

Our Future Mississauga 2016 Action Charts

MOVE: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
We will make Mississauga less car-dependent by doubling current ridership, and matching the increase in active modes of transportation	✓	Increased revenue ridership by 3.0 % for a total of 54,200,200 boardings.	Continue to attract ridership by increasing service as the budget allows, market the MiWay brand and construct the Bus Rapid Transit (BRT) and implement year two of MiWay5. Continue implementation of the Cycling Master Plan and add sidewalk network to increase pedestrian accessibility to the transit system. Implement year two of MiWay 5.

MOVE: Develop Environmental Responsibility

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
1. Provide “complete” streets that balance land uses and forms	✓	Installed over 8.25 km of cycling facilities, including marked shared lanes (“sharrows”), bike lanes and boulevard multi-use trails.	Identify opportunities to provide complete streets or modify road design to align with complete street principles. Continue to advance the provision of cycling facilities.

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2. Reduce our carbon footprint through “green” transit	✓	<p>Purchased 808,900 litres of fuel from renewable resources.</p> <p>Replaced 4 transit supervisor vehicles with lighter weight hybrid vehicles.</p> <p>Implemented fuel saving transmission software in 111 newer buses.</p> <p>Completed LEAN review of change off fleet which will be increased by 7 vehicles to reduce non-revenue bus km.</p>	<p>Monitor industry for fuel saving technologies.</p> <p>Introduce 7 electric change-off vehicles into service.</p>
3. Implement a parking strategy that supports public transit	✓	<p>Continued implementation and expansion of the municipal parking program.</p> <p>Began a City-wide Parking Master Plan and Implementation Strategy.</p>	<p>Parking Master Plan and implementation strategy underway.</p>
Action Added in 2012: We will establish car share in nodes	✓	<p>Utilised car share for 6960.5 km between November 1, 2015 and September 30, 2016.</p>	<p>Promote and evaluate the Car Share Service Pilot Project to determine market acceptance and long-term economic viability.</p>
Action Added in 2014: We will implement a Transportation Demand Management (TDM) checklist for use in development reviews and approvals.	✓	<p>Requested new developments, identified and implemented TDM measures.</p> <p>Engaged consultant to develop TDM Plan.</p>	<p>TDM Strategy & Implementation Plan underway.</p>

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MOVE: Connect Our City

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
4. Investigate higher-order transit between downtown Mississauga and Union Station	✓	Dundas Connects analysed two possible direct subway links from Kipling Station: to Cooksville GO via Dundas Street; and to City Centre by way of Sherway Gardens. The analysis determined projected ridership in 2041 remained far below viable levels for a subway link, even after including the effects of a subway on the number of people and jobs within the corridor.	Continue working with Metrolinx to explore opportunities for introducing Regional Express Rail to the Milton GO corridor.
5. Provide alternatives to the automobile along major corridors	✓	Two new BRT stations (Tahoe and Etobicoke Creek) opened on February 16, 2016. Commenced Lakeshore Connecting Communities. Dundas Connects undertook data modelling and analysis of rapid transit possibilities along Dundas and shared possible BRT, LRT, and improved conventional bus service options with the public in October.	Complete final two BRT stations, Orbitor and Spectrum. Lakeshore Connecting Communities will host community engagement activities. The Dundas Connects final draft plan will be completed in early 2017 and include higher-order transit recommendations (as well as streetscape and land-use recommendations).
6. Shorten the travel time to a transit stop	✓	Constructed approximately 4.3 km of sidewalks focusing on locations that meet transit accessibility requirements.	Continue the sidewalk program and integration with transit accessibility needs. Identify opportunities for direct pedestrian access to transit stops through development and redevelopment applications.

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
7. Create mobility hubs	✓	Port Credit Mobility Hub Master Plan completed and OPA in effect. Cooksville Garage underway with Metrolinx. Initiated work on other Higher Order Transit Station Areas.	Develop a Downtown Integrated Transit Terminal. Awaiting Cooksville garage submission by Metrolinx.
8. Improve transit service between Mississauga, Union Station and Pearson International Airport	✓	Opened additional Transitway stations (Tahoe and Etobicoke Creek), which reduced travel time and improved reliability of Route 107 service from Malton and Downtown to the Pearson Link Station.	The Orbitor and Spectrum, stations will open in winter 2017 with the full Transitway complete by September 2017.
9. Improve the transportation network for pedestrians, cyclists and automobiles	✓	Constructed approximately 4.3 km of sidewalks focusing on locations that meet transit accessibility requirements. Installed over 8.25 km of cycling facilities, including marked shared lanes (“sharrows”), bike lanes and boulevard multi-use trails. Park trails reconstructed in 2016 : 4.4 km	Ongoing implementation of the Cycling Master Plan. Implementation of the Living Green Master Plan, which identifies alternate modes of transportation as a key to environmental sustainability (Action 4: Invest in the expansion of alternative forms of transportation including cycling, walking and car-sharing). The Region of Peel will complete 8 km of MUT’s as part of the Hanlan Feedermain Project.

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
10. Encourage walking by establishing maximum block sizes	✓	<p>Addressed in the Downtown21 Master Plan; the Mississauga Official Plan contains policies regarding a finer grained street pattern.</p> <p>The Inspiration Lakeview and Inspiration Port Credit Master Plans have now moved into the Official Plan policy stage. Through land use policies and designations, finer grain road networks have been introduced for both areas that will establish smaller block sizes that will create environments more conducive to walking. The Gateway Corporate Centre policies have established smaller development blocks and the concept of additional streets has been introduced. These policies are currently appealed to the OMB.</p>	Implementation of the Mississauga Official Plan, Local Area Plans and the Downtown21 Master Plan.

MOVE: Build a Reliable and Convenient System

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
11. Accommodate the needs of cyclists	✓	The 9 th annual Bike to Work Day was held on May 30 th , 2016 for City staff only – over 140 cyclists participated.	<p>Implement the Cycling Master Plan.</p> <p>Complete lease agreement negotiations with the Ontario Realty Corporation to permit a multi-use trail along the Lakeshore/Royal Windsor hydro corridor, from Winston Churchill Boulevard and Royal Windsor Drive to Stanfield Road, followed by construction.</p>

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
12. Implement “real time” bus tracking	C	Launched Plan a Trip responsive website in spring 2016 and the real time feature was enabled on November 1, 2016.	Add bus tracker to maps on plan a trip website.
13. Establish transit stops at locations that are convenient to walk to	✓	Expanded the length of 400 stops so the rear bus door is accessible for alighting and stop pad is suitable for snow clearing.	Continue the annual sidewalk construction program, prioritizing access to transit.

MOVE: Increase Transportation Capacity

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
14. Implement transit priority measures	✓	Two new BRT stations (Tahoe and Etobicoke Creek) opened on February 16, 2016.	Complete final two BRT stations, Orbitor and Spectrum.
15. Provide sidewalks to all transit stops	✓	Constructed approximately 4.3 km of sidewalks, prioritizing access to transit stops.	Continue the annual sidewalk construction program, prioritizing access to transit.

