

Our Future Mississauga 2015 Action Charts

MOVE: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
We will make Mississauga less car-dependent by doubling current ridership and matching the increase in active modes of transportation	✓	<p>Increased revenue ridership by 2.3%. A total of 53,200,000 boardings.</p> <p>Completed the Downtown Mississauga Movement Plan.</p> <p>Council approved the MiWay 5 - Five Year Transit Service Plan.</p>	<p>Continue to attract ridership by increasing service as the budget allows, market the MiWay brand and complete construction of the Transitway.</p> <p>Collect data on active modes to serve as a benchmark.</p> <p>Continue implementing the Cycling Master Plan and add sidewalk network to increase pedestrian accessibility to the transit system.</p> <p>Undertake a Transportation Master Plan in 2016.</p> <p>Implement year one of MiWay 5.</p>

Our Future Mississauga 2015 Action Charts

MOVE: Develop Environmental Responsibility

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
1. Provide “complete” streets that balance land uses and forms	✓	<p>Completed multi-modal road design guidelines.</p> <p>Installed over 15 km of cycling facilities, including marked shared lanes (“sharrows”), bike lanes and boulevard multi-use trails.</p>	<p>Identify opportunities to provide complete streets or modify road design to align with complete streets principles.</p> <p>Continue to annually progress the provision of cycling facilities.</p>
2. Reduce our carbon footprint through “green” transit	✓	<p>Purchased 780,000 litres of fuel from renewable resources.</p> <p>Replaced transit supervisor vehicles with lighter weight hybrid vehicles.</p> <p>Introduced 12 fuel efficient change-off vehicles to service.</p> <p>Added electric fan cooling technology to bus specifications.</p>	<p>Monitor industry for fuel saving technologies, such as light weight construction and electric fan cooling technologies.</p> <p>Conduct LEAN project to explore optimum size of change-off fleet to reduce bus non-revenue km and reduce fuel burn.</p>
3. Implement a parking strategy that supports public transit	✓	<p>Continued implementation and expansion of the municipal parking program.</p> <p>Identified the need to undertake a City-wide Parking Master Plan and Implementation Strategy.</p>	<p>Undertake a Parking Master Plan, which will include a detailed implementation strategy.</p>
Action Added in 2012: We will establish car share in nodes	✓	<p>Utilised car share for 7,937 km between April 1, 2014 and February 28, 2015.</p> <p>Utilised car share for 7,118 km between March 1, 2015 and October 31, 2015.</p>	<p>Promote and evaluate the Car Share Service Pilot Project to determine market acceptance and long-term economic viability.</p>

Our Future Mississauga 2015 Action Charts

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Action Added in 2014: We will implement a Transit-Oriented Development (TDM) checklist for use in development reviews and approvals.	✓	Requested new developments, identified and implemented TDM measures. TDM Plan to be developed in 2016.	Develop checklist as part of the Growth and Congestion Paper.

MOVE: Connect Our City

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
4. Investigate higher-order transit between downtown Mississauga and Union Station	✓	Metrolinx advanced their Regional Express Rail proposal that includes the provision of 2-way, all day and electrified service on existing GO rail corridors. The City of Mississauga, along with its partner cities of Toronto, Milton and Cambridge, undertook a study to determine the feasibility, costs and business case of constructing the “Missing Link”. The Missing Link would free up capacity on the existing Milton and Kitchener GO Rail corridors in order to achieve two-way all-day service. The Study was completed and endorsed by all councils and subsequently forwarded to the provincial and federal levels of government for their	Continue working with Metrolinx to explore opportunities for introducing Regional Express Rail to the Milton GO corridor.

Our Future Mississauga 2015 Action Charts

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		further consideration.	
5. Provide alternatives to the automobile along major corridors	✓	<p>Officially opened Phase I of the Transitway in fall 2014 with stations at Central Parkway, Tomken, Cawthra and Dixie. Two new stations at Tahoe and Etobicoke Creek are near completion and scheduled to open in January 2016.</p> <p>Retained consultant to lead the Lakeshore Corridor Master Transportation Plan, which will include evaluating various transit options for the corridor.</p> <p>Underway: Dundas Connects is the City's Dundas Corridor higher-order transit and land use master plan study. Work plan has been developed, data modelling of rapid transit possibilities along Dundas begun and public-engagement strategy underway.</p>	<p>Complete final two stations, Orbitor and Spectrum.</p> <p>Dundas Connects: carry out public engagement exercises and develop draft plan, including rapid-transit and land-use planning recommendations.</p>
6. Shorten the travel time to a transit stop	✓	<p>Constructed approximately 3.2 km of sidewalks focusing on locations that meet transit accessibility requirements.</p>	<p>Continue the sidewalk program and integration with transit accessibility needs.</p> <p>Identify opportunities for direct pedestrian access to transit stops through development and redevelopment applications.</p>
7. Create mobility hubs	✓	<p>Completed the Downtown Mississauga Movement Plan, which identifies the need</p>	<p>Develop a City Centre Transit Terminal.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		for a downtown integrated transit terminal.	
8. Improve transit service between Mississauga, Union Station and Pearson International Airport	✓	Opened additional Transitway stations, which reduced travel time and improved reliability of Route 107 service from Malton and Downtown to the Pearson Link Station.	Transitway Phase II Stations: Tahoe and Etobicoke Creek to open winter 2016 and Phase III Station underway.
9. Improve the transportation network for pedestrians, cyclists and automobiles	✓	<p>Constructed approximately 3.2 km of sidewalks focusing on locations that meet transit accessibility requirements.</p> <p>Installed over 15 km of cycling facilities, including marked shared lanes (“sharrows”), bike lanes and boulevard multi-use trails.</p> <p>Constructed two bridges over Cooksville Creek East and West branches at Burnhamthorpe Road, providing a continuous Burnhamthorpe Trail.</p> <p>Ranked fourth among large Canadian cities for walkability and seventh across Canada by ‘Walk Score’, which uses an algorithm to measure walkability of individual addresses based on proximity to nearby amenities.</p>	<p>Ongoing implementation of the Cycling Master Plan.</p> <p>Implementation of the Living Green Master Plan, which identifies alternate modes of transportation as a key to environmental sustainability (Action 4: Invest in the expansion of alternative forms of transportation including cycling, walking and car-sharing).</p> <p>Construct a bridge over the Little Etobicoke Creek, west of Dixie Road, to build on a continuous Burnhamthorpe Trail. Request will be prioritized through Business Planning.</p>
10. Encourage walking by establishing maximum block sizes	✓	Addressed in the Downtown21 Master Plan; the Mississauga Official Plan contains policies regarding a finer grained street	Implementation of the Mississauga Official Plan, Local Area Plans and the Downtown21 Master Plan.

