in Partners for Project Green. Conduct an assessment of the business opportunities for District Energy in the downtown.

Our Future Mississauga 2014 Action Charts

Action	Underway	Progress from January 1 to December 31, 2014	Next Steps to be Taken
9. Create a City of Mississauga “living green” award program	✓	Continued to use the expanded “Living Green” Mississauga Urban Design Awards judging criteria.  Established the Environmental Community Appreciation Event to recognize individuals, schools, businesses, community groups and volunteers who significantly contribute to environmental progress in Mississauga.	Implement Living Green Master Plan Action #31: Launch a new design award to complement the Mississauga Urban Design Awards.
10. Implement an educational program that promotes “living green”	✓	Introduced a new Let Your Green Show challenge: Give Your Car a Break – encouraging residents to walk, carpool, take transit, ride a bike, hike and more.	Ongoing year round environmental outreach and volunteer program which includes anchor events such as “Earth Markets” throughout the community.