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MOVE: Direct Growth

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
16. Use development revenues from “density bonusing” to support higher-order transit	✓	<p>Analysed density bonusing and other forms of land-value that might capture private windfalls resulting from new transit infrastructure and using the captured funds to offset associated transit costs through Dundas Connects.</p> <p>Work continues on changes to the land use framework along the Hurontario Street corridor in support of the HuLRT. Section 37 benefits will be explored as part of any development application.</p>	Analysis to be presented to senior decision-makers as part of Dundas Connects draft final plan in early 2017.
17. Use special development levies to support higher-order transit	✓	<p>Non tax revenues continue to be used to the greatest extent possible including:</p> <ul style="list-style-type: none"> • Full funding for HuLRT • Dundas Connects study fully funded by Metrolinx • gas tax dedicated to transit • PTIF of \$59M announced in August 	Continue to investigate and pursue other sources of funding for higher-order transit
18. Require development standards for mixed-use development to support transit	✓	<p>Reviewed standards through the Mississauga Official Plan update.</p> <p>Analysed appropriate mixed-use built form along the Dundas Corridor, and associated standards through Dundas Connects.</p>	<p>Implementation of the Mississauga Official Plan.</p> <p>Amend Zoning By-law to add mixed-use zoning categories.</p> <p>As part of Dundas Connects, consider and recommend appropriate development standards to support higher-order transit along the Dundas Corridor; also, create a development-permit system to encourage specific and timely transit-oriented development along the corridor.</p>

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
19. Accelerate the creation of higher-order transit infrastructure	✓	<p>Request for Qualification (RFQ) issued by Infrastructure Ontario and Metrolinx for the Hurontario Light Rail Transit (HuLRT) corridor.</p> <p>Completed Stops Design Excellence process (Stop Hierarchy) and commenced Project Specific Output Specifications (PSOS) development</p> <p>Conducted 5 public engagement events, both local and citywide events</p>	<p>HuLRT is funded and Metrolinx taking lead on implementation.</p> <p>City to work with Metrolinx to complete Project Specific Output Specifications (PSOS) and release RFP in spring 2017</p>

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BELONG: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
We will attract five new post-secondary educational institutions	✓	<p>Continue construction of the Phase II building at the Hazel McCallion Campus of Sheridan College.</p> <p>Fulfilled 2016 portion of funding investment of \$10 million (over 10 years) towards the Innovation Complex at the University of Toronto Mississauga (UTM).</p>	<p>Phase II building at Hazel McCallion Campus of Sheridan College opening in January 2017.</p> <p>Fulfill funding investment in UTM.</p> <p>Monitor for future opportunities.</p>

BELONG: Ensuring Affordability and Accessibility

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
1. Attract and keep people in Mississauga through an affordable housing strategy	✓	<p>Approved a Strategic Framework and Work Plan for an Affordable Housing Program.</p> <p>Engaged expert stakeholders as part of the Housing Advisory Panel to provide guidance and input as components of the work plan and studies were completed. Accomplishments to date include: Affordable Housing Demand/Supply Gap Analysis; Best Practices - Municipal Scan; Implemented a revised and simplified registration process for Second Units; Reviewed Corporate Policies for surplus City land to address Housing First; and Examined potential rental housing protection measures.</p> <p>Examined the Cost of Potential Incentives.</p>	<p>Move forward on a Mississauga Affordable Housing Strategy</p>

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
2. Designate older adult clusters in mixed-use areas	C	Addressed in the Mississauga Official Plan that Major Nodes are intended to serve as older adult clusters where community infrastructure, services and programs will be directed to serve the nodes of older adults.	Implement the Mississauga Official Plan.
3. Introduction of an affordable service card	C	Continue to provide support for 12,500 residents to participate in recreation services and programs through ActiveAssist. Eligibility criteria expanded to include refugees within their first year of settlement in Canada.	Policy Review has been completed and will be moved forward to Council for consideration in January 2017.
4. Introduce an affordable transit card	✓	Low Income Transit Program Phase I pilot with the Region of Peel for up to 250 Ontario Works clients concluded and results reported to Council. The need for a phase II pilot was identified with expanded scope and eligibility criteria. The Phase II pilot commenced in May 2016 and will conclude in Spring 2017.	Following the pilot, the results and recommendations for a regular program will be brought forth to Council for consideration in the 2018-2021 Business Plan and Budget.

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
5. Expand the Malton Neighbourhood Services partnership model	✓	<p>Continued to build neighbourhood connections that consider the unique needs of individual communities.</p> <p>Partnered with the Region, MLSE Foundation, Rotary Club and Erin Mills Youth Centre and youth/residents to build and operate the Ridgeway Community Courts.</p> <p>Participated in a series of regional conversations led by the Mississauga-Halton Local Health Integration Network (LHIN) and United Way of Peel to discuss opportunities to develop Community Hubs in the Region.</p>	<p>Work with the Region of Peel and United Way to release a “Neighbourhood Information Tool” that provides a snapshot of available data about Mississauga neighbourhoods to support stakeholders and residents to plan and implement initiatives that strengthen neighbourhoods.</p> <p>Continue to participate in regional discussions regarding opportunities for Community Hubs in Mississauga.</p>
6. Expand inclusionary zoning to permit more housing types and social services	✓	<p>Bill 7 (formerly Bill 39) Promoting Affordable Housing Act permits inclusionary zoning, allowing municipalities to require that a portion of newly built housing units be affordable. Mississauga has continued to monitor the advancement of this legislation. This year the City participated in several stakeholder sessions held by the Province and provided input on proposed implementation measures.</p>	<p>Continue to monitor this legislation which is expected to receive final approval by the end of the year.</p>

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BELONG: Supporting Aging in Place

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
7. Legalize accessory units	C	Legalized when a Second Units Licensing By-law came into effect on January 1, 2014.	Continue processing second unit licenses and respond to inquiries. Review second unit regulations (i.e. licensing).
8. Expand community link for older adults	✓	<p>The City of Mississauga Recreation Division is leading the Age Friendly Mississauga Project which launched in 2015 and plans to submit to the World Health Organization an application to be considered an Age Friendly Community in November 2017. The process involves significant consultation with staff across all city departments, community organizations, local businesses, and residents to establish a 3 Year Action Plan to ensure Mississauga is a city to live in where they will have the services, and lifestyle opportunities to age in place. This initiative is led by the Community Development Coordinator, Older Adult and guided by the Older Adult Advisory Panel (OAAP).</p> <p>The Recreation Division is an active participant in the implementation of a “huB’ centred at Creditvale Mills which will involve older adults, Peel Living families. The hub will be providing services that are not only included “health and wellness” services and supports but looks at social isolation, home maintenance, and other non-health related services/programs that will keep older adults living in their homes.</p>	<p>Age Friendly Mississauga Project – Submit application to World Health Organization in November 2017.</p> <p>Continued development of Creditvale Mills Hub.</p> <p>Continued establishment of Community Centre Older Adult Centre Committees (CCOAC).</p> <p>Chair of the Library’s Older Adult Committee, is scheduled to present at an upcoming Senior’s Council meeting in January 2017.</p>