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>pattern.</p> <p>Considered finer grain road networks through the Inspiration Lakeview, Inspiration Port Credit and Gateway Studies.</p>	

MOVE: Build a Reliable and Convenient System

Action	Underway	Progress from January 1 to December 31, 2015	
11. Accommodate the needs of cyclists	✓	<p>Installed cycling way-finding signage on various trails.</p> <p>Constructed multi-use trails on Derry Road East.</p> <p>Installed dedicated on-road bicycle lanes on Tenth Line, Elora Drive, Fairview Road West, Grand Park Drive and Nahani Way.</p> <p>Held the 8th annual Bike to Work Day on May 25th, 2015 for City staff only – over 100 cyclists participated.</p> <p>Reviewed a draft final report on the feasibility of the QEW/Credit River pedestrian and cycling crossings.</p>	<p>Implement the Cycling Master Plan.</p> <p>Complete lease agreement negotiations with the Ontario Realty Corporation to permit a multi-use trail along the Lakeshore/Royal Windsor hydro corridor, from Winston Churchill Boulevard and Royal Windsor Drive to Stanfield Road, followed by construction.</p> <p>Will scope out Terms of Reference for EA during 2016.</p>
12. Implement “real time” bus tracking	✓	<p>Provided real time bus displays as of November 17, 2014 at 4 Mississauga</p>	<p>Add real time to the mobile site website and interactive voice system.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	
		Transitway stations and the City Centre Transit Terminal.	
13. Establish transit stops at locations that are convenient to walk to	✓	Established new sidewalks to 25 transit stops, making them more convenient to walk to.	Continue the annual sidewalk construction program, prioritizing access to transit.

MOVE: Increase Transportation Capacity

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
14. Implement transit priority measures	✓	Opened Phase I of the Mississauga Transitway in fall 2014 with stations at Central Parkway, Tomken, Cawthra, and Dixie. Two new stations, Tahoe and Etobicoke creek, nearing completion and scheduled to open in January 2016.	Continue construction of the Mississauga Transitway. Complete final two stations, Orbitor and Spectrum.
15. Provide sidewalks to all transit stops	✓	Constructed approximately 3.2 km of sidewalks, prioritizing access to transit stops.	Continue the annual sidewalk construction program, prioritizing access to transit.

Our Future Mississauga 2015 Action Charts

MOVE: Direct Growth

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
16. Use development revenues from “density bonusing” to support higher-order transit	✓	Completed procurement process to retain a consultant for Dundas Connects, the City’s Dundas Corridor higher-order transit and land use master plan study. Work plan has been developed and public-engagement strategy underway. Finance staff provided information to Metrolinx as requested.	As part of Dundas Connects, examine the potential of density bonusing to support higher-order transit along the Dundas Corridor. Continue to work with Metrolinx and others, as requested.
17. Use special development levies to support higher-order transit	✓	Completed procurement process to retain a consultant for Dundas Connects, the City’s Dundas Corridor higher-order transit and land use master plan study. Began Dundas Connects: work plan has been developed, public-engagement strategy underway. Finance staff provided information to Metrolinx as requested.	As part of Dundas Connects, examine the potential of special development levies to support higher-order transit along the Dundas Corridor. Continue to work with Metrolinx and others, as requested.
18. Require development standards for mixed-use development to support transit	✓	Reviewed standards through the Mississauga Official Plan update. Completed procurement process to retain a consultant for Dundas Connects, the City’s Dundas Corridor higher-order transit and land use master plan study. Work plan	Implementation of the Mississauga Official Plan. Amend Zoning By-law to add mixed-use zoning categories. As part of Dundas Connects, consider and recommend appropriate

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		has been developed, data modelling of rapid transit possibilities along Dundas begun and public-engagement strategy underway.	development standards to support higher-order transit along the Dundas Corridor; also, create a development-permit system to encourage specific and timely transit-oriented development along the corridor.
19. Accelerate the creation of higher-order transit infrastructure	✓	Completed preliminary design and TPAP for Hurontario Light Rail Transit (HLRT) corridor.	Project is funded and Metrolinx taking lead on implementation.

Our Future Mississauga 2015 Action Charts

BELONG: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
We will attract five new post-secondary educational institutions	✓	<p>Continue construction of the Phase II building at the Hazel McCallion Campus of Sheridan College.</p> <p>Fulfilled 2015 portion of funding investment of \$10 million (over 10 years) towards the Innovation Complex at the University of Toronto Mississauga (UTM).</p>	<p>Opening September 2016 of Phase II building at Hazel McCallion Campus of Sheridan College.</p> <p>Fulfil funding investment in UTM.</p> <p>Monitor for future opportunities.</p>

BELONG: Ensuring Affordability and Accessibility

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
1. Attract and keep people in Mississauga through an affordable housing strategy	✓	<p>Monitoring and assessment of Second Unit implementation. Best practices benchmarking and stakeholder consultation to encourage the development of affordable housing have been undertaken.</p>	<p>Review second unit regulations (i.e. licensing). Consider means to protect existing affordable housing and support the development of new affordable housing, particularly in conjunction with higher-order transit investments.</p> <p>In accordance with a Council resolution of November 25, 2015, Policy Planning will foster new affordable rental and market value housing, which include as a first step policies and regulations to permit second units.</p>

Our Future Mississauga 2015 Action Charts

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2. Designate older adult clusters in mixed-use areas	C	Addressed in the Mississauga Official Plan that Major Nodes are intended to serve as older adult clusters where community infrastructure, services and programs will be directed to serve the nodes of older adults.	Implement the Mississauga Official Plan.
3. Introduction of an affordable service card	C	<p>Provided support for 12,500 residents to participate in recreation services and programs through ActiveAssist.</p> <p>Initiated a partnership with the City of Brampton and Peel Children's Aid Society to support Kids in Care with access to ActiveAssist.</p>	Continue to enable Mississauga residents to participate in recreation programs through ActiveAssist.
4. Introduce an affordable transit card	✓	<p>Piloted the Freedom Pass (free transit and swimming) for 5,000 youth ages 12-14.</p> <p>Established Freedom Pass as a regular program with 10,000 cards available annually.</p>	MiWay is currently piloting a low-income transit subsidy program with the Region of Peel in 2016 for up to 2500 residents. Following the pilot, the results and recommendations for a regular program will be brought forth to Council for consideration in the 2017-2020 Business Plan and Budget.
5. Expand the Malton Neighbourhood Services partnership model	✓	Continued to build neighbourhood connections that consider the unique needs of individual communities. Fostered partnerships with Colonial Terrace, Dixie Bloor Neighbourhood Services and working on a Strong	<p>Monitor for opportunities to strengthen local neighbourhoods, provide joint programming and cost sharing.</p> <p>Work with the Region of Peel and United Way to implement a communications plan to share the</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>Neighbourhood Strategy with Region of Peel and United Way.</p> <p>Piloted the development of a “Neighbourhood Information Tool” in partnership with Region of Peel and United Way which creates a comprehensive snapshot of the City that relies on existing data to tell us how our neighbourhoods are doing across six categories: economic opportunity; socio-demographics; health; safety; physical environment; resident engagement and belonging. The tool can be used to inform future partnerships to connect more people to community support.</p> <p>Participated in a series of regional conversations led by the Mississauga-Halton Local Health Integration Network (LHIN) and United Way of Peel to discuss opportunities to develop Community Hubs in the Region.</p>	<p>Neighbourhood Information Tool with key stakeholders.</p> <p>Continue to participate in regional discussions regarding opportunities for Community Hubs in Mississauga.</p>
<p>6. Expand inclusionary zoning to permit more housing types and social services</p>	<p>✓</p>	<p>Bill 39 permits inclusionary zoning, allowing for a portion of housing units to be affordable.</p>	<p>Continue to monitor legislation for inclusionary zoning authority.</p>

Our Future Mississauga 2015 Action Charts

BELONG: Supporting Aging in Place

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
7. Legalize accessory units	C	Legalized when a Second Units Licensing By-law came into effect on January 1, 2014.	Continue processing second unit licenses and respond to inquiries. Review second unit regulations (i.e. licensing). Second Unit Licensing By-law is being reviewed and report to Council targeted for 2016.
8. Expand community link for older adults	✓	The Library's Older Adult Committee partners with local organizations and agencies serving older adults. It promotes and offers a wide variety of library programs which provide intellectual stimulation and opportunities for older adults to socialize at library facilities. Each branch has an assigned representative for older adult programs and services. 1,578 contacts at 35 retirement residences and long-term care facilities, seniors' centres or older adult fairs were made in 2015. The Chair of the Library Older Adult Committee is a member of the City Older Adult Advisory Panel.	Older adults have the opportunity to participate in library programs and services, both in-house and/or from their homes. Many useful contacts have been initiated by staff and the library offerings are well received. Plans to maintain connections and promote programs and services for this important target group will continue.
9. Enable older adults to age in place	✓	Continued to offer the Driveway Windrow Snow Clearing Program to older adults to assist in clearing snow that accumulates at	Partner with the Region of Peel, Local Health Integration Networks, etc. to

Our Future Mississauga 2015 Action Charts

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		<p>the end of driveways during road plowing.</p> <p>Funding was received from the Ontario Seniors' Secretariat to conduct a baseline assessment and develop a plan to accelerate the City's pursuit of the Age Friendly Community designation from the World Health Organization.</p> <p>Conducted bi-monthly meetings for the Older Adult Advisory Panel (11 residents and 5 City staff) established in fall 2014 to build upon the Older Adult Plan (2008), including advising the City in the pursuit of the Age Friendly Community designation from the World Health Organization.</p>	<p>implement.</p> <p>Establish an implementation team consisting of city, region, private sector organizations and other community agencies and groups to pursue Age Friendly Designation.</p> <p>Continue to support the Region of Peel in the development of the Planning for an Aging Population Discussion Paper</p>

BELONG: Attract and Retain Youth

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
10. Implement a youth attraction and retention strategy	✓	<p>Freedom Pass (free transit and swimming in July and August) was provided to over 5,000 youth ages 12-14.</p> <p>Free after-school programs for youth 10-18 (Walmart At Play) are available Monday-Friday in all 11 community centres.</p>	<p>Implement the Youth Plan recommendations.</p> <p>Introduce new elements of youth opportunity and continue to build participation/involvement of youth through the Youth Task Force and Youth Advisory Groups.</p> <p>Renewal of Youth Friendly Community</p>

Our Future Mississauga 2015 Action Charts

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			designation from the Playworks Partnership.
11. Implement a young adult retention strategy	✓	<p>Planned and delivered youth employment event for Peel area (Ideas Forum Round Two-MEDEI funded Youth Jobs Strategy initiative); attracted 75 representatives from local community organizations (i.e. youth service providers, education and government); Community Connections Directory (electronic) developed and distributed to event attendees for further networking and collaboration opportunities.</p> <p>Initiated interdepartmental Youth Initiatives group (EDO, HR, Youth Plan) to share information relating to local youth employment.</p>	<p>Summary and Full Version Ideas Forum reports distributed externally (i.e. MEDEI) and internally.</p> <p>Continue regular Youth Initiatives and meetings throughout the year.</p> <p>Further build partnerships with UTM and Sheridan College to support meaningful youth volunteer and mentorship opportunities.</p>
12. Create “cool places” to attract youth and young adults	✓	<p>Programmed the Civic Centre Skate Park from June to August, including working with other agencies to create a downtown HUB in the Sculpture Court.</p> <p>Presented and produced youth focused programming at Celebration Square that included Amphitheatre Unplugged, Soundbites and Sauga Block Party.</p> <p>Completed Streetsville Village Square, a year-round public space and canopy</p>	<p>Implement the Youth Plan and the Culture Master Plan.</p> <p>Undertake a refresh of the Culture Master Plan in 2016.</p> <p>Continuation of the Clarke Memorial Hall Pilot Project to further create opportunities for youth and develop a vision for what the facility can become.</p> <p>Develop a Cultural Infrastructure and Creative Spaces Strategy to identify</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>structure that can be converted to a stage for special events.</p> <p>Launched the Clarke Memorial Hall Open Up Pilot Project that allowed arts and culture individuals and organizations to access the space at a reduced cost. Programing included youth open mic events, spoken word, rehearsals, exhibitions and concerts.</p>	<p>priorities over the next 10 years.</p>
<p>Action added in 2012: We will provide programs and activities for young adults e.g. youth festivals</p>	<p>✓</p>	<p>Hosted Rebel 2015, Mississauga’s annual weeklong campaign for youth that inspires creative expression and community involvement; over 300 youth led events with 400 artists and 8,000 participants.</p> <p>Launched the Meadowvale Theatre Young Company, a summer drama camp that provided youth the opportunity to learn from professionals as they develop an original production.</p>	<p>Plan and host Rebel 2016 (May 1-7, 2016).</p>
<p>Action added in 2014: We will implement a mechanism to engage young adults (“they tell us”) to develop friendly spaces and programs</p>	<p>C</p>	<p>Continued involvement of Youth Advisory Committees at all community centres and libraries that provide leadership and advice to create programs and spaces to engage youth more often and services that meet their needs.</p> <p>Provided liaison support and meeting space for the Mississauga Youth Advisory Council – their monthly events attract over</p>	<p>Continue to support Youth Advisory Committees and the Mississauga Youth Advisory Council.</p> <p>Continue to host live “chats”.</p> <p>Renewal of Youth Friendly Community designation from the Playworks Partnership.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>150 youth to provide input and leadership for key issues affecting youth in the City (e.g. healthy active living, civic engagement, etc.).</p> <p>Hosted live “chats” on Youth Movement Social Media Channels (Twitter, Facebook, and Web page).</p>	