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
		Established eight Community Centre Older Adult Centre Committees throughout city. These committees bring together local older adult group leaders and city staff on a regular basis to coordinate recreation opportunities and events such technology fairs, the annual Older Adult Expo and annual Senior’s Month activities in June 2016.	
9. Enable older adults to age in place	✓	<p>Serve as a member of the Mississauga Halton Local Health Integration Network Senior Strategy Steering Committee.</p> <p>Region of Peel Staff are active participants in the Age Friendly Mississauga Project.</p> <p>City Staff and the Older Adult Advisory Panel provide input and feedback to Region of Peel Aging Policy staff.</p> <p>Support the Region of Peel to incorporate Age-Friendly Planning Policies into the Region of Peel Official Plan.</p>	<p>Continue to collaborate on the Age Friendly Mississauga Project.</p> <p>Continue to support the Region of Peel in the development of the Planning for an Aging Population Discussion Paper</p>

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BELONG: Attract and Retain Youth

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
10. Implement a youth attraction and retention strategy	✓	<p>Continue to implement the youth plan building a youth friendly culture in Mississauga</p> <p>Freedom Pass (free transit and swimming in July and August) was provided to over 6,000 youth ages 12-14.</p> <p>Continue to work with HR to encourage and support co-op placements in City divisions.</p>	<p>Seek approval to add budget to Youth Plan to support continuation of Youth Engagement staff position who plays critical role in all community centres /libraries</p> <p>Develop annual Youth Summit</p> <p>Youth Friendly Community designation from the Playworks Partnership.</p>
11. Implement a young adult retention strategy	✓	<p>Collaborated with Peel Children and Youth Initiative and 10 other agencies to train in Self-Regulation and become champions throughout Peel.</p> <p>Hosted first annual Mayor’s Youth Speaker Series was and Mayor’s Youth Employment Expo.</p> <p>Delivery of Starter Company young entrepreneur program with 14 participants.</p> <p>Delivery of Summer Company young entrepreneur program with 23 participants (June- August 2016).</p> <p>Supported the Young Entrepreneurs, Make Your Pitch competition; 2 Mississauga youth were selected as winners of the competition.</p> <p>Met with local school boards to explore opportunities for outreach at local schools to promote young entrepreneur programs.</p>	<p>Create Self-Regulation video with collaborative team of youth agencies and create strategy for making Self-Regulation part to the culture in Peel</p>

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
12. Create “cool places” to attract youth and young adults	✓	<p>Sculpture Court Skateboard Park has become a youth hub in the downtown core; most popular skate park in Mississauga. Youth Ambassadors work in the space June to September engaging with the youth and hosting music, food and skate competition events.</p> <p>The Hub operates out of Civic Fitness Centre, engages hard to reach youth using various art education mentor leaders.</p> <p>Streetsville Village Square is now coordinated through the new Streetsville Village Square Events committee, a committee of the Streetsville BIA. In 2016 they held the following events for youth, children and families: Movies on the Square, Canada Day, Hero Party and Princess Party, Vintage in the Village, Christmas in the Village and Santa Parade, Salsa and Yoga programs. The square had over an estimated 10,000 visits to its special event and programming in 2016.</p> <p>Continuation of the Clarke Memorial Hall Open Up Project that allowed arts and culture individuals and organizations to access the space at a reduced cost. Programming included youth open mic events, spoken word, rehearsals, exhibitions and concerts.</p> <p>Developed a Cultural Infrastructure and Creative Spaces Study to identify priorities over the next 10 years.</p>	<p>Meeting Youth Plan principles related to peer to peer mentoring more informal locations for drop in activities.</p> <p>Meeting Youth Plan principles using youth to youth communication to reach under represented youth segments of population.</p> <p>Implement the Youth Plan and initiate the development of a new Culture Master Plan (2017-2022).</p> <p>Continuation of busking initiatives in Mississauga.</p> <p>Development of the Small Arms Inspection Building which will provide amenities to support a variety of arts, culture, heritage, educational and community programming and uses.</p>

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
		<p>Initiated a pilot program Sauga Buses to activate various areas throughout Mississauga with music and visual arts</p> <p>Completed Ridgeway Community Court, a multisport court in partnership with MLSE Foundation, Canadian Tire Jumpstart Charities, the Rotary Club of Mississauga West, Region of Peel, Peel Living and the Ridgeway Community Courts youth group. The court includes sports such as basketball, soccer, hockey, and pickle ball.</p>	
<p>Action added in 2012: We will provide programs and activities for young adults e.g. youth festivals</p>	<p>✓</p>	<p>Walmart At Play re-branded to Sauga At Play and received increased donation.</p> <p>New Hub program operated out of 2 locations using hip hop elements to engage hard to reach youth.</p> <p>Celebration Square continued to host Rock the Coliseum and other youth festivals.</p> <p>Hosted Rebel 2016 (May 1 – 7), Mississauga’s annual weeklong campaign for youth that inspires creative expression and community involvement.</p> <p>Launched the Youth Poet Laureate program.</p> <p>Cooksville Changemakers saw tactical urbanism workshops provided to youth in Cooksville neighbourhood.</p>	<p>Host Rebel 2017.</p> <p>Sauga At Play re-brand launch and 10 year celebration 2017.</p> <p>Continue second of 3 year OTF Hub program focusing on developing new leaders and sustainability for the program.</p> <p>Celebration Square festivals will be youth friendly; Museums Youth Task Force will create a youth voice for Museums similar to youth committees at community centres/libraries.</p>

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Action added in 2014: We will implement a mechanism to engage young adults (“they tell us”) to develop friendly spaces and programs	C	Mississauga Youth Action Committee (high school and post-secondary students) increased awareness and connections for their member to other youth organizations. Centres re-built a number of their youth advisories.	MYAC and the Youth Engagement staff will develop and lead the Youth Summit in 2017. Youth Engagement staff will be at the community centre team meetings to represent voice of youth in their neighborhood.

BELONG: Attract Post-Secondary Institutions

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
13. Promote employment opportunities by becoming a university and college “workplace co-op friendly” city	✓	Met with local school boards to explore opportunities for outreach at local schools to promote young entrepreneur programs. The draft Mississauga Life Sciences Cluster Strategy identifies actions to work with education institutions to create a pipeline of talent.	Continue to liaise and maintain relationships with school boards/secondary schools and community organizations. Continue to seek opportunities through the development of the Advanced Manufacturing Workforce Development Program. Implementation of the Mississauga Life Sciences Cluster Strategy, commencing 2017. Continue to liaise with Sheridan on partnership opportunities regarding Sheridan HMC Campus and office sector in Downtown Mississauga.
Action added in 2012: We will purchase strategic lands for post-secondary institutions	✓	Ongoing monitoring.	Continue to monitor opportunities particularly as part of the redevelopment plans for the sites that make up the Inspiration Lakeview and Inspiration Port Credit projects.