BELONG: Attract Post-Secondary Institutions

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
<p>13. Promote employment opportunities by becoming a university and college “workplace co-op friendly” city</p>	<p>✓</p>	<p>EDO moderated a session at the 2015 Town and Gown Symposium held in Mississauga. It showed the strong relationship between education, business and the City.</p> <p>Recruited and fostered relationships with 19 speakers and panelists representing GTA community organizations, private sector and education school boards (6) to participate in Ideas Forum Round Two youth employment event hosted by EDO for Peel area.</p> <p>Meeting with UTM and Sheridan to discuss Career Centre based opportunities.</p>	<p>Continue to liaise and maintain relationships with school boards/secondary schools and community organizations.</p> <p>Collaborate with UTM and Life Sciences Ontario to host a Mississauga Life Sciences networking event at UTM campus (action item from Mayor’s BIO roundtable).</p> <p>Complete workforce development study in 2016.</p> <p>Continue to meet with Sheridan and UTM twice yearly.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		Presentation to Secondary Guidance Sector Council. Participated in Tech Collision Day. Participation in Accelerated OYAP program at Peel Board.	Continue to liaise with Sheridan on partnership opportunities regarding Sheridan HMC Campus and office sector in Downtown Mississauga.
Action added in 2012: We will purchase strategic lands for post-secondary institutions	✓		Continue to monitor opportunities particularly as part of the redevelopment plans for the sites that make up the Inspiration Lakeview and Inspiration Port Credit projects.

BELONG: Nurture Diverse Cultures

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
14. Encourage newcomers by establishing a Mississauga citizenship program			Resources included in 2016 Budget and Business Plan for development of the program in 2016. Implement in 2017 to prepare participants for the opportunities available on various City Committees, Boards and agencies following the 2018 Municipal Election.
15. Establish a strategy to integrate	✓	Newcomer sections have been created in each library location.	Newcomer portal reviewed and plans

Our Future Mississauga 2015 Action Charts

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newcomers		<p>Each library location has a designated Newcomer Representative.</p> <p>Library Newcomer Committee continues to meet and coordinate services.</p> <p>Newcomer publications continue to be made available.</p>	<p>made to expand the webpage in 2016.</p> <p>Newcomer kits have been made available in each library.</p> <p>Newcomer publications are available and have been translated into other languages, including Arabic.</p> <p>Library Newcomer Committee coordinates library activity but also liaises with Recreation and external organizations.</p>
16. Encourage multicultural festivals and events	✓	<p>Awarded \$615,304 in 2015 to 13 organizations through the Community Cultural Festivals and Celebrations Grant Program for long-term growth and development of arts and culture in our community.</p>	<p>Continue to provide funding through Community Celebrations and Festivals Grants.</p>
17. Develop opportunities for residents to learn about different cultures	✓	<p>Monitored and updated the Cultural Resource Map in order to ensure accuracy and provide the most up to date information on cultural resources and activities in the City.</p> <p>Launched a Digital Engagement Strategy that will raise the City's "cultural consciousness".</p> <p>Hosted new cultural festivals at Celebration Square including Mississauga Ukrainian Festival and Mississauga Latin</p>	<p>Launching a new website for the Culture Division in early 2016 that will make it easier for residents and visitors to access information about arts and culture related programs, services and events.</p> <p>Completing a Heritage & Museums Strategic Plan that will direct how Mississauga's history is preserved and shared.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		Festival.	
Action added in 2012: We will develop a Mississauga website geared to new residents	C	Created a centralised website with links to useful information for new residents: www.mississauga.ca/portal/discover/guide	Maintain and update website as required.
Action Added in 2014: We will implement a new category in the corporate grant program for cultural integration initiatives	✓	Current Community Grants Program reviewed Summer 2015.	Continue to review Community Grants Program in Spring 2016.

BELONG: Integrate Places of Religious Assembly

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
18. Encourage community-building through the location of places of religious assembly	C	Addressed places of religious assembly in the Mississauga Official Plan – the preferred location is the Downtown, major nodes or community nodes, alternatively they may locate along corridors, preferably at intersections. If places of religious assembly choose to locate in employment areas they are encouraged to do so at the periphery.	Implementation of the Mississauga Official Plan.
19. Partner with places of religious assembly to expand City programs and services			Planned for consideration in 2016.

Our Future Mississauga 2015 Action Charts

CONNECT: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
We will collaborate with our residents to drive bold moves to complete our neighbourhoods	✓	<p>Completed:</p> <ul style="list-style-type: none"> • Lakeview Local Area Plan, • MyMalton Phase 1 visioning, • Port Credit Mobility Hub Study, and • Transitway Study for Ninth Line Study <p>Initiated:</p> <ul style="list-style-type: none"> • Vision Cooksville 	<p>Continue to collaborate with residents:</p> <ul style="list-style-type: none"> • MyMalton • Port Credit • Ninth Line • Britannia Farm • Inspiration Lakeview • Inspiration Port Credit • Affordable housing • Development in the vicinity of higher order transit • Ward 3 consultation

CONNECT: Develop Walkable, Connected Neighbourhoods

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
1. Complete neighbourhoods with accessible public squares	✓	<p>Completed the McCracken Park addition, which is a centrepiece park, open on four sides, in a new Churchill Meadows residential community.</p> <p>Completed Streetsville Village Square, a year-round public space and canopy structure that can be converted to a stage for special events.</p> <p>Completed Phase 1 Community</p>	<p>Continue to identify opportunities for suitable locations for public squares.</p> <p>Community Services is undertaking preliminary work to identify a location for a square.</p>

Our Future Mississauga 2015 Action Charts

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		Engagement of the Malton Local Area Plan Review, branded as MyMalton. One of the most frequently heard messages was the desire for more public gathering spaces, including a square.	
2. Establish a library or community facility within a 10-15 minute walk for all Mississauga residents	✓	Considered ease of access, and increasing opportunities and use of City facilities as a strategic focus in the 2014 update of the Future Directions Master Plans for Library, Recreation, and Parks & Forestry.	Ongoing consideration through Future Directions Master Plans for Library, Recreation, and Parks & Forestry.
3. Design streets around the idea of “pedestrian first’	✓	Requested new development applications to consider the complete street approach, especially in the Downtown.	Ongoing implementation. Downtown expansion on south-west side of Square One completed, with emphasis on new walkable streets.
Action added in 2012: We will identify and implement suitable locations to transform traditional intersections to roundabouts	✓	New roundabouts at Plantation Place and Hazelton Place.	Continue to monitor the Square One Drive roundabout for potential improvements to future designs. Design and construct additional roundabouts as opportunities arise.
Action added in 2012: We will implement innovative pedestrian pavement markings to be functional and a form of public art	✓		Pursue additional opportunities as they arise.
Action added in 2012: We will require grade-related mixed-use development in the Downtown and nodes and	✓		Continue to require grade-related mixed use development in the Downtown, nodes and corridors as applications are

Our Future Mississauga 2015 Action Charts

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corridors, to ensure easy access for commercial and personal service uses, develop destination boutiques and shops, and create visual and pedestrian interest			processed as per the Downtown Core Local Area Plan, zoning amendments and Built Form Standards. Zoning Provisions for mixed-use are being developed and will go to PDC in 2016.