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BELONG: Nurture Diverse Cultures

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
14. Encourage newcomers by establishing a Mississauga citizenship program	✓	The Diversity and Inclusion Advisory Committee approved a Corporate Report to form a Mississauga Citizenship Program working group with members from DIAC. The first meeting has been scheduled for December 1, 2016.	Implement in 2017 to prepare participants for the opportunities available on various City Committees, Boards and agencies following the 2018 Municipal Election.
15. Establish a strategy to integrate newcomers	✓	<p>Early in 2016, the city launched a newcomer page on mississauga.ca – to pull together information that was relevant for newcomers about various services in one place.</p> <p>Active participant on the Regional Syrian Settlement Working Group which was established by the Region and United Way.</p> <p>Held a Syrian Newcomer Welcome Event in partnership with the Peel District School Board WE Welcome the World Centre at Mississauga Valley CC and Library in June 2016 that was attended by over 250 families. Many families made their way to the library to get their very own library card and over 51 families registered for Active Assist.</p> <p>Continue to provide presentations via Settlement Agencies to engage newcomers in city services.</p>	<p>Continue to participate on Syrian Settlement Working Group.</p> <p>Continue to collaborate across city departments and with community partners to conduct outreach and deliver services that are reflective of needs of newcomers and all of Mississauga’s diverse communities.</p> <p>The Library’s Newcomer guide has been translated into Arabic.</p>
16. Encourage multicultural festivals and events	✓	Awarded \$651,853 in 2016 to 13 organizations through the Community Cultural Festivals and Celebrations Grant Program for long-term	Continue to foster a Citywide cross departmental approach (Outdoor Special Event Task Team) to streamline processes involved with implementing

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Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
		growth and development of arts and culture in our community.	<p>festivals and events.</p> <p>Support existing and new neighbourhood celebrations particularly in 2017 to celebrate Canada's 150th year.</p> <p>Continue to provide funding through Community Celebrations and Festivals Grants.</p> <p>Implement the new Culture Projects Grants Program and a new funding formula established by the Grants Services Review.</p>
17. Develop opportunities for residents to learn about different cultures	✓	<p>Carassauga had another record year of attendance.</p> <p>Launch of the new Culture Division website making it easier for residents and visitors to access information about arts and culture programs, services and events.</p> <p>Completed the new Heritage Management Strategy that will guide Heritage Planning and the Museums of Mississauga.</p> <p>Hosted new cultural festivals at Celebration Square including Mississauga Polish Festival and Japan Festival.</p>	Development of the Thematic History of Mississauga (THOM).
Action added in 2012: We will develop a Mississauga website geared to new residents	C	<p>Created a centralised website with links to useful information for new residents: www.mississauga.ca/portal/discover/guide</p>	Maintain and update website as required.

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Action Added in 2014: We will implement a new category in the corporate grant program for cultural integration initiatives	✓	<p>Completed Community Grant Program Review to align Culture and Recreation grants in the following areas:</p> <ul style="list-style-type: none"> • Application timelines (launch and deadline to submit); • Application guideline format; • Online grants portal; • Messaging; • Mandatory information sessions; • Unified outreach/marketing; • Development of an external Review Committee. <p>Additional process improvements to the Community Grant Program included streamlining the application from 10 pages to 2, to create a more user friendly and organized application process within the Fluid Review system. In addition questions asked ensured that applicants explained how their anticipated funding request outcomes aligned with the City of Mississauga’s Strategic Plan.</p>	<p>Continue to implement Community Grant Program recommendations in 2017/2018:</p> <ul style="list-style-type: none"> • Review the potential for mandatory registration in the Community Group Registry Program prior to submitting an application to the Community Grants Program. • Transition from Multi-Year Funding Agreements to Service Level Agreements (SLA) • Align with Culture’s proposed 3-Tier approach to grant streams: <ul style="list-style-type: none"> ○ New and Emerging; ○ Established; and ○ Pillar Organizations (SLA) <p>Finalize processes and implement the Small Grants (Matching Grants) Program with the Community Development Unit.</p>

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BELONG: Integrate Places of Religious Assembly

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
18. Encourage community-building through the location of places of religious assembly	C	Addressed places of religious assembly in the Mississauga Official Plan – the preferred location is the Downtown, major nodes or community nodes, alternatively they may locate along corridors, preferably at intersections. If places of religious assembly choose to locate in employment areas they are encouraged to do so at the periphery.	Implementation of the Mississauga Official Plan.
19. Partner with places of religious assembly to expand City programs and services			Planned for consideration in 2017.

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CONNECT: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
We will collaborate with our residents to drive bold moves to complete our neighbourhoods	✓	<p>Completed:</p> <ul style="list-style-type: none"> • Vision Cooksville • My Malton Phase 1 • Master Plan for 1 Port St E • Framework for Master Plan for 70 Mississauga Rd S • Ward 3 Public consultations <p>In process:</p> <ul style="list-style-type: none"> • Affordable housing • Britannia Farm 	<p>Continue to collaborate with residents:</p> <ul style="list-style-type: none"> • MyMalton • Port Credit • Ninth Line • Britannia Farm • Inspiration Lakeview • Inspiration Port Credit • Affordable housing • Development in the vicinity of higher order transit

CONNECT: Develop Walkable, Connected Neighbourhoods

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
1. Complete neighbourhoods with accessible public squares	✓	Launch of the Ridgeway Community Courts in partnership with the community to provide an accessible neighbourhood space for youth to participate in sport and recreation.	Ongoing implementation.
2. Establish a library or community facility within a 10-15 minute walk for all Mississauga residents	✓		Ongoing consideration through the 2018 Future Directions Master Plans for Library, Recreation, and Parks & Forestry.

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3. Design streets around the idea of “pedestrian first’	✓	Requested new development applications to consider the complete street approach, especially in the Downtown. Downtown expansion on south-west side of Square One completed, with emphasis on new walkable streets.	Ongoing implementation.
Action added in 2012: We will identify and implement suitable locations to transform traditional intersections to roundabouts	✓	New roundabout at Explorer Drive and Skymark Avenue.	Continue to monitor the existing and new roundabouts for potential improvements to future designs. Design and construct additional roundabouts as opportunities arise.
Action added in 2012: We will implement innovative pedestrian pavement markings to be functional and a form of public art	✓	Cooksville Changemakers initiative saw youth activate change in the Cooksville neighbourhood through tactical urbanism. Opportunities for functional public art identified through Vision Cooksville and MyMalton Community Plans.	Partner with T&W on integrated public art opportunities as budget and resources permit
Action added in 2012: We will require grade-related mixed-use development in the Downtown and nodes and corridors, to ensure easy access for commercial and personal service uses, develop destination boutiques and shops, and create visual and pedestrian interest	✓		Continue to require grade-related mixed use development in the Downtown, nodes and corridors as applications are processed as per the Downtown Core Local Area Plan, zoning amendments and Built Form Standards. Zoning Provisions for mixed-use are being developed and will go to PDC in late 2017 or early 2018.