CONNECT: Build Vibrant Communities

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
4. Make Mississauga a destination by developing major tourist attractions	✓	Completed a new five-year Strategic Plan for Mississauga Celebration Square. Continued to grow and develop “Soundbites” into a tourism impacting event for Celebration Square.	Continue to explore opportunities within the Inspiration Lakeview and Inspiration Port Credit Plans. Complete the Festivals and Events Strategy.
5. Capitalize on the Credit River to foster all-season activities	✓	Prioritized Credit River Parks Strategy recommended park locations for development.	Implement the Credit River Parks Strategy, as per the prioritization, commencing with P-505 (formerly known as the Harris Property).
6. Give communities a “heart” by building identifiable main streets	✓	Streetscape and public realm design implemented, creating a distinctive, contemporary character for the Exchange District.	Develop as opportunities arise.

Our Future Mississauga 2015 Action Charts

CONNECT: Create Great Public Spaces

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
7. Build an international landmark destination on the waterfront	✓	<p>Identified a significant area of the Inspiration Lakeview site for cultural attractions such as museums, art galleries and studios.</p> <p>Included a landmark waterfront park and marina marketplace in Inspiration Port Credit draft plans.</p>	<p>Continue to work with OPG and the Province to update the Official Plan, to make the Inspiration Lakeview vision a reality.</p> <p>Bring forward a master plan and Official Plan amendment for 1 Port Street (Inspiration Port Credit) for approval.</p>
8. Establish a “Central Park” for our Downtown	✓		Pursue the proposed “Central Park”, including Visitors’ Centre, in the Credit River Parks Strategy, which comprises Riverwood, the former Pinchin Lands and Erindale Park.
9. Maximize the year-round potential of golf courses	✓	<p>Offered winter golf instructional programming at BraeBen for practice or as part of a mixed golf league.</p> <p>Operated banquet facilities year-round at BraeBen and Lakeview.</p> <p>A corporate package has been developed to increase day time activity at BraeBen and C Banquets.</p> <p>A bigger push on the wedding market with advertising in 3 new wedding related magazines.</p>	<p>Continue to assess opportunities to maximize year-round use.</p> <p>Continue to promote and increase awareness of City banquet facilities.</p>
Action added in 2012: We will provide public art in all parks and public spaces,	✓	Delivered Temporary Public Art Projects, in conjunction with activities around the	Addition of the “The Book” to the City

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
ranging from simple “treasures” in small neighbourhood parks, to more significant, bolder pieces in key parks and public spaces		2015 Pan Am Games in Mississauga, “Share the Love” and “The Art of Sport” and the 2015 Hurontario Tree Wrap project entitled, Lifeline.	Owned Public Art Collection. Approval of the Public Art Master Plan in 2016. Installation of 3 public art pieces. Meadowvale Community Centre installation; the LAC wall project; and the Matheson Pond installation. Installation of temporary projects for MiWay Transitway, Hurontario Trees and Downtown banners.

CONNECT: Celebrate our Community

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
10. Develop vibrant cultural districts	✓	Worked in collaboration with Policy Planning to initiate the Malton Community Improvement Plan to ensure the integration of cultural uses and perspectives within the plan.	Continue to enliven Port Credit as a Culture Node in the summer. Continue to support the Malton Community Improvement Plan.
11. Celebrate the heritage of the Credit River	✓		Work with and support Credit Valley Conservation (CVC) to designate the entire Credit River as a Canadian Heritage River System.

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
12. Develop an annual event that puts Mississauga on the world stage		<p>Developed a five year strategic plan for Celebration Square (Endorsed by Council in May 2015) that speaks to growing and developing festivals and events with tourism appeal.</p> <p>Presented the second annual Soundbites: Concert & AwesTRUCK Food Trucks Awards, which attracts visitors to Mississauga.</p> <p>Celebration Square hosted TO2015 Pan Am Games events including the Torch Relay, live screenings and temporary public art initiatives.</p>	Continue the implementation of the Celebration Square Strategic Plan.

CONNECT: Provide Mobility Choices

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
13. Prohibit the addition of new automobile lanes to existing streets	✓	Limited the widening of roads in the Mississauga Official Plan except to accommodate transit, cycling and pedestrian facilities or if essential to goods movement in employment areas. Any other widenings to existing streets will only be done so on an exception basis subject to special study.	Implement the Mississauga Official Plan.

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
14. Create more bike-friendly facilities	✓	Constructed 4.2 km of multi-use trails (off-road trail system following the Cycling Master Plan). Requested that new developments provide cycling facilities.	Refresh Cycling Master Plan in 2016.
15. Use incentives to encourage work commutes by public transit	✓	Requested that new developments identify and implement TDM measures. Established TDM, Transit Working Group in support of transit and TDM initiatives.	Complete a TDM checklist to be used in development reviews and approvals. Develop TDM Plan in 2016. Continue to review Airport, Meadowvale and Sheridan Park Corporate Business Parks for transit and sidewalk needs.

CONNECT: Build and Maintain Infrastructure

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
16. Establish a development corporation	✓	Ongoing review and study of best practices in other jurisdictions.	Examine in the context of the Downtown, Inspiration Lakeview and other sites as appropriate.
17. Increase our population target	✓	Ongoing planning for the future based on key information from the growth study related to long-term population, housing and employment forecasts to the year 2041.	Continue to work with the Region of Peel, City of Brampton and Town of Caledon to allocate provincial population and employment growth forecasts to 2041.