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CONNECT: Build Vibrant Communities

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
4. Make Mississauga a destination by developing major tourist attractions	✓	<p>Continue implementing the Mississauga Celebration Square Strategic Plan which encourages the growth and attraction of festivals with tourism appeal.</p> <p>Completed the Cultural Infrastructure and Creative Spaces Study which will inform future strategic plans for new and enhanced spaces that will support the tourism sector.</p>	<p>Continue to explore opportunities within the Inspiration Lakeview and Inspiration Port Credit Plans.</p> <p>Working to complete executive directions summary for festivals and events with internal departments and partners.</p> <p>Small Arms Inspection Building to be developed as a community cultural hub that will be capable of hosting programs and events with tourism appeal.</p>
5. Capitalize on the Credit River to foster all-season activities	✓	<p>Prioritized Credit River Parks Strategy recommended park locations for development.</p>	<p>Implement the Credit River Parks Strategy and support the all-season use of some trails along the Credit River.</p>
6. Give communities a “heart” by building identifiable main streets	✓	<p>Streetscape and public realm design implemented, creating a distinctive, contemporary character for the Exchange District.</p> <p>The Exchange and Mercer Street from Square One Drive to City Centre Drive completed in 2016.</p>	<p>Public Realm Plan for Downtown.</p> <p>Develop as opportunities arise.</p>

Our Future Mississauga 2016 Action Charts

CONNECT: Create Great Public Spaces

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
7. Build an international landmark destination on the waterfront	✓	Master Plans for Inspiration Lakeview and 1 Port St S. support opportunities for landmark destination.	Continue to pursue opportunities when they arise.
8. Establish a “Central Park” for our Downtown	✓		Pursue the proposed “Central Park” in the Credit River Parks Strategy.
9. Maximize the year-round potential of golf courses	✓	Offered winter golf instructional programming at BraeBen for practice or as part of a mixed golf league.	<p>Continue to assess opportunities to maximize year-round use. Dealing with risk mitigation concerns for winter use of golf course.</p> <p>Continue to promote and increase awareness of City banquet facilities.</p> <p>Introducing non-prime time incentives for winter events at banquet venues winter 2017.</p>
Action added in 2012: We will provide public art in all parks and public spaces, ranging from simple “treasures” in small neighbourhood parks, to more significant, bolder pieces in key parks and public spaces	✓	<p>Delivered Temporary Public Art Projects: 2016 Hurontario Tree Wrap project entitled, The Lifeline Project and The Blue Trees in conjunction with Simons, Square One, LAC and Sheridan College (activating Celebration Square and LAC).</p> <p>Council approval of the Public Art Master Plan in May 2016.</p> <p>Addition of the “The Book” to the City’s Permanent Public Art Collection.</p>	<p>Development and delivery of public art initiatives:</p> <ul style="list-style-type: none"> • Installation of temporary projects for Mississauga Transitway, Hurontario St Trees, MCS Art on the Screens, and utility box wraps. • Installation of permanent projects on MCS, Riverwood, Matheson Pond, and developer funded projects. • Repair, delivery and re-installation of permanent project entitled, Fossil Record, at Meadowvale Community Centre. • Continued work on Hurontario HuLRT – delivery of public art within the streetscape.

Our Future Mississauga 2016 Action Charts

CONNECT: Celebrate our Community

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
10. Develop vibrant cultural districts	✓	<p>Worked in collaboration with Policy Planning to initiate the Malton Community Improvement Plan to ensure the integration of Cultural uses and perspectives within the plan.</p> <p>Cooksville Changemakers engaged youth in Cooksville in various tactical urbanism activations throughout the neighbourhood.</p> <p>Sauga Busks Pilot Program brought visual artists and musicians to various communities to engage the public in arts and culture.</p>	<p>Continue to enliven Port Credit as a Culture Node in the summer.</p> <p>Continue to support the Malton Community Improvement Plan.</p> <p>Working with internal partners to develop a long term strategy for allowing on street patios.</p> <p>Develop direction for current and future cultural districts thought the updated Culture Master Plan.</p>
11. Celebrate the heritage of the Credit River	✓		<p>Work with and support Credit Valley Conservation (CVC) to designate the entire Credit River as a Canadian Heritage River System.</p>
12. Develop an annual event that puts Mississauga on the world stage		<p>Presented the third annual Soundbites: Concert & AwesTRUCK Food Trucks Awards.</p>	<p>Continue the implementation of the Celebration Square Strategic Plan</p>

Our Future Mississauga 2016 Action Charts

CONNECT: Provide Mobility Choices

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
13. Prohibit the addition of new automobile lanes to existing streets	✓	Limited the widening of roads in the Mississauga Official Plan except to accommodate transit, cycling and pedestrian facilities or if essential to goods movement in employment areas. Any other widenings to existing streets will only be done so on an exception basis subject to special study.	Implement the Mississauga Official Plan.
14. Create more bike-friendly facilities	✓	Constructed 8.05 km of multi-use trails (off-road trail system following the Cycling Master Plan). 21.6 km in design and approvals in 2016. Requested that new developments provide cycling facilities.	Ongoing implementation.
15. Use incentives to encourage work commutes by public transit	✓	Requested that new developments identify and implement TDM measures. Established TDM, Transit Working Group in support of transit and TDM initiatives. Engaged consulting services for TDM Strategy and Implementation Plan in 2016.	Complete a TDM checklist to be used in development reviews and approvals. Complete TDM Strategy and Implementation Plan in 2017. Continue to review Airport, Meadowvale and Sheridan Park Corporate Business Parks for transit and sidewalk needs.

Our Future Mississauga 2016 Action Charts

CONNECT: Build and Maintain Infrastructure

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
16. Establish a development corporation	✓	Ongoing review and study of best practices in other jurisdictions.	Examine in the context of the Downtown, Lakeview and other sites as appropriate.
17. Increase our population target	✓	Population forecasts to 2041 are complete, resulting in an increased population target.	Continue to work with the Region of Peel, City of Brampton and Town of Caledon to allocate provincial population and employment growth forecasts to 2041.
18. Focus on infrastructure maintenance and improvement	✓	<p>Completed the implementation of a new stormwater charge to provide a fair and dedicated funding source to deliver the City’s stormwater program and protect the health and safety of the public and the natural environment.</p> <p>Commenced the development of an Asset Management Plan for Stormwater Infrastructure.</p> <p>Commenced development of Asset Lifecycle Model for Park and Recreation assets.</p> <p>Ongoing development of our facility asset management strategy in a long term perspective to ensure system reliability and maximum financial return for City wide building assets.</p> <p>Pedestrian bridge assessment completed in Summer 2016.</p> <p>Completed park asset inventories, assessments and condition indexes.</p>	<p>Develop a data management system for storm water pipe asset inventory and condition information.</p> <p>Continue to develop the Asset Lifecycle Model to forecast long-term facility needs.</p>

Our Future Mississauga 2016 Action Charts

CONNECT: Nurture Villages

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
19. Recognize and revitalise our historical villages	✓	Completed a Heritage Management Strategy for Heritage Planning and Museums.	Continue efforts through designation of historical structures under the Ontario Heritage Act. Initiate the Port Credit Heritage Conservation District Review.
20. Fix our historical facades	✓	Awarded \$70,000 through the designated Heritage Property Grant Program in matching grants to 10 designated heritage properties.	Ongoing provision of grants to support upgrading historical properties.
21. Beautify our villages		Related action items identified through MyMalton and Vision Cooksville. City Centre Streetscape standard approved for Hurontario and all intensification areas.	Continue to provide support and identify actions related to tactical urbanism and streetscape activations Continue to apply City Streetscape Standard as part of Site Plan Approval where applicable.
Action Added in 2013: We will provide heritage preservation incentives throughout the City		Completed Heritage Management Strategy.	Continue to provide the heritage property improvement grants to heritage property owners.