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>The population forecasts to 2041 are complete resulting in an increase of our population target.</p> <p>A reallocation exercise has started to conform with Peel Region.</p>	
18. Focus on infrastructure maintenance and improvement	✓	<p>Ongoing implementation of a new stormwater charge to provide a fair and dedicated funding source to deliver the City's stormwater program and protect the health and safety of the public and the natural environment.</p> <p>Launched the Stormwater Credit Program.</p> <p>Commenced development of Asset Lifecycle Model for Park and Recreation assets.</p> <p>Commenced development of Asset Lifecycle Model for Facility assets.</p> <p>Completed pedestrian bridge and park trail condition assessments.</p>	<p>Commence the stormwater charge billing in 2016.</p> <p>Complete the Asset Lifecycle Model to forecast long-term and prioritize future needs.</p> <p>Complete the Asset Lifecycle Model to forecast long-term facility needs.</p>

CONNECT: Nurture Villages

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
19. Recognize and revitalise our	✓	Initiated a joint Heritage and Museums	Continue efforts through designation of

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
historical villages		Strategic Plan.	historical structures under the Ontario Heritage Act. Complete the joint Heritage and Museums Strategic Plan. Initiate the Port Credit Heritage Conservation District Review.
20. Fix our historical facades	✓	Awarded \$46,336 through the designated Heritage Property Grant Program in matching grants to 13 designated heritage properties.	Ongoing provision of grants to support upgrading historical properties.
21. Beautify our villages		Public Realm Process Mapping and Action Plan developed in 2015 in conjunction with Planning, Community Services and T & W.	Planned for consideration in 2016.
Action Added in 2013: We will provide heritage preservation incentives throughout the City		Initiated a joint Heritage and Museums Strategic Plan.	Complete the joint Heritage and Museums Strategic Plan. Continue to provide the heritage property improvement grants to heritage property owners.

Our Future Mississauga 2015 Action Charts

CONNECT: Maintain a Safe City

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
22. Reduce crime risks	✓	<p>Continued to be an active partner in the Regional Community Safety Model initiative led by Peel Regional Police. Individuals who are exhibiting elevated risk factors are referred and provided with timely and coordinated support from various community agencies.</p> <p>Continued to employ 4 youth mentors through the Skateboard Ambassador Program in the Sculpture Court to engage youth and other visitors to the space – security issues were reduced to zero incidents during the program.</p> <p>Park Development staff is trained in Crime Prevention Through Environmental Design (CPTED).</p>	<p>Partner with the Region of Peel (particularly the Peel Youth Violence Prevention Network).</p> <p>Continue to work with local youth serving agencies and Peel Region Housing to review and assess prevention programs that address issues.</p>
23. Increase after-school activities	✓	<p>Robust slate of Maker programming. See link below: http://www.mississauga.ca/portal/residents/makermississauga</p>	<p>Expansion of Maker programming to include more Coding programs for young people.</p>
24. Make streets safer	✓	<p>Undertook a pilot traffic calming project, which showed positive results in reducing vehicle speeds.</p> <p>Obtained Council approval in 2015 for a permanent Traffic Calming Program</p>	<p>Implementation and operation of the new Traffic Calming Program.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		starting in 2016.	

CONNECT: Create a Vibrant Downtown

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
25. Attract an integrated post-secondary education facility	C	Commenced construction of the Phase II building at Sheridan College's Hazel McCallion Campus in conjunction with Infrastructure Ontario. It is scheduled to open in September 2016 and accommodate 3,200 students.	On-going coordination of City requirements with Sheridan to ensure on time delivery of this project.
26. Create a downtown "anchor hub"	✓	Continued efforts to realize the Downtown21 Master Plan including the construction of Phase II of Sheridan College.	Ongoing implementation of Downtown21, including coordination with Hurontario Light Rail Transit (HLRT).
27. Establish an arts, culture and entertainment district	✓		Implement the Downtown21 Master Plan and Mississauga Celebration Square Master Plan.
Action added in 2012: We will implement a finer grained block structure in the Downtown	✓	Completed the Downtown Mississauga Movement Plan, which examined the required transportation network improvements to support the Downtown21 Master Plan, including the provision of a finer grained street	Implement based on opportunities.

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		network.	

Our Future Mississauga 2015 Action Charts

PROSPER: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
We will create a model sustainable creative community on the waterfront	✓	Funding received from province to do a feasibility study for public access to the Western Pier, as one of the priorities for Inspiration Lakeview.	Feasibility study to commence in 2016.

PROSPER: Develop Talent

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
1. Harness the talent of foreign trained professionals	✓	Continued to support foreign trained professionals through the CareerEdge program. Co-hosted the International Foreign Trained Professionals Networking event with BIOTalent.	Provide local market data to Local Employment Planning Boards. Develop framework for Workforce Development Study. Continue to solicit stakeholder input and discuss next steps regarding Peel/Halton Labour Market Information. Double the number of intern opportunities. Ongoing participation and support through partnerships.
2. Build linkages to identify talent and skill needs	✓	Participated in inaugural meeting of the Peel/Halton Labour Market Information-Regional Industry Committee – to discuss results of Peel/Halton Survey.	Assess local talent gaps – Consultant. Leverage Life Sciences Ontario network to support industry.

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>Participated in Peel Halton Workforce Development Group and Peel Industry and Education Committee & RIC Centre initiatives.</p> <p>Met with Ontario College of Trades.</p> <p>Represented EDO as part of the Peel/Halton Labour Market Regional Industry Committee.</p>	<p>Provide local market data to Local Employment Planning Boards.</p> <p>Develop framework for Workforce Development Study.</p> <p>Continue to solicit stakeholder input and discuss next steps regarding Peel/Halton Labour Market Information.</p>

PROPSER: Attract Innovative Businesses

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
3. Facilitate dialogue on emerging industries	✓	Facilitated and was represented with a booth at the RIC Centre, Angel One Network innovation event. This event brought together innovators and investors.	Continue to seek ongoing opportunities.
4. Develop knowledge-based industries	✓	<p>Consultants completed an analysis of Mississauga's food and beverage sector and produced a report; report was presented to Economic Development Advisory Board.</p> <p>Participated in EMC's Food & Bio Sector Special Event.</p>	<p>Hiring of Advanced Manufacturing/ICT Consultant 2016.</p> <p>Best practice review to determine sub-sectors and rankings.</p> <p>As part of the Lead Generation Program will develop a project charter to hire a</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>Research and content developed for Aerospace profile completed.</p> <p>Automotive sector coding and profile completed.</p> <p>Completed Aerospace sector maps.</p> <p>ICT coding completed.</p> <p>Completed a sector analysis report detailing the growth trends of the ICT sector for internal planning purposes.</p> <p>Created a mini ICT sector brochure as an interim marketing piece.</p>	<p>consultant to undertake an ICT Sector Assessment for 2016.</p> <p>Continue to seek opportunities to promote Mississauga’s business location advantages.</p>
<p>Action added in 2012: We will implement an international marketing campaign showcasing our cultural diversity and economic sustainability</p>	<p>C</p>	<p>Launch of EDO video and its translation into Japanese.</p> <p>Refreshed marketing tools:</p> <ul style="list-style-type: none"> • E-Brochure, • Core Slide, and • Statistic and infographic <p>New Life Science profile and sector mapping.</p> <p>New Twitter Followers: 4,122</p> <p>Website Visits: 7,115</p>	<p>Continue to Implement the International Marketing Plan.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>Print and Digital Advertising Outreach over 1.5M circulation list equalling 5.4M impressions.</p> <p>Hosted marketing focus group with partners, UTM, Tourism and MBOT to evaluate our marketing products and messaging.</p> <p>Started LinkedIn Campaign targeting Japan.</p> <p>Acquired new photography for marketing and promotional purposes.</p> <p>Translation of microsite in Portuguese, French, Japanese and Chinese.</p>	

PROSPER: Meet Employment Needs

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
5. Showcase emerging technologies	✓	<p>Facilitated and was represented with a booth at the RIC Centre, Angel One Network innovation event. This event brought together innovators and investors.</p> <p>This event brought together innovators</p>	Continue to seek ongoing opportunities.