Our Future Mississauga 2016 Action Charts

CONNECT: Maintain a Safe City

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
22. Reduce crime risks	✓	<p>Continued to be an active partner in the Regional Community Safety Model Pilot Project led by Peel Regional Police. Individuals who are exhibiting elevated risk factors are referred and provided with timely and coordinated support from various community agencies.</p> <p>Continued to employ 4 youth mentors through the Skateboard Ambassador Program in the Sculpture Court to engage youth and other visitors to the space.</p> <p>Park Development and Park Planning staff is trained in Crime Prevention Through Environmental Design (CPTED).</p>	<p>Partner with the Region of Peel (particularly the Peel Youth Violence Prevention Network).</p> <p>Continue to work with local youth serving agencies and Peel Region Housing to review and assess prevention programs that address issues.</p>
23. Increase after-school activities	✓	<p>Robust slate of Maker programming: http://www.mississauga.ca/portal/residents/makermississauga</p>	<p>Expansion of Maker programming to include more coding programs for young people.</p>
24. Make streets safer	✓	<p>Commenced implementation of the new Traffic Calming Program.</p>	<p>Continue implementation of the annual Traffic Calming Program.</p>

Our Future Mississauga 2016 Action Charts

CONNECT: Create a Vibrant Downtown

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
25. Attract an integrated post-secondary education facility	C	Phase II building at Sheridan College's Hazel McCallion Campus constructed in conjunction with Infrastructure Ontario. It is scheduled to open in January 2017 and accommodate 3,200 students.	Continue to support Sheridan in plans for expansion Continue to pursue opportunities as they arise
26. Create a downtown "anchor hub"	✓	Ongoing implementation of Downtown21, including coordination with Hurontario Light Rail Transit (HuLRT).	Ongoing implementation of Downtown21, including coordination with Hurontario Light Rail Transit (HuLRT).
27. Establish an arts, culture and entertainment district	✓	Implemented Mississauga Celebration Square Master Plan.	Implement the Downtown21 Master Plan. Art Gallery of Mississauga Expansion Feasibility Study. Cultural Infrastructure study provided recommendations for the downtown which will inform the Culture Master Plan 2017-2022.
Action added in 2012: We will implement a finer grained block structure in the Downtown	✓	Exchange and Mercer completed in 2016.	Implement based on opportunities. Continue to seek public roads or private roads with public easements through development applications.

Our Future Mississauga 2016 Action Charts

PROSPER: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
We will create a model sustainable creative community on the waterfront	✓	The Province announced funding for the Inspiration Lakeview Innovation Corridor Feasibility Study.	RFP for the feasibility study to commence in 2017.

PROSPER: Develop Talent

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
1. Harness the talent of foreign trained professionals	✓	<p>Identified actions as part of the Mississauga Life Sciences Cluster Strategy to provide opportunities to better integrate internationally-trained life sciences and healthcare professionals as part of the local life sciences cluster.</p> <p>Continued to support foreign trained professionals through the CareerEdge program.</p> <p>Doubled the number of intern opportunities.</p>	<p>Ongoing participation and support through partnerships.</p> <p>Implementation of the Mississauga Life Sciences Cluster Strategy in 2017.</p>
2. Build linkages to identify talent and skill needs	✓	<p>Participated in Peel Halton Workforce Development Group and Peel Industry and Education Committee & RIC Centre initiatives.</p> <p>Developed the project charter of the Advanced Manufacturing Workforce Development Program and initiated the research phase.</p>	Participate as a member of the Peel Employment Working Group.

Our Future Mississauga 2016 Action Charts

PROPSER: Attract Innovative Businesses

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
3. Facilitate dialogue on emerging industries	✓	<p>Supported the Ontario Brain Institute by hosting the NeuroTech Ontario Showcase at the Living Arts Centre as part of Global Biotech Week.</p> <p>Participated as a panellist for the Design for Manufacturing Summit in Toronto.</p> <p>The Mississauga Life Sciences Cluster Strategy identified opportunities to bring key note speakers and experts to Mississauga to discuss important topics and engage the cluster through a community of practice.</p>	Continue to seek ongoing opportunities.
4. Develop knowledge-based industries	✓	<p>Hired Advanced Manufacturing Business Integrator who will engage companies to develop opportunities to strengthen the sector.</p> <p>Hired Nordicity to undertake the development of the ICT Sector Assessment project to address challenges and opportunities to strengthen and develop the cluster.</p> <p>Developed and finalized the work plan for the Advanced Manufacturing Program.</p> <p>Developed the Draft Mississauga Life Sciences Cluster Strategy. Consulted with over 136+ life sciences stakeholders across 70+ organizations through roundtable sessions/consultation meetings, one-on-one interviews and online surveys in order to understand local cluster</p>	<p>Completion of the ICT Sector Assessment in 2017.</p> <p>Present the Mississauga Life Sciences Cluster Strategy to Council in January 2017 for endorsement. Implement the 5-year Strategy, starting in 2017.</p> <p>Develop a Mississauga Advanced Manufacturing Consortium.</p>

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
		trends, opportunities and challenges. Reviewed and analyzed over 65 global life sciences clusters across 18 countries to review cluster development opportunities and threats.	
Action added in 2012: We will implement an international marketing campaign showcasing our cultural diversity and economic sustainability	C	Refreshed marketing tools: E-Brochure, Core Slide, and Statistic and infographic. New Twitter Followers: 4,932 Website Visits: 9,172 Blogs Published: 97 Print and Digital Advertising Outreach over 2.3M circulation list equalling 5.8M impressions. Ran a three-month LinkedIn Campaign targeting life sciences sector and global markets. Translation of marketing collateral in support of two Japanese Investments Missions.	Continue to Implement the International Marketing Plan. Develop a new Marketing Campaign in 2017. Create new marketing collateral and sales tools. Continue to partner with Toronto Global for international attraction and investment.

Our Future Mississauga 2016 Action Charts

PROSPER: Meet Employment Needs

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
5. Showcase emerging technologies	✓	<p>Facilitated the 3D Printing Presentation and Networking Breakfast at Renishaw.</p> <p>Supported FIRST Robotics Competition by planning and preparing to host the VIP lounge reception at the Hershey Centre.</p> <p>Helped to facilitate Minister Bains' Innovation Roundtable in July. The roundtable was hosted by Minister Bains in participation with Mayor Bonnie Crombie hosted a roundtable with Mississauga innovation leaders to discuss opportunities for innovation and growth in Mississauga. Participants included MP Omar Alghabra, EDO and private sector leaders from SOTI, Nytric, Xerox, Lynch Fluid Controls, Fielding Chemical Technologies and Alphora Research</p>	Continue to seek ongoing opportunities.
6. Cultivate and nurture the business environment	✓	<p>Ongoing provision of service by the MBEC Office of EDO.</p> <p>Hosted a number of international delegations to promote Mississauga as a prime destination for business investment.</p> <p>Formally established BR&E programs as part of the sector development specialists.</p> <p>Hosted the Mayor's ICT Sector Roundtable to bring together sector leaders and discuss opportunities to develop and strengthen the sector.</p>	Continue to provide local entrepreneurs and businesses with business information and services to support business growth and job creation through the MBEC Office of EDO.

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
		<p>Hosted the Mayor’s Life Sciences Cluster Strategy Roundtable held to develop a shared vision and goals for the Strategy.</p> <p>Hosted the Phase 2 Life Sciences Stakeholder Consultation meeting to review the Strategy vision and prioritize strategic options based on pre-determined prioritization criteria.</p> <p>Consulted with the RIC Centre, Xerox Research Centre of Canada, Sheridan College, the Province, Excellence in Manufacturing Consortium Canada and the Canadian Manufacturers & Exporters to receive guidance and input for the development of the Advanced Manufacturing Business Integrator position and program.</p> <p>Presented EDO/MBEC program information at the Mayor’s Roundtable meetings with Mississauga’s four BIA’s during Small Business Month.</p> <p>Completed a Business Retention and Expansion Mission to Japan in April.</p> <p>Released the Mississauga Business Directory on Open Data in December.</p> <p>Conducted the semi-annual Client Satisfaction Survey: Majority positive responses.</p>	

Our Future Mississauga 2016 Action Charts

PROSPER: Strengthen Arts and Culture

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
9. Showcase innovative development partnerships	✓	Supported UTM's proposal to speak at the Canadian Science Policy Conference to discuss the innovation partnership between UTM and the City of Mississauga. Helped to develop the call to action.	Continue to seek opportunities.
10. Strengthen arts, culture and heritage organizations	✓	Awarded \$1,599,233 to 23 organizations through the Arts and Culture Grant Program, which helps organizations develop exemplary programs and services for arts, culture and heritage and to advance knowledge, understanding and the appreciation of arts, culture and heritage for the citizens of Mississauga.	Implementation of new Culture Project Grant Program.
11. Encourage community celebrations and festivals	✓	Awarded \$651,853 to 14 organizations through the Community Cultural Festivals and Celebrations Grant Program.	Ongoing distribution of grants. Work with internal partners on developing executive recommendations for festivals and events.
12. Strengthen cultural infrastructure	✓	Included funding for repairs and adaptive reuse of existing and new cultural facilities in the capital budget. Developed Cultural Infrastructure and Creative Spaces Study to provide recommendations for priority investment over next ten years Ongoing collaboration between Culture and Facilities and Property Management to meet	Ongoing implementation of repairs through the budget process. Renovations to Small Arms Inspection Building to begin in 2017 – creating arts and culture community space Space Revitalization Feasibility studies for the Art Gallery of Mississauga and the Meadowvale Theatre is underway.

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
		<p>the specific needs for the repair and rehabilitation of historical designated buildings.</p> <p>Completed the Heritage Management Strategy which provided recommendations for the protection of the City's heritage buildings.</p>	
13. Build partnerships and increase collaboration	✓	Community development initiatives identified as part of MyMalton and Vision Cooksville Community Plans	Review and update initiatives as part of the 2017-22 Culture Master Plan and Future Directions for Library Services, Recreation and Parks & Forestry
14. Strengthen the flow of information	✓	<p>Released the annual Cultural Report Card.</p> <p>Completed Digital Engagement Strategy.</p>	<p>Release the annual Cultural Report.</p> <p>Implement action items identified in the Digital Engagement Strategy.</p> <p>Complete Spacefinder initiative in partnership with ArtsBuild Ontario to identify cultural and creative spaces and create an accessible database for rental and use for cultural practitioners.</p>
15. Identify cultural nodes and create an artful public realm	✓	<p>Continued Port Credit Culture Node and Public Art program.</p> <p>Completion of Public Art Master Plan (PAMP).</p> <p>Cooksville Changemakers workshops helped youth identify various community actions they could initiate and complete in their neighbourhood.</p>	Complete the development of the new Culture Master Plan 2017-2022.

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
16. Attract and support creative individuals	✓	Continued Clarke Hall Cultural Incubator Pilot Project in 2016. Completed a Creative Industries Strategy for Mississauga. Completed Cultural Infrastructure and Creative Spaces Study.	Provide exhibition and performance opportunities for individual artists through initiatives such as Culture Days. Begin work on Small Arms Inspection Building retrofit and renovation to provide more cultural space for arts practitioners.

PROSPER: Create Partnerships for Innovation

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
17. Promote Mississauga as an international centre of health care excellence	✓	Sponsored and participated in the Ontario Pavillion at the 2016 BIOInternational Conference in San Francisco. Attended the Life Sciences Ontario Policy forum. Developed a new sector map highlighting life sciences companies and hubs across Mississauga. Supported the Ontario Brain Institute by hosting the NeuroTech Ontario Showcase at the Living Arts Centre as part of Global Biotech Week.	Present the Mississauga Life Sciences Cluster Strategy to General Council in January 2017 for endorsement. Implement the 5-year Strategy, starting in 2017.

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
18. Share information about emerging innovative and creative industries	✓	<p>City Council endorsed the establishment of a new Foreign Direct Investment (FDI) Attraction Agency for the Greater Toronto Area (GTA). The new agency, Toronto Global, will aim to increase FDI in the GTA. EDO continues to collaborate and advise Toronto Global on operational matters.</p> <p>Fintech formally established as an emerging cross-sectoral sub-sector, related to the ICT and financial services sectors.</p> <p>Mississauga ICT Sector Assessment undertaken to understand emerging trends/sub-sectors, challenges and opportunities.</p> <p>October 2016 Japanese Investment Mission: Participated in JA2016 and BioJapan – significant industry conferences held in Japan focused on two of Mississauga’s key sectors, aerospace and life sciences. Met with a number of Japanese companies leading to prospective investments.</p>	Continue to evaluate and seek target markets.