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		and investors.	
6. Cultivate and nurture the business environment	✓	<p>Ongoing provision of service by the MBEC Office of EDO.</p> <p>Research and developed survey questions for BR+E program.</p> <p>Developed structure of a BR+E program/pilot program/questionnaire/and conduct & document a minimum of 20 surveys as part of Sales Call program as part of BICS Team.</p> <p>20 BR+E survey's completed.</p> <p>Facilitated McKesson Canada's retention and expansion of their operations in Mississauga following a sales call to the business.</p> <p>Conducted a net-promoter survey for EDO; 49 responses and with 98% satisfaction rate.</p> <p>Responded to over 1900 business inquiries by walk-ins, email and phone.</p> <p>Conducted 42 business consultations and business plan reviews to date.</p> <p>Continued support of start-up and existing</p>	<p>Continue to provide local entrepreneurs and businesses with business information and services to support business growth and job creation through the MBEC Office of EDO.</p> <p>Conducting a 2015 BR+E pilot to determine the viability BR+E survey to identify companies that need support in innovation and expansion.</p> <p>Collaborate with RIC on opportunities to support technology based businesses.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>businesses by hosting 19 business seminars, attracting 349 attendees.</p> <p>Conducted outreach in the community through sponsorship, trade fairs and presentations resulting in generating 122 connections to date.</p> <p>Partnered, sponsored or participated in 17 outreach events to 1184 attendees, government, community organizations.</p> <p>Collaborated with ONE Network Partners in Peel in development of ONE marketing collateral and video.</p>	

PROSPER: Strengthen Arts and Culture

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
9. Showcase innovative development partnerships	✓	<p>Worked with Ontario on their Industrial Automation and Robotics (IAR) research to identify innovative companies using IAR to improve productivity and efficiency.</p> <p>Conducted a 2015 BR+E pilot to determine the viability BR+E survey to identify companies that need support in innovation and expansion.</p>	Collaborate with RIC on opportunities to support technology based businesses.

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
10. Strengthen arts, culture and heritage organizations	✓	Awarded \$1,604,608 to 23 organizations through the Arts and Culture Grant Program, which helps organizations develop exemplary programs and services for arts, culture and heritage and to advance knowledge, understanding and the appreciation of arts, culture and heritage for the citizens of Mississauga.	Ongoing distribution of grants.
11. Encourage community celebrations and festivals	✓	Awarded \$615,322 to 13 organizations through the Community Cultural Festivals and Celebrations Grant Program.	Ongoing distribution of grants. Complete Celebrations and Festival Strategy for Mississauga.
12. Strengthen cultural infrastructure	✓	Included funding for repairs and adaptive reuse of existing and new cultural facilities in the capital budget. Ongoing collaboration between Culture and Facilities and Property Management to meet the specific needs for the repair and rehabilitation of historical designated buildings. Initiated a Strategic Plan for Mississauga Museums and Heritage.	Ongoing implementation of repairs through the budget process. Initiate Cultural Spaces Strategy to address long-range cultural space and infrastructure planning. Complete the Strategic Plan for Mississauga Museums and Heritage. Complete the Space Revitalization Feasibility studies for the Art Gallery of Mississauga and the Meadowvale Theatre.
13. Build partnerships and increase collaboration	✓	Developed and approved the City's first ever Cultural Policy. Participated with Mississauga Partners in	Review as part of the 2016 Culture Master Plan "Refresh".

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		Music.	
14. Strengthen the flow of information	✓	Released the annual Cultural Report Card. Initiated implementation of the Digital Engagement Strategy.	Release the annual Cultural Report. Complete implementation of the Digital Engagement Strategy.
15. Identify cultural nodes and create an artful public realm	✓	Continued Port Credit Culture Node and Public Art program. Participated on the Malton Community Improvement Plan Team. Implemented the City's first ever Cultural Policy.	Continued participation of Culture on the Malton Community Improvement Plan Team. Participation of Culture on the Inspiration Cooksville Community Improvement Plan Team. Complete the Culture Master Plan refresh in 2016.
16. Attract and support creative individuals	✓	Completed Clarke Hall Cultural Incubator Pilot Project in 2015. Undertook the development of a Creative Industries Strategy for Mississauga.	Complete Cultural Spaces Strategy. Provide exhibition and performance opportunities for individual artists through initiatives such as Culture Days. Complete the Creative Industries Strategy.

Our Future Mississauga 2015 Action Charts

PROSPER: Create Partnerships for Innovation

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
17. Promote Mississauga as an international centre of health care excellence	✓	<p>Life Science business consultant hired.</p> <p>BIO 2015 program delivered and represented Mississauga in the Canada ON pavilion, Mayor's roundtable held with 20 participants from business, education, LS organization, 5 meetings held with international prospects and partners, new research, assessment and creation of marketing profile and sector map.</p> <p>Co-hosted Biotalent AGM and dinner.</p> <p>Panel Sponsor and Participant at Life Sciences Ontario Policy forum.</p> <p>Completed research, assessment and creation of marketing profile and sector map for life sciences.</p>	<p>Develop Research Report – June 2016</p> <p>Develop Life Science Cluster Strategy – September 2016.</p>
18. Share information about emerging innovative and creative industries	✓	<p>Province has provided transition funding for work to be done in 2015 towards new organization; NewCo.</p> <p>GTA Transition EDO Working Committee has been formed to develop an operations plan for NewCo.</p> <p>A NewCo Transition Board has been</p>	<p>NewCo is expected to be operational in nearly 2016.</p> <p>NewCo operational plan and branding to be finalized.</p> <p>Development of NewCo services agreement will be the next priority.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>formed and Mayor Crombie has agreed to sit on this.</p> <p>On November 25th Council approved increased funding in the Economic Development 2016 budget for NewCo once we have a signed “Services Agreement” that details operations, governance, branding and funding model.</p>	<p>Search for funding from municipal partners to match provincial and federal funding levels. In this regard, NewCo Transition Board has been formed. Incorporation process is underway and the New Company is expected to start operations in January 2016.</p>
<p>19. Establish a “Centre for Innovation”</p>	<p>C</p>	<p>EDO and Planning provided support Xerox in advance of their partnership with NRC being announced for the future Canadian Campus for Advanced Materials and Manufacturing. This will be an innovation centre and business incubator for medical device innovations.</p> <p>RIC Centre Incubator has been successfully operating in the Xerox facility.</p> <p>UTM Accelerator “I-Cube” was launched.</p> <p>Worked on initial concept and plan with other departments in 2015 on initiative to develop a digital hub/lab in the Central Library. To be led by the library for implementation of the Central Library Facility Plan.</p> <p>Announcement of Mayor's Entrepreneur & Innovation Task Force.</p>	<p>Will participate in the implementation of the library’s innovation hub.</p> <p>First meeting of the Mayor's Entrepreneur & Innovation Task Force to be held in December 2015.</p>