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
19. Establish a “Centre for Innovation”	C	<p>NRC is establishing an innovation centre with an incubator for advanced materials at the Xerox Research Centre.</p> <p>Worked with a number of stakeholders to develop proposals for innovation centres distributed across the city.</p> <p>Inspiration Lakeview Innovation Corridor Feasibility Study statement of work and RFP developed to hire a consultant to investigate the development of a post-secondary/research institution with adjoining incubation/co-working space, employment uses and community space as part of the Small Arms Building.</p> <p>Met with Sheridan and the Library to explore opportunities to enhance the Mississauga Maker Space program.</p>	<p>Will participate in the implementation of the library’s innovation hub.</p> <p>Working with the Library to consider the relocation of MBEC in the Digital Showcase space.</p> <p>Inspiration Lakeview Innovation Corridor Feasibility Study to commence in 2017.</p>

Our Future Mississauga 2016 Action Charts

GREEN: Visionary Action

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
We will transform Mississauga into a “net-zero” carbon city to become a leader in green initiatives by reducing greenhouse gas emissions in our city	✓	<p>Completed the LED Street Lighting Conversion Project. Approximately 50,000 street lights converted.</p> <p>Continued implementation of Low Impact Development (LID) and green solutions in all park developments and redevelopments.</p> <p>Applied for Electric Vehicle charging station funding</p> <p>Currently developing methodology and procurement plan to look at new technology through the Sports field Lighting Study to find efficiencies, potential for LED and Vendors of Record</p> <p>Continued implementation of the 5 Yr. Energy Conservation Plan and Energy Audit Recommendations resulting in a reduction of 100 tons of GHG emissions in 2016 by implementing building controls optimization and LED lighting retrofits in arenas, pools and City Hall parking garage.</p> <p>Completed construction of Meadowvale Community Centre to LEED Silver Standard</p>	<p>Continue researching alternative energy solutions and environmental storm water runoff solutions.</p> <p>Evaluate Electric Vehicle charging station installations.</p> <p>Complete Sports field Lighting Study in early 2018.</p> <p>Continue Implementing the 5 Yr. Energy Conservation Plan.</p> <p>Implement Energy Audit Recommendations.</p> <p>Continue to monitor and report Community GHG emissions.</p> <p>Develop Mississauga Climate Change Plan (starting in 2017)</p>

Our Future Mississauga 2016 Action Charts

GREEN: Lead & Encourage Environmentally Responsible Approaches

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
1. Pursue renewable energy production and use	✓	Leased roof space at two community centres for solar photovoltaic installations. Generation should reduce GHG emissions by an estimated 14 tons per year.	Continue to investigate other renewable energy opportunities. Implement 5 Year Energy Plan.
2. Implement water conservation programs		Report Mississauga resident's annual water consumption on City's website under "Environmental Conditions"	Deferred pending Mississauga Climate Change Plan. Continue to post annual water consumption for Mississauga residents.
3. Develop a green development standard strategy that addresses resource consumption and pollution emissions	C		Continue to implement the Green Development Strategy (for private developments) and the Green Building Standards (for municipal projects).
Action added in 2012: We will create an "Office of Environment" to fulfill the Strategic Goals for Living Green	C	Office created and staffed in 2010.	
Action added in 2012: We will explore replacing failing noise walls with "the living wall" noise attenuation barrier, where spaces exist to beautify and green our City	✓		Living Wall to be replaced in 2017.

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
Action added in 2012: We will implement renewably energy sources for the City fleet to help reduce greenhouse gases	✓	Fleet tender evaluations now include scored criteria for fuel efficiency. The lowest unit cost will include a component of fuel efficiency to determine lowest life cycle cost.	Achieve further reductions through vehicle technologies, fleet right sizing and expanding the types of vehicles included in the program.
Action Added in 2013: We will implement composting programs for City facilities	✓	Added organics collection to Harding Waterfront Estate and BraeBen Golf course Banquet Hall. Partnered with the Region of Peel multi-residential organics collection pilot to test organic collection from various types of City facilities starting January 2017.	Expand organics collection to other City facilities.

GREEN: Conserve, Enhance & Connect Natural Environments

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
4. Plant one million trees in Mississauga	✓	As of Dec. 31 st , 2016 the City has planted 241,030 trees.	The target is to plant approximately 50,000 trees each year until the goal is reached. Implement a public awareness campaign to engage residents in activities and programs that increase tree planting.
5. Implement a city boulevard beautification program to foster civic pride and raise environmental awareness	✓	Beautification of boulevards has been initiated in specific areas of the city including Burnhamthorpe Road at Riverwood, and public art in Duke of York Roundabout.	Further actions to beautify boulevards will be integrated into streetscape guidelines including HuLRT corridor.

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
Added Action in 2016: In a phased approach develop a Vision for the downtown streetscape and specific details for the downtown as well as a maintenance process to ensure long term financing of these items.		Going to procurement with a strategy and phasing program of which the first phase will be focused on the downtown.	Developing RFP.
6. Pro-actively acquire and/or enhance land along the waterfront and in natural areas for recreational and ecological value	✓		Acquire lands within the Credit River watershed and along the waterfront. Ongoing effort to secure lands within natural areas through the development process Through the processing of development applications, continue to seek opportunities.
Action added in 2012: We will develop and implement an “Urban Forestry Management Plan” to guide where trees should be planted or protected	C	Completed the Urban Forest Management Plan, as part of the Natural Heritage and Urban Forest Strategy. Invasive special management plan (UFMP’s Actions 9 and 10) close to completion. Arboretum and memorial forest master plan (Action 28) close to completion	Implement the Urban Forest Management Plan Develop and implement conservation management plans (UFMP’s Action 20)

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
Action added in 2012: We will develop and implement an updated Natural Heritage Strategy for land and water	C	Completed the Natural Heritage and Urban Forest Strategy in 2014. Implementation underway. A proposal for expansion of the Provincial Greenbelt Plan Area into Mississauga is temporarily on hold until ongoing changes in Provincial policy is completed. The Forestry section hired a Natural Heritage Coordinator.	Ongoing implementation of the Natural Heritage and Urban Forest Strategy. Implementation of interdepartmental coordination and natural heritage info sharing (NH&UFS's Strategy 1)
Action Added in 2014: We will protect and enhance the City's Urban Tree Canopy	✓	Addressed in the Urban Forest Management Plan. Managing Emerald Ash Borer infestation. Continued to promote and implement One Million Trees program.	Implement actions from the Urban Forest Management Plan pertaining to Urban Tree Canopy. Continue One Million Trees planting program

GREEN: Promote a Green Culture

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
7. Implement an incentive loan program for energy improvements			Deferred pending outcome of Mississauga Climate Change Plan.
8. Use resources efficiently by implementing eco-business zones	✓	Continued to be a member of Partners in Project Green and participated in People Power Challenge.	Implement the Economic Development Strategy. Continue membership and encouraging businesses in Mississauga to participate in Partners for Project Green.

Our Future Mississauga 2016 Action Charts

Action	Underway	Progress from January 1 to December 31, 2016	Next Steps to be Taken
9. Create a City of Mississauga “Living Green” award program	C	Continued to use the expanded “Living Green” Mississauga Urban Design Awards judging criteria. Hosted third annual Environmental Community Appreciation Event to recognize over 40 community projects that significantly contribute to environmental action in Mississauga.	Consider developing a new design award to complement the Mississauga Urban Design Awards. Continue to host annual Environmental Community Appreciation Event.
10. Implement an educational program that promotes “living green”	✓	Held three community Earth Markets. Promoted Mississauga’s environmental priorities at over 70 community events. Expanded City of Mississauga Green Leaders employee environmental engagement program to 90 Green Leaders representing 2,500 staff	Expand year-round environmental outreach and volunteer program which includes anchor events such as “Earth Markets” throughout the community. Expand Green Leaders program to all City facilities by 2018.