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
		<p>Met with potential incubator/accelerator site and Institute Innovative Entrepreneurs.</p> <p>Completed draft Innovation/Entrepreneur Asset map.</p>	

Our Future Mississauga 2015 Action Charts

GREEN: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
<p>We will transform Mississauga into a “net-zero” carbon city to become a leader in green initiatives by reducing greenhouse gas emissions in our City</p>	<p>✓</p>	<p>Continued the LED Streetlight conversion project – replacing ~ 50,000 streetlights to date.</p> <p>Continued implementation of Low Impact Development (LID) and green solutions in all park developments and redevelopments.</p>	<p>The LED Streetlight conversion project will finalize in 2016.</p> <p>Look at new technology through the Sports field Lighting Study to find efficiencies, potential for LED.</p> <p>Continue researching alternative energy solutions and environmental storm water runoff solutions.</p> <p>Evaluate Electric Vehicle charging station installations.</p> <p>Pursue community energy planning.</p> <p>Continue Implementing the 5 Yr. Energy Conservation Plan including LED lights for additional ice rinks, swimming pools and Civic Centre Garage.</p> <p>Implement Energy Audit Recommendations.</p> <p>Build Meadowvale Community Centre to LEED Silver Standard.</p>

Our Future Mississauga 2015 Action Charts

GREEN: Lead & Encourage Environmentally Responsible Approaches

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
1. Pursue renewable energy production and use	✓	Passed a Council resolution to support the ongoing construction and operation of rooftop solar projects.	Implement new 5 year Energy Plan. Continue to pursue opportunities for leasing City building roofs to install solar photovoltaic power generation.
2. Implement water conservation programs			Investigate opportunities in 2016.
3. Develop a green development standard strategy that addresses resource consumption and pollution emissions	C		Continue to implement the Green Development Strategy (for private developments) and the Green Building Standards (for municipal projects).
Action added in 2012: We will create an “Office of Environment” to fulfill the Strategic Goals for Living Green	C	Office created and staffed in 2010.	
Action added in 2012: We will explore replacing failing noise walls with “the living wall” noise attenuation barrier, where spaces exist to beautify and green our City	✓	Received mixed feedback on the pilot project – ongoing monitoring.	
Action added in 2012: We will implement renewably energy sources for the City fleet to help reduce greenhouse gases	✓	Reduced greenhouse gas emissions by approximately 193 tonnes annually through Greening our Fleet.	Achieve further reductions through vehicle technologies, fleet size and expanding the types of vehicles included in the program.
Action Added in 2013: We will	✓	Added organics collection to Holcim Estate	Expand organics collection to other City

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
implement composting programs for City facilities		and BraeBen Club-house.	facilities.

GREEN: Conserve, Enhance & Connect Natural Environments

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
4. Plant one million trees in Mississauga	✓	Planted 52,269 trees in the City.	Increase the number of trees planted annually by Forestry. Implement a public awareness campaign to engage residents in selecting activities and programs that increase tree planting.
5. Implement a city boulevard beautification program to foster civic pride and raise environmental awareness			Planned for future consideration.
6. Pro-actively acquire and/or enhance land along the waterfront and in natural areas for recreational and ecological value	✓	Received Council endorsement on the Credit River Parks Strategy – a comprehensive 25 year master plan to develop, conserve and manage the largest and most diverse continuous natural area in Mississauga.	Acquire lands within the Credit River watershed and along the waterfront. Secure lands within natural areas through the development process. Naturalize areas within the Credit River watershed. Through the processing of development applications, continue to seek

Our Future Mississauga 2015 Action Charts

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
			opportunities.
Action added in 2012: We will develop and implement an “Urban Forestry Strategy” to guide where trees should be planted or protected	C	Completed the Natural Heritage and Urban Forest Strategy. Complemented the Natural Heritage and Urban Strategy, which included an Urban Forest Management Plan. Implementation underway.	Implement the Natural Heritage and Urban Forest Strategy.
Action added in 2012: We will develop and implement an updated Natural Heritage Strategy for land and water	C	Completed the Natural Heritage and Urban Forest Strategy.	Implement the Natural Heritage and Urban Forest Strategy.
Action Added in 2014: We will protect and enhance the City’s Urban Tree Canopy	✓	Completed the Urban Forest Management Plan. Managing Emerald Ash Borer infestation. Continued to promote and implement One Million Trees program.	Implement the Urban Forest Management Plan. Continue One Million Trees planting program.

Our Future Mississauga 2015 Action Charts

GREEN: Promote a Green Culture

Action	Underway	Progress from January 1 to December 31, 2015	Next Steps to be Taken
7. Implement an incentive loan program for energy improvements			Deferred pending an appropriate opportunity.
8. Use resources efficiently by implementing eco-business zones	✓	Continued to be a member of Partners in Project Green. Included the use of alternate, sustainable energy solutions in the Inspiration Lakeview and Inspiration Port Credit draft plans.	Implement the Economic Development Strategy. Continue to encourage businesses in Mississauga to participate in Partners for Project Green.
9. Create a City of Mississauga “Living Green” award program	C	Continued to use the expanded “Living Green” Mississauga Urban Design Awards judging criteria. Hosted second annual Environmental Community Appreciation Event to recognize over 80 individuals, schools, businesses, community groups and volunteers who significantly contribute to environmental progress in Mississauga.	Consider developing a new design award to complement the Mississauga Urban Design Awards. Continue to host annual Environmental Community Appreciation Event.
10. Implement an educational program that promotes “living green”	✓	Held two community Earth Markets. Promoted Mississauga’s environmental priorities at over 40 community events. Established Green Leaders employee environmental engagement program in Civic Centre, Community Centres and Libraries.	Expand year-round environmental outreach and volunteer program which includes anchor events such as “Earth Markets” throughout the community. Expand Green Leaders program to all City facilities by 2018.